



'Your Voice' Development Committee

Meeting 1 Agenda

January 14, 2015

5:30 – 7:30 PM

We're in the INTRODUCTION STAGE

Our purpose is to give a **Project Overview** and have **Open Discussion**

Schedule	Event	Presenter
5:30 pm	Welcome and Introductions	Bayer Vella
5:35 pm	Packet Review	Elisa Hamblin
5:45 pm	Charter and Expectations: Review Questions and Answers	Elisa Hamblin, All
6:00 pm	Presentation and Discussion Background Information Vision & Guiding Principles Using the Vision & Guiding Principles	Bayer Vella, All
6:45 pm	Presentation and Discussion What are Goals, Policies and Actions? The Development Workbook and how to use it	Elisa Hamblin, All
7:15 pm	Homework and Next Steps	Elisa Hamblin
7:20 pm	Public Comment	Open
7:30 pm	Adjourn	---

Notes: The Development Workbook (part of the 6:45 pm agenda item) will be distributed to Committee Members at the meeting.



MEETING 1 HOMEWORK

Please complete in preparation for the January 14, 2015 meeting.

We're in the INTRODUCTION STAGE

Our purpose is to give a **Project Overview** and have **Open Discussion**

In advance of the first meeting please dedicate some time to reviewing the packet materials and thinking about the following questions:

1. What can you and the Development Committee do to support the community vision?

2. What are the most important guiding principles for the Development Committee's work, and why?

3. How can you imagine implementing the vision and guiding principles in your work?

4. What do you think are the most visible positive community results of the last General Plan?

5. Think to the future, what kind of results would you like to see from this next General Plan? What are the big goals for your work?

6. What questions do you have that you want to discuss at our first meeting? Please also let us know in advance at ehamblin@orovalleyaz.gov.

Your Voice, Our Future: Development Committee Schedule

Outreach work continuing through all phases of the project include: YourVoiceOV.com web updates, Town of Oro Valley web updates, email announcements, stakeholder and organization meetings as well as broad news and media publications for events.

STAGE	PURPOSE	DATE	TOPICS
KICK-OFF	Orientation	Aug 27	Welcome & Introductions Team Building Project Overview, Expectations and Next Steps
OTHER COMMITTEES	Review and Recommendations	Sept – Dec 2014	Environment Committee (First committee meeting Tuesday, September 23, 2014)
		Dec '14 – Mar '15	Community Committee (First committee meeting Thursday, December 18, 2014)
INTRODUCTION	Project Overview	★ Mtg. 1: Weds. Jan 14	1. Meeting Business 2. Charter and Expectations 3. Presentation – Vision and Guiding Principles 4. Discussion 5. Homework and Next Steps
	Open Discussion		
REVIEW GOALS & POLICIES	Identify Issues and Opportunities	Mtg. 2: Weds. Jan 28	1. Meeting Business 2. Presentation – Background Information 3. Discussion – Development Goals, Land Use and Design 4. Homework and Next Steps
	Generate Ideas and Directions	Mtg. 3: Thurs. Feb 12	1. Meeting Business 2. Presentation and Discussion – Development and Growth Areas 3. Homework and Next Steps
	Feedback and Revisions		
RECOMMENDATION	Feedback and Revisions	Mtg. 4: Wed. Feb 25	1. Meeting Business 2. Presentation and Discussion – Infrastructure 3. Homework and Next Steps
	Endorsement	Mtg. 5: Thurs. Mar 12	1. Meeting Business 2. Discussion – Environment, Community and Development 3. Tentative Recommendation 4. Homework and Next Steps
COMPILED	Bring together materials	Mtg. 6: Weds. Mar 25	1. Meeting Business 2. Discussion on Final Draft 3. Final Recommendation
	Publish Draft		
FINAL PLAN	Adopt Plan	May – Aug 2015	Project staff will work with each committee to form final recommendations and combine all components with other supporting info to create the <i>Your Voice, Our Future Plan</i>
		Sept 2015	Planning & Zoning Commission Briefing
		Oct 2015	Planning & Zoning Commission Hearing
		Nov 2015	Town Council Hearing
	Accept Plan	Dec '15 – Oct '16	Public Engagement – Did we get it right?
		Nov 2016	Public Vote on <i>Your Voice, Our Future Plan</i>

Your Voice Committees' Charter

OVERVIEW

The number one success factor of high performing teams is the alignment that is specified in a set of guidelines that clearly state what the team wants to accomplish, why it is important, and how the team will work together to achieve results. Creating a clear team charter is the single most important step for getting a team off to a good start and keeping it on track throughout its existence. A charter represents a document that describes a project, its rationale, its goals and its participants. The purpose of a charter aims at aligning the expectations of all the contributors so that their energy focuses on the project's priorities.

The '**Your Voice, Our Future**' project asks the community to identify common values, issues and find solutions. The initial results of all the community's voices have been formed into a vision about Oro Valley's future. It answers the question, "What should Oro Valley be like in 10 years and beyond?" The vision is further defined through twelve guiding principles. The endorsed vision and guiding principles work together to illustrate the things that **matter most** to the community and will be used to guide the '**Your Voice**' Committees' effort.

The final project will be revealed as a community plan, often referred to as a "General Plan," that will guide and inform critical decisions about the Town's future and quality of life. This process was last completed in 2005 with the adoption of a General Plan known as Focus 2020, The Future in Balance. This renewed effort is required by state law and responds to the Town's changing demographics and needs.

Oro Valley's Vision for the Future

To be a well-managed community that provides all residents with opportunities for quality living. Oro Valley will retain its friendly, small-town character, while increasing access to daily services, employment and recreation. The Town's lifestyle continues to be defined by a strong sense of community, a high regard for public safety and an extraordinary natural environment and scenic views.

Oro Valley's Guiding Principles

- ❖ **Focus on community safety and maintain low crime**
 - ▲ Low crime
 - ▲ Safe streets, neighborhoods and schools
 - ▲ Quick emergency response times and one-on-one interactions with residents
 - ▲ Crime prevention programs
 - ▲ Disaster planning and homeland security preparedness
- ❖ **Ensure integrity of scenic beauty and environment**
 - ▲ Desert and mountain views
 - ▲ Desert climate and environment
 - ▲ Wildlife and vegetation
 - ▲ Open space
- ❖ **Keep the unique community identity as a special place**
 - ▲ Small town feel
 - ▲ Nice place to live
 - ▲ Quiet, delightful, laid back and peaceful
 - ▲ Friendly and neighborly people
 - ▲ Clean and well kept
 - ▲ Forward-thinking
 - ▲ Built environment sets OV apart
- ❖ **Create a complete community with a broad range of shopping, dining and places to gather**
 - ▲ Increase shopping opportunities, services, and restaurants
 - ▲ Provide more services nearby
 - ▲ Good place to open a business
 - ▲ Downtown or central gathering area

- ✧ **Minimize traffic and increase ways to get around Town**
 - ▲ Traffic flow on Oracle Road and develop alternate routes
 - ▲ Maintain good roads
 - ▲ Provide more sidewalks and bike lanes
 - ▲ Increase public transportation
- ✧ **Manage how we grow and maintain high design standards**
 - ▲ Keep small-town feel
 - ▲ Concern about rapid growth
 - ▲ Current rate of growth is “about right”
 - ▲ Increase commercial services and employment opportunities
 - ▲ Grow by adding new areas to Town limits
 - ▲ Quality of built environment sets OV apart
- ✧ **Grow the number of high quality employment opportunities**
 - ▲ Health and medical research industries
 - ▲ Educational institutions
 - ▲ Research/technical parks
 - ▲ Visitor and tourist attractions
 - ▲ Light industry
 - ▲ Professional office complexes
- ✧ **Ensure Oro Valley is a family-friendly community**
 - ▲ Low crime and safe
 - ▲ Parks, hiking, recreation and swimming pool access
 - ▲ Good schools
 - ▲ Family entertainment
 - ▲ Activities for all ages
 - ▲ Opportunities to interact with all ages
 - ▲ Attract young professionals
- ✧ **Support and build on high quality of schools**
 - ▲ Quality education and high performing schools
 - ▲ Family, community and governmental support for education and schools
- ✧ **Provide more parks, recreation and cultural opportunities for all ages**
 - ▲ Opportunities to gather as a community such as festivals and cultural events
 - ▲ Outdoor recreation such as hiking, walking and biking paths
 - ▲ The arts
 - ▲ Amenities including multi-use fields, dog parks, skate park, play equipment, ramadas, bmx track, tennis courts and basketball courts
- ✧ **Promote conservation of natural resources**
 - ▲ Energy-efficient building and construction practices
 - ▲ Green building
 - ▲ Renewable energy
 - ▲ Water conservation
- ✧ **Maintain financial stability**
 - ▲ Manage finances prudently
 - ▲ Strive for a diversified and stable revenue base
 - ▲ Minimize the financial burden on taxpayers
 - ▲ Plan for adequate funding of government services desired by the community

OBJECTIVE and MISSION

OBJECTIVE:

The ‘Your Voice’ Committees’ work will be within the framework of the endorsed vision and guiding principles. Committees will advise project staff and make recommendations on draft policy and goal proposals that focus on the following three areas:

- ✦ Environment: open space and natural resources conservation, water resources, archaeological and historic resources, environmental planning, and sustainability/energy.
- ✦ Community: economic development, public facilities, services and safety, arts and culture, and parks and recreation.

- ✚ Development: land use, community design, cost of development, infrastructure, transportation, and housing.

‘Your Voice’ Committees’ approximate work duration:

- ✚ **Environment:** September – December 2014
- ✚ **Community:** December 2014 – March 2015
- ✚ **Development:** January 2015 – April 2015

MISSION:

The mission of the ‘Your Voice’ Committees is to respond to the Community’s expectations for quality living, future growth and development needs. When working, Committees are to stay true to the Community’s voices that express what matters most to the community. To accomplish the mission, members must work together in the interests of the Town as a whole.

MEMBERSHIP

The ‘Your Voice’ Committees’ members were recruited through an open application process from February 1 – April 30, 2014. There are 15 committee members serving on each of the three Committees: Environment, Community and Development.

- ✚ Committees’ members must be a resident of the Town of Oro Valley.
- ✚ The committee members represent a wide-ranging spectrum of the community and include residents from all backgrounds.
 - ✧ During the Committees’ development process, one of the goals was to strive for a demographic balance for a broad range of represented perspectives and viewpoints – this helps ensure fair, thoughtful and in depth conversation about issues from many viewpoints.
- ✚ Members may belong to only one Committee at a time.

‘Your Voice’ Committees’ Membership:

- | ✚ Environment Committee | ✚ Community Committee | ✚ Development Committee |
|--------------------------------|------------------------------|--------------------------------|
| ➤ Robyn Basken | ➤ Hannah Arellano | ➤ Bill Adler |
| ➤ Raymond Caryl | ➤ Sue Bishop (PRAB) | ➤ Anne McGinnis Breen |
| ➤ Helen K. Dankwerth | ➤ Jennifer Bott | ➤ Diane Bristow |
| ➤ Rick Davis (WUC) | ➤ Donald Bristow | ➤ Mary Caswell |
| ➤ Michael DeSantis | ➤ Dick Eggerding | ➤ Don Cox |
| ➤ Jack Evert | ➤ Thomas Gribb | ➤ Kit Donley (CDRB) |
| ➤ Tim Falter (YAC) | ➤ Charles Huang (YAC) | ➤ Barry Gillaspie |
| ➤ Christopher Fox | ➤ Marilyn Lane | ➤ Steve Huffman |
| ➤ Ellen Guyer (HPC) | ➤ Doug McKee | ➤ Bill Leedy (PZC) |
| ➤ Robert Milkey | ➤ David Perry | ➤ Yorick Oden-Plants (YAC) |
| ➤ John Scheuring | ➤ Pete Schwarz | ➤ Stephen Roach (BOA) |
| ➤ Pat Spoerl | ➤ Brianne Spaeth | ➤ Michael Schoeppach |
| ➤ Casey Streuber | ➤ Laura Wheelwright | ➤ John Spiker |
| ➤ Robert Swope | ➤ Joseph Winfield | ➤ Mike Stankiewicz (SWUC) |
| ➤ Frederick Wayand | ➤ Cathy Workman | ➤ Brooke Trentlage |

ROLES and RESPONSIBILITIES

Preparation and regular attendance of Committees' members is expected in order for the Committees to function successfully.

- ✦ All members take ownership and responsibility for the success of the meeting.
- ✦ Members are to value confidentiality.
- ✦ Materials will be distributed as far in advance as possible in order to allow time for review before the meetings.
- ✦ Members are expected to come prepared in order to ensure effective meetings' outcomes.
- ✦ When members arrive late to meetings, they are to refrain from participating in the current topic when their arrival is in the middle of its discussion. Members may join in the meeting at the onset of the next topic of discussion.
- ✦ In the event a member cannot fulfill his/her committee commitment, an alternative committee representative may be selected.
- ✦ Extended or frequent absences from meetings are reasonable cause for removal from Committees. Upon three (3) consecutive unexcused absences, members may be removed.

GENERAL GUIDELINES OF COLLABORATION

During the draft policy and goal proposals' review process, the following general operating guidelines are proposed to direct the **'Your Voice'** Committees' deliberations:

- ✦ The Committees' mission will be best achieved by relationships among the members characterized by **mutual** respect, trust, responsiveness, flexibility, and open communication.
- ✦ It is the **responsibility** of all members to work toward the Committees' common goal, creating a 'Community Plan'.
- ✦ To that end, **all members** will:
 - Operate in the interests of the Town as a whole, not just from one's own role.
 - Commit to expending the time, energy and organization resources necessary to carry out the Committees' mission.
 - Communicate their ideas, comments, and opinions without trepidation.
 - Be prepared to listen attentively, with an open mind, to **all** concerns and ideas of others and identify the interests represented as this encourages innovation.
 - Ask questions and seek clarification to ensure they fully understand other's interests, concerns and comments.
 - Be careful to critique ideas – not people.
 - Refrain from sidebar discussions and speaking over one another.
 - Avoid monopolizing conversations.
 - Abstain from adversarial conversation. Regard disagreements as problems to be solved rather than battles to be won.
 - Be prepared to "think outside the box" and develop creative solutions to address the many interests that will be raised throughout the Committees' deliberations.
 - Use a "parking lot" for ideas that come up when they are outside the scope of the current meeting/discussion focus – this allows ideas to be followed up on later.

DECISION-MAKING

Committees will work to find common ground on issues and strive to seek consensus on all key issues. Consensus is the preferred mode (all members). There will be discussion before all major decisions. Reaching consensus is a process that committees works through to reach resolutions:

topic communication and discussion → collaboration to develop proposals → consensus of members.

Consensus: may be defined as an acceptable resolution, one that can be supported, even if not the "first choice" of each individual.

- ✦ When information is shared with the group, there will be a reasonable timeframe for all discussions and comments. Opposing views will have the chance to be explained and heard. Absence of response will be interpreted as approval.
- ✦ Every effort will be made to reach consensus. Members may choose to present multiple recommendations on the same topic.
- ✦ If the Committees are unable to reach consensus on key issues, decisions will be made by majority vote (majority of members in agreement).
- ✦ If absent from a meeting, member relinquishes control and those present may reach a consensus decision. However, an absent member may present their ideas/comments in writing to have them posed to the group at large for consideration. If those present need more input, a decision to wait can be made.

MEETINGS

Having meeting protocols and sticking to them are essential for efficient and effective meetings.

- ✦ Meetings are scheduled ensuring they do not conflict with Town Council, Commission or Board meetings.
- ✦ Meetings will last approximately two hours (5:30 -7:30 pm or other agreeable time).
- ✦ Meetings will begin and end on time; however, there will be exceptions on occasion.
- ✦ Notify project staff of known absence.
- ✦ Meetings will have an agenda, as meetings have a set amount of time assigned -- agendas are to help keep the meetings on track at the outset.
- ✦ Committees' decisions and activities will be captured in a highlights document outlining key outcomes during the meeting.
- ✦ Members will review the previous meeting's highlights document at the beginning of their next meeting.
- ✦ Meetings are facilitated by Town staff or consultant as needed.
- ✦ Those who attend the Committee meetings, but are not members are there only to observe and not to actively participate.

MEDIA INQUIRIES

In the event that any media should contact Committees' members for comments as Town representatives, they will be referred to the Town's Communications Administrator per Town protocol.

Misti Nowak, Communications Administrator
Town of Oro Valley
11000 N. La Canada Drive
Oro Valley, AZ 85737
Office: 520-229-4712 -- Cell: 520-808-4262
mnowak@orovalleyaz.gov

COMMUNITY REVIEW of COMMITTEES' WORK

Community participation is essential for the future of this plan!

- ✦ The latest versions of each Committee's work will be available on www.YourVoiceOV.com where the Community can comment.
- ✦ In addition, '**Your Voice, Our Future**' project updates and more details are also available at www.orovalleyaz.gov/generalplan/yourvoiceov.
- ✦ Upon conclusion of the three Committees, all their work will be brought together and materialize as draft recommendations for the plan of action for the Community Plan. The plan of action will reflect the Community's voices and direction for the future of the Town and will be available on www.YourVoiceOV.com where Community comment is strongly encouraged.

Town of Oro Valley

Focus 2020

General Plan Progress Report



Strategic Implementation Program

CONTENTS

Overview	3
Highlights	4
Land Use Actions	4
Community Design Actions	5
Economic Development Actions	6
Cost of Development	7
Circulation and Transportation Actions	8-9
Public Facilities, Services and Safety Actions	10
Housing Actions	11
Parks and Recreation Actions	12
Arts and Culture Actions	13
Archeological and Historic Resources Actions	14
Open Space and Natural Resources Conservation	15-16
Water Resources Actions	17
Next Steps	18
Appendix: Focus 2020 General Plan Progress	19-48

How to use this Document:

This document consists of two main parts, "Highlights", and the Appendix.

Highlights: Each of the twelve "Highlights" sections identifies completed items within each of the General Plan's 12 main elements or focus areas. Each of these sections also includes a pie chart indicating the completion status of actions in that section.

Appendix: The Appendix lists each action item identified in the General Plan as well as its current completion status.

The color code below is used throughout the document to represent the completion status of action items.



GREEN: Action is completed (represented as a green check in the appendix ✓).



YELLOW: Action has not been completed due to changed conditions.



BLUE: Action is ongoing



RED: Action has not yet been initiated and/or little progress has been made (represented as a red "x" in the appendix ✗).

OVERVIEW

Focus 2020 General Plan Progress

The Strategic Implementation Program is comprised of a set of actions which implement the policies outlined in Oro Valley's Focus 2020 General Plan. This plan established action items within each of its 12 primary focus areas or elements:

- Land Use
- Community Design
- Economic Development
- Cost of Development
- Circulation & Transportation
- Public Facilities, Services & Safety
- Housing Actions
- Parks & Recreation
- Arts & Culture
- Archeological & Historic Resources
- Open Space & Natural Resources Conservation
- Water Resources

Within these focus areas, over 140 specific actions are identified. This progress report has been prepared to highlight completed actions, ongoing actions, and incomplete items.

Meaningful progress has been made on a majority of actions in the plan. Approximately 54 percent of the actions identified in the General Plan are complete; an additional 28 percent are ongoing; there has been a change in conditions to 8 percent of the actions; and the remaining 10 percent have not yet been completed.

Action items will impact the Planning Commission work program, the Capital Improvement Program, and the annual budget. This information will also be used to inform the 2015 General Plan Update.

The following sections of this report identify major accomplishments and remaining challenges in each of the General Plan's 12 elements based on progress made to-date.

General Plan: Action Item Completion Status





Land Use Highlights

Oro Valley's Land Use changes reflect a maturing community as commercial and employment development play catch-up to the extensive residential growth of the Town. These changes have served to support the development of a full-service community. Additionally, actions by the Town Council have focused on continuing Oro Valley's tradition of high quality development that is environmentally responsible to the Sonoran Desert.

The implementation of the Environmentally Sensitive Lands (ESL) Ordinance is a critical land use control

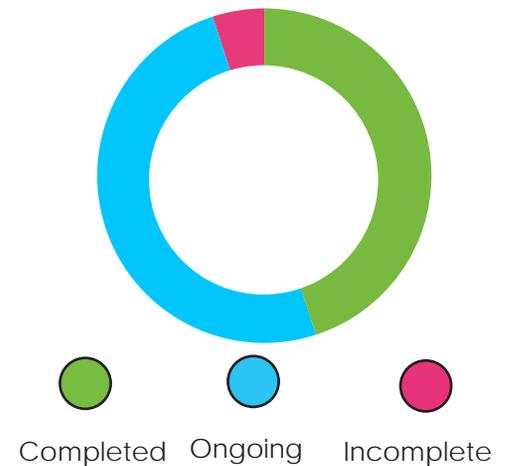
identified by the Focus 2020 General Plan.

- Other Completed Action Items Include:
- Advanced an interconnected open space system within the Town, as well as within the region, by incorporating these needs into land use planning and community development efforts.
 - Amended the Zoning Code to require implementation of the Pedestrian/Bicycle Plan and the Trails Plan in evaluation and review of development proposals within Growth Areas.
 - Revised transmittal procedures to ensure that all amendments to the General Plan within, or within one-quarter mile, of the planning areas of other jurisdictions are sent to those jurisdictions for comment.
 - The Town established an advisory committee, "ESL Public Advisory Committee", to consider policies

and procedures for conservation easements and holdings of open space.

- Jointly developed and adopted off-airport land use compatibility controls, the La Cholla Airpark Area, to protect the Airpark.
- Amended the Zoning Code to require consideration of the adopted Transit Plan in development applications.

Land Use Actions





Community Design Highlights

The Town's Zoning Code includes Design Guidelines which cannot be static. The actions taken have attempted to wed the Town's new development with ongoing goals of preserving natural landscape and habitats. The outcome has progressed the aesthetic and environmental quality of Oro Valley.

