

Town Manager's Office

TOWN COUNCIL REPORT

DATE:

September 20, 2023

TO:

Mayor and Council

FROM:

Jeff Wilkins, Town Manager

David Gephart, Chief Financial Officer

SUBJECT:

June 2023 Financial Update

This financial update is intended to provide an overview and status of financial results for the Town's selected funds through June 2023 for fiscal year 2022/23. Funds included in this financial update are the General Fund, Highway Fund and Community Center Fund.

Please note the new format for the financial update. The terms sources and uses reflect figures that include transfers in and transfers out, while the terms revenues and expenditures exclude these amounts.

Please note that all amounts are preliminary, un-audited and subject to change. Additionally, monthly financial updates may not include adjusting audit entries required at year-end.

EXECUTIVE SUMMARY

Staff is pleased to report that financial performance across all funds has exceeded expectations. Further details are as follows.

General Fund

Overall, General Fund revenues and uses ended the fiscal year better than originally forecasted (see attachment A). Revenues total \$55.4 million or 109.1% of budget, while uses are at \$61.8 million or 95.4% of the total budget.

Highway Fund

Revenues ended the fiscal year better than originally budgeted while expenditures for the Highway Fund ended the fiscal year slightly over budget (see attachment B). Revenues totaled

approximately \$4.3 million or 104.2% of budget, while expenditures totaled \$4.7 million or 100.2% of budget.

Community Center Fund

Overall, year-end revenues and expenditures for the Community Center Fund performed better than budgeted figures (see attachment C-1 & C-2). Revenues totaled \$10.2 million or 120% of budget, while expenditures totaled \$8.5 million or 93.4% of budget.

BACKGROUND AND DETAILED INFORMATION

GENERAL FUND

Attachment A shows General Fund revenues and expenditures through June, other financing uses and year-end estimates when applicable for each category. The preliminary year-end amounts for the General Fund are as follows:

Revenues:

\$55,351,205

Less:

Expenditures:

(\$45,832,979)

Other Financing Uses

(\$15,996,977)

Preliminary Estimated Decrease in Fund Balance:

(\$6,478,751)*

*The estimated decrease in fund balance is due to a budgeted transfer of \$13.5 million of fund balance to the Capital Fund for CIP projects, partially offset with better than expected revenues as well as expenditure savings.

General Fund Revenues

- Local sales tax collections in the General Fund total \$27.3 million or 108.1% of the budgeted amount of \$25.3 million, performing better than anticipated. Retail collections total \$9.1 million, which is \$206,393 or 2.3% higher than collections from the prior fiscal year. Restaurant/bar collections total \$2.7 million which is \$286,568 or 11.8% higher than collections from the prior fiscal year. Bed tax collections total \$2.5 million which is \$86,000 or 3.6% more than collections from the prior fiscal year. Construction sales tax collections total \$5.5 million through June, which is \$1.3 million or 19.5% less than collections from the prior fiscal year. Note that the budgeted decrease for construction sales tax was 24%. Total local sales tax revenue in the General Fund came in nearly \$2.1 million above budget due to strong performance across most tax categories. Please see attachment E for detailed information on General Fund local sales tax collections.
- License and permit revenues total \$2.6 million or 118.8% of the budget amount of \$2.2 million. A total of 119 Single Family Residential (SFR) permits have been issued through

June. License and permit revenues came in \$419,000 over budget, due primarily to greater than expected commercial activity.

- State shared revenues total \$19.0 million or 107.7% of the budget amount of \$17.6 million.
 These revenue sources are comprised of state shared sales taxes, state shared income
 taxes, auto-lieu fees, Smart and Safe shared taxes, and an opioid settlement. These
 revenues came in about \$1.4 million over budget due to higher-than-expected state sales
 tax collections.
- Charges for services revenues total \$2.9 million or 95.5% of the budget amount of \$3.0 million. Cost allocation charges to the Town's enterprise funds for services provided, as well as Parks & Recreation fees, make up the bulk of this revenue category. Charges for services are came in about \$137,000 under budget. This is due mainly to farebox revenues as a result of fee waivers, as well as swimming pool user fees as a result of facility closures for needed capital improvements.
- Miscellaneous revenues came in about \$383,000 over budget due primarily to a rebate received from the Arizona Municipal Risk Retention Pool (AMRRP).

General Fund Uses

- General Fund expenditures total \$45.8 million or 94.7% of budget through June.
- Personnel costs came in about \$1.6 million or 4.5% less than budget, due to a combination of vacancy savings, position refills and budgeted PSPRS contributions for DROP participants.
- Capital outlays came in about \$925,000 or 54.3% less than budget, due to the Westward Look Drive Improvements project being delayed into the next fiscal year.
- Transfers out of the General Fund ended the fiscal year \$450,000 under budget as a grant for fiber infrastructure with matching local funds was not awarded.

The General Fund ended the fiscal year with a total fund balance of \$23.9 million, or 49.4% of budgeted expenditures, exceeding Council policy by \$9.4 million (see attachment D).

HIGHWAY FUND

Highway Fund Revenues

- State shared highway user funds total \$4.1 million or 100.1% of budget.
- Interest income came in at a favorable budget variance of \$166,000.
- Other revenue sources in the Highway Fund come in at a favorable budget variance of \$7,370 or 26.3% mostly due to a vendor refund of prior year invoice credits that was owed to the Town, as well as insurance recoveries.

Highway Fund Expenditures

• Highway Fund expenditures though June are at \$4.7 million or 100.2% of the adopted budget of \$4.7 million. Highway Fund expenditures came slightly over budget due to greater than expected street maintenance/landscaping service costs.

The Highway Fund ended the fiscal year with a fund balance of \$883,770 (see attachment D).

COMMUNITY CENTER FUND

Attachment C-1 shows the consolidated financial status of the Community Center Fund with all revenues and expenditures from contracted and Town-managed operations.

Attachment C-2 shows the monthly line-item detail for the contractor-managed operations, specifically revenues and expenditures associated with golf, and food and beverage operations. The totals in the revenue and expenditure categories in attachment C-2 are incorporated into the revenues and expenditures in attachment C-1.

Community Center Fund Revenues

- Revenues in the Community Center Fund through June total \$10.2 million or 119.9% of the budget amount of \$8.5 million.
- Local sales tax revenues for June total \$3.7 million or 106.6% of the budget amount of \$3.5 million due to greater than expected retail, remote seller, and restaurant/bar collections.
- Memberships revenues for June total \$2.1 million or 123.1% of the budget amount of \$1.7 million.
- Charges & fees revenues for June total \$3.0 million or 129.9% of the budget amount of \$2.3 million. Golf revenue is favorable due to higher-than-expected rounds played driven by higher memberships and daily drop-ins. Town recreation programs are favorable due to higher-than-expected sign-ups particularly in summer youth programs.
- Sales revenues for June total \$1.1 million or 137.0% of the budget amount of \$0.8 million due to greater than expected food and beverage sales. Merchandise sales at the golf pro shop are favorable driven by higher memberships, rounds played, and daily drop-ins.
- Miscellaneous revenues total \$233,000 or 143.7% of the budget amount of \$162,000. Sale
 of assets is favorable due to auctioning off old fitness equipment. Real property rental is
 related to leased space for cellular equipment on the roof of the Community Center. The
 lease was to expire in FY 2021/22; however, it was extended into FY 2022/23, and this
 was the final payment. Interest earnings are favorable due to a higher rate of return on
 investments than expected.

