

Town Manager's Office

TOWN COUNCIL REPORT

DATE:

December 15, 2023

TO:

Mayor and Council

FROM:

Jeff Wilkins, Town Manager

David Gephart, Chief Financial Officer

SUBJECT:

October 2023 Financial Update

This financial update is intended to provide an overview and status of financial results for the Town's selected funds through October 2023 for fiscal year 2023/24. Please note that all amounts are preliminary, un-audited and subject to change. Additionally, estimates reflected in monthly financial updates may not include any adjusting audit entries required at year-end.

EXECUTIVE SUMMARY

Revenues and expenditures are performing well compared to budget. Further details are as follows:

General Fund

In the General Fund (see attachment A), revenues total \$18.9 million or 32.9% of budget, while uses are at \$19.8 million or 31.5% of budget.

Highway Fund

In the Highway Fund (see attachment B), sources total \$1.4 million or 24.0% of budget, while expenditures total \$1.0 million or 14.8% of budget.

Community Center Fund

In the Community Center Fund (see attachment C-1, C-2 and C-3), revenues total \$2.9 million or 29.4% of budget, while uses total \$4.6 million or 45.6% of budget.

BACKGROUND AND DETAILED INFORMATION

GENERAL FUND

Attachment A shows General Fund revenues and expenditures through October, other financing uses and year-end estimates for each category. The estimated year-end projections in the General Fund are as follows:

Revenues \$58,665,891

Less:

Expenditures (\$49,478,869)

Other Financing Uses (\$12,274,644)

Preliminary Estimated Decrease in Fund Balance: (\$3,087,623)* Estimated FY24 Year-End Fund Balance \$20,710,869

*The estimated decrease in fund balance is due to a budgeted transfer of \$10 million to the Capital Fund for CIP projects.

General Fund Revenues

- Local sales tax collections in the General Fund total \$8.6 million or 32.6% of the budgeted amount of \$26.4 million and are performing as anticipated. Retail collections total \$2.9 million, which is 2.3% greater than the same time period last fiscal year. Restaurant/bar collections total \$824,000 which is 6.9% higher than the same time period last fiscal year. Bed tax collections total \$564,000 which is 6.1% greater than the same time period last fiscal year. Construction sales tax collections total \$2.0 million through October, which is 10.4% less than collections from the same time period last fiscal year. (The budgeted decrease for construction sales tax is 16.6%). Total local sales tax revenue in the General Fund is expected to come in about \$854,000 above budget due to strong performance across most tax categories. Please see attachment E for detailed information on General Fund local sales tax collections.
- State shared revenues total \$7.4 million or 32.3% of the budget amount of \$23.0 million.
 These revenue sources are comprised of state shared sales taxes, state shared income
 taxes, auto-lieu fees, and Smart and Safe shared taxes. At this time, these revenues are
 forecasted to come in on budget.
- License and permit revenues total \$0.6 million or 35.2% of the budget amount of \$1.7 million. A total of 48 Single Family Residential (SFR) permits have been issued through October (119 budgeted). License and permit revenues are expected to come in \$55,000 above budget, due primarily to greater than expected commercial development activity.
- Charges for services revenues total \$1.1 million or 33.8% of the budget amount of \$3.2 million. Cost allocation charges to the Town's enterprise funds for services provided, as

well as Parks & Recreation fees, make up the bulk of this revenue category. Charges for services are forecasted to come in \$800 above budget due to greater than expected police report copying and concession sales.

 Miscellaneous revenues are forecasted to come in about \$263,000 above budget due to a rebate received from the Arizona Municipal Risk Retention Pool (AMRRP).

General Fund Uses

- General Fund uses total \$19.8 million or 31.5% of budget through October.
- Personnel costs are forecasted to come in about \$0.9 million or 2.6% less than budget, due to a combination of vacancy savings, position refills and budgeted PSPRS contributions.
- Operations and maintenance, as well as capital costs are forecasted to come in on budget.
- Transfers out of the General Fund are expected to end the fiscal year on budget. Note that actuals through October reflect the budgeted transfer to debt service and 1/4 of the budgeted transfer to the Capital Fund for CIP.