Design Excellence is an expectation in Oro Valley and is evidenced by the richness and quality of the built environment. The adoption of Oro Valley's Design Standards, therefore, is a major accomplishment by the Town and will serve to enhance the aesthetic quality of Oro Valley as it

continues to develop.

- Other Completed Items Include:
- Reviewed and amended signage standards as necessary to ensure adequate information is conveyed in support of business growth.
 - Reviewed and amended lighting standards as necessary to ensure security standards are met while minimizing light pollution.

Community Design Actions



Design Standards



Town of Oro Valley

Caring for our heritage, our community, our future.



Addendum A

Adopted by Ordinance # 11-20 on July 6, 2011



Economic Development Highlights

Oro Valley's economic future is interwoven with its distinctive natural setting highlighted by its proximity to the Pusch Ridge Wilderness, Coronado National Forest, and Catalina State Park. The actions taken by Town Council have attempted to marry Oro Valley's economic and environmental identity by progressing business interests while maintaining the community's vision and values.

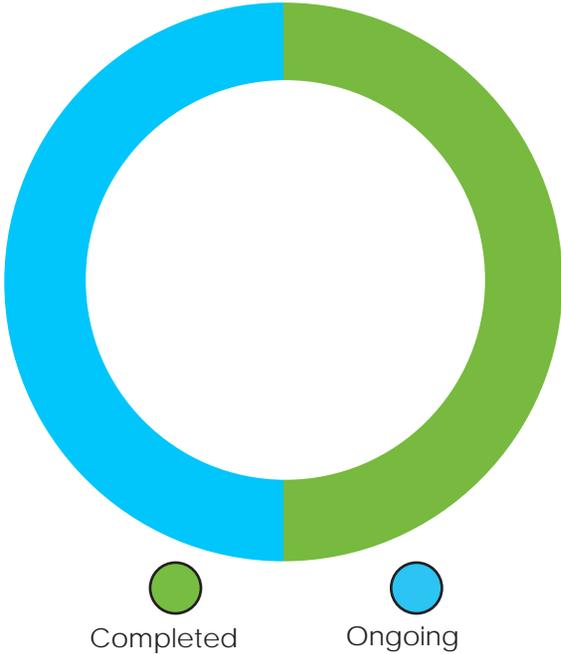
The Campus-style employment center at Innovation Park is a major economic driver for the town. In order to ensure

that this center, and others like it, fit into Oro Valley's built environment, the Town's Design Standards have been reviewed and amended to further the appearance and aesthetic quality of these centers.

Other Completed Action Items Include:

- Incorporated an Economic Vitality Model into the Impact Analysis for commercial and industrial projects, used to forecast revenue growth and Town expenditure impacts based on new and future development, and annexed areas.

Economic Development Actions





Cost of Development Highlights

The Cost of Development Element of the General Plan articulates the Town’s interest in ensuring that new development in Oro Valley does its fair share to perpetuate the high standard for infrastructure that the Town has established since its incorporation.

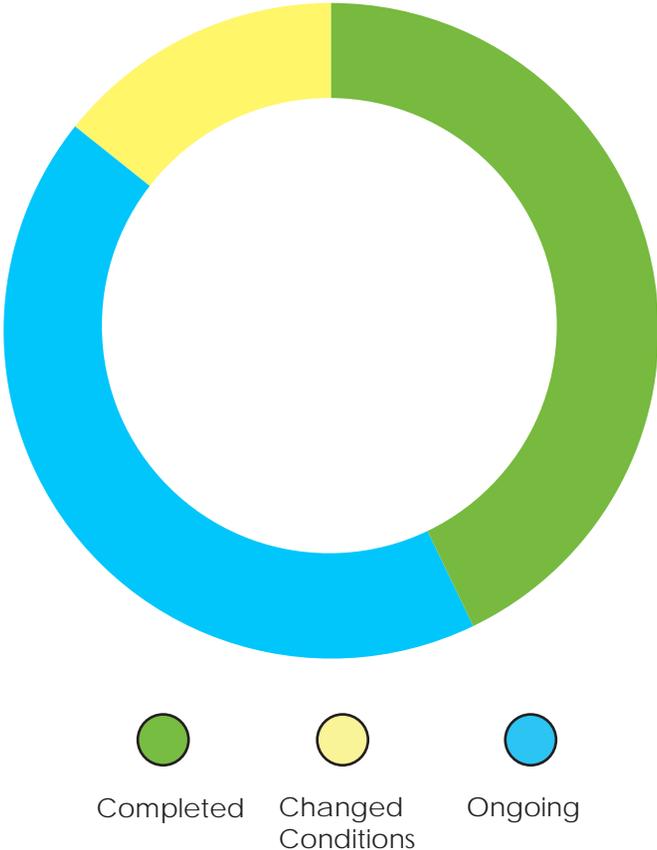
One of the major accomplishments in this section, was to ensure that new development is covering the capital cost of new infrastructure. To help understand development costs, the Town preforms a comprehensive review of its development-related

revenue stream as a part of its annual budgetary process. Impact fees and construction of new facilities continue to be required of all new development.

Other Completed Items Include:

- Implemented a proactive annexation study to prioritize proposed annexations, concentrating on those proposals that create efficiency in service provision by the Town.
- Identified proposed new and upgrades to existing regional facilities, and determined if new development can legally be assessed responsibility for the improvement of each facility. For example impact fees cover regional facilities such as: major roads, libraries, and parks.

Cost of Development Actions





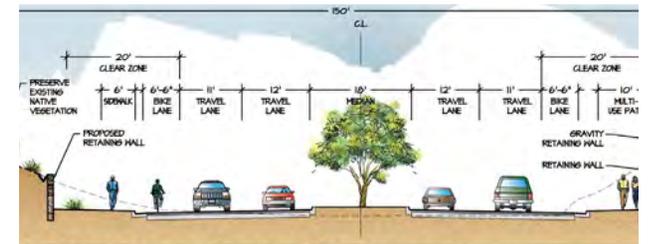
Transportation & Circulation Highlights

The Actions taken by the Town have ensured that Oro Valley's transportation system, as well as the transportation system for the Planning Area as a whole, has provided residents and visitors with safe, convenient and efficient mobility.

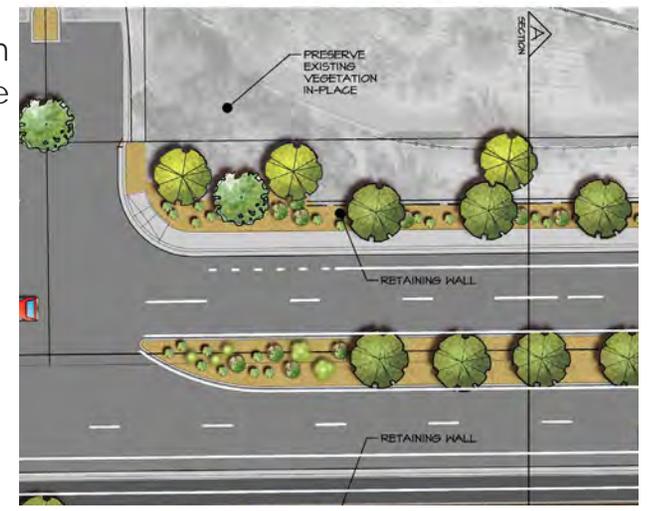
Over twenty transportation and circulation actions identified in the General Plan have been completed or are ongoing. Continual investment in transportation has ensured high quality, function and diversity of the Town's circulation systems.

- Completed Items Include:
- Annually updated the Capital Improvement Plan, prioritizing street and circulation improvements necessary to implement the General Plan.
 - Implemented the Subdivision Street Standards.
 - Regularly updated the town-wide traffic volume count program to serve as a basis for future planning.
 - Maintained a traffic safety program to identify and program projects for traffic safety improvements.
 - Implemented the traffic calming plan to preserve neighborhoods through the reduction of cut-through traffic (Hardy Rd. and Calle Buena Vista).
 - Implemented the Pedestrian and Bicycle Plan, and the Trails Plan.
 - Implemented Access Control Guidelines for arterial streets.

- Implemented a pavement preservation and street maintenance program.
- Sought funding for all aspects of financing the Town's transportation system including alternative modes.



LANDSCAPE SECTION - AREA A





Transportation & Circulation Cont.

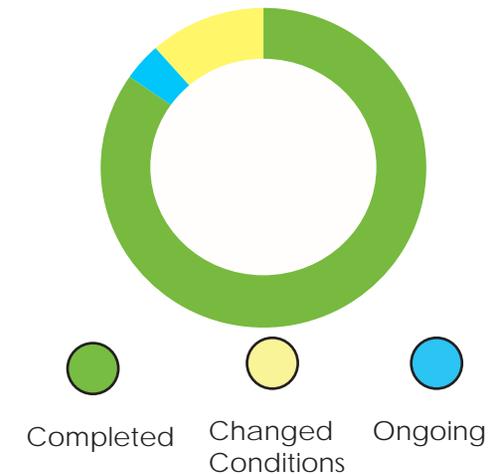
- Worked with other jurisdictions to develop a public-private partnership to promote trip reduction programs to reduce vehicle miles traveled (VMT).
- Continued to require a full Transportation Impact Study for all major development, defined as all non-residential and multifamily residential over 20 acres and residential developments of 200 lots or greater.
- Coordinated street improvements with drainage and flood control needs.
- Evaluated any wash crossings for collector and arterial streets in the design process to ensure minimal impact on environmentally sensitive

areas including riparian habitat, while maintaining hydraulic efficiency.

- Designed improvements of major road corridors to maximize protection of scenic vistas and minimize visual impact of roadways constructed on slopes.
- Continued to review major development plans and public projects for transit integration and pedestrian access.
- Worked with Marana and Pima County to coordinate public transit services in the Northwest Metro Area.
- Participated in efforts to study the feasibility of a Regional Transit Authority.
- Located, designed and constructed two Park and Ride facilities located at 2291 E Rancho Vistoso Boulevard and at River Front Park.
- Continued to develop and distribute promotional materials, including

- information on bike locker locations and pedestrian and bike routes, to identify Oro Valley as a Bicycle and Pedestrian Friendly Community.
- Coordinated with PAG to create a regional pedestrian and bike network.
- Developed a maintenance program for bicycle facilities.
- Achieved private sector installation of alternative fuel stations.

Transportation and Circulation Actions





Public Facilities, Services & Safety Highlights

The purpose of the Public Facilities, Service and Safety Element is to provide the Town of Oro Valley with development oversight strategies that ensure orderly, rational development of facilities and services to support projected growth and to address the safety needs of its residents. Completed actions have prevented hazards, both environmental and man-made, and have promoted helpful, safe, Town services.

Oro Valley's public safety programs are community centered at their core. Programs such as Community

Policing, Neighborhood Watch, community academy, and bicycle/pedestrian safety programs actively work to keep the Town's citizens safe, and informed.

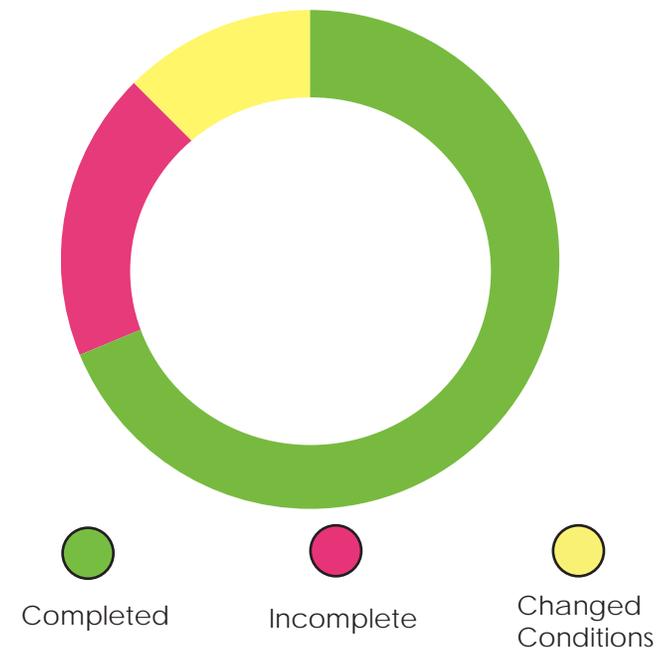
Other Completed Items Include:

- Expanded emergency training programs, such as CPR.
- Developed a flood control ordinance that prohibits development within the floodway
- Actively solicited non-Town service providers, such as fire districts, to provide comments on proposed developments.
- Jointly worked with school districts in siting new schools.
- Amended the site analysis requirements for residential rezoning cases to incorporate evaluation of school facilities.
- Continued programs to

decentralize public safety and other public facilities.

- Expanded the Town's public safety awareness program.
- CPTED safety standards included as part of the adopted Design Standards.
- Established an emergency management plan.

Public Facilities, Services & Safety Actions





Housing

Highlights

Oro Valley is recognized as a highly desirable place to live. The actions taken by the Town have ensured that housing opportunities are provided within high quality neighborhoods that are safe and well planned. Because of these actions, Oro Valley continues to be a place defined by its strong neighborhoods and quality housing development.

Adopted in 2011, Oro Valley’s Design Standards ensure that residential environments are not only of a high quality, but provide for street character, open space, and high quality home design and architecture.

Other Completed Items Include:

- Established procedures to monitor neighborhood conditions by holding neighborhood meetings, and working with Home Owners Associations to inform residents about new development applications.
- Created and initiated neighborhood enhancement programs such as the Neighborhood Clean Up Program to ensure that Oro Valley’s neighborhoods remain at a high standard of quality.

Housing Actions





Parks & Recreation Highlights

The Parks and Recreation Element is intended to protect and enhance the high quality resort/residential image, identified in the General Plan. The actions taken by the Town ensure that Oro Valley has diverse recreation options.

Several new parks have been acquired, designed, and constructed to fit the needs of Oro Valley's citizens including the CDO Linear Park, a new accessible playground, recreation programs, and most notably the Town's aquatic center expansion (although not identified specifically in

the General Plan).

Other Completed Items Include:

- Incorporating into the plan review process, requirements, procedures, and criteria for assessing the recreational facility needs of the residents of proposed subdivisions.
- Initiated a Park and Trail Maintenance Program.
- Required appropriate signage to be installed in parks for public information, as part of the development process.
- Developed joint use agreements between the Town and Amphi School District to further increase the availability of recreational facilities in the community.

Parks & Recreation Actions





Arts & Culture

Highlights

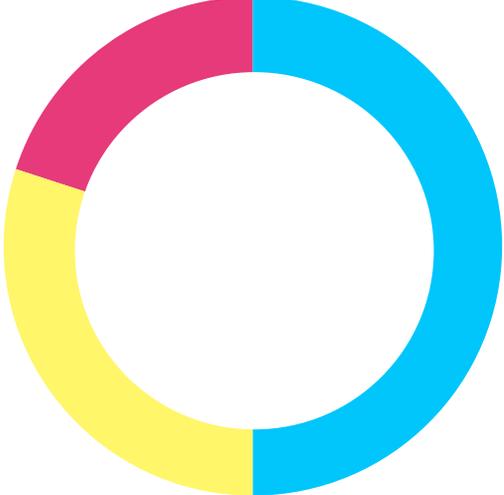
As Oro Valley grows and matures as a community, its interests in establishing and maintaining a rich mix of opportunities for arts and cultural activities are clear. The actions taken by the Town have improved opportunities to enjoy Oro Valley's artistic assets.

Continued implementation and direct funding of arts resources, including the 1% arts ordinance has resulted in an impressive collection of over 200 publicly displayed art pieces throughout the Town.

Other Ongoing Action Items Include:

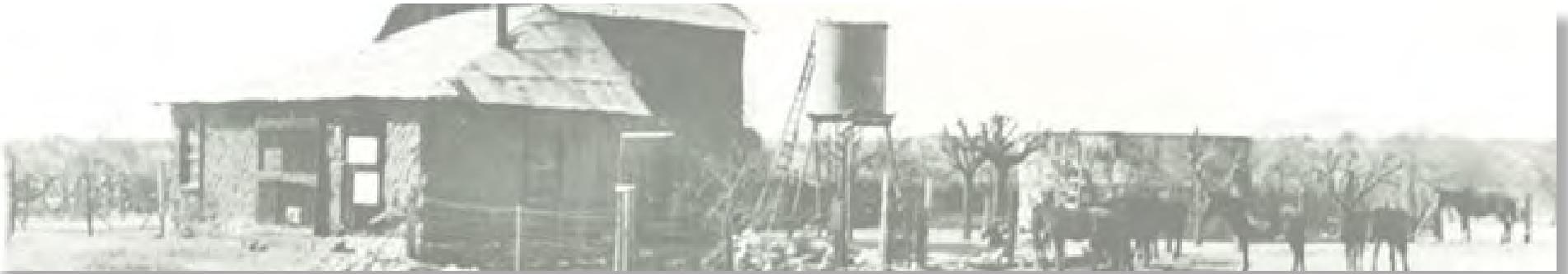
- Developed a variety of opportunities for visual and performing arts.
- Developed relationships with businesses and other arts/cultural organizations, specifically SAACA, to create new arts related opportunities for Town residents.
- Formed collaborative efforts between the Library, Parks and Recreation, arts organizations and the school district to host annual recreation programs such as the tree lighting ceremony and various Steam Pump Ranch festivals.
- Initiated a plan to encourage the creation of and identify funding sources for one or more arts districts.

Arts & Culture Actions



● Ongoing
 ● Incomplete
 ● Changed Conditions





Historic Resources

Highlights

Oro Valley is a town of breathtaking natural beauty and an area that posses rich archeological and historic resources that date from approximately 11,500 years ago. The actions taken by the Town continue to celebrate the richness that these resources bring to residents and visitors.

Oro Valley continues to protect cultural and archeological resources through an updated ordinance and by working collaboratively with Pima County

and the State Historic Preservation Officer (SHPO).

Other Completed Items Include:

- Initiated and implemented the Certified Local Government process, a preservation partnership between local, state and national governments focused on promoting hisoric preservation.

Historic Resources Actions





Open Space & Natural Resources

Highlights

Oro Valley's exceptional environmental resources have shaped the Town's character. The conservation of natural open space, biological resources, visual resources, and other natural resources is of significant public interest. The actions taken by the Town have ensured the conservation of these resources while promoting quality growth.

The development of Oro Valley's ESL ordinance has been the Town's premier open space and natural resource management

accomplishment. This regulation is comprehensive and affects most items identified in this section of the General Plan.

Completed Action Items:

- The Zoning Code was amended to use open space preservation as a criterion in deciding the approval or denial of rezoning proposals.
- Worked with Pima County, Arizona Game and Fish Dept., the Nature Conservancy and others to develop a GIS database of biological resources for the Town.
- Participated in the development and implementation of the Sonoran Desert Conservation Plan.
- Amended the Zoning Code to allow, if in-place protection is not feasible, the transplantation of healthy native vegetation to approved sites within, or outside the project limits.
- Reviewed, and amended the

Zoning Code to provide guidelines for the safe movement of wildlife above and below roadways and through or around other man-made environments.

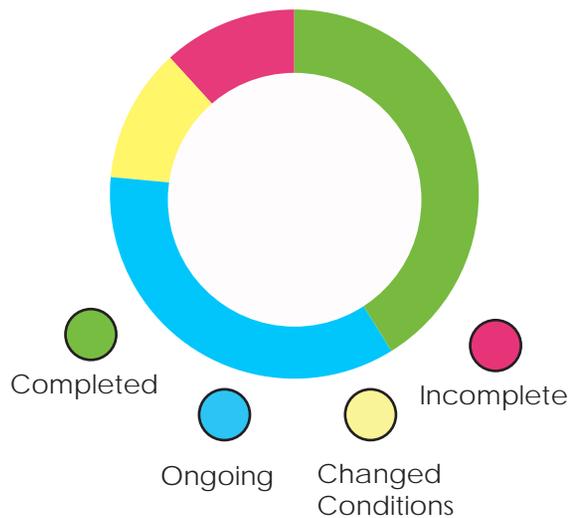




Open Space & Natural Resources Cont.

- Created and worked with the ESL advisory committee to establish an interconnected open space strategy.
- Continued the Save-A-Plant program.

Open Space & Natural Resources Actions





Water Resources Highlights

The Town of Oro Valley recognizes the importance of water to maintain the natural qualities that attract people to the area and sustain their existence. The actions taken by the Town reflect the importance of protecting and ensuring future needs of Oro Valley's residents.

To this goal, the Town has diversified its water supplies and has developed its reclaimed water system. Central Arizona Project water is also being delivered to the Town through agreements with Tucson Water.

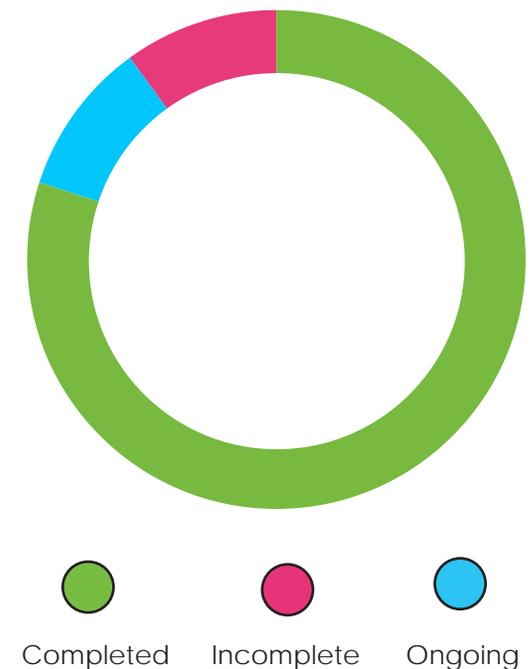
Other Completed Action Items Include:

- Approved a Floodplain management

ordinance.