Community Center Fund Uses

- Expenditures in the Community Center Fund total \$8.5 million or 93.4% of the budgeted amount of \$9.1 million.
- Personnel expenditures for June total \$2.8 million or 105.6% of the budget amount of \$2.6 million due to pay increases from full implementation of the new pay plan earlier in the year.
- Food & beverage expenditures for June total \$597,000 or 122.4% of the budget amount of \$488,000 due to the cost of sales from greater than expected demand
- Operations and maintenance expenditures for June total \$3.4 million or 109.4% of the budget amount of \$3.1 million due to Vistoso Trails Nature Preserve master plan consulting costs, which were budgeted as capital outlay.
- Capital outlays for June total \$1.5 million or 57.4% of the budget amount of \$2.7 million due to rollover of several CIP projects into the next year, as well as an adjustment for the Vistoso Trails Nature Preserve master plan consulting costs, as referenced above.
- Transfers are about \$6.6 million, or 61.0% higher than budget, due to the Council directive
 to transfer all fund balance in excess of \$1 million to the Capital Fund to be used for the
 golf irrigation project.
- The Community Center Fund ended the fiscal year with a total fund balance of \$1 million.

The Town is not expecting any sales tax support for golf operations for the current fiscal year. Contracted golf operations have a preliminary net income of \$73,600 before outside HOA contributions of \$159,050, and local sales taxes generated from golf related operations through June at approximately \$127,382.

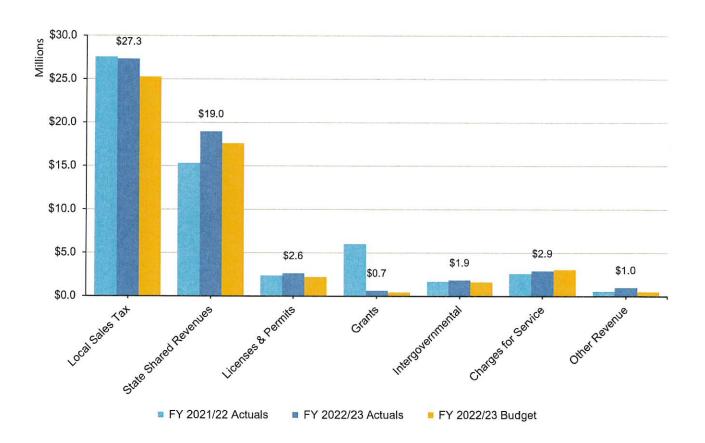
ATTACHMENTS

- A. Additional details on the General Fund
- B. Additional details on the Highway Fund
- C. C-1 and C-2 for additional details on the Community Center Fund
- D. Fiscal year-to-date consolidated summary for all Town funds
- E. Breakdown of monthly local sales tax for the General Fund
- F. Breakdown of monthly state shared revenue collections for the General Fund



Revenues

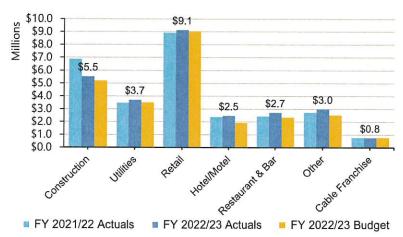
		FY 2021/22		FY 2022/23		FY 2022/23		Actual Vs. B	udget
	Actuals		Actuals			Budget		Amount	Percent
Local Sales Tax	\$	27,562,665	\$	27,319,039	\$	25,270,959	\$	2,048,080	108%
State Shared Revenues		15,317,760		18,969,634		17,605,693		1,363,941	108%
Licenses & Permits		2,390,080		2,643,013		2,223,824		419,189	119%
Grants		6,005,913		653,525		455,000		198,525	144%
Intergovernmental		1,674,819		1,857,521		1,613,000		244,521	115%
Charges for Service		2,615,471		2,909,080		3,046,515		(137,435)	95%
Other Revenue		573,713		999,393		524,000		475,393	191%
Total Revenues	\$	56,140,422	\$	55,351,205	\$	50,738,991	\$	4,612,214	109%





Local Sales Tax Revenue

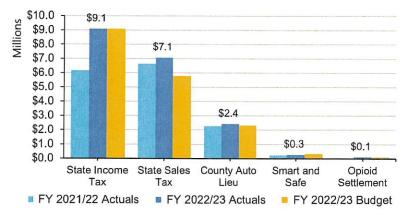
		FY 2021/22 Actuals		FY 2022/23 Actuals		FY 2022/23 Budget		Actual Vs. Budget			
								Amount	Percent		
Construction	\$	6,860,980	\$	5,525,757	\$	5,200,000	\$	325,757	106%		
Utilities		3,473,215		3,708,954		3,500,000		208,954	106%		
Retail		8,923,255		9,129,647		9,012,011		117,636	101%		
Hotel/Motel		2,384,329		2,470,488		1,920,822		549,666	129%		
Restaurant & Bar		2,435,113		2,721,681		2,353,485		368,196	116%		
Other		2,729,386		2,999,201		2,519,641		479,560	119%		
Cable Franchise	-	756,388	0	763,311		765,000		(1,689)	100%		
Local Sales Tax Total	\$	27,562,665	\$	27,319,039	\$	25,270,959	\$	2,048,080	108%		



Actual to budget variance of \$2.0 million or 8%: The favorable variance is due to better than expected collections is all categories except cable franchise. Other category positive variance is driven by better than expected remote seller collections (online sales).

State Shared Revenue

FY 2021/22		FY 2022/23		FY 2022/23			Actual Vs. Budget		
	Actuals	-	Actuals		Budget	Amount		Percent	
\$	6,174,401	\$	9,082,721	\$	9,084,919	\$	(2,198)	100%	
	6,637,079		7,077,517		5,780,575		1,296,942	122%	
	2,270,326		2,421,489		2,315,524		105,965	105%	
	235,954		271,786		324,675		(52,889)	84%	
	(=)		116,120		100,000		16,120	116%	
\$	15,317,760	\$	18,969,634	\$	17,605,693	\$	1,363,941	108%	
	\$	Actuals \$ 6,174,401 6,637,079 2,270,326 235,954	Actuals \$ 6,174,401 \$ 6,637,079 2,270,326 235,954	Actuals Actuals \$ 6,174,401 \$ 9,082,721 6,637,079 7,077,517 2,270,326 2,421,489 235,954 271,786 - 116,120	Actuals Actuals \$ 6,174,401 \$ 9,082,721 \$ 6,637,079 2,270,326 2,421,489 235,954 271,786 - 116,120	Actuals Actuals Budget \$ 6,174,401 \$ 9,082,721 \$ 9,084,919 6,637,079 7,077,517 5,780,575 2,270,326 2,421,489 2,315,524 235,954 271,786 324,675 - 116,120 100,000	Actuals Actuals Budget \$ 6,174,401 \$ 9,082,721 \$ 9,084,919 \$ 6,637,079 \$ 7,077,517 5,780,575 2,270,326 2,421,489 2,315,524 235,954 271,786 324,675 - 116,120 100,000 -	Actuals Actuals Budget Amount \$ 6,174,401 \$ 9,082,721 \$ 9,084,919 \$ (2,198) 6,637,079 7,077,517 5,780,575 1,296,942 2,270,326 2,421,489 2,315,524 105,965 235,954 271,786 324,675 (52,889) - 116,120 100,000 16,120	



Actual to budget variance of \$1.4 million or 8%: The favorable budget variance is due to higher-than-expected state sales tax collections.