The General Fund is expected to end the fiscal year with a total fund balance of \$20.7 million, or 41.1% of budgeted expenditures, exceeding Council policy by \$5.6 million.

HIGHWAY FUND

Attachment B shows Highway Fund revenues and expenditures through October, other financing sources, and year-end estimates for each category. The estimated year-end projections in the Highway Fund are as follows:

Revenues	\$4,523,675
Transfers In	\$1,500,000
<u>Less:</u>	
Expenditures	(\$6,461,281)

Preliminary Estimated Decrease in Fund Balance: (\$437,606)
Estimated FY24 Year-End Fund Balance \$441,326

Highway Fund Revenues

- State shared highway user funds total \$1.3 million or 30.8% of the budget amount of \$4.3 million. These revenues are projected to come in on budget at this time.
- Interest income is expected to come in at a favorable budget variance of \$80,000, due primarily to earnings in the State's Local Government Investment Pool (LGIP).

• Other minor revenues in the Highway Fund are expected to come in at a favorable budget variance of \$11,067 due to insurance recoveries.

Highway Fund Expenditures

 Highway Fund expenditures through October are at \$954,000 or 14.8% of the adopted budget of \$6.5 million. Highway Fund expenditures are projected to come in \$7,500 under budget due to personnel savings.

COMMUNITY CENTER FUND

Attachment C-1 shows consolidated Community Center Fund revenues and expenditures through October, other financing uses, and year-end estimates for each category.

Attachment C-2 shows the monthly line-item detail for the contractor-managed operations, specifically revenues and expenditures associated with golf, and food and beverage operations. The totals in the revenue and expenditure categories in attachment C-2 tie to the contracted operating revenues and expenditures in attachment C-1.

Attachment C-3 shows contractor operations for 36-hole, Pusch Ridge and F&B separately, as well as capital investments for golf, half cent sales tax collections, and HOA contributions.

The estimated year-end projections in the Community Center Fund are as follows:

Preliminary Estimated Decrease in Fund Balance: Estimated FY24 Year-end Fund Balance	(\$272,893) \$735,340
Transfers Out	(\$1,717,203)
Less: Expenditures	(\$8,505,590)
Revenues	\$9,949,900

Please note the negative fund balance on Attachment D is expected to be temporary and is due to the transfer out to debt service posted in July.

Community Center Fund Revenues

- Revenues in the Community Center Fund through October total \$2.9 million or 29.4% of the budget amount of \$9.7 million.
- Contracted operating revenues total \$1.3 million as of October, which is about \$219,000 or 20.4% greater than the same time last fiscal year. Contracted revenues are estimated to come in on budget.

- Town operating revenues for October are about \$0.4 million or 32.8% of the budget amount
 of \$1.2 million. Town operating revenues are expected to end the fiscal year about
 \$171,000 higher than budget due mainly to member dues. Recreation programs, daily
 drop-ins and facility rental income are also expected to exceed budget expectations.
- Local sales tax revenues for October total about \$1.2 million or 31.0% of the budget amount of \$3.7 million. These collections are currently projected to come in \$49,000 or 1.3% above budget, due to positive trends in retail, remote seller, and hotel/motel collections.

Community Center Fund Uses

- Expenditures in the Community Center Fund total \$2.9 million or 34.5% of the budgeted amount of \$8.4 million.
- Contracted operating expenditures total \$1.8 million, or 37.1% of the budgeted amount of \$5.0 million. Contracted expenditures are currently estimated to come in on budget.
- Town operating expenditures total about \$0.6 million or 33.4% of budget and are currently estimated to come in approximately \$65,000 over budget due to trending of personnel costs, as well as contracted program instructors.
- Transfers out are expected to end the year on budget. Note that actuals through October reflect the full year budgeted transfer out to debt service.
- At this time, the Community Center Fund is projected to end the fiscal year with a total fund balance of \$735,340.