- Amended the site analysis requirements to address cumulative impacts on on-site and off-site drainage.
- Implemented the storm water management program.
- Coordinated with Pima County Wastewater Management to investigate neighborhood conversions from septic tank to sewer systems.
- Continually monitor the effects of the use of CAP water.
- Implemented a comprehensive Town-wide water conservation program, and participate in regional water conservation programs.
- Set up procedures to meet all State and Federal regulations regarding the treatment, quality, and monitoring required for the use of reclaimed water.
- Updated the Potable Water System Master Plan to reflect this General Plan.

Water Resources Actions



NEXT STEPS

The Town of Oro Valley continues to make considerable progress in completing the actions identified in the Focus 2020 General Plan. Efforts to-date have spanned across numerous departments and have involved many community partners, Boards and Commissions, and citizens.

The General Plan is a working document. It is the result of the collective efforts of citizens, elected and appointed officials, community groups, individuals, and agencies who have spent countless hours developing a framework for future development. The General Plan, has to be updated periodically (and by law) to remain relevant to Oro Valley's evolving needs.

Completed items in this document should be celebrated, but part of the process was also to identify problem areas and deficiencies. A number of key

actions require attention in the near term to stay on track to meet our Plan goals.

For example, Parks and Recreation, Arts and Culture, and Archeological and Historic resources, three of the Town's most citizen service-oriented elements, each have a number of important incomplete action items.

All action items, complete and incomplete, were reviewed and evaluated for current relevance. This information will be used to inform the 2015 General Plan Update, the Planning Commission Work Plan, the Capital Improvement Plan, and the Annual Budget.

This document has identified the Town of Oro Valley's progress in completing the actions enumerated in the Focus 2020 General Plan in order to actively further its citizen-based goals and needs.



APPENDIX

STATUS LEGEND



RED: Action has not yet been initiated an/or little progress has been made.



YELLOW: Action has not been completed due to changed conditions.



BLUE: Action is ongoing



GREEN: Action is completed

This appendix details the progress made by the Town thus far in implementing the 2020 General Plan.

Coordinating Department Acronyms

Following each action item in the tables that follow Town department(s) are identified as primary coordinators or facilitator of implementing the given action. Acronyms for the “Primary Responsibility” and “Lead” Departments are provided below.

Town Departments / Divisions:

BS - Building Safety
CD - Community Development
CR - Cultural Resources
C&S - Conservation and Sustainability
ED - Economic Development
F - Fire Department

FM - Fire Marshall
FN - Finance
IS - Infrastructure Services
L - Librarian
P - Police
Permits - Permitting Division
PLG - Planning Division
PW - Public Works
P&R - Parks and Recreation
P&Z - Planning and Zoning
SP - Special Projects
SPC - Special Projects Coordinator
T - Transit
TA - Town Attorney
TC - Town Council
TE - Town Engineer
TM - Town Manager
TS - Transit Services
W - Water Department
WD - Water Director
WU - Water Utility

1. Land Use Actions

Status	Number	Policy	Actions	Primary Responsibility	Lead	Time Frame	Notes
	LU.1	1.1.1, 1.1.3, 1.1.4, 1.1.5, 1.4.2, 10.1.1, 10.1.2, 10.1.3, 10.1.4, 11.1.1, 11.1.2, 11.1.4, 11.1.5, 11.1.11, 11.2.1, 11.2.2, 11.2.3, 11.2.4, 11.2.6, 11.2.7, 11.2.9, 11.2.10, 11.2.11, 11.2.12, 11.2.13, 11.2.14, 11.3.3, 11.4.1, 11.4.3, 11.5.6	Develop and implement an Environmentally Sensitive Lands Overlay Zone (ESL) Ordinance that would define the criteria of ESL lands and permit a set of development standards that would act as an incentive to protect sensitive lands.	P&Z	PLG	Short Term	Environmentally Sensitive Lands Adopted by Ordinance 11-01, Added February 16th, 2011.
	LU.2	1.1.4, 1.1.7, 1.2.2	Participate directly in the comprehensive planning efforts and establish strong working relationships with Marana, Pima County, Pinal County, Catalina Village, ASLD, and PAG to develop and adopt a coincident set of strategies to address various regional issues and integrate the various plans within the Planning Area. Ensure coordination on planning issues of mutual concern.	CD	PLG	Ongoing	Region planning is ongoing and coordinating with ASLD, Pima County, and surrounding jurisdictions to accomplish a variety of mutually beneficial issues including: annexation; transportation; economic development; infrastructure; and regional library services.
	LU.3	1.2.2, 6.2.1, 6.2.2, 6.2.5	Work closely with local school districts to ensure that adequate development related information is provided to the districts (Refer also to Actions PFS.5 and PFS.6)	CD	PLG	Ongoing	New subdivision plans are shared with school districts for their reference.
	LU.4	1.1.7	Work closely with other governmental units to promote acquisition strategies for expansion of nearby Federal, state and county owned public lands if additional protection or enhancement is also deemed necessary by the Town.	TC	TM	Ongoing	Pima County has made several recent acquisitions for planned wildlife crossings on Oracle Road.

1. Land Use Actions							
Status	Number	Policy	Actions	Primary Responsibility	Lead	Time Frame	Notes
	LU.5	1.5.5	Jointly develop and adopt off-airport land use compatibility controls, within the La Cholla Airpark Planning Area, to protect the Airpark.	P&Z	PLG	Medium Term	The Airport Environs Overlay District was created to protect the health, safety, and welfare of persons and property in the vicinity of the La Cholla Airpark.
	LU.6	1.1.2, 1.1.3, 1.1.6, 1.2.1, 1.4.1, 1.5.5, 2.1.9, 2.2.1, 7.1.1, 7.1.5, 10.1.1, 10.1.3, 10.1.4, 10.2.1, 11.2.15, 11.2.17, 11.3.4, 11.5.5, 12.3.2, 12.3.4	Continued enforcement of the Zoning Code and design guidelines.	P&Z	PLG	Ongoing	Planning staff continually works to enforce the Zoning Code and new design standards.
	LU.7	1.1.2, 1.1.5, 1.3.1, 1.3.4, 1.3.5, 1.4.3, 1.4.4, 1.5.1, 5.4.4	Continued implementation of the General Plan policy, currently underway.	P&Z	PLG	Ongoing	Planning staff continually works to implement General Plan policies.
	LU.8	1.3.1, 1.3.3, 1.3.4, 1.3.6, 1.5.5, 7.1.4, 7.2 (all), 7.3.1	Define and develop a Complementary Use District Zoning Ordinance and design standards that will be utilized in developing master plan proposals including commercial, office, and/or housing.	P&Z	PLG	Short Term	New Mixed-Use General Plan category pending Council approval.
	LU.9	1.3.2	Amend the Oro Valley Zoning Code Revised (OVZCR) to require consideration of the Transit Plan in evaluation and review of development proposals within Growth Areas.	P&Z	PLG	Medium Term	Coordination and review is occurring. Town has adopted Regional Transit Plan and continually works with the RTA. OVZCR amended, 5/18/11.
	LU.10	1.3.3, 3.1.8	Allow additional opportunity for neighborhood commercial by completing a study to identify under-served areas where neighborhood commercial is appropriate.	P&Z	PLG	Short Term	Updated C-N (Neighborhood Commercial) development standards and uses by Ordinance 11-01 on February 16th, 2011.

1. Land Use Actions							
Status	Number	Policy	Actions	Primary Responsibility	Lead	Time Frame	Notes
	LU.11	1.3.6	Amend the Oro Valley Zoning Code Revised (OVZCR) to require implementation of the Pedestrian/Bicycle Plan and Trails Plan in evaluation and review of development proposals.	P&Z	PLG	Short Term	The development review process includes plan evaluation by Parks and Recreation for compatibility with Pedestrian/Bicycle and Trails Plan. Planning staff additionally applies the following standards to new development for continued consideration of bike/pedestrian amenities: Subdivision Street Design Standards; Subdivision Design Principles.
	LU.12	1.5.2	Rezone all Town-owned parks to Parks/Open Space zoning district.	P&Z	PLG	Medium Term	Was not included in the Planning and Zoning Work Plan.
	LU.13	1.5.2, 7.1.3, 11.1.5 (Buffers are not addressed by these policies)	Revise the Recreation Code of the OVZCR to assure that adequate buffers are provided.	P&Z	PLG	Medium Term	Section 26.5 Provision of Recreation Area dictates amount of space and required recreation amenities.
	LU.14	11.3.4	Utilize best management practices established for the Natural Events Action Program (NEAP) when issuing and enforcing grading permits.	PW	Permits	Ongoing	Continual enforcement of Storm Water Pollution Prevention Program (SWPPP) with the purpose of soil erosion protection.
	LU.15	11.1.4, 11.1.7, 11.1.9	Advance an interconnected open space system within the Town, as well as within the region, by providing for an open space planning component in all appropriate land use planning and community development efforts. See also OS.4 and LU.2.	P&Z	PLG	Short Term/ Ongoing	ESL addresses this for rezoned properties. Would be facilitated with Parks Master Plan. ESL Open Space Requirements. Design Guidelines C-d pg. 2.

1. Land Use Actions							
Status	Number	Policy	Actions	Primary Responsibility	Lead	Time Frame	Notes
	LU.16	3.1.10, 11.1.12	Negotiate any proposed pre-annexation agreements to ensure they support, and do not work counter to, the goals and policies of the General Plan.	SPC, TA	TM	Short Term/ Ongoing	Town continues to pursue annexation agreements.
	LU.17	1.5.9	Revise transmittal procedures to ensure that all amendments to the plan within, or within one-quarter mile, of the planning areas of other jurisdictions are sent to those jurisdictions for comment.	P&Z	PLG	Short Term	General Plan amendment submittals provided to area jurisdictions for comment.
	LU.18	1.3.5, 1.4.11	Develop procedures to require master plans for coordinated development, particularly on vacant areas of 40 acres or greater, and in context with adjacent properties.	P&Z	PLG	Medium Term	Master development plans are required for large multi-phase projects or as PADs (no 40 acre requirement). Public participation process is used to evaluate the development in context with adjacent uses.
	LU.19	1.5.7, 1.6.8, 4.1.5	Develop additional standards, as may be necessary for analyzing effects of development of a regional impact.	P&Z	PLG	Medium Term	Development applications shared with neighboring jurisdictions. Additionally, use of TIA provides further insight.
	LU.20	11.1.1	The Town of Oro Valley will establish an advisory committee to consider policies and procedures for conservation easements and holdings of open space.	TC	PLG	Short Term	ESL advisory committee apart of ESL code development process.

2. Community Design Actions

Status	Number	Policy	Actions	Primary Responsibility	Lead	Time Frame	Notes
	CD.1	1.2.3, 1.4.7, 1.4.8, 2.1.1, 2.1.2, 2.1.3, 2.1.4, 2.1.5, 2.1.7, 2.1.8, 2.1.9, 2.1.11, 2.2.1, 3.1.7, 5.4.4	Review, update and amend the Development Design guidelines/standards to ensure compatibility with the policies outlined in the General Plan.	P&Z	PLG	Short Term	Adopted Design Standards by Ordinance 11-20 on July 6, 2011.
	CD.2	2.2.1	Review procedures to ensure continuous enforcement of Section 13-107 (Solar Protection) of the OVZCR. (Now OVZCR Section 27.1)	P&Z	C&S	Short Term	Solar installations should be tracked through the permitting process. As written, the Zoning code is not implementable due to vague language, Work plan item needed.
	CD.3	2.1.10	Review and amend signage standards as necessary to ensure adequate information is conveyed in the least intrusive form.	P&Z	PLG	Short Term	Revised Sign Code was Adopted by Ordinance 11-07. Additionally, Sign Committee assigned to review signage standards.
	CD.4	2.3.1, 11.4.2	Review and amend lighting standards as necessary to ensure security standards are met while minimizing light pollution.	P&Z	PLG	Long Term	Updates in May 2005 and Oct. 2007.

3. Economic Development Actions

Status	Number	Policy	Actions	Primary Responsibility	Lead	Time Frame	Notes
	ED.1	3.1.1, 3.1.2, 3.1.5, 3.1.6, 3.1.9	Update the adopted Community Economic Development Strategy based on the 2020 General Plan Update, utilizing the fiscal model prepared as part of the planning process and regularly updated. Implement this revised strategic plan. (planning process refers to Economic Development)	ED	ED	Short Term	Updated CEDS in 2010.
	ED.2	3.1.4	Include strategic capital projects in the Capital Improvement Plan which would support desirable economic development which implements the General Plan.	ED	ED	Annually	Strategic Capital Projects such as the pool, Steam Pump Ranch, and other projects, have been pursued and need to be added to the CIP.
	ED.3	3.1.6, 4.1.1, 4.1.2, 4.3.2, 6.1.1, 6.1.2	Incorporate fiscal model prepared for the General Plan Update into the Impact Analysis for commercial and industrial projects, 20 acres or larger and into the Fiscal Impact model used to evaluate proposed annexations.	FN	FN	Medium Term	An Economic Vitality Model was created in 2006/07 and used to forecast revenue growth and Town expenditure impacts based on new and future development, and annexed areas.
	ED.4	3.1.7	Review and amend Oro Valley Design Guidelines to more fully address campus-style employment centers.	P&Z	PLG	Short Term	Design Standards Adopted by Ordinance #11-20 on July 6, 2011.

4. Cost of Development Actions							
Status	Number	Policy	Actions	Primary Responsibility	Lead	Time Frame	Notes
	COD.1	3.1.6, 4.1.4, 4.1.7, 4.2.1, 4.2.2, 4.2.3, 4.2.4, 4.2.5, 4.2.6, 4.3.1, 4.3.2, 6.1.2	Perform a comprehensive study of the Town's revenue stream to ensure that funding from new development is completely covering the capital costs of infrastructure required to serve the development at the desired LOS (level of service); to project costs to the Town over time that cannot be assessed to new development; and to identify and develop revenue sources that can fund those needs.	FN	FN	Medium Term	Review of revenue stream is part of an annual process tied to budget and legislative restrictions.
	COD.2	4.1.2, 4.1.3	Implement a proactive annexation study to prioritize proposed annexations, concentrating on those proposals that create efficiency in service provision by the Town. Ensure that both long term and short term costs and benefits of annexations are addressed.	SP	TM	Medium Term	A proactive annexation strategic plan has been developed by the Town Manager's Office. Finance department conducts a cost based analysis on every annexation proposal.
	COD.3	4.1.7, 4.1.9	Identify exceptions, if any, to fair share cost recovery that the Town finds to be in the public interest.	FN; ED	FN	Medium Term	Exceptions, if any, are evaluated on a case-by-case basis. Legal limitations exist, including the gift clause.
	COD.4	4.1.5, 1.5.7	Identify proposed new and upgrades to existing regional facilities, and determine if new development can legally be assessed responsibility for improvement of each facility. Develop options for implementation for consideration by the Town Council.	FN; P&Z	FN	Medium Term	Impact fees cover regional facilities such as: major roads, libraries, and parks.

4. Cost of Development Actions

Status	Number	Policy	Actions	Primary Responsibility	Lead	Time Frame	Notes
	COD.5	4.1.6	Continue to require new development to provide infrastructure that accommodates future development identified in the General Plan, as necessary, with an appropriate payback mechanism.	P&Z	PLG	Ongoing	Accommodation for future developments, including water and roads, require payback.
	COD.6	4.1.8	Develop an intergovernmental agreement with Pima County for service provision standards in unincorporated areas of the Planning Area.	TM	TM	Medium Term	A formal IGA has not been adopted. The Town and PC work together through PAG to ensure that roadway and other regional projects within the Planning Area meet Town standards. Pima County also provides opportunity for the Town to comment on development projects within the Planning Area.
	COD.7	4.3.3	Concisely and clearly document on an annual basis the status of the annual budget, CIP, and all studies related to provision of infrastructure by the private and public sector.	FN	FN	Annual	The Infrastructure Asset Inventory is tracked and updated on an annual basis and reported in financial statements.

5. Circulation and Transportation

Status	Number	Policy	Actions	Primary Responsibility	Lead	Time Frame	Notes
	CT.1	5.1.1, 5.1.2, 5.2.1, 5.9.2, 5.9.3, 1.5.2	Annually update the CIP, prioritizing street and circulation capital improvements necessary to implement the General Plan Circulation and Transportation Element.	PW	IS	Annual	Multi-modal construction taking place throughout arterial roadway network.
	CT.2	5.1.5, 5.4.5	Implement the subdivision street standards.	PW	TE	Ongoing	Subdivision Street Design Standards Adopted by Ordinance 11-15, Amended May 18th, 2011
	CT.3	5.1.1, 5.1.2	Regularly update the town wide traffic volume count program to serve as a basis for future planning.	PW	IS	Ongoing	Working with PAG regionally.
	CT.4	5.1.3, 5.9.7	Maintain a traffic safety program to identify and program projects for traffic safety improvements.	PW	IS	Ongoing	2010 Established a Traffic Engineering Unit.
	CT.5	5.1.4, 5.1.9, 5.4.1	Implement the traffic calming plan to preserve neighborhoods through the reduction of cut-through traffic.	PW	IS	Ongoing	Incorporated traffic calming into private and public projects.
	CT.6	1.5.2, 5.1.5, 5.1.6, 5.1.7, 5.3.2, 5.9.1, 5.9.2, 5.9.3, 5.9.5, 6.2.6, 8.2.1, 8.2.2, 8.2.4, 8.5.2, 8.5.3, 8.5.4, 11.3.4	Implement the Pedestrian and Bicycle Plan, and the trails plan.	PW; P&R	IS	Ongoing	Constructing Multimodal projects, CDO Linear Park, and connected open space.
	CT.7	1.5.6	Implement Access Control Guidelines for arterial streets.	PW	IS; Permits	Ongoing	Incorporated access management into private and public projects

5. Circulation and Transportation

Status	Number	Policy	Actions	Primary Responsibility	Lead	Time Frame	Notes
	CT.8	5.1.8	Evaluate possible creation of a connected network of exclusive and on-street routes for neighborhood electric vehicles and similar alternatives.	PW	IS	Long Term	Town density does not support exclusive and on-street routes. Town has implemented sun shuttle dial-a-ride program as a transit alternative.
	CT.9	5.1.10, 11.3.4	Implement a pavement preservation and street maintenance program.	PW	IS	Ongoing	Fully operational Pavement Management Program.
	CT.10	5.2.2, 5.9.2, 5.9.3, 8.5.3	Seek funding for all aspects of financing the Town's transportation system including alternative modes.	PW	IS	Ongoing	Secured RTA funding for bike, pedestrian, and transit projects. Road Funding from HURF.
	CT.11	5.3.3, 5.8.2, 5.9.5, 11.3.4	Working with other jurisdictions, develop a public-private partnership to promote trip reduction programs to reduce vehicle miles traveled (VMT).	PW	IS	Ongoing	Working with PAG committees to develop regional trip reduction programs such as ride-shares. Ride-share program is promoted through the Town's Human Resources Department.
	CT.12	1.5.7, 1.6.8, 5.1.1	Continue to require a full Transportation Impact Study for all major development, defined as all non-residential and multi-family residential over 20 acres and residential developments of 200 lots or greater.	PW	IS; Permits	Ongoing	Required through the development process
	CT.13	5.4.2	Coordinate street improvements with drainage and flood control needs.	PW	IS	Ongoing	Combined Stormwater and roadway projects
	CT.14	5.4.2	Evaluate any wash crossings for collector streets and above in the design process to ensure minimal feasible impact on environmentally sensitive areas or riparian habitat, while maintaining hydraulic efficiency.	PW	IS	Ongoing	The Regional Transportation Authority plan includes \$45 million for transportation-related critical wildlife linkages as part of the environmental and economic vitality element of the plan.

5. Circulation and Transportation

Status	Number	Policy	Actions	Primary Responsibility	Lead	Time Frame	Notes
	CT.15	5.4.3, 11.3.1, 1.1.4	Design improvements of major corridors to maximize protection of scenic vistas and minimize the visual impact of roadways constructed on slopes.	PW	IS	Ongoing	ESL's Scenic Resources Category provides protection for scenic corridors, by directing development design to conserve scenic views across private property.
	CT.16	1.5.5, 5.5.1, 5.5.2, 5.5.3, 5.5.4, 5.6.1, 5.6.2, 5.6.3, 5.7.1, 5.7.2, 5.7.3	Update Transit Development Plan periodically, as delineated in the adopted plan.	TS	T	Ongoing	Town has adopted the Regional Transit Plan and works with the RTA to update this plan annually.
	CT.17	1.5.5, 5.4.1, 5.5.1, 5.6.1, 5.6.3	Continue to review major development plans and public projects for transit integration and pedestrian access.	TS	T	Ongoing	Transit Services reviews transit needs for development projects.
	CT.18	5.6.1, 5.7.2	Annually update the public transit facilities in the capital improvement program.	TS	T	Ongoing	Capital Improvement Program now regional with RTA as lead agency.
	CT.19	5.5.3, 5.6.2, 5.7.3	Integrate Sun Tran Express Service (Route 162) contract to include opportunities for transfers between Coyote Run and Route 162.	TS	T	Short Term	All services within Pima County have been regionalized and seamless transfers now exist between these routes. Smart Car technology is soon to be implemented in 2013 which will improve upon integration of these connections.
	CT.20	5.5.3, 5.6.4, 5.7.3, 5.8.1	Work with the jurisdictions in the northwest region to coordinate public transit services in the Northwest Valley.	TS; TC	T	Medium Term	RTA is the overarching authority for the region, including the Northwest Valley. RTA has implemented all inclusive sun shuttle services throughout the region.
	CT.21	5.8.1	Participate in efforts to study the feasibility of a Regional Transit Authority should the opportunity arise.	TC	T	Long Term	RTA was created and a sales tax initiative approved by voters in 2006.