General Fund

Financial Status Fiscal Year to Date: June 2023

Licenses & Permits Revenue

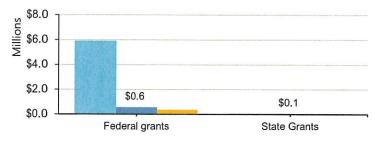
	FY 2021/22 Actuals		FY 2022/23 Actuals		F	FY 2022/23		Actual Vs. E	Budget
					Budget		Amount		Percent
Business Licenses & Permits	\$	309,054	\$	379,206	\$	287,500	\$	91,706	132%
Building Permit Fees & Charges		2,081,026		2,263,807		1,936,324		327,483	117%
Licenses & Permits Total	\$	2,390,080	\$	2,643,013	\$	2,223,824	\$	419,189	119%



Actual to budget variance of \$0.4 million or 19%: Favorable due to greater than expected commercial activity. A total of 119 Single Family Residential (SFR) permits have been issued through June, less than the budgeted expectation of 171.

Grants Revenue

	F	FY 2021/22		FY 2022/23		FY 2022/23		Actual Vs. B	udget
	N. C.	Actuals		Actuals		Budget		Amount	Percent
Federal grants	\$	5,936,500	\$	579,259	\$	380,000	\$	199,259	152%
State Grants		69,413		74,267		75,000		(733)	99%
Grants Total	\$	6,005,913	\$	653,525	\$	455,000	\$	198,525	144%

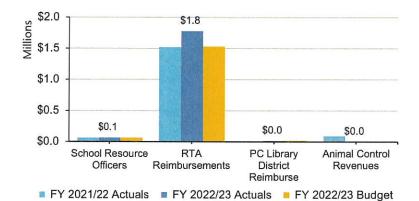


Actual to budget variance of \$0.2 million or 44%: favorable variance due to greater than expected federal grants awarded to the Police Department and transit services.



Intergovernmental Revenue

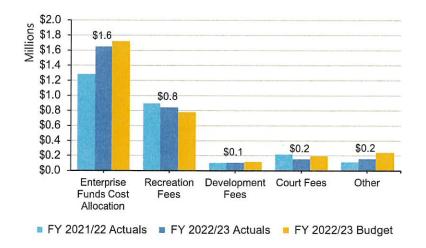
	F	FY 2021/22		FY 2022/23		FY 2022/23		Actual Vs. Budg		
	Actuals		Actuals			Budget	Amount		Percent	
School Resource Officers	\$	61,209	\$	65,000	\$	65,000	\$	-	100%	
RTA Reimbursements		1,518,846		1,778,249		1,530,000		248,249	116%	
PC Library District Reimburse		6,178		14,272		18,000		(3,728)	79%	
Animal Control Revenues		88,586		-		_		-	-	
Intergovernmental Total	\$	1,674,819	\$	1,857,521	\$	1,613,000	\$	244,521	115%	
			_							



Actual to budget variance of \$0.2 million or 15%: greater than expected RTA reimbursements attributable to ridership activity.

Charges for Service Revenue

	F	FY 2021/22 FY 2022/23		FY 2022/23			Actual Vs. Budget		
		Actuals	ctuals Actuals		Budget		Amount		Percent
Enterprise Funds Cost Allocation	\$	1,284,684	\$	1,648,966	\$	1,718,960	\$	(69,994)	96%
Recreation Fees		896,019		843,432		777,032		66,400	109%
Development Fees		104,401		106,030		116,250		(10,220)	91%
Court Fees		216,298		152,872		194,400		(41,528)	79%
Other		114,070		157,781		239,873		(82,092)	66%
Charges for Service Total	\$	2,615,471	\$	2,909,080	\$	3,046,515	\$	(137,435)	95.5%

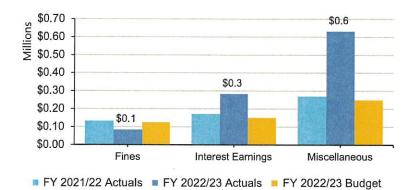


Actual to budget variance of (\$0.1) million or (5%): Cost allocation charges to the Town's enterprise funds for services provided, as well as Parks & Recreation fees, make up the bulk of this revenue category. Unfavorable variance due to farebox revenues as a result of fee waivers, as well as swimming pool user fees as a result of facility closures for needed capital improvements.



Other Revenue

	F١	FY 2021/22 Actuals		FY 2022/23 Actuals		FY 2022/23 Budget		Actual Vs. Budget		
								Amount	Percent	
Fines	\$	132,636	\$	84,454	\$	125,000	\$	(40,546)	68%	
Interest Earnings		171,735		283,263		150,000		133,263	189%	
Miscellaneous		269,342	12-12-21-21-2	631,676		249,000		382,676	254%	
Other Revenue Total	\$	573,713	\$	999,393	\$	524,000	\$	475,393	191%	

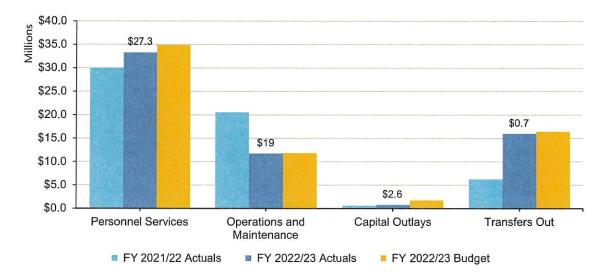


Actual to budget variance of \$0.5 million or 91%: Interest earnings are favorable due to a higher rate of return on investments than expected. Miscellaneous is favorable due to a rebate received from the Arizona Municipal Risk Retention Pool (AMRRP).



Uses

	FY 2021/22 FY 2022/				FY 2022/23		Actual Vs. Budget			
Actuals		Actuals		Budget		Amount		Percent		
\$	30,011,951	\$	33,318,117	\$	34,876,210	\$	1,558,093	96%		
	20,569,888		11,736,691		11,809,548		72,857	99%		
	622,749		778,172		1,702,936		924,764	46%		
	6,262,832		15,996,977		16,446,977		450,000	97%		
\$	57,467,420	\$	61,829,956	\$	64,835,671	\$	3,005,715	95%		
	\$	\$ 30,011,951 20,569,888 622,749 6,262,832	Actuals \$ 30,011,951 \$ 20,569,888 622,749 6,262,832	Actuals Actuals \$ 30,011,951 \$ 33,318,117 20,569,888 11,736,691 622,749 778,172 6,262,832 15,996,977	Actuals Actuals \$ 30,011,951 \$ 33,318,117 \$ 20,569,888 622,749 778,172 6,262,832 15,996,977	Actuals Actuals Budget \$ 30,011,951 \$ 33,318,117 \$ 34,876,210 20,569,888 11,736,691 11,809,548 622,749 778,172 1,702,936 6,262,832 15,996,977 16,446,977	Actuals Actuals Budget \$ 30,011,951 \$ 33,318,117 \$ 34,876,210 \$ 20,569,888 11,736,691 11,809,548 1,702,936 622,749 778,172 1,702,936 16,446,977 6,262,832 15,996,977 16,446,977	Actuals Actuals Budget Amount \$ 30,011,951 \$ 33,318,117 \$ 34,876,210 \$ 1,558,093 20,569,888 11,736,691 11,809,548 72,857 622,749 778,172 1,702,936 924,764 6,262,832 15,996,977 16,446,977 450,000		



Actual to budget variance of \$3.0 million or 5%:

Personnel Services are favorable due to a combination of vacancy savings, position refills and budgeted PSPRS contributions for DROP participants.