The Town is expecting sales tax support to be \$65,182 for golf operations for the current fiscal year. Contracted operations have a budgeted net loss of \$355,778 before outside HOA contributions of \$159,050, and local sales taxes generated from golf related operations estimated at \$131,546.

<u>ATTACHMENTS</u>

- A. Additional details on the General Fund
- B. Additional details on the Highway Fund
- C. C-1, C-2 and C-3 for additional details on the Community Center Fund and golf operations
- D. Fiscal year-to-date consolidated summary for all Town funds
- E. Breakdown of monthly local sales tax for the General Fund
- F. Breakdown of monthly state shared revenue collections for the General Fund



Financial Status Fiscal Year to Date: October 2023

Revenues

	FY 2022/23	FY 2023/24	FY 2023/24			Actual Vs. B	ludget	Year End
	Actuals	Actuals		Budget		Amount	Percent	Estimate
Local Sales Tax	\$ 8,523,910	\$ 8,610,370	\$	26,398,318	\$	(17,787,948)	33%	\$ 27,251,825
State Shared Revenues	5,727,363	7,417,870		22,953,222		(15,535,352)	32%	22,953,222
Licenses & Permits	546,620	603,976		1,717,118		(1,113,142)	35%	1,772,118
Grants	158,046	156,172		657,415		(501,243)	24%	662,816
Intergovernmental	156,038	522,095		1,869,500		(1,347,405)	28%	1,869,500
Charges for Service	973,597	1,082,728		3,204,246		(2,121,518)	34%	3,205,046
Other Revenue	525,957	523,136		688,000		(164,864)	76%	951,364
Total Revenues	\$ 16,611,531	\$ 18,916,349	\$	57,487,819	\$	(38,571,470)	33%	\$ 58,665,891

Uses

	FY 2022/23		- 0	FY 2023/24		FY 2023/24		Actual Vs. E	Year End	
		Actuals		Actuals		Budget		Amount	Percent	Estimate
Personnel Services	\$	9,471,349	\$	10,221,164	\$	35,667,399	\$	25,446,235	29%	\$ 34,746,654
Operations and Maintenance		4,914,989		4,578,871		13,398,968		8,820,096	34%	13,398,968
Capital Outlay		155,970		328,441		1,333,247		1,004,806	25%	1,333,247
Transfers Out		6,548,965		4,636,644		12,274,644		7,638,000	38%	12,274,644
Total Uses	\$	21,091,273	\$	19,765,121	\$	62,674,258	\$	42,909,137	32%	\$ 61,753,513

Change in Fund Balance

	FY 2022/23 Actuals	FY 2023/24 Actuals	FY 2023/24 Budget	Year End Estimate
Total Revenues	\$ 16,611,531	\$ 18,916,349	\$ 57,487,819	\$ 58,665,891
Total Uses	(21,091,273)	(19,765,121)	(62,674,258)	(61,753,513)
Change in Fund Balance	\$ (4,479,742)	\$ (848,772)	\$ (5,186,439)	\$ (3,087,623)

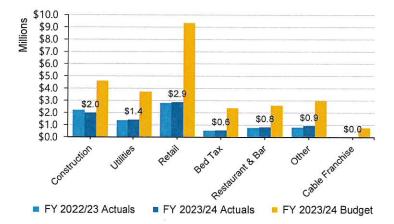
Estimated Beginning Fund Balance \$ 23,798,492 Estimated Ending Fund Balance \$ 20,710,869