5. Circulation and Transportation

Status	Number	Policy	Actions	Primary Responsibility	Lead	Time Frame	Notes
	CT.22	5.6.1, 5.7.3	Locate, design and construct a modest public transit transfer facility as stated in the Transit Development Plan. If possible, contract with local business owners or property owners to establish a mini park-and-ride lot with the transfer facility.	TS	T	Medium Term	Two Park and Ride facilities were completed in 2009.
	CT.23	5.9.4, 8.5.4	Continue to develop and distribute promotional materials, including information on bike locker locations and pedestrian and bike routes, to denote Oro Valley as a Bicycle and Pedestrian Friendly Community.	PW; P&R	PW	Ongoing	Oro Valley Police Dept. offers bike/pedestrian safety information available on their website.
	CT.24	5.9.8, 6.2.6, 8.5.1, 8.5.2, 11.3.4	Coordinate through PAG to create a regional pedestrian and bike network.	PW; P&R	IS; P&R	Ongoing	Working with PAG and RTA to create "the Loop" a regional bike and pedestrian path.
	CT.25	5.9.9	Develop a maintenance program for bicycle facilities.	PW	IS; P&R	Medium Term	Sweeping and fog seal programs implemented
	CT.26	5.6.4	Encourage private sector installation of alternative fuel stations.	P&Z	C&S	Medium Term	Ordinance 11-31 (May 18th, 2011) approved 4 EV charging stations across OV.

6. Public Facilities, Services and Safety Actions							
Status	Number	Policy	Actions	Primary Responsibility	Lead	Time Frame	Notes
	PFS.1	6.4.4	Expand emergency training programs, such as CPR.	FM; P&R	F	Medium Term then Ongoing	GRFD has been expanding programs
	PFS.2	6.1.4	Develop a flood control ordinance that prohibits development within the floodway.	PW	IS; Permits; PW	Short Term	Adoption of the Floodplain Management Ordinance in 2005.
	PFS.3	6.1.5	Actively solicit non-Town service providers, such as fire districts, to provide comments on proposed rezonings, subdivisions and development plans per the OVZCR.	P&Z	PLG	Ongoing	Golder Ranch Fire District provides comments on all development review proposals.
	PFS.4	6.1.6	Investigate and evaluate opportunities to contract out or privatize public services.	TC	TM	Ongoing	The Town is currently pursuing a limited amount of privatized services. Those include certain Parks Programs, fleet maintenance, and potential legal services.
	PFS.5	6.2.1, 6.2.2, 6.2.5, 6.2.6, 6.4.1, 9.1.7	Jointly work with school districts in siting new schools, development of joint use opportunities on school sites, safe student bike and pedestrian access to school sites and implementing school site reservation policies. Refer also to Action LU.3.	CD	PLG	Ongoing	PAD applications require a Public Services and Facilities Element that includes school siting, student enrollment forecasts, and school/park site dedications. Additionally, new subdivision plans must incorporate safe pedestrian and bike access to schools.

6. Public Facilities, Services and Safety Actions

Status	Number	Policy	Actions	Primary Responsibility	Lead	Time Frame	Notes
	PFS.6	6.2.1, 6.2.3, 6.2.4, 6.4.1	Amend the site analysis requirements for residential rezoning cases to incorporate evaluation of school facilities and address other school planning issues.	P&Z	PLG	Short Term	Site analysis for rezoning cases require the applicant to indicate the number of elementary, junior and senior high school students generated by the rezoning, remaining capacity within the area schools serving the site, and for the applicant to provide a letter from affected school district indicating that a proposed site can accommodate the educational space requirements for the projected number of residents.
	PFS.7	5.1.7, 5.9.6, 5.9.7, 6.2.6	Expand the bicycle safety course program, and develop a pedestrian safety program.	P	P	Ongoing	Implemented a two part bicycle safety course that includes traffic laws, bicycle maintenance, safe riding techniques and a five mile ride. Have also partnered with School Resource Officers to provide bicycle safety at the schools. Continue to conduct "bicycle rodeo's" at Neighborhood Watch events
	PFS.8	6.3.1, 6.3.2, 6.3.3	Develop and maintain a Library Strategic Plan in conjunction with Pima County and the Friends of the Library.	L	P&R; L	Medium Term then Ongoing	IGA with Pima County Resolution 12-14 on March 7th, 2012 to transfer OV public library facilities and operations to the Pima County free library district.
	PFS.9	6.4.2	Continue the programs to decentralize public safety and other public facilities to provide the best service considering new developments and annexations.	TC	TM	Ongoing	Town recently opened new PD substation in OV Marketplace in partnership with a private landowner. Town will continue to uphold this policy as future development and annexations are considered.

6. Public Facilities, Services and Safety Actions							
Status	Number	Policy	Actions	Primary Responsibility	Lead	Time Frame	Notes
	PFS.10	6.4.3	Maintain a community-policing and neighborhood watch program.	P	P	Ongoing	Over 40 active NW groups; representing nearly 3,000 individual homes.
	PFS.11	6.4.4	Expand the Town's public safety awareness program.	P; FM; BS	P	Ongoing	PD implemented a reverse 911 program with public works and water. PD also offers several safety and awareness programs, they are all listed on their website.
	PFS.12	6.4.5	Improve upon a Crime Prevention through Environmental Design (CPTED) Program – a program to reduce opportunities for crime by reviewing development plans to ensure easy surveillance, control of access, and establishment of territories (ownership) – with specific criteria when reviewing development properties. Work with Planning & Zoning to add these as Design Guidelines in the Code.	P	P	Medium Term	Completed through adoption of Design Standards in 2011.
	PFS.13	6.4.7	Amend the site analysis requirements and subdivision / development plan requirements in the OVZCR to address response to wildfire impacts.	P&Z	PLG	Medium Term	Site analysis requirements have not been amended, however, the Oro Valley Fire Department reviews all development plans and enforces the Adopted International Fire Code. This code is used to guide development in order to implement necessary mitigation measures to limit wildfire impacts.

6. Public Facilities, Services and Safety Actions							
Status	Number	Policy	Actions	Primary Responsibility	Lead	Time Frame	Notes
	PFS.14	6.4.6, 6.1.3	Establish an emergency management plan.	P; FM; BS	P	Short Term	Emergency Management Plan was adopted by Council on 9-19-12.
	PFS.15	6.2.7	Develop siting possibilities and dialogue with Pima Community College and the University of Arizona regarding the potential for branch campuses in the Town.	TC; P&Z	TM	Long Term	The Town maintains close relations with PCC, which has opened a NW campus just outside of the Town boundaries. The Town also continues to develop relationships with the U of A, which recently purchased a research laboratory in the Town and has opened a new Oro Valley BIO 5 campus.
	PFS.16	3.1.8, 5.2.2, 6.1.7, 6.3.1, 8.1.3, 11.1.1, 11.5.7, 11.5.11	Pursue and hire a professional grant writer.	CD	PLG	Medium Term	No specific staff hired. Responsibility currently spread across various departments. No further action planned.

7. Housing Actions							
Status	Number	Policy	Actions	Primary Responsibility	Lead	Time Frame	Notes
	H.1	7.1.1, 7.1.4, 7.1.5, 7.2.1, 7.2.3	Implement and periodically review design guidelines, including those for special needs, to ensure high-quality residential environments.	P&Z	PLG	Ongoing	Design Standards Adopted by Ordinance 11-20 on July 6, 2011.
	H.2	7.1.2	Establish procedures to monitor neighborhood conditions and work with neighborhoods to take appropriate actions.	P&Z	PLG	Long Term	Action implemented through neighborhood meetings, wash (watch) maintenance program, HOA forums, and Constituent Service Coordinator.
	H.3	7.1.3	Amend the OVZCR to provide incentives for incorporation of amenities, including day care, in multifamily development.	P&Z	PLG	Medium Term	Day care currently requires a Conditional Use Permit. Plans to amend the OVZCR are not currently on the Planning Work Plan.
	H.4	7.1.2	Create and initiate a neighborhood enhancement program to ensure that Oro Valley neighborhoods remain at a high quality standard.	P&Z	PLG	Long Term	Initiated Neighborhood Clean Up Program in 2005, however it was terminated in 2009 due to budgetary constraints.
	H.5	7.2.1, 7.2.2, 7.2.3, 7.2.4, 7.3.1	After developing a housing and employment baseline, biennially report to the Town Council and the community on the changes to the housing base for the previous year, including but not limited to provision of special needs housing, number of units per residential building type.	P&Z	PLG	Short Term / Ongoing	A housing inventory and report is planned for Fall 2012 in conjunction with the General Plan update. Biennial updates to the housing report are not feasible.

8. Parks and Recreation Actions

Status	Number	Policy	Actions	Primary Responsibility	Lead	Time Frame	Notes
	PR.1	8.1.1, 11.1.1, 11.1.2, 11.1.5, 11.1.7, 11.1.10, 11.5.4, 11.5.6, 11.5.11	Prepare an Open Space Management Plan to determine the appropriate level of use and protection of natural open space areas within the Town.	P&R	P&R; L; CR	Short Term	An Open Space Management Plan has not been completed. Per Oro Valley Parks and Recreation, current levels of open space do not necessitate an Open Space Management Plan. However, a regional open space acquisition program has been established and initiated on such projects as the Tortolita Park Expansion. Future action should be considered.
	PR.2	8.1.1, 8.1.2, 8.3.2, 8.3.3, 8.3.5, 8.3.6, 9.1.5	Acquire, design and construct municipal park and open space facilities, considering the diversity of needs, demographics and preferences of residents.	P&R	P&R; L; CR	Ongoing	Several park projects have been approved including the CDO Linear Park, a new Accessible Playground, the archery range, and the Aquatic Center Expansion. Naranja Park, however, was defeated by voters in a bond proposal in 2008.
	PR.3	8.1.2, 8.2.1, 8.3.1, 8.4.1, 8.4.2	Annually update the CIP to include improvements to the parks, recreation, and open space system.	P&R	P&R; L; CR	Annual	A new CIP is produced annually and includes parks and recreation improvements when revenues allow.
	PR.4	8.1.3, 8.3.1, 11.1.11	Work with community members to create a park, recreation and trails advocacy and funding entity.	P&R; TC	P&R; L; CR	Medium Term	To date this type of funding and advocacy has not been developed.
	PR.5	8.3.2, 8.3.3, 8.3.7	Incorporate into the plan review process, requirements, procedures, and criteria for assessing the recreational facility needs of the residents of proposed subdivisions.	P&Z	PLG	Short Term	Amendments to subdivision Recreation Area standards to P&ZC 10-5 adopted by Town Council.
	PR.6	8.3 (all)	Implement, and update as necessary, adopted parks and recreation plans.	P&R	P&R; L; CR	Ongoing	Individual plans exist and are updated for individual parks. A comprehensive town-wide parks and recreation master plan has yet to be developed.

8. Parks and Recreation Actions

Status	Number	Policy	Actions	Primary Responsibility	Lead	Time Frame	Notes
	PR.7	8.2 (all), 8.4.1, 8.4.2, 8.5.1, 8.5.5, 11.1.6, 11.1.10	Initiate a phased Trail Location, Acquisition, and Development Program including the annual action items in the Trails Task Force Report.	P&R	P&R; L; CR	Ongoing	Trail acquisition and development occurs in tandem with the development of each parcel.
	PR.8	8.5.5	Initiate a Park and Trail Maintenance Program.	P&R	P&R; L; CR	Medium Term	Adopt-a-trail program along with parks and recreation staff address any ongoing maintenance.
	PR.9	8.5.6, 8.5.7	For trail installation to be constructed and maintained by the private sector, require appropriate signage to be addressed as part of the development review process and subsequently installed.	P&Z	PLG	Medium Term	Appropriate signage is required as part of the development process.
	PR.10	8.6.1, 6.2.5, 6.2.2	Develop joint use agreements of recreational facilities with the School District to further enhance the availability of recreational facilities to the community.	P&R	P&R; L; CR	Ongoing	Agreements established with Amphi School District.
	PR.11	8.2.2, 8.2.3	Revise the OVZCR to include provisions that ensure public access per the approved trails plan.	P&Z	PLG	Short Term	Currently, public access is ensured as a part of the development process without an amendment to the OVZCR. No further action is planned.
	PR.12	6.1.7	Seek corporate underwriting for park facilities.	P&R	P&R; L; CR	Medium Term	Town continues to seek and receive corporate underwriting.
	PR.13	8.3.7	Modify the OVZCR and the development review process to seek creation of larger, shared recreational facilities in preference to smaller, subdivision-based facilities.	P&Z; P&R	P&R; L; CR	Medium Term	This item has been accomplished through the adoption of the ESL ordinance.

9. Arts and Culture Actions							
Status	Number	Policy	Actions	Primary Responsibility	Lead	Time Frame	Notes
	AC.1	9.1.2	Keep the master operating agreement between the Town and Greater Oro Valley Arts Council (GOVAC) current.	CD	PLG	Ongoing	July 14th 2009, GOVAC became SAACA. Memorandum of understanding now under Economic Development.
	AC.2	9.1.3, 9.1.4	Regularly update and utilize the Cultural Assessment to ensure needs of existing and new residents are being adequately addressed.	CD	P&R; L; CR	Medium Term	Town does not update or utilize Cultural Assessment Report, this is an out of date report first published in 1994 by the Town Clerk's office.
	AC.3	9.1.5	Complete planning and work to develop the Performing Arts, Cultural Arts and Community Center (Naranja Town Site).	TM; CD	P&R; L; CR	Ongoing	2008 Election Bond not passed - postponed. No action plan in place.
	AC.4	9.1.8, 9.1.5	Further develop a variety of opportunities for visual and performing arts.	CD	P&R; L; CR	Ongoing	Town works with SAACA to further a variety of opportunities for the arts. Additionally, Town continues to pursue development of a performing arts center.
	AC.5	9.1.9, 9.1.10, 9.1.13	Develop relationships with businesses and other arts/cultural organizations around the state to capitalize on limited resources and create new opportunities for Town residents.	CD	ED	Ongoing	Town continues to partner with SAACA and local businesses.
	AC.6	9.1.11	Continue to provide organizational resources to implement the Oro Valley endowment fund which includes an arts component per Town Council resolution.	CD	P&R; L; CR	Ongoing	Became Oro Valley Community Foundation - no longer Town sponsored.

9. Arts and Culture Actions							
Status	Number	Policy	Actions	Primary Responsibility	Lead	Time Frame	Notes
	AC.7	8.3.4, 9.1.12	Continue to implement and direct funding of arts resources, including the 1% arts ordinance.	P&Z	PLG	Ongoing	The Town of Oro Valley continues to implement the 1% arts ordinance on all applicable development projects over \$50,000. Additionally, the Town utilizes max PAG grant in the amount of \$25,000 toward Transportation Art by Use program.
	AC.8	9.1.7, 9.1.8	Form collaborative efforts between the Library, Parks and Recreation, arts organizations and the school district on arts, cultural, recreational and educational programs.	CD; P&R	P&R; L; CR	Ongoing	Library/ Parks and Recreation work with SAACA and the School District to host annual recreation programs such as the tree lighting festival and Steam Pump Ranch festivals.
	AC.9	9.1.6	Develop a plan and funding sources to encourage the creation of one or more arts districts	CD	PLG	Medium Term	Initial work Fall/Winter 2012.
	AC.10	9.1.12	Revise the Town Code and Zoning Code so that all public art is reviewed by the Public Art Review Committee.	P&Z	PLG	Short Term	Public Art Review Committee was reorganized and dissolved.

10. Archaeological and Historic Resources Actions							
Status	Number	Policy	Actions	Primary Responsibility	Lead	Time Frame	Notes
	AHR.1	10.1.6, 10.2.2, 10.2.3, 10.2.4	Independent of the development review process, work to protect cultural resources through interagency partnerships.	CD	P&R; L; CR	Ongoing	Town works collaboratively with Pima County and the State Historic Preservation Officer (SHPO) to protect cultural resources.
	AHR.2	10.1.5, 10.1.6, 10.3.1	Seek funding for preservation and interpretive facilities.	CD	P&R; L; CR	Medium Term	Town seeks funding through Pima County Bonds, the Tohono O'odham Nation, and SHPO for preservation and interpretive facilities.
	AHR.3	10.1.2, 10.1.3, 10.1.4	Initiate and implement Certified Local Government process	CD	P&R; L; CR	Medium Term	The Town was granted Certification in 2009.
	AHR.4	10.1.2, 10.1.3, 10.2.1, 10.2.4	Create an historic and cultural overlay district with standards and design guidelines.	P&Z	P&R; PLG	Short Term	Oro Valley's plan for a historic and cultural overlay district is in draft form, but has yet to be initiated.

11. Open Space and Natural Resources Actions							
Status	Number	Policy	Actions	Primary Responsibility	Lead	Time Frame	Notes
	OS.1	8.1.1, 11.1.1, 11.1.2, 11.1.10, 11.5.1, 11.5.2, 11.5.6	Develop a prioritization and acquisition program for open space to be owned by the Town. (Related to PR.1)	P&Z	PLG	Short Term	Means for ownership addressed as a part of ESL process. A regional acquisition program has been established through Pima County.
	OS.2	11.1.3, 11.2.1	Review existing approved PADs to find ways to additionally minimize environmental impacts and seek ways to do so without negatively affecting property rights.	P&Z	PLG	Medium Term	PAD requests to increase density trigger ESL compliance. No other action planned.
	OS.3	11.1.6, 10.2.2, 8.5.5, 8.5.6, 8.5.7	Develop a program to place interpretive elements for trails to provide educational information on the environment and the protection of resources in an unobtrusive manner.	P&R	P&R; L; CR	Medium Term	Interpretive Signage has been placed in several parks around Oro Valley including the James D. Kriegh Park, and at the Oro Valley Municipal Complex.
	OS.4	8.2.3, 11.1.4, 11.1.8, 11.2.6	Amend the OVZCR to use open space preservation as a criterion in deciding the approval or denial of land use rezoning proposals.	P&Z	PLG	Short Term	Implemented through ESL
	OS.5	11.2.5	Work with Pima County, Arizona Game and Fish Dept., the Nature Conservancy and others to develop a GIS database of biological resources for the Town, and updated upon annexation.	P&Z	PLG	Medium Term	ESL process resulted in updated, Town-wide mapping of riparian, significant vegetation, and wildlife corridors.
	OS.6	11.2.8	Participate in the development and implementation of the Sonoran Desert Conservation Plan.	P&Z	PLG	Medium Term	ESL will implement many SDCP principles.

11. Open Space and Natural Resources Actions							
Status	Number	Policy	Actions	Primary Responsibility	Lead	Time Frame	Notes
	OS.7	11.2.16	Amend the OVZCR to allow, if in-place protection is not feasible, the transplantation of healthy native vegetation to approved sites within, or as a less preferable option, outside the project limits.	P&Z	PLG	Medium Term	The Landscape Conservation Section of the OVZCR was amended February 16, 2011 and provides for mitigation techniques (including transplantation) when areas of significant vegetation are present but cannot be preserved in place due to development.
	OS.8	11.2.18, 11.5.5, 12.1.5	Within the limits of state law, consider an ordinance limiting mineral material extraction in wash and flood prone areas. (unimplementable, new state legislation regarding mineral extraction prevents this action)	P&Z	PLG	Medium Term	State legislation allows for mining activities in mineral rich areas.
	OS.9	11.2.19 , 5.4.2, 1.1.5	Review, and amend as necessary, the OVZCR to provide guidelines for the safe movement of wildlife above and below roadways and through or around other man-made environments.	P&Z	PLG	Medium Term	Addressed through ESL Circulation Improvements Section.
	OS.10	1.1.4, 5.4.3, 5.4.5, 11.3.1, 11.3.2, 11.3.3	Review, and amend as necessary, the OVZCR to require all new development and improvements to existing development, both public and private, to maintain and/or enhance the character and quality of views from and along scenic corridors and public parks.	P&Z	PLG	Medium Term	Action prevented by Proposition 207.

11. Open Space and Natural Resources Actions							
Status	Number	Policy	Actions	Primary Responsibility	Lead	Time Frame	Notes
	OS.11	11.5.1, 11.5.2, 11.5.3, 11.5.6	Create and work with the ESL advisory committee to establish an open space strategic planning process per OS.1.	P&Z	PLG	Short Term	ESL Public and Technical Advisory Committees contributed to creating permanent Open Space standards.
	OS.12	8.1.1, 11.1.1, 11.1.2, 11.5.1, 11.5.2	Appoint or hire a Town staff member, or a volunteer, with natural open space and natural resources background to research, identify and secure funding for open space acquisition and management.	P&Z	PLG	Short Term	Not included in the Work Plan. No resources available.
	OS.13	10.1.5, 10.2.2, 10.2.4, 11.5.7, 11.5.8, 11.5.9, 11.5.10	Working with other agencies, develop environmental education programs to educate the community on cultural heritage, wildlife, vegetation and resource areas in the Town.	P&R	PLG	Medium Term	Environmental education programs have been developed in coordination with Oro Valley Historic Society, the Historic Preservation Commission, SHPO, Pima County, Native Seed Search, and the University of Arizona, such as: Steam Pump Ranch, interpretive signage, Save-a-plant, and Community Academy.
	OS.14	11.5.11	Coordinate and cooperate with Pima County, State Lands, State Parks, and national conservation organizations towards protection and preservation of environmentally sensitive Sonoran Desert lands extending north and west from Honey Bee Canyon/Sausalito Creek to the Tortolita Mountain Park and the Pinal County line for the establishment of a passive use natural recreation area through the Arizona Preserve Initiative, IGAs, possible leases or acquisitions, land use planning, and other protection strategies.	P&Z	PLG	Ongoing	Support for Tortalita Mountain Park made available through open space bond acquisition. ESL provides for habitat linkages and connectivity.