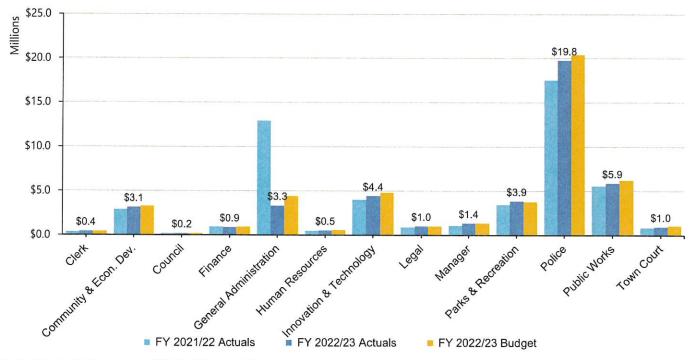
Capital Outlays is favorable due to the Westward Look Drive Improvements project being delayed into the next fiscal year.

Transfers Out is favorable due to a budgeted grant for fiber infrastructure with matching local funds that was not awarded.



Expenditures by Department

	FY 2021/22	FY 2022/23		FY 2022/23		Actual Vs. B	udget
	Actuals	Actuals	1444	Budget	MATERIAL PROPERTY.	Amount	Percent
Clerk	\$ 375,414	\$ 428,729	\$	422,705	\$	(6,024)	101%
Community & Econ. Dev.	2,902,055	3,148,683		3,280,764		132,081	96%
Council	192,014	197,987		199,145		1,158	99%
Finance	936,561	888,629		921,857		33,228	96%
General Administration	12,922,034	3,328,279		4,392,445		1,064,166	76%
Human Resources	480,631	545,050		569,905		24,855	96%
Innovation & Technology	3,992,280	4,428,926		4,797,809		368,883	92%
Legal	894,601	1,030,534		1,015,753		(14,781)	101%
Manager	1,074,627	1,354,290		1,349,776		(4,514)	100%
Parks & Recreation	3,460,952	3,858,974		3,775,162		(83,812)	102%
Police	17,531,660	19,768,479		20,403,472		634,993	97%
Public Works	5,580,572	5,889,330		6,200,227		310,897	95%
Town Court	861,186	965,089		1,059,674		94,585	91%
Total Expenditures	\$ 51,204,588	\$ 45,832,979	\$	48,388,694	\$	2,555,715	95%



Actual to budget variance of \$1.4 million or 3%:

General Administration actuals are significantly higher in FY 2021/22 than in FY 2022/23 due to a large, planned, paydown of PSPRS pension related expenses for Police. FY 2022/23 is unfavorable due to an unexpected settlement payment to secure Town ownership of the Vistoso Trails Nature Preserve land.

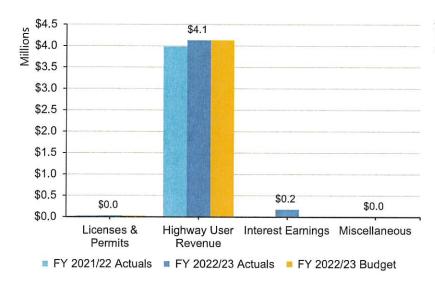
Innovation & Technology is favorable due to savings In software maintenance, telecommunications, equipment repair & maintenance, and travel&training.

Public Works is favorable due to 1) an unfilled Fleet Maintenace Mechanic III position; 2) lower than expected gasoline costs; and 3) lower than expected fleet supplies and equipment costs.



Revenues

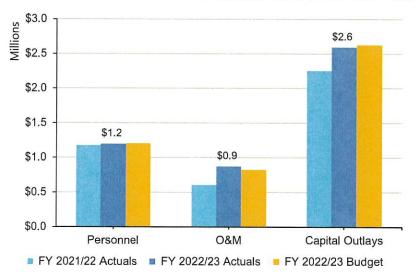
	F	Y 2021/22	22 FY 2022/23			Y 2022/23		Actual Vs. Budget			
		Actuals		Actuals		Budget		Amount	Percent		
Licenses & Permits	\$	28,838	\$	27,565	\$	25,000	\$	2,565	110%		
Highway User Revenue		3,979,751		4,129,268		4,127,100		2,168	100%		
Interest Earnings		12,557		174,391		8,000		166,391	2180%		
Miscellaneous		7,260		7,806		3,000		4,806	260%		
Total Revenues	\$	4,028,407	\$	4,339,029	\$	4,163,100	\$	175,929	104%		
	-										



Actual to budget variance of \$0.1 million or 4%: Interest earnings are favorable due to a higher rate of return on investments than expected.

Expenditures

	F	FY 2021/22		Y 2021/22 FY 2022/23		F	FY 2022/23		Actual Vs. Budget		
	Actuals		Actuals		Budget		Amount		Percent		
Personnel	\$	1,175,502	\$	1,195,566	\$	1,202,574	\$	7,008	99%		
O&M		604,387		871,699		823,615		(48,084)	106%		
Capital Outlays		2,255,650	Habitania and the second	2,594,981		2,626,000		31,019	99%		
Total Expenditures	\$	4,035,539	\$	4,662,246	\$	4,652,189	\$	(10,057)	100%		

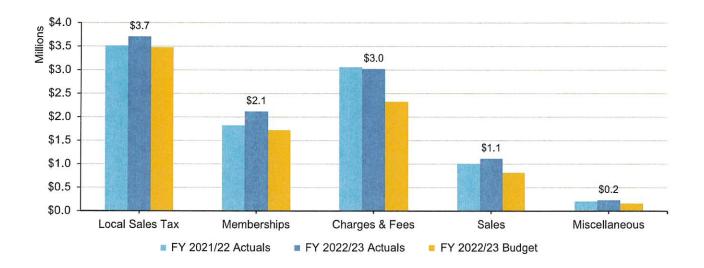


Actual to budget variance of (\$0.01) million or (0%): O&M is unfavorable due to greater than expected street maintenance/landscaping service costs.