Financial Status Fiscal Year to Date: October 2023

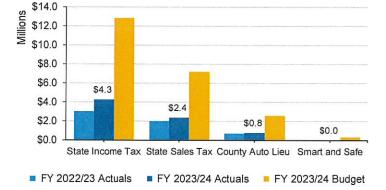
Local Sales Tax Revenue

	F	FY 2022/23	FY 2023/24			FY 2023/24		Actual Vs. E	Budget	Year End
		Actuals	Actuals			Budget	Amount		Percent	Estimate
Construction	\$	2,220,521	\$	1,989,485	\$	4,609,182	\$	(2,619,697)	43%	\$ 4,909,182
Utilities		1,380,062		1,427,626		3,721,616		(2,293,990)	38%	3,773,203
Retail		2,801,646		2,867,115		9,339,301		(6,472,186)	31%	9,410,632
Bed Tax		531,649		563,849		2,384,479		(1,820,631)	24%	2,681,083
Restaurant & Bar		770,901		823,958		2,596,724		(1,772,766)	32%	2,547,616
Other		819,130		938,338		2,982,017		(2,043,678)	31%	3,165,109
Cable Franchise	- e	-				765,000		(765,000)		765,000
Local Sales Tax Total	\$	8,523,909	\$	8,610,370	\$	26,398,318	\$	(17,787,948)	33%	\$ 27,251,825



State Shared Revenue

	F	FY 2022/23	F	FY 2023/24	FY 2023/24	Actual Vs. Budget				Year End		
		ActualsActuals		Actuals	Budget	Amount		Percent		Estimate		
State Income Tax	\$	3,027,574	\$	4,259,827	\$ 12,839,525	\$	(8,579,698)	33%	\$	12,839,525		
State Sales Tax		1,994,983		2,366,709	7,207,659		(4,840,950)	33%		7,207,659		
County Auto Lieu		704,807		791,334	2,582,388		(1,791,054)	31%		2,582,388		
Smart and Safe	200			-	323,650		(323,650)			323,650		
State Shared Total	\$	5,727,363	_\$	7,417,870	\$ 22,953,222	\$	(15,535,352)	32%	\$	22,953,222		





Financial Status Fiscal Year to Date: October 2023

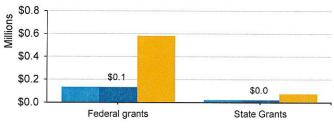
Licenses & Permits Revenue

	F.	Y 2022/23	FY 2023/24		F	Y 2023/24		Actual Vs. E		Year End	
	4	Actuals	Red Sandard	Actuals		Budget		Amount	Percent	Estimate *	
Business Licenses & Permits	\$	34,014	\$	44,800	\$	300,000	\$	(255,200)	15%	\$	300,000
Residential Building Permits		380,422		389,315		1,090,118		(700,803)	36%		1,090,118
Commercial Building Permits		117,076		150,071		250,000		(99,929)	60%		300,000
Other Building Fees & Charges		15,109		19,790		77,000		(57,210)	26%		82,000
Licenses & Permits Total	\$	546,620	\$	603,976	\$	1,717,118	\$	(1,113,142)	35%	\$	1,772,118



Grants Revenue

	FY	FY 2022/23		FY 2022/23		FY 2022/23 FY 2023/24		F'	Y 2023/24		Actual Vs. B	udget	Year End		
	Actuals Actuals		Actuals	Budget		Amount		Percent	Estimate						
Federal grants	\$	134,780	\$	134,571	\$	582,415	\$	(447,844)	23%	\$	587,816				
State Grants		23,266		21,602		75,000		(53,398)	29%		75,000				
Grants Total	\$	158,046	\$	156,172	\$	657,415	\$	(501,243)	24%	\$	662,816				



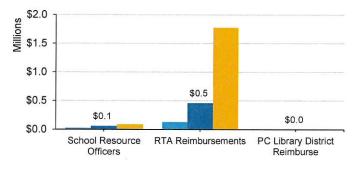
FY 2022/23 Actuals FY 2023/24 Actuals FY 2023/24 Budget