11. Open Space and Natural Resources Actions							
Status	Number	Policy	Actions	Primary Responsibility	Lead	Time Frame	Notes
	OS.15	11.1.7, 11.1.10, 11.5.11	Work with other local jurisdictions to create a regional open space system.	P&Z	PLG	Ongoing	Coordinated open space planning with Pima County regional trails. Additionally, the Town worked with The Town of Marana to produce a trail map for public distribution.
	OS.16	11.1.1, 11.1.2, 11.1.11, 11.5.6, 11.5.11	Identify and implement strategies and mechanisms, other than by fee simple acquisition, that hold the highest potential for success for conserving open space.	P&Z	PLG	Medium Term	ESL used as one strategy for Open Space conservation. Additionally, working with Pima County to pursue bond acquisition for priority environmentally sensitive areas.
	OS.17	11.2.20, 11.5.8, 11.5.9	Continue to promote the Save-A-Plant program.	P&Z	PLG	Ongoing	Re-activated in town program in 2012.

12. Water Resources Actions							
Status	Number	Policy	Actions	Primary Responsibility	Lead	Time Frame	Notes
	WR.1	11.2.18, 12.1.2, 12.1.3, 12.1.4, 12.1.5	Develop a floodplain management ordinance.	PW	IS; PW	Short Term	Adoption of the Floodplain Management Ordinance in 2005
	WR.2	12.1.3	Amend the site analysis requirements, as necessary, to address cumulative impacts on on-site and off-site drainage.	P&Z	PLG	Medium Term	Accomplished through drainage report process.
	WR.3	12.1.6, 12.1.7	Implement the storm water management program.	PW	IS	Ongoing	Fully operational Stormwater Management Program in 2007
	WR.4	12.1.7	Coordinate with Pima County Wastewater Management to investigate neighborhood conversions from septic tank to sewer systems where existing wells are potentially threatened.	PW	Permits; WU	Ongoing	This item has been completed and resolved by requiring connection to the Pima County Wastewater System and there have been no problems with existing wells.
	WR.5	12.2.1, 12.2.2, 12.2.3, 12.2.4, 12.2.5, 12.2.6, 12.3.4	Investigate and evaluate opportunities for water management, including acquisition and use of alternative supplies, so Oro Valley can adequately plan for the future and ensure a sufficient water quality and supply.	WU	W	Ongoing	This item is an ongoing item for Oro Valley Water Utility. The Town has diversified its water supplies and has developed its Reclaimed Water System and its Central Arizona Project water through IGAs with Tucson Water. In addition, the Town recharges its CAP water in facilities and has built up groundwater storage accounts in the Tucson Active Management Area. These sources of supply ensure a safe and reliable water supply for our community.

12. Water Resources Actions

Status	Number	Policy	Actions	Primary Responsibility	Lead	Time Frame	Notes
	WR.6	12.2.5	If used, monitor the effects of the use of CAP water as identified in Policy 12.2.5.	WU	W	Long Term	This item has been completed and Oro Valley Water Utility has conducted studies to show the potential changes in water quality with the use of CAP water. Those studies concluded it is a safe and reliable supply that meets the water quality standards. Future studies may be implemented as we increase our use of CAP water.
	WR.7	12.3.1, 12.3.2, 12.3.3, 12.3.4, 12.3.5	Implement a comprehensive Town-wide water conservation program, and participate in regional water conservation programs.	WU	W	Ongoing	Oro Valley water Utility has an ongoing Water Conservation Program that includes water audits to help customers save water and money. Oro Valley Water also provides water conservation information through the water bill inserts, the Oro Valley Vista and water conservation seminars. OV Water also has a tiered water rates pricing structure that encourages water conservation. Additionally, OV Water is currently developing a water conservation education program with local schools and are a member in the regional Water Conservation alliance of Southern Arizona (Water CASA).
	WR.8	12.1.7	Revise the OVZCR to ensure that sewage systems can be physically provided within subdivisions when off-site infrastructure becomes available.	P&Z	PLG	Medium Term	OVZCR has not been revised. Item not included in the Work Plan.

12. Water Resources Actions							
Status	Number	Policy	Actions	Primary Responsibility	Lead	Time Frame	Notes
	WR.9	12.2.7	Set up procedures to meet all State and Federal regulations regarding the treatment, quality, and monitoring required for the use of reclaimed water.	WD	W	Long Term	Design, construction, delivery and use of reclaimed water by the Town's end users are compliant with all State regulatory requirements. In coordination with Arizona Dept. of Environmental Quality (ADEQ), Water Utility developed a monitoring program that ensures full regulatory compliance.
	WR.10	6.1.1	Update the Potable Water System Master Plan to reflect this General Plan.	WU	W	Short Term	The Potable Water Master Plan was completed in 2006 and is currently being used. Costs and some modifications to this plan are being updated.

Developers Forum Meeting Report



Meeting Details:

Developers Forum

December 9, 2014

Red Lion Inn and Suites, 7411 N. Oracle Road

7:30 a.m. – Continental breakfast

8:00 – 10:00 a.m. – Program

Meeting Recommendations:

What's next for development and land use in Oro Valley?

In the arena of LIFESTYLE we recommend that Oro Valley focus on enhancing amenities for attracting/retaining families, businesses and tourists (i.e. LIVE, WORK, PLAY)

As illustrated by:

- Tourism through sports centers for bike, swim, run, golf, soccer
- Eco-tourism: partnerships w/ others including land managers
- More facilities – cultural, recreational, learning centers (including nature)
- Prioritize public safety
- Respond to residents' desires

Additionally, table facilitators noted the following ideas as part of this topic:

- Prepare for Baby Boomers and Gen Y through land use
- Mt. Lemmon tram

In the arena of BUSINESS FRIENDLY we recommend streamlining the regulatory/entitlement process

As illustrated by:

- Improving Geographic Information Systems (GIS)
- Improve communications between staff and applicants through improved technology
- Revisiting approval process to streamline development
- Allowing concurrent applications
- Allow flexible zoning provisions

Additionally, table facilitators noted the following ideas as part of this topic:

- Fast track the planning and approval process
- Make wireless requirements more clear

In the arena of COMMUNITY we recommend a general plan that promotes balance, diversity & flexibility

As illustrated by:

- Diverse housing
- Balanced job growth
- Flexible land planning
- Vision toward growth

Additionally, table facilitators noted the following ideas as part of this topic:

- Provide housing and uses that meet many needs and desires from the community
- Adopt mixed use zoning district, for walkability
- Increased densities in the general plan
- Balance development and nature in annexation
- Town Center's transit options

In the arena of JOBS we recommend promoting business & job growth

As illustrated by:

- Attracting or developing higher education campus
- Attract - all jobs – i.e. clean tech/manufacturing jobs
- Incentives to attract major employers
- Small business growth

Additionally, table facilitators noted the following ideas as part of this topic:

- Fast track planning process
- Explore annexation

In the arena of REGULATORY COSTS we recommend attracting more residents and businesses to come, by lowering the cost of doing business in Oro Valley

As illustrated by:

- Increased residential density in general plan
- Allow more variety of uses
- Lower construction sales tax from 4% to a more competitive rate ($\approx 2\%$)
- Enact policy allowing the transfer of impact fee credits between projects

Additionally, table facilitators noted the following ideas as part of this topic:

- Lower fees across the board (including water rates), make competitive
- Be willing to amend the plan after adopting
- Annexation of new land

In the arena of INFRASTRUCTURE we recommend general plan policies that proactively address growth and development

As illustrated by:

- Secure adequate water supply at an affordable cost – reclaimed H2O
- Expanding north/south corridors

- More control over Oracle Road
- Multi-modal transportation where appropriate
- Appropriate level of infrastructure to pursue annexations
- Coordination with utilities
- Align capital improvement program projects w/ key corridors

Additionally, table facilitators noted the following ideas as part of this topic:

- Key annexation to continue growth
- Develop transportation routes in/out of Oro Valley

Meeting Summary:

At the December 9 event approximately 43 attendees from the development and real estate community came together to brainstorm the future of land use and development in Oro Valley. The forum was conducted as follows:

1. Welcome from Mayor Satish Hiremath
2. Review of ***Your Voice, Our Future*** from Bayer Vella, Interim Planning Manager
3. Introduction of facilitators by Elisa Hamblin, Senior Planner
4. Facilitated Exercise

Alice Templeton from Gordley Group introduced the format and question for the event: “What’s next for development and land use in Oro Valley?”

Each table was also assigned a facilitator consisting of Town staff. They led the participants at their table in introductions and then brainstorming on the topic. Participants thought of their own ideas, shared them with a partner and then to the whole table. The participants at each table then provided ideas for the whole room to review.

Alice then led the whole room in a clustering exercise where themes were identified by the participants. For instance, ideas presented from one table may have aligned with the ideas of another table, and were then grouped together into a cluster. After all the ideas from the tables were sent up, the clusters were assigned a tag name.

At this point, each table received a cluster or group of ideas and the tag name. They were tasked with identifying key words and creating a summary sentence that identified the recommendation, along with examples.

In concluding the exercise, all the table sent up their recommendations and read them to the whole group. A list of the recommendations can be found in the beginning section of this report. Alice asked for observations from the group, including what seemed new, if there were concerns, and the significance of the recommendations.

5. Bayer Vella and Alice Templeton offered closing remarks on the event and thanked the participants for their attendance and ideas.

Meeting Attendees:

There were 69 total attendees, which includes the following individuals:

Development and real estate community members (44 attendees)

Amber Smith, Metropolitan Pima Alliance
Barry Kitay, Whirlygig Properties, LLC
Bob Iannarino, PSOMAS
Briana Rader, Meritage Homes
Bruce M. Paton, Rick Engineering Company, Inc.
Carolyn Campbell, Coalition for Sonoran Desert Protection
Cathy Workman, Workman Insurance & Investments
Chuck Martin, Rick Engineering Company, Inc.
Cindy Paddock, Maracay Homes
Connie McMahan, Metropolitan Pima Alliance
Dave Perry, Greater Oro Valley Chamber of Commerce
David D. Ullrich, Reliant Land Services
David G. Marhefka, PLA, DOWL HKM
David Godlewski, S, Arizona Home Builders Assoc.
Garett Jonilonis, Pinnacle Consulting
Greg Wexler, Kai Enterprises
Gustav Paul Oland, The WLB Group, Inc.
James Kai, Kai Enterprises
Jason Weber, Maracay Homes
Jason Wong, Red Point Development, Inc.
Jeff DeSpain, Pulte Homes, Inc.
Jeff Grobstein, Meritage Homes
John Ward, KB Home
JT Ritter, Pinnacle Consulting, Inc.
Justin Smith, PE, LEAD Solutions, LLC
Kevin Hall, Cypress Civil Development
Kim Stine, National Bank of Arizona
Kit Donley, Donley Commercial Real Estate Services
Matthew Cawley, EPS Group
Mike Brilz, Sharpe & Assoc, Inc., Rancho Sahuarita Companies
Mike Gardner, Pulte Homes, Inc
Mike Goodwin, Climatec Building Technologies Group
Randy Agron, A.F. Sterling HomeBuilders, Ltd.
Richard Underwood, AAA Landscape
Rob Brack, A.F. Sterling HomeBuilders, Ltd.
Sam Mills, Maracay Homes
Shawn Cote, S. Arizona Home Builders Association

Stacey Weaks, Norris Design
Steve Huffman, Tucson Association of Realtors
Sue Hayes, S Hayes Construction Inc.
Thrac Paulette, Cantera Real Estate
Tim McCann, J Mitchell Advisors, LLC
Tom Collins, Pulte Homes, Inc.
Will White, Land Advisors Organization

Your Voice Committee members (13 attendees)

Bill Adler (Development Committee)
Bob Milkey (Environment Committee)
Bob Swope, (Environment Committee)
Diane Bristow (Development Committee)
Dick Eggerding (Community Committee)
Don Cox (Development Committee)
Don Bristow (Community Committee)
Doug McKee (Community Committee)
Jack Evert (Environment Committee)
Michael DeSantis (Environment Committee)
Mike Schoeppach (Development Committee)
Mike Stankiewicz (Development Committee)
Stephen Roach (Development Committee)

Town of Oro Valley Councilmembers (3 attendees)

Mayor Satish Hiremath
Councilmember Joe Hornat
Councilmember Mike Zinkin

Town of Oro Valley Staff and Consultants (9 attendees)

Rosevelt Arellano (Planning)
Greg Caton (Town Manager)
Chad Daines (Planning)
Danielle Driscoll (Planning)
Elisa Hamblin (Planning)
Amanda Jacobs (Economic Development)
Michael Spaeth (Planning)
Alice Templeton (Consultant, Gordley Group)
Bayer Vella (Planning)

RESOLUTION NO. (R) 08 - 81

**A RESOLUTION OF THE TOWN OF ORO VALLEY, ARIZONA,
AMENDING THE GENERAL PLAN TO INCLUDE SPECIAL AREA
PLAN POLICIES AND TO EXTEND THE URBAN SERVICES
BOUNDARY FOR THE AREA KNOWN AS ARROYO GRANDE.**

WHEREAS, the Town of Oro Valley is a political subdivision of the State of Arizona vested with all associated rights, privileges and benefits and is entitled to the immunities and exemptions granted municipalities and political subdivisions under the Constitution and laws of the State of Arizona and the United States; and

WHEREAS, the Town of Oro Valley residents ratified the Oro Valley General Plan on November 8, 2005; and

WHEREAS, The Town of Oro Valley, in conjunction with the Arizona State Land Department, initiated a General Plan Amendment for the Arroyo Grande Planning Area ("Area") and an extension of the Urban Services Boundary to include that Area, which encompasses 9,106 acres (14 square miles) of unincorporated Pima County land, which currently is undeveloped. The Area is bounded on the south by the Town limits, on the east by Oracle Road, on the north by the Pima/Pinal County Line, and on the west by the Tortolita Mountain Park; and

WHEREAS, pursuant to A.R.S. § 9-461, *et seq.* and OVZCR, Section 22.2, the Planning and Zoning Commission held three (3) duly noticed public hearings, the first on July 1, 2008, the second on September 4, 2008, and the third on October 7, 2008. The Planning and Zoning Commission recommended approval of the General Plan Amendment, with modifications to the Special Area Plan Policies, attached hereto as Exhibit "A", and to extend the Urban Services Boundary to include the Area; and

WHEREAS, pursuant to Oro Valley Zoning Code Revised, Section 22.1, General Plan Amendment Procedures, upon recommendation by the Planning and Zoning Commission of any amendment to the General Plan, a public hearing before the Mayor and Council shall be scheduled; and

WHEREAS, Mayor and Council duly considered the proposed General Plan Amendment to include the Special Area Plan Policies and to extend the Urban Services Boundary to include the Area at a public hearing on November 19, 2008.

NOW, THEREFORE, BE IT RESOLVED by the Mayor and Town Council of the Town of Oro Valley that:

SECTION 1. The Mayor and Council hereby adopt the General Plan Amendment to include Special Area Plan Policies, attached hereto as Exhibit "A", and to extend the Urban Services Boundary to include the Area, which constitutes 9,106 acres (14 square miles) of unincorporated Pima County land, which currently is undeveloped. The Area is bounded on the south by the Town limits, on the east by Oracle Road, on the north by the Pima/Pinal County Line, and on the west by the Tortolita Mountain Park.

SECTION 2. If any section, subsection, sentence, clause, phrase, or portion of the resolution or any part of the General Plan Amendment adopted herein is for any reason held to be invalid or unconstitutional by the decision of any court of competent jurisdiction, such decision shall not affect the validity of the remaining portions thereof.

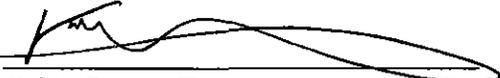
PASSED AND ADOPTED by the Mayor and Council of the Town of Oro Valley, Arizona this 19th day of November, 2008.

TOWN OF ORO VALLEY


Paul H. Loomis, Mayor
11-21-08

ATTEST:


Kathryn E. Cuvelier, Town Clerk
Date: 11-21-08

APPROVED AS TO FORM:

Tobin Rosen, Town Attorney
Date: 11/21/08

Arroyo Grande Special Area Plan Policies

1

"The Town of Oro Valley values the unique characteristics of the property owned by the Arizona State Land Department, otherwise known as the Arroyo Grande planning area, and seeks to increase the value of this property for its owners and future generations through resource conservation, progressive planning, regulation and management. Development proposals must demonstrate substantial adherence to high standards and the principles of new urbanism, resource conservation and sustainability."

The Arroyo Grande Plan provides an opportunity to incorporate a sustainable development model that includes a mix of housing types and densities, employment centers, and commercial services in balance with environmental preservation. This community will provide opportunities for alternate modes of transportation and a jobs/housing balance that will reduce impacts on the existing roadway system.

The Arroyo Grande planning process was a unique collaborative process that included the Arizona State Land Department, Pima County, the Town of Oro Valley, and other community stakeholders. Working together, they developed the proposed land use map and policies. Input from the community as well as technical experts, in particular from scientific and environmental perspectives, was critical to the development of the plan.

The Arizona State Land Commissioner agreed to an unprecedented 68% open space designation in the Arroyo Grande Planning Area (the Planning Area). Primary goals of the plan include preservation of a critical wildlife linkage between the Tortolita and the Santa Catalina mountains, preservation of natural riparian areas throughout the planning area, and to preserve significant archaeological resources in place.

Land Use and Zoning

1. With the exception of parcels with frontage on Oracle Road and that area designated RLDR, the entire Arroyo Grande area should be master planned prior to any zoning entitlements in the Planning Area. It is anticipated that the Commerce/Office Park (COP) and Community/Regional Commercial (C/CR) designated areas with Oracle Road frontage will be developed first. Therefore, most of the special area policies described below apply to the rest of the Arroyo Grand Planning Area.
2. Zoning in conformance with this plan should be in the form of a PAD (Planned Area Development). The PAD will include zoning provisions for cluster development, Village Center regulations. The Town of Oro Valley's Environmentally Sensitive Lands code amendment must be adopted prior to zoning entitlements.
3. Permitted non-residential land uses should be determined with a goal of providing significant employment opportunities within the Planning Area, particularly for local residents. The intent is to create a jobs/housing balance of one job for every three dwelling units in the Planning Area.
4. To further the goal of a jobs/housing balance and to create a vibrant, diverse community, development will emphasize a diversity of housing types, and densities.
5. Development should be clustered, where feasible within the RLDR and the 50% MPC areas, to minimize the cost of needed infrastructure and to preserve large

Arroyo Grande Special Area Plan Policies

2

areas of contiguous, natural open space and to avoid site specific sensitive resources.

6. There is a potential for one "floating resort site" identified in the northern part of the Planning Area. It will promote eco-tourism and will be located and developed in a manner that protects views of the Tortolita Mountains, and otherwise preserves large contiguous areas of natural open space. If the resort is developed in the proposed area, in close proximity to the Tortolita Mountain Park, a funding mechanism such as an enhancement fee charged to resort guests will be established to support conservation.
7. A minimum of 600 acres of COP land use designation will be established as a part of this General Plan amendment. It may be designated in part on the Oracle Road frontage and in part adjacent to the Village Center (VC). The 260 acre VC and 61 acre C/CR designations will remain unchanged. Twenty (20) years from adoption of zoning in conformance with this General Plan amendment, undeveloped COP designated lands may be reverted to MPC zoning at the request of the ASLD.
8. Phasing of commercial and employment centers, as they relate to employment, should be established, in conjunction with residential development as a part of zoning entitlements. The intent of maintaining the jobs/housing balance of a minimum of one job per three households, and provision for commercial uses to serve the area will be evaluated and encouraged with each phase.
9. Residential development densities in Master Planned Community (MPC) will transition from generally low density to high density moving away from the wildlife linkage open space corridor, as long as the MPC target dwelling unit numbers are maintained overall.
10. The purpose of the Village Center (VC) area is to establish a "town center" that will serve as a focal point for the Planning Area. The VC area will offer a variety of office, retail, service, educational, medical and public facilities integrated with medium to high density housing. The Village Center should include a centrally-located public plaza, green, or square that provides a venue for community events and reinforces a sense of place for the Arroyo Grande area. Mixed-use developments, including live/work space, are encouraged in the VC. The VC will serve as the cornerstone to this community built on the principles of new urbanism. As a part of the approved PAD, a phasing plan should assure that residential densities in the VC are adequate to support the town center.
11. Design guidelines will be developed for Arroyo Grande as a part of the PAD. The Village Center guidelines may be based on form-based codes in order to encourage a cohesive, unified development theme that promotes community identity and sense of place.
12. The Village Center should include a regional commercial center to serve Planning Area and surrounding areas. Commercial uses on Oracle Road will serve both the existing residents and the Planning Area, and provide services to employees and businesses in the employment center.

Sustainability and Energy Conservation

1. Sustainable development principles and practices will be a keystone of this project and building design which may include renewable energy production, water harvesting and greywater use, passive solar orientation, water conservation practices, and energy conservation measures.
2. All commercial structures and all residential dwellings 3,000 square feet or larger in size will be constructed and certified to Environmental Protection Agency Energy Star standards.
3. Sustainable design, such as LEED-ND, will be considered for implementation when the program is available.
4. All commercial and residential buildings will incorporate water conservation technologies, including low-flow plumbing fixtures, appliances, and landscaping.
5. Large residential subdivisions, or combinations of smaller subdivisions, will provide community pools to discourage proliferation of private pools on single-family lots.