Financial Status Fiscal Year to Date: June 2023

	F	Y 2021/22	1	FY 2022/23	F	Y 2022/23		Actual Vs. E	Budget
		Actuals		Actuals		Budget		Amount	Percent
Revenues									
Local Sales Tax	\$	3,514,400	\$	3,707,578	\$	3,477,236	\$	230,342	106.6%
Memberships		1,822,143		2,120,807		1,723,000		397,807	123.1%
Charges & Fees		3,060,920		3,024,566		2,327,819		696,747	129.9%
Sales		1,009,045		1,119,793		817,230		302,563	137.0%
Miscellaneous		206,163		232,878		162,050	1	70,828	143.7%
Total Revenues	\$	9,612,671	\$	10,205,621	\$	8,507,335	\$	1,698,286	120.0%
			_		_		-		

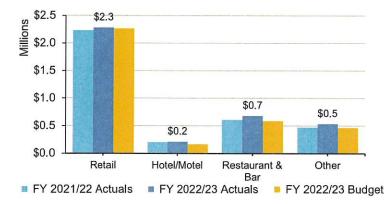




Financial Status Fiscal Year to Date: June 2023

Local Sales Tax Revenue

	F	Y 2021/22	F	Y 2022/23	F	Y 2022/23	Actual Vs. E	ludget
		Actuals		Actuals		Budget	Amount	Percent
Retail	\$	2,230,813	\$	2,282,412	\$	2,264,806	\$ 17,606	101%
Hotel/Motel		202,224		209,530		162,973	46,557	129%
Restaurant & Bar		608,778		680,420		588,371	92,049	116%
Other		472,584		535,216	,	461,086	74,130	116%
Local Sales Tax Total	\$	3,514,400	\$	3,707,578	\$	3,477,236	\$ 230,342	107%

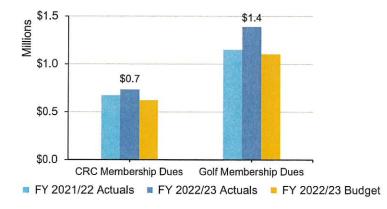


Actual to budget variance of \$0.2 million or 7%: The favorable variance is due to better than expected collections in all categories.

Note: Estimated sales tax collections on golf operations for FY 22/23 is \$127,382

Memberships Revenue

	F	Y 2021/22	F	Y 2022/23	F	Y 2022/23	Actual Vs. E	Budget
		Actuals		Actuals		Budget	Amount	Percent
CRC Membership Dues	\$	672,816	\$	732,111	\$	620,500	\$ 111,611	118%
Golf Membership Dues		1,149,328		1,388,696		1,102,500	286,196	126%
Memberships Total	\$	1,822,143	\$	2,120,807	\$	1,723,000	\$ 397,807	123%



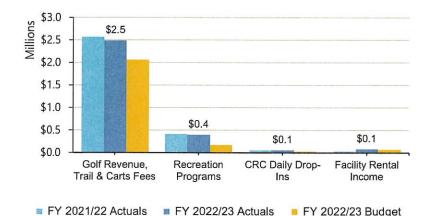
Actual to budget variance of \$0.4 million or 23%: Community Center memberships and golf memberships exceeded expectations.



Financial Status Fiscal Year to Date: June 2023

Charges & Fees Revenue

F	Y 2021/22	F	Y 2022/23	F	Y 2022/23		Actual Vs. E	ludget
	Actuals		Actuals		Budget		Amount	Percent
\$	2,568,114	\$	2,487,942	\$	2,060,519	\$	427,423	121%
	410,986		397,573		170,000		227,573	234%
	52,777		57,289		30,000		27,289	191%
	29,043		81,763		67,300		14,463	121%
\$	3,060,920	\$	3,024,566	\$	2,327,819	\$	696,747	130%
	\$ \$	\$ 2,568,114 410,986 52,777 29,043	Actuals \$ 2,568,114 \$ 410,986 52,777 29,043	Actuals Actuals \$ 2,568,114 \$ 2,487,942 410,986 397,573 52,777 57,289 29,043 81,763	Actuals Actuals \$ 2,568,114 \$ 2,487,942 \$ 410,986 52,777 57,289 29,043 81,763	Actuals Actuals Budget \$ 2,568,114 \$ 2,487,942 \$ 2,060,519 410,986 397,573 170,000 52,777 57,289 30,000 29,043 81,763 67,300	Actuals Actuals Budget \$ 2,568,114 \$ 2,487,942 \$ 2,060,519 \$ 410,986 397,573 170,000 \$ 52,777 57,289 30,000 67,300 \$ 67	Actuals Actuals Budget Amount \$ 2,568,114 \$ 2,487,942 \$ 2,060,519 \$ 427,423 410,986 397,573 170,000 227,573 52,777 57,289 30,000 27,289 29,043 81,763 67,300 14,463

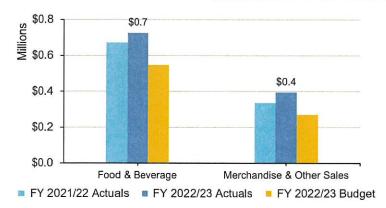


Actual to budget variance of \$0.7 million or 30%: Golf revenue is favorable due to higher than expected rounds played driven by higher memberships and daily drop-ins. Town recreation programs are favorable due to higher than expected sign-ups particularly in summer youth programs.

Sales Revenue

	F	Y 2021/22	F	Y 2022/23	F'	Y 2022/23	Actual Vs. E	Budget
		Actuals		Actuals		Budget	Amount	Percent
Food & Beverage	\$	671,622	\$	725,325	\$	546,450	\$ 178,875	133%
Merchandise & Other Sales		337,423		394,468		270,780	123,688	146%
Sales Total	\$	1,009,045	\$	1,119,793	\$	817,230	\$ 302,563	137%

FY 2022/23 Budget



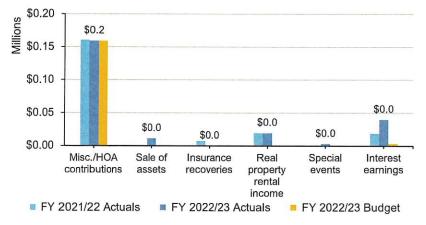
Actual to budget variance of \$0.3 million or 37%: favorable due to greater than expected food and beverage sales at The Overlook Restaurant and snack bars. Merchandise sales at the golf pro shop are favorable driven by higher memberships, rounds played, and daily drop-ins.



Financial Status Fiscal Year to Date: June 2023

Miscellaneous Revenue

	FY	Y 2021/22	F۱	Y 2022/23	F۱	Y 2022/23		Actual Vs. B	udget
		Actuals		Actuals		Budget	,	Amount	Percent
Misc./HOA contributions	\$	160,532	\$	159,050	\$	159,050	\$	-	100%
Sale of assets		_		11,293				11,293	-
Insurance recoveries		7,261		5.		-		-	-
Real property rental income		19,502		19,502		-8		19,502	-
Special events		_		3,000		-9		3,000	-
Interest earnings		18,867		40,033		3,000		37,033	1334%
Miscellaneous Total	\$	206,163	\$	232,878	\$	162,050	\$	70,828	144%



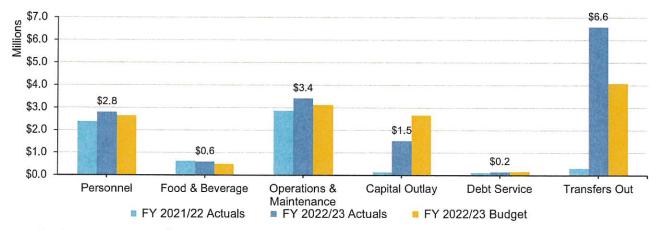
Actual to budget variance of \$0.1 million or 44%: Sale of Assets is favorable due to the auctioning off old fitness equipment. Real property rental equipment is related to leased space for cellular equipment on the roof of the Community Center. The lease was to expire in FY 2021/22, however, it was extended into FY 2022/23 and this was the final payment. Interest earning are favorable due to a higher rate of return on investments than expected.



Financial Status Fiscal Year to Date: June 2023

Uses

	F	FY 2021/22	FY 2022/23	FY 2022/23	Actual Vs. B	udget
		Actuals	Actuals	Budget	Amount	Percent
Personnel	\$	2,376,587	\$ 2,796,236	\$ 2,648,408	\$ (147,828)	106%
Food & Beverage	1.6	630,508	596,911	487,863	(109,048)	122%
Operations & Maintenance		2,860,039	3,412,813	3,120,238	(292,575)	109%
Capital Outlay		139,003	1,530,284	2,666,700	1,136,416	57%
Debt Service		116,365	151,479	162,682	11,203	93%
Transfers Out		315,658	6,578,356	4,085,380	(2,492,976)	161%
Total Uses	\$	6,438,161	\$ 15,066,079	\$ 13,171,271	\$ (1,894,808)	114%



Actual to budget variance of (\$1.9) million or (14%):

Personnel variance is unfavorable due to pay increases from full implementation of the new pay plan earlier in the year.

Food & Beverage is unfavorable due to cost of sales from greater than expected demand.

Operations & Maintenance is unfavorable due to the Vistoso Trails Nature Preserve master plan consulting costs, which were budgeted as capital outlay

Capital Outlay is favorable due to rollover of several CIP projects into the next year, as well as an adjustment for the Vistoso Trails Nature Preserve master plan consulting costs, as referenced above.

Transfers Out exceeded expectations due to the Council directive to transfer all fund balance in excess of \$1 million to the Capital Fund to be used for the golf irrigation project.

El Conquistador Golf Club For the Month Ending June 30th, 2023

		Budget		Last Year	-			Dudest		Last V-
Actual	Budget	Variance	Last Year	Variance		Actual	Budget	Budget Variance	Last Year	Last Year Variance
	8			ranana	-	Accudi	budget	Variance	Lust I cui	Variance
2,939	1,600	1,339	2,587	352	Rounds - Member	41,116	32,200	8,916	24.042	C 172
320	100	220	301	19	Rounds - Outing	7,014	5,550	1,464	34,943 7,969	6,173 (955)
2,169	900	1,269	1,908	261	Rounds - Public	50,932	42,125	8,807	54,199	(3,267)
5,428	2,600	2,828	4,796	632	Total Rounds	99,062	79,875	19,187	97,111	1,951
-					Revenue					
65,886	22,000	43,886	59,599		Green Fees	2,132,305	1,769,500	362,805	2,238,443	(106,1
24,593 1,068	21,100 3,500	3,493 (2,432)	23,007 1,396		Cart Fees) Driving Range	315,620 40,017	265,250	50,370	285,330	30,2
0	0	(2,432)	1,390		Golf Cards/Passes	40,017	43,500 18,000	(3,483)	44,341 19,783	(4,3
12,677	9,600	3,077	10,756		Pro Shop Sales	279,684	220,335	59,349	240,598	39,0
20,923	17,550	3,373	22,977		Food (Food & Soft Drinks)	368,694	278,325	90,369	346,930	21,7
17,613	14,360	3,253	16,981		Beverages (Alcohol)	340,470	262,730	77,740	294,023	46,4
(714)	100	(814)	646		Other Food & Beverage Revenue	16,058	5,295	10,763	30,526	(14,4
1,446	835	611	1,083		Other Golf Revenues (Club Rent, Handica	46,753	28,620	18,133	34,896	11,8
2,291	1,450	841	2,363		Clinic / School Revenue	37,190	20,225	16,965	34,123	3,0
101,044	88,500 0	12,544	103,075		Dues Income - Monthly Dues	1,383,836	1,103,000	280,836	1,149,328	234,5
7,660	100	0 7,560	(1,070)		Initiation Fee Income / Annual Membersl Miscellaneous Income and Discounts	4,860 30,841	0 12,866	4,860 17,975	0 8,023	4,8 22,8
254,486	179,095	75,391	240,812	13,674	Total Revenue	4,996,327	4,027,646	968,681	4,726,343	269,9
					Cost of Sales					
9,899	6,720	(3,179)	7,013	(2,886)	COGS - Pro Shop	196,985	151,235	(45,751)	162,001	(34,9
7,333	5,049	(2,284)	8,200	867	COGS - Food	110,988	79,420	(31,569)	100,729	(10,
933	720	(213)	1,556	622	COGS - Non-Alcoholic Beverages	20,636	11,967	(8,669)	17,364	(3,
4,613	4,375	(238)	4,380	(233)	COGS - Alcohol	88,353	80,160	(8,193)	88,136	(
22,778	16,864	(5,914)	21,148		Total Cost of Sales	416,963	322,782	(94,181)	368,230	(48,
231,708	162,231	69,477	219,663		GROSS INCOME	4,579,365	3,704,864	874,500	4,358,113	221,2
					Labor					
37,703	24,791	(12,913)	25,301		Golf Operation Labor	436,141	405,312	(30,829)	358,485	(77,
39,338	24,250	(15,088)	32,304		General and Administrative	151,336	131,500	(19,836)	137,769	(13,
84,702	79,320	(5,382)	64,173		Maintenance and Landscaping	813,451	840,236	26,785	704,456	(108,
21,360 4,347	17,852 5,042	(3,508) 694	20,298 5,584	1,237	Sales and Marketing	282,845 83,638	245,589 78,975	(37,256) (4,663)	272,355 76,843	(10,
187,450	151,254	(36,196)	147,660	(39,791)	Total Direct Labor	1,767,410	1,701,612	(65,799)	1,549,907	(217,5
13,136	13,826	690	13,040	(96)	Total Payroll Taxes	143,522	156,400	12,877	125,265	(18,
17,131	11,754	(5,377)	9,320		Total Medical/Health Benefits	131,753	134,359	2,606	103,944	(27,8
2,003	1,739	(264)	2,164		Total Workmans Comp	24,642	20,284	(4,358)	28,116	3,4
32,270	27,319	(4,951)	24,524		Total Payroll Burden	299,917	311,043	11,125	257,325	(42,5
219,720	178,573	(41,147)	172,184		Total Labor	2,067,328	2,012,654	(54,674)	1,807,232	(260,0
					Other Operational Expenses					
13,100	3,617	(9,483)	5,156	(7,944)	Golf Ops	75,027	58,755	(16,272)	94,324	19,
120,246	48,885	(71,361)	40,819	(79,428)	G&A	290,099	179,153	(110,946)	180,132	(109,9
58,257	24,223	(34,034)	64,164		Maintenance	682,305	573,376	(108,929)	603,605	(78,
3,003	2,180	(823)	67,322	64,319		40,067	33,885	(6,182)	101,765	61,
3,432 13,259	650 13,557	(2,782)	4,725		Sales and Marketing Golf Cart Leases	53,101	25,175	(27,926)	23,942	(29,
298	13,557	(298)	2,353 0		Golf Cart Leases Equipment Leases	148,199 3,279	162,684 0	14,485 (3,279)	149,234 0	1, (3,
93,645	91,375	(2,270)	129,626		Utilities - Maintenance	735,053	1,011,875	276,822	999,752	264,
17,676	15,025	(2,651)	18,655	0.000	Utilities - G&A	194,729	175,975	(18,754)	186,987	(7,
10,404	10,404	0	10,200	(204)	Management Fees	124,848	124,848	0	122,400	(2,
5,192	3,380	(1,812)	6,262	1,071	Insurance - P&C	64,230	47,623	(16,607)	48,990	(15
338,512	213,296	(125,216)	349,282		Total Other Operational Expenses	2,410,937	2,393,349	(17,588)	2,515,730	104,
558,232	391,869	(166,363)	521,466	(36,766)	Total Expenses	4,478,265	4,406,003	(72,262)	4,322,963	(155,
(326,525)	(229,638)	(96,886)	(301,802)	(24,722)	EBITDAR	101,100	(701,139)	802,239	35,150	65,9
(326,525)	(229,638)	(96,886)	(301,802)	(24,722)		101,100	(701,139)	802,239	35,150	65,9
					Interest Expense/Dep&Amt					
	0	0	0		Other Expense	. 0	0	0	(343)	(
0		0	0	0	Capital Improvements/Cap Reserve	27,500	0	(27,500)	28,589	1,
0	0	· · · · · · · · · · · · · · · · · · ·						(2,,500)		
	0 		0	0	Total Interest Expense	27,500	0	(27,500)	28,246	