Open Space and Natural Resources

1. 68.4% of the entire Planning Area will be managed and maintained as natural open space (NOS). No disturbances will be allowed unless approved by the Oro Valley Town Council. The only allowable disturbance in the NOS linkage area (green on the conceptual plan map) will be for: access roads for utilities, trailheads, and to connect the employment and commercial center on Oracle Road to the MPC 1 area; utility crossings; trails; and trailheads.
2. It is the intent of this plan that the NOS area that is the "wildlife linkage" will become part of the Tortolita Mountain Park and remain as NOS in perpetuity. The Town of Oro Valley, ASLD, and Pima County will continue to cooperate to achieve this goal. When that occurs, a management plan will be established for the open space. All parties recognize that State Trust Lands may not be sold or otherwise disposed of until ASLD has complied with the Enabling Act and other applicable laws, including appraisal, approval by the Board of Land Appeals, and public auction. As part of the Pre-Annexation Development Agreement, ASLD will develop information on how lands within the plan will be valued.
3. NOS is intended to preserve wildlife movement and landscape connectivity between Tortolita Mountain Park and Catalina State Park, as well as to preserve archaeological resources. Consistency with these goals will be assured at development review phase. The NOS will need to be acquired according to state law which governs the Arizona State Land Department in order to become part of the Tortolita Mountain Park.
4. The designated riparian areas (blue on the conceptual plan map) will be managed and maintained as NOS and will otherwise comply with the Town of Oro Valley's Riparian Ordinance, as amended. Disturbance, at locations of least impact, may be

Arroyo Grande Special Area Plan Policies

4

allowed for utility and roadway crossings, subject to mitigation of adverse impacts. Specific delineation of the riparian areas will be based on the Oro Valley Environmentally Sensitive Lands - Riparian data layer. Roadway crossings must be designed to allow for safe wildlife movement, consistent with the methodology recommended in the *Arizona Missing Linkages; Tucson-Tortolita-Santa Catalina Mountains Linkages* report.

5. A minimum of 50% of the MPC Area 4, in the northwest corner of the Planning Area, will be managed and maintained as NOS. This NOS requirement will be applied on a project-by-project basis; each development unit (Subdivision Plat or Block Plat) will provide a minimum of 50% project level NOS. Each individual development will be designed according to Cluster Development principles in order to consolidate the development footprint and to (1) preserve finite and non-renewable cultural resources by preserving in place; (2) conserve sensitive on-site biological resources; and; (3) maintain a landscape permeable to the movements of biological resources by providing connectivity between the Planning Area's NOS and areas north into Pinal County.
6. A minimum of 80% of the RLDR (Rural Low Density Residential) area will be managed and maintained as NOS. This NOS requirement will be applied on a project-by-project basis; each development unit (subdivision plat or block plat) will provide a minimum of 80% project level NOS. Project level development will be designed according to cluster development principles in order to consolidate the development footprint and to (1) preserve finite and non-renewable cultural resources by preserving them in place; (2) conserve sensitive on-site biological resources; and, (3) maintain a landscape permeable to the movements of biological resources. Project level NOS will, to the maximum extent possible, be configured in a consolidated, uninterrupted pattern, which connects to other on-site and off-site areas.
7. Within those areas designated as MPC, COP, or VC, a total of 434 acres of floating NOS will be designated for the preservation in place of finite, non-renewable cultural and archaeological resources, or, if not needed for this purpose, will be utilized to further the preservation of NOS.
8. No development may utilize groundwater in a manner that diminishes or otherwise compromises the quantity or quality of groundwater available to support the significant riparian areas contained in the Honey Bee and Big Wash washes.
9. NOS will be unlighted and protected from lighting in nearby developed areas as proscribed in the Oro Valley Zoning Code.
10. Invasive plant species management will be incorporated into all plans for development.
11. It is intended that all areas designated as NOS or riparian areas will be preserved and protected by conservation easements, or other legal means.
12. Oro Valley will work in collaboration with to support Pima County in developing, managing and funding a management plan to protect biological and cultural

resources.

Cultural Resource Conservation

These policies address the protection of archaeological and historical sites, as well as the Pima County designated Priority Cultural Resource Complex known as *Indian Town*, located within the Planning Area. These policies are intended to preserve finite and non-renewable archaeological sites, historic sites, and traditional cultural places in order to protect their cultural, educational, scientific, recreational, aesthetic, and spiritual values.

1. The entirety of the Planning Area must be surveyed for cultural resources and any sites encountered must be recorded with the Arizona State Museum.
2. All cultural resource preservation areas will be monitored through the Arizona Site Stewards Program and others to help ensure the protection of these areas and the preservation of these sites' inherent cultural values.
3. Cultural Resources within Open Space and Riparian areas will be preserved in place and managed and maintained as natural open space.
4. Archaeological and historical sites determined to be of exceptional importance should be avoided and protected in place.
5. Where avoidance of individual sites cannot be achieved and an impact to the resource will occur, a plan to mitigate the impacts through site data recovery and documentation, analyses, report preparation, and curation must be developed and then reviewed and approved by the State Historic Preservation Office and implemented prior to any ground disturbance.

Water Supply

1. Future development of the project will require a detailed, comprehensive strategy to address water resource availability for the projected demands and water conservation for the project. The strategy will incorporate the findings and recommendations of the hydrology study requirement for the Planning Area and address opportunities for the use of effluent as a renewable water resource, native plant landscaping, groundwater recharge and minimizing impact to existing private exempt wells in the vicinity of the project. The water resource strategy will be developed for the Planning Area so that it will not impact the Town of Oro Valley's ability to meet current and projected water demands of customers within the existing water service area.
2. Prior to development, a Master Water Management Plan will be completed identifying: current and projected water use demand, fire flow requirements, on-site/off-site water facility location and sizing, loops and proposed connection points to existing water systems, easements and common areas.
3. Consistent with standard Town practice, water infrastructure and access to serve the area must be provided at no cost to the Town. Water infrastructure necessary

Arroyo Grande Special Area Plan Policies

6

to serve the Planning Area will be dedicated and conveyed to the Town of Oro Valley acting through its Water Utility.

4. A Water Conservation Plan will be drafted to define policies and standards that require the use of best available technology for all development. A water conservation program should be implemented for all uses. Interior and exterior water conservation practices for residential and non-restricted uses will include the use of low water use fixture units, low water use landscaping and community water-based recreation centers.
5. The Town of Oro Valley has been designated by the Arizona Department of Water Resources as an assured water provider in the Tucson AMA and the annual volume of water which is physically, continuously, and legally available under the Town's designation is not sufficient to serve all of the proposed development in the Planning Area. Prior to land disposition studies will be conducted to determine available water supply in the Planning Area, including groundwater, redundant well sites, the current Town supply, and CAP allocation. If the projected needs of the development are greater than the available water supply, either development will not occur past the adequate supply of available water or additional water supply must be made available.
6. All future development in Arroyo Grande will be served by Oro Valley Water Utility on a first come-first served basis. This will be based on available renewable water supply such as CAP Water that is allocated to the Town. Determination of availability of renewable water supply for the Arroyo Grande area will not include water to be allocated to areas currently within the Oro Valley Water Service Area.
7. If it is determined that renewable water is not available for a proposed development within the Arroyo Grande Area, the developer will be required to convey to the Town sufficient additional renewable water supply to serve the demands of the development in addition to payment of water impact fees. Any conveyance will be "wet" water and not "paper" water transfers.

Transportation and Circulation

1. A master transportation / traffic impact study should be completed during the master planning/PAD process and will encompass all of Arroyo Grande. The owner or its agents arrange for the study in cooperation with the Town and will select and award a contract to a mutually agreed upon professional traffic engineering / transportation planning consultant licensed in the State of Arizona. This study will review and analyze this development from a multimodal transportation point of view including transit. ADOT must play an integral part of the scoping and review process for this study.
2. The developer will be responsible for the planning, design and construction/improvement of the roadway network in the Planning Area, and will offset the traffic impact to the existing area highway network caused by the Arroyo Grande Development.

Arroyo Grande Special Area Plan Policies

7

3. All infrastructure needed to support each phase of development should be funded and constructed by the developer, and accepted by the Town prior to the first certificate of occupancy for that phase.
4. Transit options should be made available to the community and may include; demand response, circulator services, fixed routes, express routes and high capacity transit alternatives on Oracle Road.
5. Arroyo Grande will have a safe, effective, and convenient system of multi-modal transportation. All parts of the community will be linked together and accessible to the residents.
6. The Commerce/Office Park area adjacent to Oracle Road should be linked to the interior of the Planning Area as sufficient residential development areas to the northwest develop.
7. Future development of the project will require the following:
 - Designing the transportation system so as to accommodate and facilitate the new-urbanist, sustainable, and mixed-use character of the development
 - Provision for mass transit
 - Providing connectivity for alternate modes of transportation by pedestrians and bicyclists
 - Cross-connection and multi-use trails to provide a multi-modal connection with adjacent developments and thus reduce Vehicle Miles Traveled (VMT) within the Planning Area.
 - Staged capacity improvements, for example, adequate lanes for through and turning movements to accommodate anticipated traffic volumes
 - A roadway network that avoids deleterious impacts on the natural and constructed drainage network and wildlife movements, provides all-weather access, and avoids disruption of the roadway network by stormwater.
 - Any roads crossing a riparian area will be elevated allowing for wildlife and hydrological movement underneath the roadway.

Hydrology

1. A master hydrological/drainage study should be completed during the master planning/planned area development phase of this project and will encompass all of Arroyo Grande. The owner or its agents will arrange for the study in consultation with the Town and will select and award a contract to a professional engineering / hydrological consultant that is licensed in the State of Arizona. Pima County Regional Flood Control District must play an integral part of the scoping and review process for this study.
2. Hydrological and drainage design and construction should incorporate techniques that preserve and enhance the natural conditions and character of each watershed.

Arroyo Grande Special Area Plan Policies

8

3. Flood control systems must be provided that protect all developed areas from the impacts of the 100-year flood event.
4. Where required, all-weather crossings must be designed and constructed that will allow unrestricted passage during the 100-year flood event for all arterial, collector and local streets.

Sanitary Sewer Facilities

1. Developers should provide sanitary sewer facilities for the conveyance and/or treatment of sewage from all planned developments.

Parks, Trails and Access

1. Prior to development, a Public Trails Master Plan should be detailed within the Arroyo Grande planning area consistent with the Tortolita Mountain Park Master Plan, the Eastern Pima County Trail System Master Plan, Pima Regional Trail System Master Plan and the Town of Oro Valley's Parks and Trails Plan.
2. The developer should construct a multi-use trail system that provides trailheads and linkages with open space, active recreation areas, and schools.
3. Land within development areas should be set aside for parks and other recreational facilities based on established standards.

Public Facilities, Services, and Schools

1. The subject area, upon annexation into the Town of Oro Valley, will be provided with a full range of urban level services including schools, fire and police protection, water, transportation facilities/services, and recreational services and facilities. The location of facilities and infrastructure will be fully assessed based on established standards as part of infrastructure studies specific plan(s) formulation pursuant to the goals, objectives and policies for the Planning Area, and will be timed to provide for phased development that can be fully financed by the developer as required in responding to changes in market conditions.
2. A parcel or parcels of land may be required for a centralized Town Operations Center which must include Public Works, Water Utility, Parks and Recreation, Transit, Police and other departments, if necessary.
3. Fire protection will be provided by the Golder Ranch Fire District.
4. The number and locations of schools will be coordinated with Amphitheater School District.

Financial Sustainability Policies

1. The Town of Oro Valley expects that new development within the Arroyo Grande area will pay for and provide the necessary infrastructure to meet the needs of that new development.

Arroyo Grande Special Area Plan Policies

9

2. It is expected that existing Town residents should not be burdened with additional costs, fees or taxes to subsidize the provision of Town services to the new development in the Arroyo Grande area.
3. Prior to development approval, an economic impact study will be conducted to determine the costs of service and infrastructure necessary to support the new development and the revenue-generating impact of that development to ensure that the new development is paying its fair share and does not require subsidization from existing residents.
4. It is the Town's policy to carefully consider the use of Community Facility Districts (CFDs) as a funding mechanism to finance the construction, operation and maintenance of public infrastructure within the boundaries of the community facilities district. A CFD is the legal equivalent of the establishment of an entirely new municipal/taxing district entity within the boundaries of the Town. If used, CFDs will provide an enhanced level of public infrastructure amenities and/or municipal services. The Town will conduct a detailed cost/benefit analysis to determine the viability of any proposed CFD within the Arroyo Grande area.
5. Should a CFD be approved for the provision of infrastructure and services within Arroyo Grande that would be funded by property assessments/taxes within the district boundaries, the Town's development impact fee ordinance provides for credits for infrastructure provided in this manner.

DEVELOPMENT COMMITTEE

LAND USE & INFRASTRUCTURE MAPS



Overview

The following maps depict existing land use, infrastructure and environmental conditions and are provided as a reference for you to complete your work as part of the Your Voice Development Committee. The maps include both the incorporated Town limits as well as land outside the Town's current limits. The Town's incorporated area (i.e., the area within its limits) is approximately 35.52 square miles as of 2014. The larger planning area includes land adjacent to the Town that may be affected by or may affect land uses in the Town and covers approximately 70 square miles. The planning area has the following boundaries:

- North: The border between Pima County and Pinal County
- South: Mainly along Ina Road as well as along North Christie Road
- West: Mainly along North Shannon Road
- East: Generally includes all of Catalina State Park and a portion of west Coronado National Forest

Maps have been prepared with the most recent data available, but there is no guarantee to their accuracy.

Current zoning

This map depicts the existing zoning districts both within the Town Boundaries and areas outside of Town limits within the Planning Area, which are located in unincorporated Pima County.

Zoning defines the land uses permitted on a property and regulates the form and design of development.

The zoning map also depicts Planned Area Developments (also known as PAD) zoning in the Town. PADs regulate land use and development similar to conventional zoning. However, the purpose of a PAD is to improve the conditions of the community. A PAD allows for unified, typically large-scale planning and development which may result in superior development proposals than what may occur under conventional zoning.

Examples of PADs in the Town include Rancho Vistoso and Rooney Ranch (aka the Target and Home Depot Centers).

Oro Valley Zoning Districts:

1. **R1-300 Single-Family Residential District**
This district is intended to promote and preserve rural, single-family residential development. The district permits airparks and other uses that are compatible with the large single-family lots predominated by open space.
2. **R1-144 Single-Family Residential District**
This district is intended to promote and preserve suburban-rural single-family residential development. The large lot size permits agricultural uses and promotes open space.
3. **R1-72 Single-Family Residential District**
This district is intended to promote and preserve suburban-rural single-family residential development, with lots large enough to accommodate on-site sewer systems.
4. **R1-43 Single-Family Residential District**
This district provides for low-density residential development with lots large enough to accommodate on-site sewer systems.
5. **R1-36 Single-Family Residential District**
This district provides for low-density residential development.
6. **R1-20 Single-Family Residential District**
This district provides for low-density detached single-family residential development.
7. **R1-10 Single-Family Residential District**
This district provides for medium density detached single-family residential development.
8. **R1-7 Single-Family Residential District**
This district provides for medium high-density detached single-family residential development.
9. **SDH-6 Site Delivered Housing District**
The purpose of this zone is to provide for properly planned and orderly developed manufactured or site delivered housing subdivisions. The principal land use is single-family dwellings and uses incidental or accessory thereto.
10. **R-4 Townhouse Residential District**
This district is intended to provide for relatively low-density development having individual ownership and built-in privacy, either in the form of party wall construction or enclosed courtyards.
11. **R-4R Resort District**
The Resort District is intended primarily to provide for accommodations for seasonal visitors. The controlled access, deep setbacks, and landscaping requirements are intended to enhance the value, safety, and aesthetic quality of both the highway frontage and the adjacent property.
12. **R-S Residential Service District**
This district is composed of certain land and structures used primarily to provide administrative, clerical and professional offices of a residential scale and character to serve nearby residential and commercial areas as well as the Town as a whole. These uses are characterized by low volume of direct daily customer contact. Secondly, this district provides for medium density residential uses. This district is designed to be a transitional zone and should be used to buffer low density residential uses from more intense land uses, districts and heavily traveled transportation routes. The property development standards, while strict in order to protect adjacent low density residential uses, are designed to be flexible enough to allow experimentation in office and housing design and to allow housing constructed within this district to incorporate its own protection from more intense adjacent uses.
13. **R-6 Multi-Family Residential District**
This district is intended to support multi-family residential development, to accommodate an increased density of population and to provide recreational and aesthetic amenities, which enhance the residential character of a multi-family project and produce a high quality environment. This district also furnishes employment opportunities, by providing for business and professional office complexes on a residential scale, with low silhouettes, a variety of separate building masses and landscaped open space, to be compatible with surrounding residential uses.
14. **C-N Neighborhood Commercial District**
This district provides small office and service centers within walking/biking distance or a short drive from adjacent neighborhoods. The center shall be designed to fit into the adjacent neighborhoods, serve as a neighborhood activity center, and provide a combination of uses that offer basic goods and services that meet the needs of the nearby

residents. A mixture of office, retail, and residential is enabled in the C-N zone and is anticipated to provide a physically and functionally integrated combination of uses. Sites should be designed to accommodate multiple, smaller uses rather than a single, large use. C-N zoning may be found along multi-use paths, near parks, immediately between or among higher density residential developments and municipal service sites. It is most appropriate at the intersection of collector streets or a collector street and an arterial road.

15. C-1 Commercial District

This district provides for large scale office complexes and medium sized retail centers, located on a major arterial. Through buffering and other mitigation measures, C-1 centers must be compatible with adjoining residential neighborhoods, while satisfying commercial and service business needs of nearby neighborhoods.

16. C-2 Commercial District

This district is permits all uses in the C-N and C-1 districts, plus commercial activities designed to serve a regional area with emphasis on shopping centers and group commercial developments. Uses must incorporate extensive mitigation measures to harmoniously co-exist with nearby neighborhoods. C-2 uses are substantial traffic generators and

should be located near the intersection of two principal arterials.

17. PS Private Schools District

This district provides for religious facilities and private educational facilities.

18. T-P Technological Park District

This district provides for administrative, research and specialized manufacturing activities at a low intensity. Uses include a mix of light industrial, professional office, office/showroom, office/warehouse, ancillary retail services and related uses. All uses shall be of a non-nuisance type and minimal scale having low silhouette, a variety of separate building masses and landscaped areas. This district is to provide employment near residential areas and the development standards are intended to be compatible to adjacent residential uses and provide a park-like setting for employment.

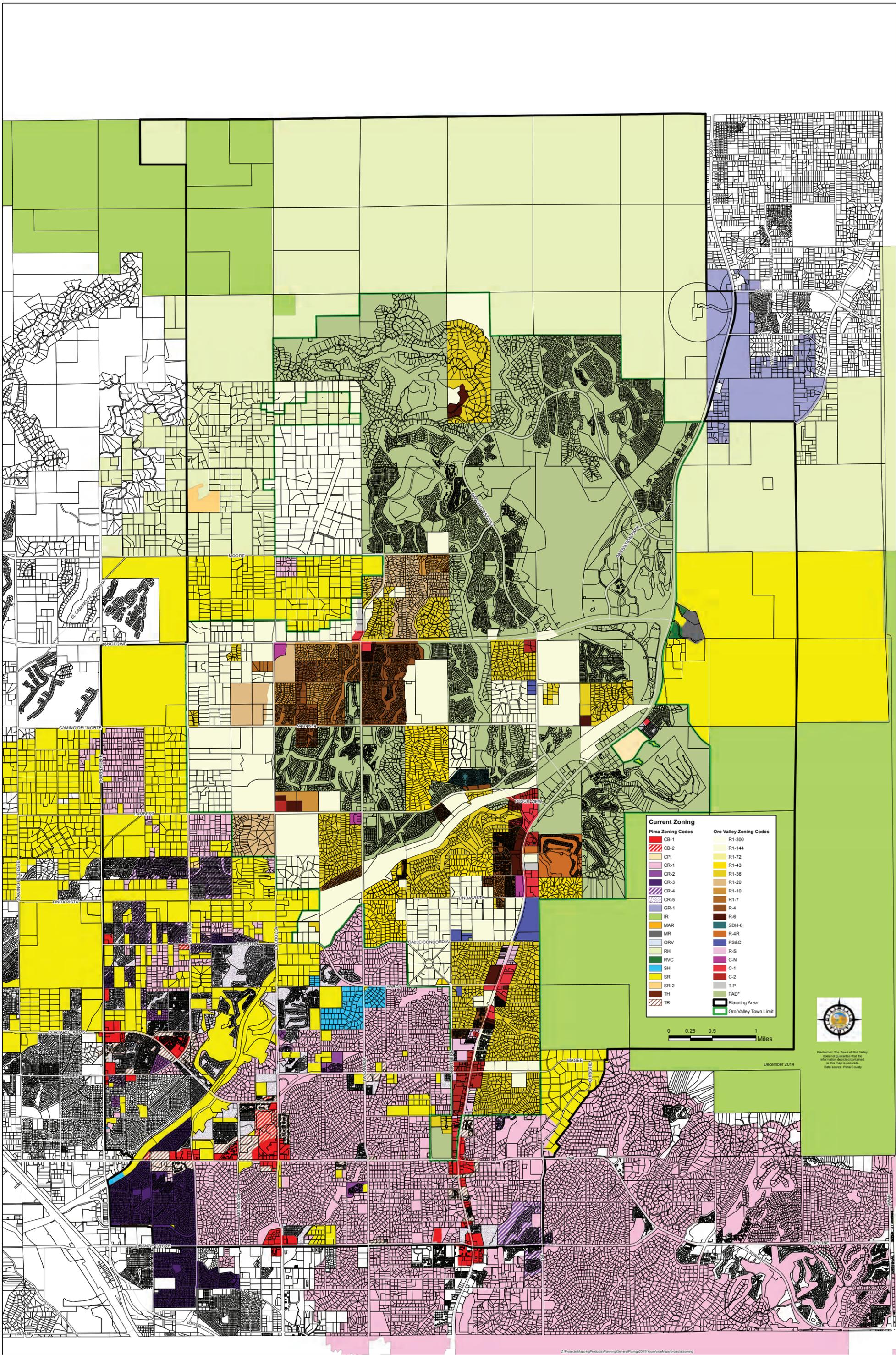
19. Parks and Open Space District

This district is primarily for those areas of the Town where it is desirable and necessary to provide permanent park, public open space, and in general, areas to be preserved in their present or managed state.

Pima County Zoning Districts

Zone	Zone Definition	Principle Uses	Minimum Lot Area	Maximum Height/# of Stories	Special Standards
TH 18.11	Trailer Homesite	Trailer (RV) park	18,000 sf (0.42 ac)	34/2	
IR 18.12	Institutional Reserve	Public reserve land	36 acres	34/2	
RH 18.13	Rural Homestead	Low density residential, agriculture	180,000sf (4.13 ac)	34/2	Cluster Development Option
GR-1 18.14	Rural Residential	Residential, agriculture	36,000 sf(0.83 ac)	34/2	Cluster Development Option
ML 18.15	Mount Lemmon	Single-family residential	36,000 sf(0.83 ac)	34/3	Max. Building Area 50%, Cluster Devel. Option
SR 18.17	Suburban Ranch	Low density rural residential	144,000 sf (3.31 ac)	34	Cluster Development Option
SR-2 18.18	Suburban Ranch Estate	Low density rural residential	72,000 sf (1.66 ac)	34/2	Cluster Development Option
SH 18.19	Suburban Homestead	High density rural residential	36,000 sf (0.83 ac)	34/2	Up to 2 dwellings per 36,000 sq.ft. Cluster Devel. Option
CR-1 18.21	Single Residence	Single-family residence	36,000 sf(0.83 ac)	34/2	Cluster and Lot Reduction Options

CR-2 18.23	Single Residence	Single-family residence	16,000 sf (0.37 ac)	34/2	Cluster and Lot Reduction Options
CR-3 18.25	Single Residence	Single-family residence	8,000 sf (0.19 ac)	34/2	Cluster and Lot Reduction Options
CR-4 18.27	Mixed-Dwelling Type	Single/Multi-family residences; duplexes	7,000 sf (0.17 ac)	34/2	Lot Development. & Small Lot Options
CR-5 18.29	Multiple Residence Zone	Single/Multi-family residences; duplexes	6,000 sf (0.14 ac)	34/2	Lot Development & Small Lot Options
TR 18.31	Transitional	High density residential, office and some commercial uses	Residential: 10,000 sf(0.23 ac)	34/2	Maximum density: 1 unit per 1,000 sq.ft.
CMH1 18.33	County Manufactured and Mobile Home	Manufactured or site built homes	8,000 sf (0.19 ac)	34/2	Cluster Development. Option
CMH2 18.35	County Manufactured and Mobile Home	Manufactured or site built homes; mobile- home park	None	34/2	Mobile Home Subdivision and Park Options
MU 18.37	Multiple Use	Residential, commercial, light manufacturing	Residential: 7,000 sf (0.17 ac)	34/2	Lot Devel. and Mobile Home Subdiv. Options
MR 18.39	Major Resort	Resort	20 acres	34	Max. site coverage: 33%
RVC 18.41	Rural Village Center Zone	Retail/Services	Maximum 20 acres	34/2	DRC review required, max. site coverage: 25%
CB-1 18.43	Local Business	Indoor retail, residential	Residential: 10,000 sf(0.23 ac)	Residential: 34 Non-Residential: 39	Lot Development Option
CB-2 18.45	General Business	Indoor/outdoor retail, wholesale, residential	Residential: 7,000 sf (0.17 ac)	39	Lot Development Option
CPI 18.49	Campus Park Industrial Zone	Research and development, non-nuisance manufacturing	10 acres	36 or 44 (see chapter 18.49)	DRC & BOS reviews, max. site coverage: 33%
CI-1 18.51	Light Industrial/Warehousing	Manufacturing, retail, warehousing	None	39	
CI-2 18.53	General Industrial	Manufacturing, salvage yards	None	39 or 54 (see chapter 18.53)	
CI-3 18.55	Heavy Industrial	Intensive industrial	43,560 (1 acre)	None	All industrial uses require conditional use permits



Current Zoning

Pima Zoning Codes	Oro Valley Zoning Codes
CB-1	R1-300
CB-2	R1-144
CPI	R1-72
CR-1	R1-43
CR-2	R1-36
CR-3	R1-20
CR-4	R1-10
CR-5	R1-7
GR-1	R-4
IR	R-6
MAR	SDH-6
MR	R-4R
ORV	PS&C
RH	R-S
RVC	C-N
SH	C-1
SR	C-2
SR-2	T-P
TH	PAD*
TR	Planning Area
	Oro Valley Town Limit



December 2014

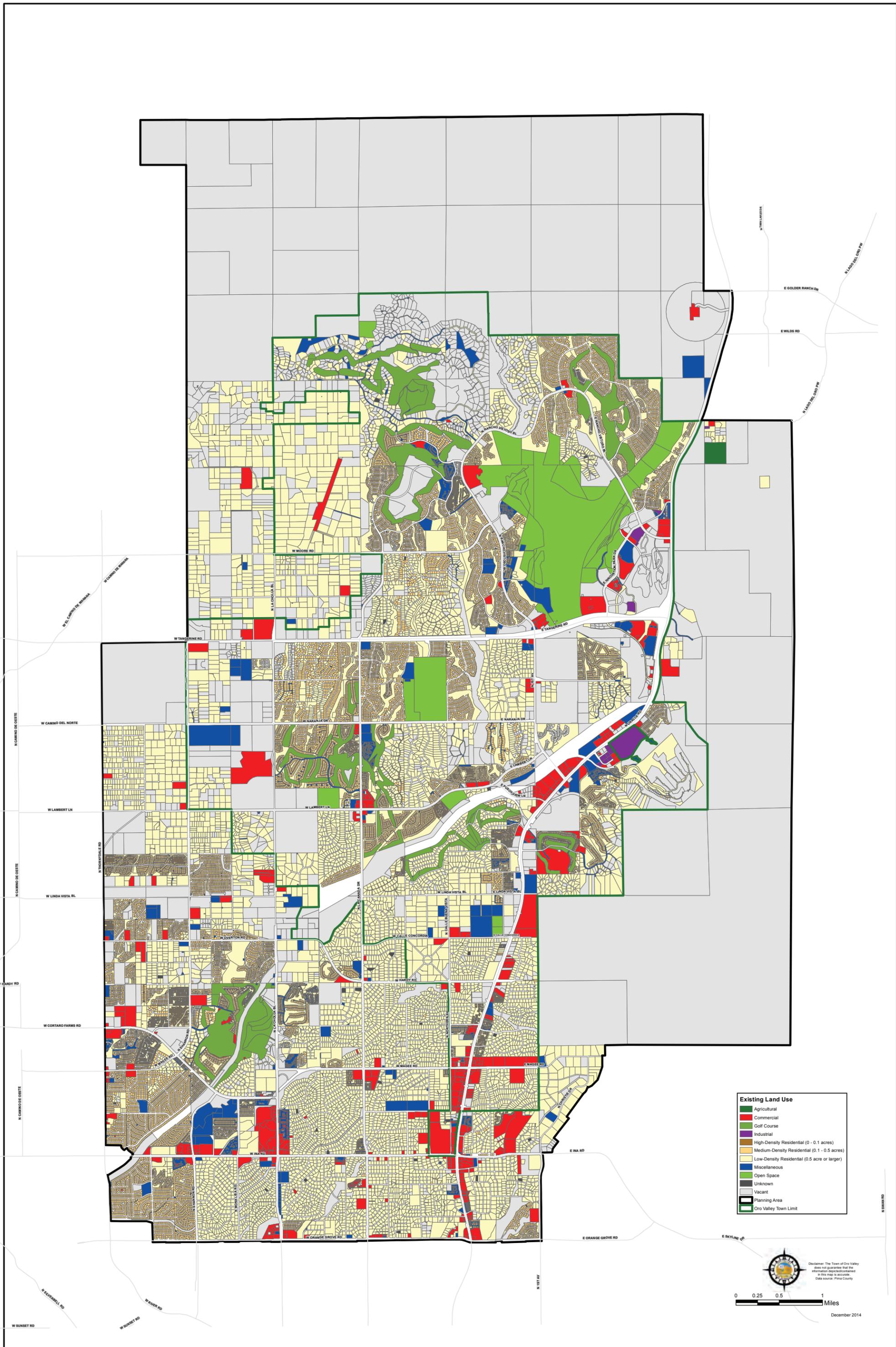
Disclaimer: The Town of Oro Valley does not guarantee that the information depicted herein in this map is accurate. Data source: Pima County

Existing land use

This map designates general land use categories for developed and vacant properties, including:

- Commercial
- Industrial
- Residential

There are also sub-categories within these major groups. Unlike zoning, which depicts what is allowed on a site, land use shows how the land is currently being used. Often this gives a better understanding of the conditions of the community than referring to a zoning map alone.



Existing Land Use

- Agricultural
- Commercial
- Golf Course
- Industrial
- High-Density Residential (0 - 0.1 acres)
- Medium-Density Residential (0.1 - 0.5 acres)
- Low-Density Residential (0.5 acre or larger)
- Miscellaneous
- Open Space
- Unknown
- Vacant
- Planning Area
- Oro Valley Town Limit



Disclaimer: The Town of Oro Valley does not guarantee that the information depicted contained in this map is accurate. Data source: Pima County



December 2014

Current General Plan Land Use

Following is an excerpt from the 2005 General Plan.

LAND USE DESIGNATIONS

The Land Use Map of this General Plan uses 14 land use designations to depict the types of land uses that will be allowed in Oro Valley. The land use designations on the map are policy recommendations only. The designations may not represent the actual zoning on properties.

Following are brief descriptions of the intent of each of the land use designations appearing on the Land Use Map. Note that emergency services uses (e.g., police and fire) may be permitted under all designations with appropriate review.

Rural Low-Density Residential (R-LDR, 0-0.3 DU/AC)

This land use designation denotes areas of large lot single-family detached development in a rural environment. Rural low-density residential designation areas range up to 0.3 dwelling units per acre. Areas of rural residential development are appropriate where there is a desire to retain a rural lifestyle or where protection of the natural environment is necessary.

Low-Density Residential (LDR1, 0.4-1.2 DU/AC)

The district denotes areas where single-family detached residential development is desirable, but only if it is at a density that will permit retention of a rural, open character. Low-density residential designation areas range up to 1.2 dwelling units per acre. Delineation of building envelopes on individual lots is also encouraged to clearly indicate which areas will be disturbed and which will not.

Low-Density Residential (LDR2, 1.3-2.0 DU/AC)

The district denotes areas where single-family detached residential development is desirable, but only if it is at a density that will permit retention of an open character. Low-density residential designation areas range up to 2.0 dwelling units per acre. Delineation of building envelopes on individual lots is also encouraged to clearly indicate which areas will be disturbed and which will not.

Medium-Density Residential (MDR, 2.1-5.0 DU/AC)

This designation is where single-family detached, townhouse, or patio home development is suitable, ranging from 2.1 to 5.0 dwelling units per acre. These areas should be located close to schools, shopping, and employment.

High-Density Residential (HDR, 5.1+ DU/AC)

This land use designation denotes areas where single-family attached, mobile or manufactured housing (within the existing Highlands subdivision), townhouse, patio home, condominium, and apartment development is appropriate. These areas should be located close to arterial access and shopping and employment opportunities. High traffic volume impacts on local, lower density residential streets are discouraged.

Master Planned Community (MPC)

This land use designation refers to areas where large multi-use developments should be planned and developed in a comprehensive manner. Density ranges will be determined at the time of rezoning by examining the development plan and development impact analysis. Any Land Use Map amendment proposal for a new MPC designation requires the submittal of a concept plan. Also see Special Area Policies starting on page 35.

Resort and Golf Course (RGC)

This designation denotes areas where resorts, country clubs and golf courses are appropriate. Resorts include hotel accommodations, restaurants, health clubs, and recreation facilities. Country clubs do not include hotel accommodations. Golf courses may include specific golf-related activities such as clubhouses, driving ranges, and storage yards.

Neighborhood Commercial and Office (NCO)

This designation denotes commercial and office areas located with good arterial access (i.e., at the intersections of arterial roadways or along Oracle Road) that are close to residential areas. Within these areas, uses such as grocery stores, drugstores, and offices tend to serve the surrounding neighborhoods and are integrated with those neighborhoods. Offices include professional offices, tourism-related businesses, and services. The recommended maximum FAR in the NCO designation is that of the C-1 zoning district.

Community/Regional Commercial (CRC)

This designation is for commercial areas at the intersections of principal arterials. Uses may include variety stores, small department stores, and large-scale commercial uses (such as major department stores) that can be sited to serve regions of the metropolitan area. The recommended maximum FAR in the CRC designation is that of the C-2 zoning district.

Commerce/Office Park (COP)

This designation denotes areas where commercial, office, and/or light manufacturing can occur. These uses can occur in a planned business park-type of environment with clustered buildings and inward focused activity. Commerce parks often include a mix of light industrial,

professional office, office/showroom, office/warehouse, retail services, and related uses. The specific zoning district will be determined based upon site use, adjacent land use impact, and intensity of development. The recommended maximum FAR in the COP designation is that of the Technological Park zoning district.

Public/Semi-Public (PSP)

This designation denotes acreage dedicated for public or semi-public uses, which include churches, police/fire substations, Town facilities, and hospitals. The recommended maximum FAR in the PSP designation is that of the Technological Park zoning district.

Schools (SCH)

Schools are public or private places of general instruction including public and charter schools where grades K-12 are taught, and junior and four-year colleges and universities. The recommended maximum FAR in the PSP designation is that of the Technological Park zoning district.

Parks (PARK)

This designation denotes areas that have been developed or set-aside as public/semipublic recreational facilities.

Open Space (OS)

These are natural open space areas that have been preserved through zoning, conservation easements, or public ownership.

Significant Resource Area (SRA)

This designation denotes areas that contain key historic or archeological sites or other environmentally sensitive lands. It is an overlay that includes areas that have been preserved and those that should be preserved through the methods listed in the Open Space and Natural Resources Conservation Element. Any development that takes place in these areas should be at the lowest density allowable in the underlying designation and should include mitigation measures consistent with the Endangered Species Act (ESA), the National Historic Preservation Act (NHPA) and other laws, as appropriate, to a specific resource area. Mitigation of development

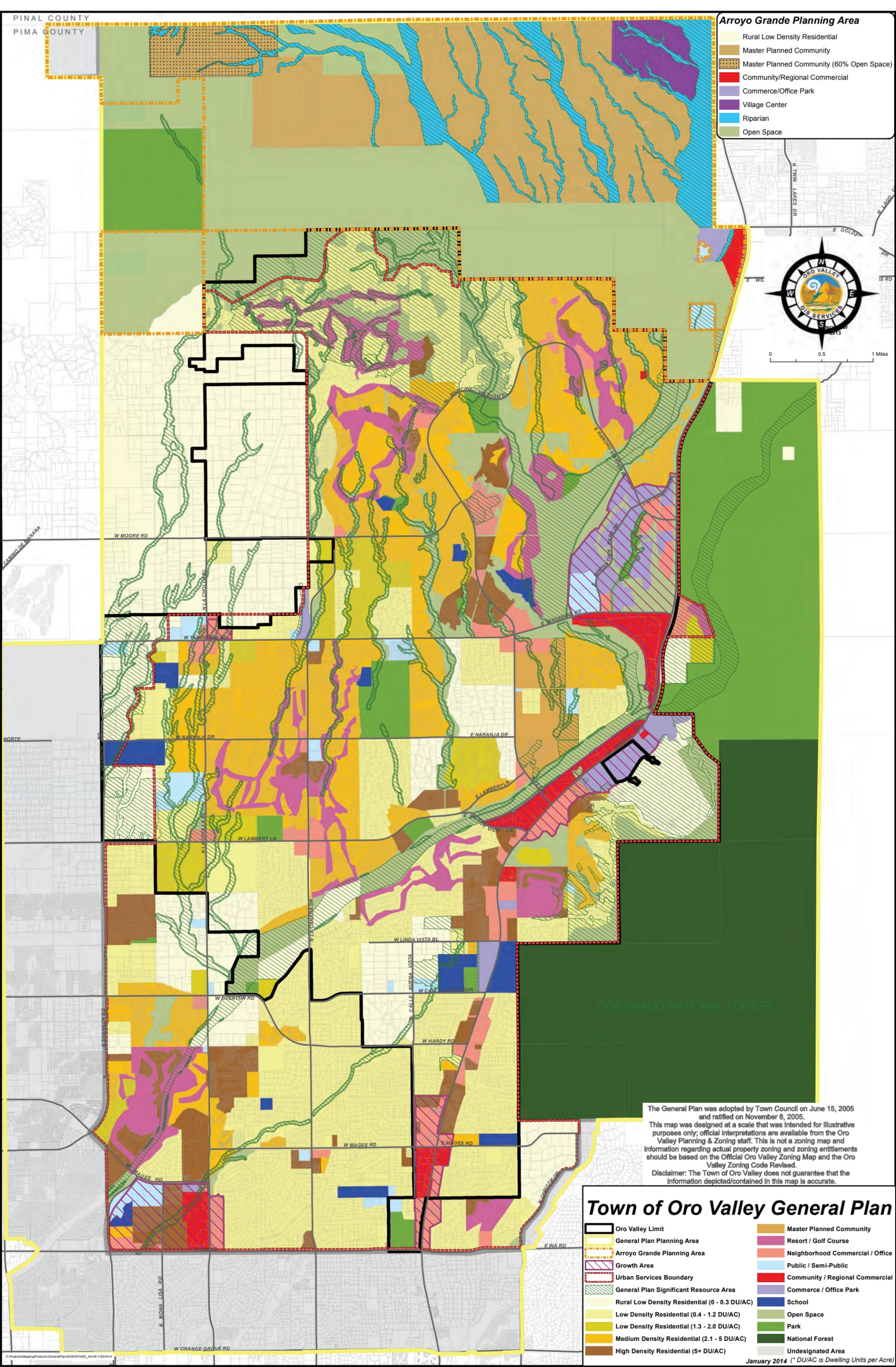
impacts should also blend with the natural landscape, promote preservation of scenic vistas, protect wildlife habitat and cluster development within the least sensitive portions of the SRA.

In order to preserve property within an SRA overlay zone, densities may be transferred from within the SRA overlay zone to other areas of a property. The transferable density (TD) within the SRA overlay shall: 1) for residential areas, be the lowest density allowable in the underlying land use designation(s); and 2), for non-residential areas, be at an FAR of .10. However, no TD credit shall be given for areas, such as slopes over 15%, floodways, significant vegetation, or riparian habitat, that are already restricted relative to densities by the Zoning Code. This density transfer may increase the allowable density in those portions of the property to which density is transferred above the stated density range for the land use designation(s) in that area. However, density transfers must meet the following criteria:

1. The density at the periphery of the property shall not exceed either that of the underlying designation or the adjoining property, whichever is greater.
2. The resultant land use within any designation on the property must be consistent with the description of the housing type provided in the land use section. Thus if an area is described as single-family detached housing, the density transfer could not effectuate a single-family attached development. Or if the area is designated for single-family housing of any kind, it could not be developed for multi-family uses.

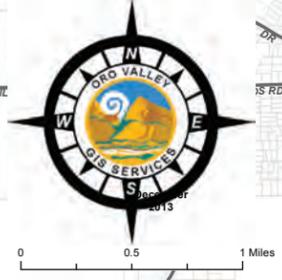
National Forest (NF)

This designation is applied only to the Coronado National Forest. The Pusch Ridge Wilderness borders Oro Valley, providing the scenic backdrop for the Town, an area where only non-motorized and non-mechanized recreational use is permitted.



Arroyo Grande Planning Area

- Rural Low Density Residential
- Master Planned Community
- Master Planned Community (60% Open Space)
- Community/Regional Commercial
- Commerce/Office Park
- Village Center
- Riparian
- Open Space



The General Plan was adopted by Town Council on June 15, 2005 and ratified on November 8, 2005. This map was designed at a scale that was intended for illustrative purposes only; official interpretations are available from the Oro Valley Planning & Zoning staff. This is not a zoning map and information regarding actual property zoning and zoning entitlements should be based on the Official Oro Valley Zoning Map and the Oro Valley Zoning Code Revised.

Disclaimer: The Town of Oro Valley does not guarantee that the information depicted/contained in this map is accurate.