% Budget Completion through June --- 100%

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	Actuals thru 6/2023	Budget	% Actuals to Budget	Year End Estimate *	YE % Variance to Budget
Revenues	_				
Contracted Operating Revenues					
Golf Revenues, Trail and Cart Fees	2,487,942	2,060,519	120.7%	2,487,942	20.7%
Member Dues	1,388,696	1,102,500	126.0%	1,388,696	26.0%
Food & Beverage	725,323	546,350	132.8%	725,323	32.8%
Merchandise & Other	394,468	270,780	145.7%	394,468	45.7%
Subtotal	4,996,428	3,980,149	125.5%	4,996,428	25.5%
Town Operating Revenues					
Daily Drop-Ins	57,289	30,000	191.0%	57,289	91.0%
Member Dues	732,111	620,500	118.0%	732,111	18.0%
Recreation Programs	397,573	170,000	233.9%	397,573	133.9%
Facility Rental Income	81,763	67,300	121.5%	81,763	21.5%
Subtotal	1,268,736	887,800	142.9%	1,268,736	42.9%
Other Revenues					
Local Sales Tax	3,707,578	3,477,236	106.6%	3,707,578	6.6%
Real Property Rental Income	19,502	-	na	19,502	na
Interest Income	40,033	3,000	1334.4%	40,033	1234.4%
Miscellaneous	173,343	159,150	108.9%	173,343	8.9%
Subtotal	3,940,457	3,639,386	108.3%	3,940,457	8.3%
Total Revenues	10,205,621	8,507,335	120.0%	10,205,621	20.0%
Expenditures					
Contracted Operating Expenditures					
Personnel	1 720 461	1 720 124	100 10/	1 720 461	0.40/
	1,730,461	1,728,134	100.1%	1,730,461	0.1%
Food & Beverage	596,911	487,863	122.4%	596,911	22.4%
Operations & Maintenance	2,466,274	2,344,939	105.2%	2,466,274	5.2%
Equipment Leases	151,479	162,682	93.1%	151,479	-6.9%
Subtotal	4,945,125	4,723,618	104.7%	4,945,125	4.7%
Town Operating Expenditures Personnel	1 065 775	020.274	115.00/	1.065.775	45.00/
	1,065,775	920,274	115.8%	1,065,775	15.8%
Operations & Maintenance	946,538	775,299	122.1%	946,538	22.1%
Subtotal	2,012,313	1,695,573	118.7%	2,012,313	18.7%
Capital Outlay	1,530,284	2,666,700	57.4%	1,530,284	-42.6%
Total Expenditures	8,487,722	9,085,891	93.4%	8,487,722	-6.6%
Revenues Over/(Under) Expenditures	1,717,899	(578,556)		1,717,899	
Other Financina Sources //Llean					
Other Financing Sources/(Uses) Transfers In			N2-2-1		
Transfers Out	-	- (4.005.200)	na		na
	(6,578,356)	(4,085,380)	161.0%	(6,578,356)	61.0%
Total Other Financing Sources/(Uses) _	(6,578,356)	(4,085,380)	161.0%	(6,578,356)	61.0%
Net Change in Fund Balance	(4,860,458)	(4,663,936)		(4,860,458)	
Beginning Fund Balance				5,860,458	
Ending Fund Balance **				1,000,000	•2
					•

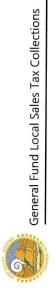
 $[\]ensuremath{^{\star}}$ Year-end estimates are subject to further revision

^{**} Ending fund balance amounts are estimates and are subject to further revision Note: Estimated sales tax collections on golf operations for FY 22/23 is \$127,382



Fund	FY 22/23 Beginning Balance	Revenue	Other Fin Sources/ Transfers In	Total In	Personnel	08 _M	Capital	Debt Service	Transfers Out	Total Out	Fund Balance Through June 2023
General Fund	30,390,425	55,351,205		55,351,205	33,318,117	11,736,691	778,172		15,996,977	61,829,956	23,911,674
Highway Fund	1,206,986	4,339,029		4,339,029	1,195,566	871,699	2,594,981			4,662,246	883.770
Grants and Contributions Fund	208,250	5,546,348	448,012	5,994,360		412,162	1,889,078		1,850,636	4,151,876	2,050,734
Seizure & Forfeiture - Justice/State	237,863	54,283		54,283		61,953				61,953	230,193
Community Center Fund	5,860,458	10,205,621		10,205,621	2,796,236	4,009,724	1,530,284	151,479	6,578,356	15,066,079	1,000,000
Municipal Debt Service Fund	164,136	248,418	4,200,971	4,449,389		8,748		4,331,059		4,339,807	273,718
Water Resource System & Dev. Impact Fee Fund	17,544,433	1,990,561	1,031,425	3,021,986		171,803	2,770,289	337,317		3,279,409	17,287,010
Townwide Roadway Dev Impact Fee Fund	1,939,688	216,403		216,403		4,175				4,175	2,151,916
Parks & Recreation Impact Fee Fund	509,474	148,815		148,815		1,948				1,948	656,341
Police Impact Fee Fund	132,559	51,880		51,880		557			121,500	122,057	62,382
Capital Fund	23,952,930	1,454,655	18,050,290	19,504,945	236,738	5,420	19,139,507			19,381,665	24,076,210
PAG/RTA Fund	873,366	607,440		607,440		48,775	651,420			700,195	780,611
Water Utility	12,628,510	17,841,135	1,850,636	19,691,771	3,519,674	9,108,708	1,890,444	4,643,045	2,440	19,164,311	13,155,970
Stormwater Utility	1,125,140	1,488,779		1,488,779	865,272	391,798	514,550			1,771,621	842,299
Benefit Self Insurance Fund	2,869,952	4,540,944		4,540,944		4,526,575				4,526,575	2,884,321
Recreation In-Lieu Fee Fund	16,617	91		91							16,708
Total	782,099,66	104,085,607	25,581,334	129,666,941	41,931,603	31,360,736	31,758,725	9,462,900	24,549,909	139,063,873	90,263,856