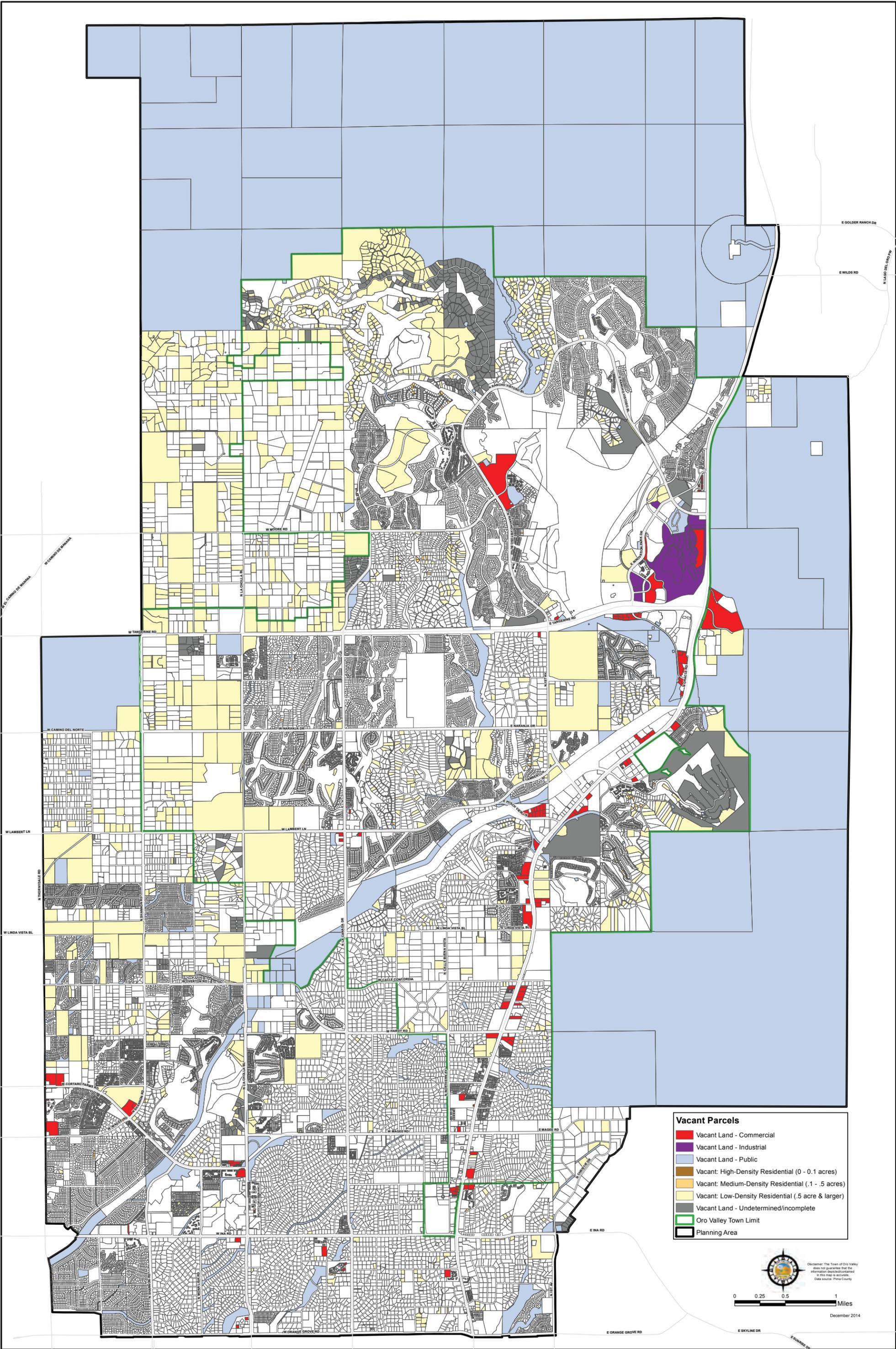
Town of Oro Valley General Plan

 Oro Valley Limit	 Master Planned Community
 General Plan Planning Area	 Resort / Golf Course
 Arroyo Grande Planning Area	 Neighborhood Commercial / Office
 Growth Area	 Public / Semi-Public
 Urban Services Boundary	 Community / Regional Commercial
 General Plan Significant Resource Area	 Commerce / Office Park
 Rural Low Density Residential (0 - 0.3 DU/AC)	 School
 Low Density Residential (0.4 - 1.2 DU/AC)	 Open Space
 Low Density Residential (1.3 - 2.0 DU/AC)	 Park
 Medium Density Residential (2.1 - 5 DU/AC)	 National Forest
 High Density Residential (5+ DU/AC)	 Undesignated Area

January 2014 (* DU/AC is Dwelling Units per Acre)

Vacant parcels

This map shows vacant parcels within the Planning Area boundaries. Vacant is defined as a property with no structures or development on site. This map may be useful to understand where new development or growth could potentially happen in the future.



Vacant Parcels

- Vacant Land - Commercial
- Vacant Land - Industrial
- Vacant Land - Public
- Vacant: High-Density Residential (0 - 0.1 acres)
- Vacant: Medium-Density Residential (.1 - .5 acres)
- Vacant: Low-Density Residential (.5 acre & larger)
- Vacant Land - Undetermined/incomplete
- Oro Valley Town Limit
- Planning Area



0 0.25 0.5 1 Miles

Disclaimer: The Town of Oro Valley does not guarantee that the information depicted contained in this map is accurate.
Data source: Pima County

December 2014

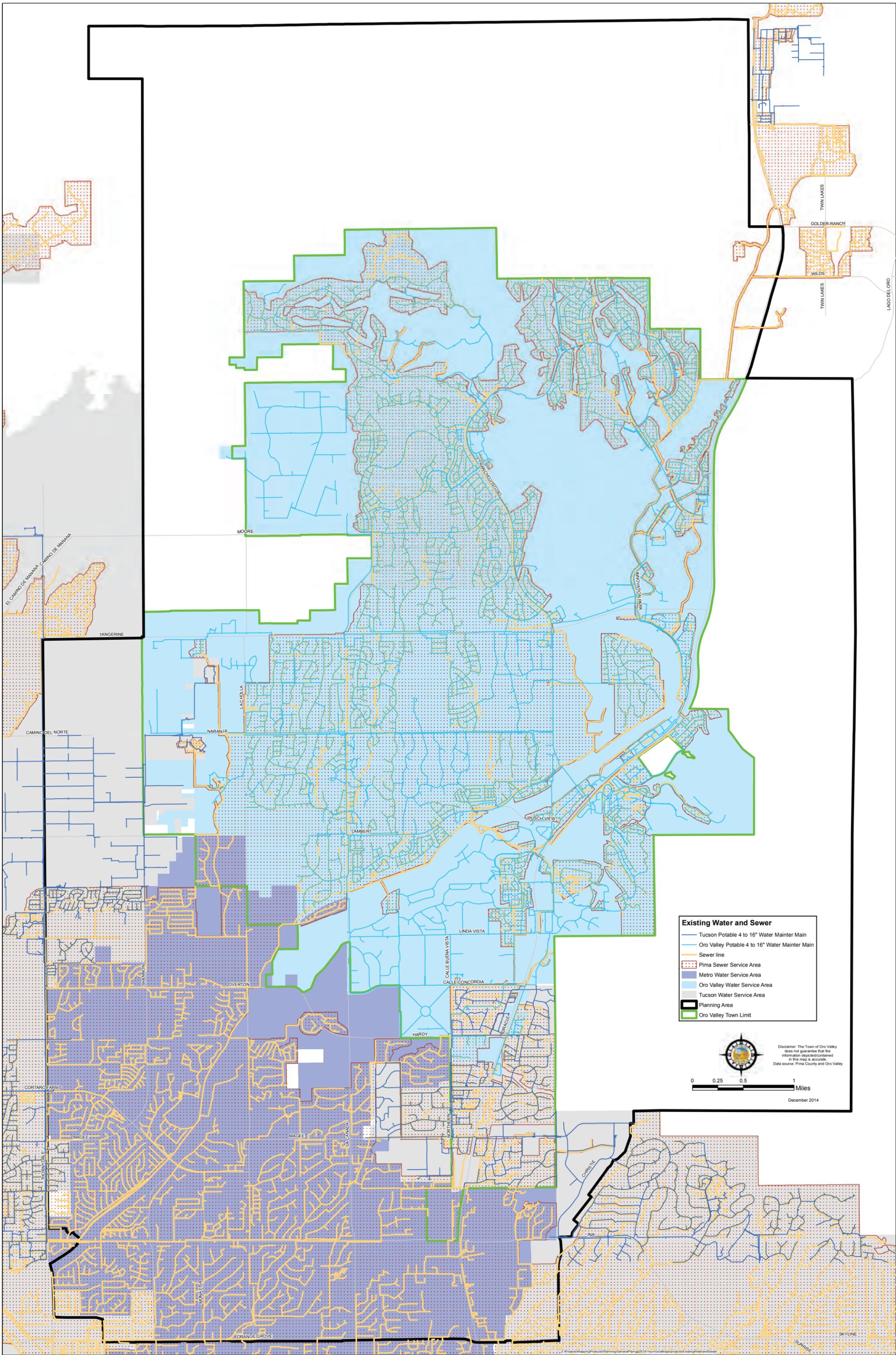
Existing water and sewer lines

This map depicts the location and extent of existing waterline infrastructure within the Town's Planning Area owned by the Oro Valley Water Company and Tucson Water.

The General Plan includes an Urban Services Boundary that defines to extent to which the Town will extend urban level services, including waterlines.

This map depicts the location and extent of existing sanity sewer lines within the Town's Planning Area. All sewer lines are owned and controlled by the Pima County Wastewater Reclamation Department.

Availability of sewer and capacity of the sewer system are important factors in determining the viability of a property for development.

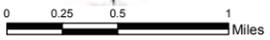


Existing Water and Sewer

- Tucson Potable 4 to 16" Water Mainer Main
- Oro Valley Potable 4 to 16" Water Mainer Main
- Sewer line
- Pima Sewer Service Area
- Metro Water Service Area
- Oro Valley Water Service Area
- Tucson Water Service Area
- Planning Area
- Oro Valley Town Limit



Disclaimer: The Town of Oro Valley does not guarantee that the information depicted on this map is accurate. Data source: Pima County and Oro Valley



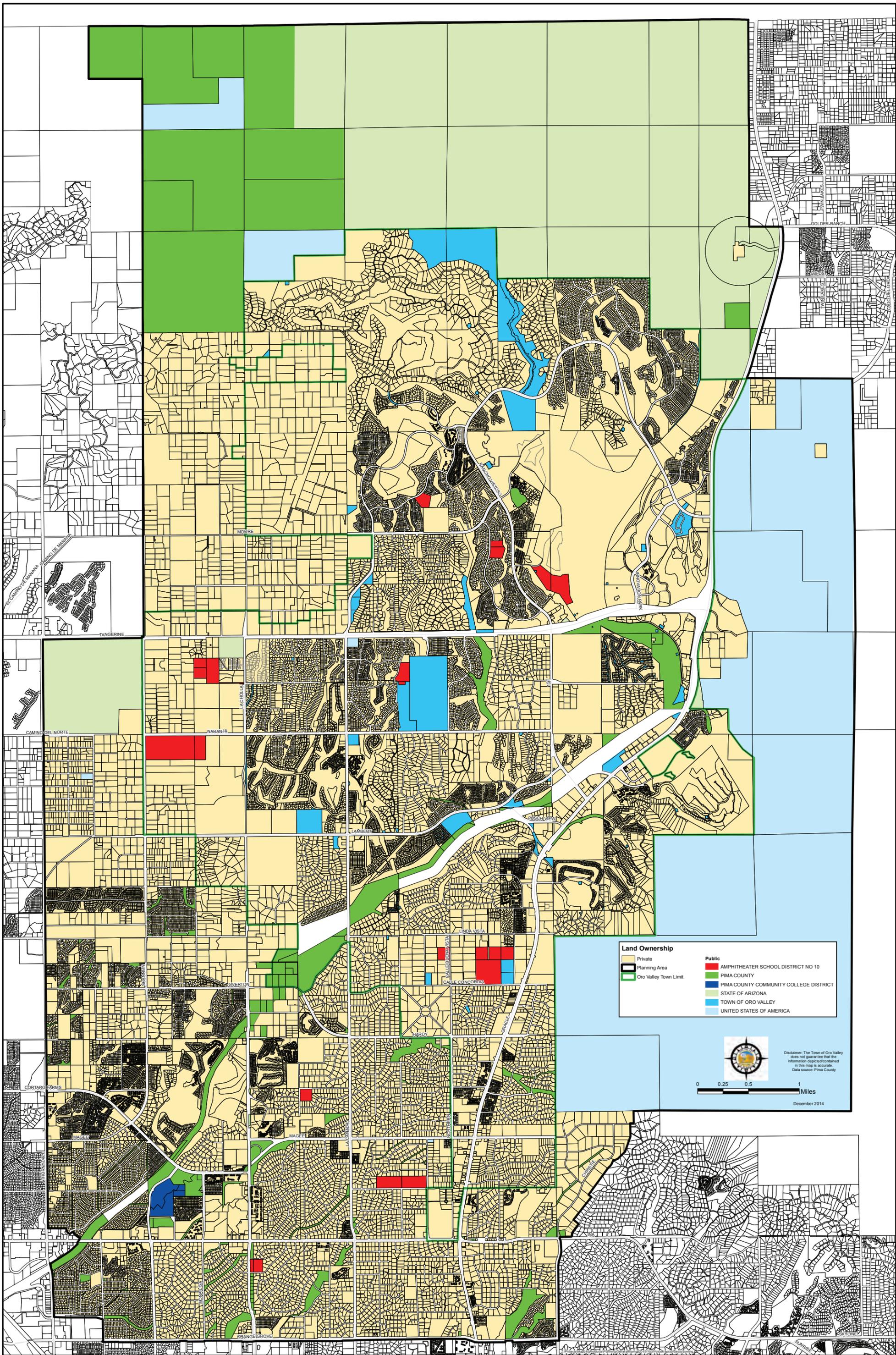
December 2014

Map labels include: EL CAMINO DE MAÑANA, CAMINO DE MAÑANA, TANGERINE, CAMINO DEL NORTE, MOORE, NARANJA, LACIOLA, LAMBERT, LINDA VISTA, SHANNON, OVERTON, HARDY, CORTARO FARMS, MADGE, MAGEE, LA CANADA, NORTH THERIA, CRIBSTE, ORANGE GROVE, TWIN LAKES, GOLDER RANCH, WILDS, TWIN LAKES, LAGO DEL ORO, SKYLINE, and SUNRISE.

Land ownership

This map depicts ownership of lands within the Town's Planning Area, as either public or private.

Examples of public ownership include the Town, Pima County, the State of Arizona, Amphitheater School District, and the Federal Government. Private lands are owned by private individuals, corporations, or entities.

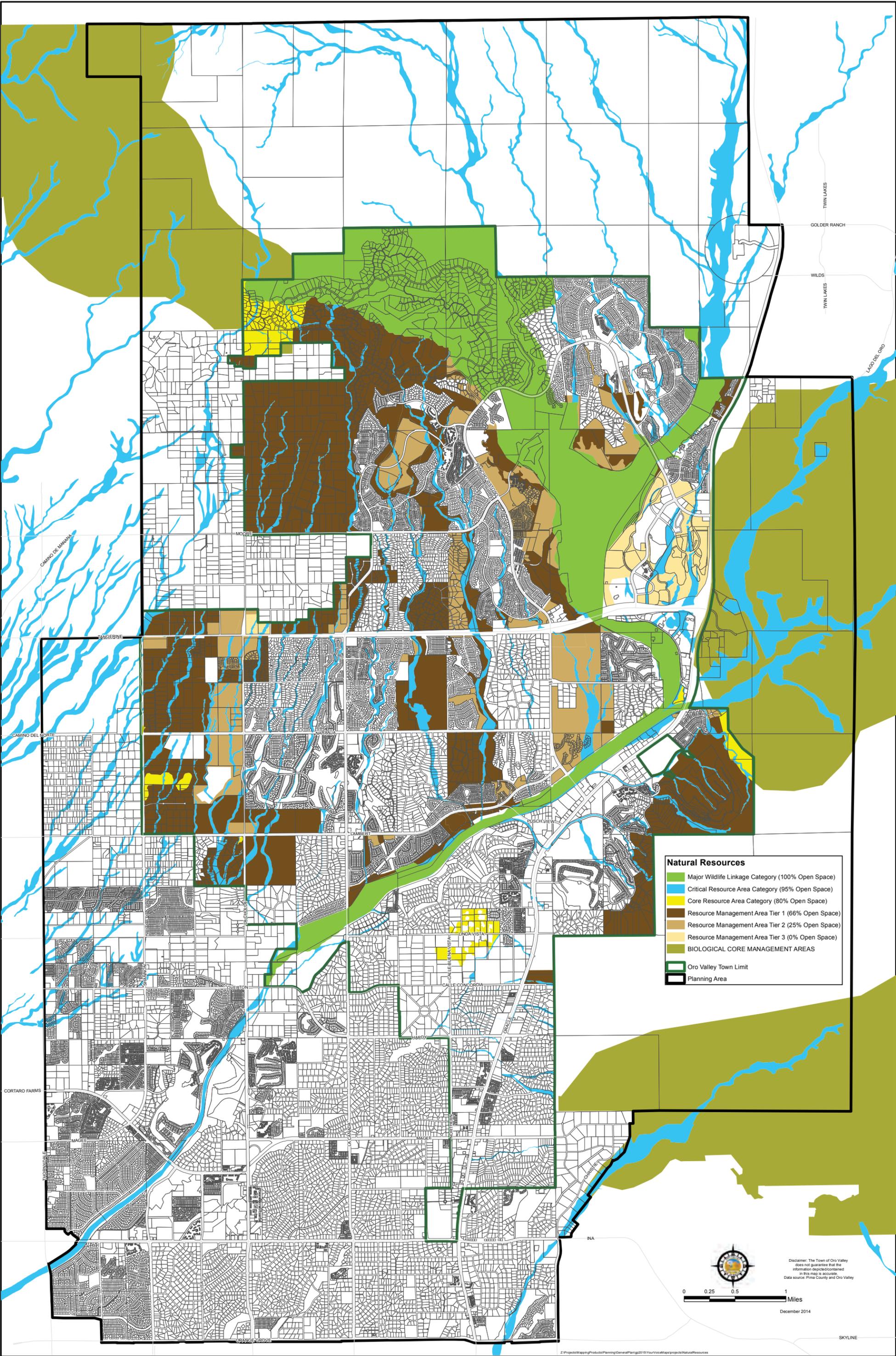


Natural resources

This map shows environmentally significant lands within the Town's Planning Area, including:

- Major wildlife linkages
- Washes and riparian areas
- Other environmentally sensitive or significant lands

These categories are derived from the Town of Oro Valley's Environmentally Sensitive Lands map (for areas within the Town limits) and the Pima County Conservations Lands System maps (for areas outside the Town limits).



Natural Resources

- Major Wildlife Linkage Category (100% Open Space)
- Critical Resource Area Category (95% Open Space)
- Core Resource Area Category (80% Open Space)
- Resource Management Area Tier 1 (66% Open Space)
- Resource Management Area Tier 2 (25% Open Space)
- Resource Management Area Tier 3 (0% Open Space)
- BIOLOGICAL CORE MANAGEMENT AREAS
- Oro Valley Town Limit
- Planning Area



0 0.25 0.5 1
Miles

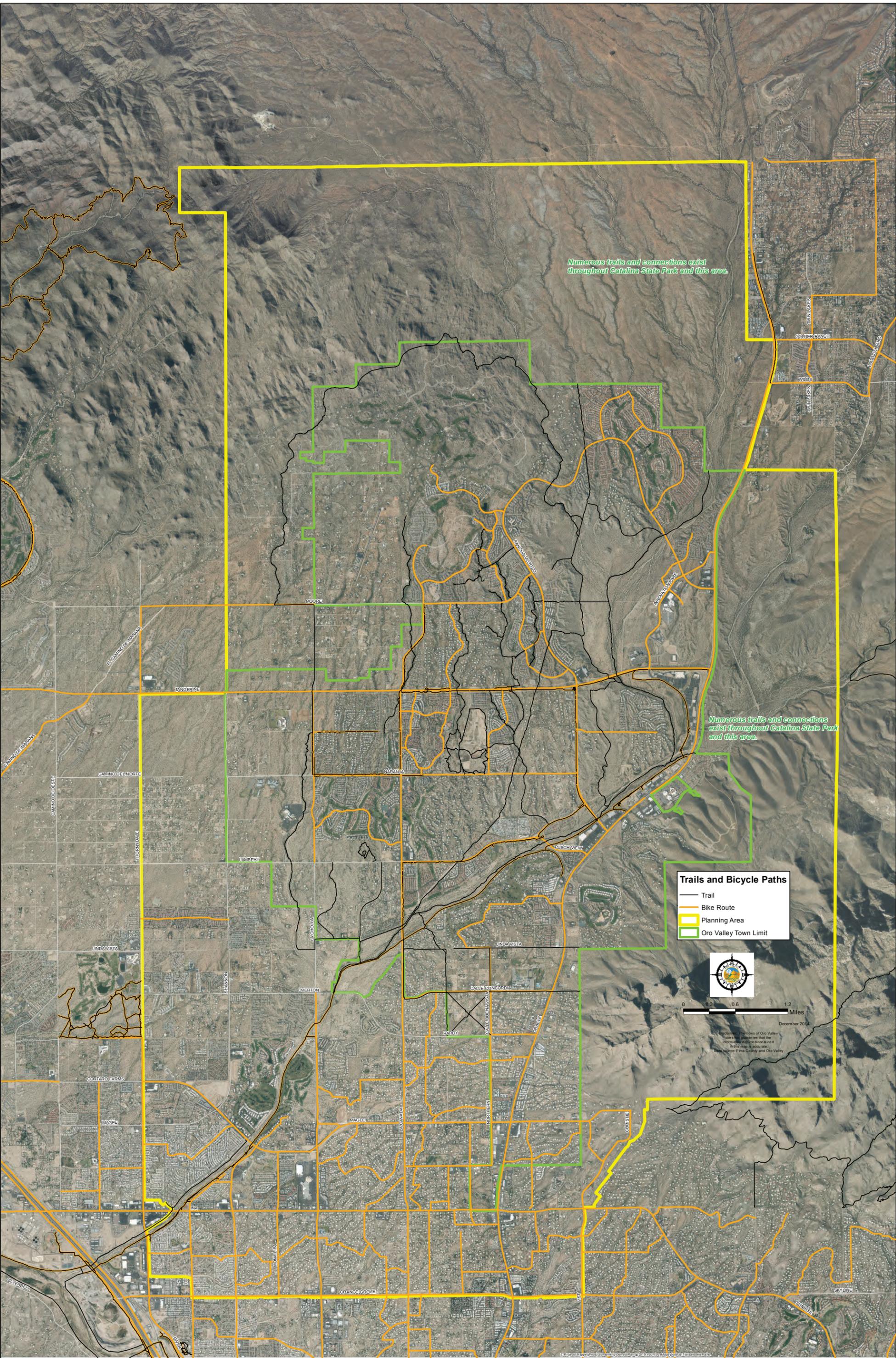
Disclaimer: The Town of Oro Valley does not guarantee that the information depicted contained in this map is accurate. Data source: Pima County and Oro Valley

December 2014

SKYLINE

Trails and bicycle paths

This map depicts dedicated trails and bicycle paths in the Town's Planning Area.



Numerous trails and connections exist throughout Catalina State Park and this area.

Numerous trails and connections exist throughout Catalina State Park and this area.

Trails and Bicycle Paths

- Trail
- Bike Route
- Planning Area
- Oro Valley Town Limit



0 0.3 0.6 1.2 Miles

December 2014

Disclaimer: The Town of Oro Valley does not guarantee that the information displayed on this map is accurate. Data source: Pima County and Oro Valley.