TOTAL	5.525.757	3,708,954	9,129,647	2,470,488	2,721,681	2,999,201	26,555,729				TOTAL	6,860,980	3,473,215	8,923,255	2,384,329	2,435,113	2,729,386	26,806,278	
NOC	432.766	302,123	755,079	226,474	236,540	258,710	\$ 2,211,693 \$	\$ 26,555,729	36,341	(250,549)	NOC	582,006	261,849	718,525	171,705	219,474	221,793	5 2,175,352 \$	\$ 26,806,278
MAY	358,367	245,486	786,447	207,226	256,102	259,556	2,113,184 \$	\$ 24,344,036 \$	(104,651) \$	(286,890) \$	MAY	466,142	234,820	793,639	247,836	226,654	248,743	2,217,835 \$	\$ 24,630,926 \$
APR	376,895	270,869	806,316	362,494	281,567	315,096	5 2,413,237	\$ 22,230,852	(99,504)	(182,239)	APR	601,856	252,114	818,648	321,178	233,228	285,717	2,512,741	\$ 22,413,091 \$
MAR	331,226	320,870	711,636	320,963	281,190	287,294	5 2,253,179 \$	\$ 19,817,615	241,115 \$	(82,735) \$	MAR	491,178	115,418	686,381	257,471	206,978	254,639	2,012,065	\$ 19,900,350
FEB	364,554	333,721	705,424	256,564	215,557	268,511	2,144,331	17,564,436 \$	(162,723) \$	(323,849) \$	FEB	525,234	474,092	701,089	181,927	199,622	225,090	2,307,054 \$	\$ 17,888,285 \$
JAN	580,594	293,200	995,470	165,540	246,520	291,232	2,572,556 \$	\$ 15,420,105 \$	(232,225)	(161,126)	JAN	829,833	253,620	1,015,258	205,021	226,775	274,274	2,804,781 \$	\$ 15,581,231 \$
DEC	478,496	266,797	838,562	186,186	227,422	259,665	2,257,128 \$	12,847,549 \$	200,346 \$	\$ 860,17	DEC	436,821	238,499	814,794	157,378	191,664	217,626	2,056,782 \$	\$ 12,776,451 \$
NOV	382,338	295,825	729,067	213,392	205,881	240,009	2,066,512 \$	10,590,421 \$	\$ (359,497)	(129,247)	NOV	509,231	285,048	727,762	392,162	227,724	284,083	2,426,009 \$	\$ 899'612'01
D0	518,177	334,868	713,672	142,628	204,482	205,672	2,119,499 \$	8,523,910 \$	(287,250)	230,250 \$	OCT	906,165	323,173	682,029	108,884	195,482	191,016	2,406,749 \$	\$ 8,293,659 \$
SEP	540,567	356,012	691,138	114,626	199,405	202,571	2,104,319	6,404,411	51,037 \$	\$17,501 \$	SEP	651,924	329,545	641,711	93,538	172,178	164,385	2,053,282 \$	5,886,910 \$
AUG	575,738	371,973	680,117	128,132	180,577	199,992	2,136,529 \$	4,300,092 \$	\$ 225,525	466,464 \$	AUG	419,552	383,548	647,693	117,012	162,947	180,252	1,911,004 \$	3,833,628 \$
JUL	586,039	317,210	716,720	146,263	186,438	210,893	2,163,563 \$	2,163,563 \$	240,939 \$	240,939 \$	JUL	441,038	321,489	675,726	130,217	172,386	181,767	1,922,624 \$	1,922,624 \$ 3,833,628 \$ 5,886,910
FY 2022/23	Construction Sales Tax	Utility Sales Tax	Retail Sales Tax	Bed Tax	Restaurant & Bar Sales Tax	All Other Local Sales Tax *	Monthly Total \$	Cumulative Total \$	Monthly variance \$	Cumulative variance \$	FY 2021/22	Construction Sales Tax	Utility Sales Tax	Retail Sales Tax	Bed Tax	Restaurant & Bar Sales Tax	All Other Local Sales Tax *	Monthly Total \$	Cumulative Total \$

*Does not include cable franchise fees or sales tax audit revenues



TOTAL	9.082.721	7 077 517	474 400	2,421,489	271,786	116,120	\$ 18,969,634				TOTAL	6,174,404	6,637,078	2,270,326	235,953		\$ 15,317,760
NOC	756.893	602 722	216 200	210,309	145,164	18,472	1,739,561	18,969,634	(121,345)	3,651,873	NOC	517,313	922,244	298,521	122,828	1	1,860,906
MAY	756,894	601,331	215716	016,112	ì	6,528	1,582,069 \$	\$ 17,230,073 \$	375,255 \$	3,773,219 \$	MAY	517,313	521,466	168,035	I		1,206,814 \$
APR	756,894	656.403	190 721	100,13	1	ı			183,564 \$	3,397,964 \$	APR	517,313	671,412	231,739	1	1	1,420,464 \$
MAR	756,893	568,981	0 KZ 7.40	040,704	1	91,120	1,684,334 \$	14,045,976	423,354 \$	3,214,400 \$	MAR	517,313	555,746	187,906	15		1,260,980 \$
FEB	756,893	1,007,946	182 872	104,014	ľ	1	1,947,711 \$	\$ 12,539,642 \$		2,791,046 \$	FEB	517,313	458,855	185,396	59	1	1,161,623 \$
JAN	756,895	246,387	195 867	0000	ï	2			(53,834) \$	2,004,958 \$	JAN	517,313	569,532	166,138	1		1,252,983 \$
DEC	756,893	575,594	175 823	0000	126,622		1,634,932 \$	\$ 201,212,6	140,931	2,058,792 \$	DEC	517,313	680,044	183,593	113,051		1,494,001 \$
NOV	756,893	823,170	270.425		i.		1,850,488 \$	¢ 000'110'1		1,917,861 \$	NOV	517,313	428,064	176,572	1	1	1,121,949 \$
OCT	756,893	559,547	195.695	0	•		1,512,135 \$	4 206,121,0	♦ /60,0/2	1,189,322 \$	DCT	517,313	538,626	179,539	31		1,235,478 \$
SEP	756,893	664,529	209.941		ı	-	1,631,363 \$	4 171717	402,171	912,664 \$	SEP	517,313	464,795	214,084	ì		1,196,192 \$
AUG	756,894	462,557	201,901		ì	1	1,421,352 \$	\$ 100,000;	¢ 000'/07	477,493 \$	AUG	500,637	534,620	178,439	,		1,213,696 \$
JUL	756,893	308,350	97,269		,		1,162,512 \$	\$ 250.030	¢ /co/co>	269,837 \$	JUL	500,637	291,674	100,364	а		892,675 \$
						ļ	₩	+ +	4	₩.							₩.
FY 2022/23	State Shared Income Tax	State Shared Sales Tax	County Auto Lieu	- J- 5 F	Smart and Safe	Opioid Settlement	Monthly Total	Monthlywarians	MOTERITY VALIDITIES	Cumulative variance	FY 2021/22	State Shared Income Tax	State Shared Sales Tax	County Auto Lieu	Smart and Safe	Opioid Settlement	Monthly Total