Financial Status Fiscal Year to Date: October 2023

Intergovernmental Revenue

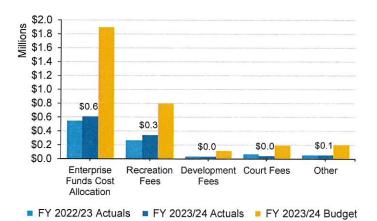
F١	/ 2022/23	FY 2023/24		F	Y 2023/24	Actual Vs. Budget				Year End
	Actuals		Actuals		Budget		Amount	Percent		Estimate
\$	24,164	\$	60,481	\$	90,000	\$	(29,519)	67%	\$	90,000
	131,874		461,614		1,774,000		(1,312,386)	26%		1,774,000
	-		===		5,500		(5,500)	-		5,500
\$	156,038	\$	522,095	\$	1,869,500	\$	(1,347,405)	28%	\$	1,869,500
		131,874	Actuals \$ 24,164 \$ 131,874	Actuals Actuals \$ 24,164 \$ 60,481	Actuals Actuals \$ 24,164 \$ 60,481 \$ 131,874 461,614	Actuals Actuals Budget \$ 24,164 \$ 60,481 \$ 90,000 131,874 461,614 1,774,000 - - 5,500	Actuals Actuals Budget \$ 24,164 \$ 60,481 \$ 90,000 \$ 131,874 461,614 1,774,000 5,500	Actuals Actuals Budget Amount \$ 24,164 \$ 60,481 \$ 90,000 \$ (29,519) 131,874 461,614 1,774,000 (1,312,386) - 5,500 (5,500)	Actuals Actuals Budget Amount Percent \$ 24,164 \$ 60,481 \$ 90,000 \$ (29,519) 67% 131,874 461,614 1,774,000 (1,312,386) 26% - - 5,500 (5,500) -	Actuals Actuals Budget Amount Percent \$ 24,164 \$ 60,481 \$ 90,000 \$ (29,519) 67% \$ 131,874 461,614 1,774,000 (1,312,386) 26%



■ FY 2022/23 Actuals ■ FY 2023/24 Actuals ■ FY 2023/24 Budget

Charges for Service Revenue

	F'	Y 2022/23	F	Y 2023/24	F	Y 2023/24		Actual Vs. B	Year End	
		Actuals		Actuals		Budget		Amount	Percent	Estimate
Enterprise Funds Cost Allocation	\$	549,655	\$	610,488	\$	1,897,065	\$	(1,286,577)	32%	\$ 1,897,065
Recreation Fees		267,034		343,692		796,840		(453,148)	43%	797,140
Development Fees		34,292		34,088		116,080		(81,993)	29%	116,080
Court Fees		68,507		41,971		194,400		(152,429)	22%	194,400
Other	8	54,108	20.0	52,489		199,861		(147,372)	26%	200,361
Charges for Service Total	\$	973,597	\$	1,082,728	\$	3,204,246	\$	(2,121,518)	34%	\$ 3,205,046





Financial Status Fiscal Year to Date: October 2023

Other Revenue

	F\	FY 2022/23		Y 2023/24	F١	Y 2023/24		Actual Vs. B	ludget	,	∕ear End
	Actuals		Actuals		Budget		Amount		Percent	Estimate	
Fines	\$	33,359	\$	19,734	\$	125,000	\$	(105,266)	16%	\$	125,000
Interest Earnings		144,006		185,942		300,000		(114,058)	62%		300,000
Miscellaneous		348,591		317,461		263,000	2ē	54,461	121%		526,364
Other Revenue Total	\$	525,957	\$	523,136	\$	688,000	\$	(164,864)	76%	\$	951,364
Other Revende Total	Ψ	323,937	Ψ	525, 130	Φ	000,000	Φ	(104,004)	70%	<u>Ф</u>	951,364

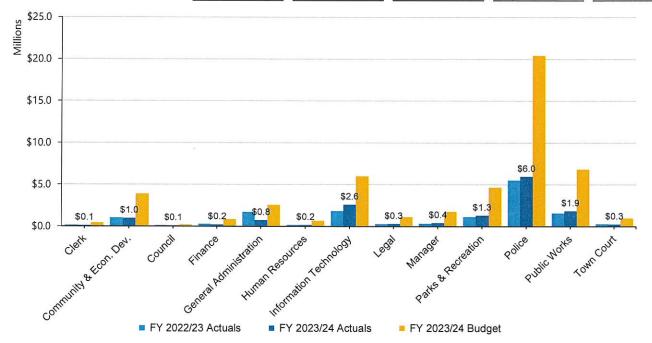




Financial Status Fiscal Year to Date: October 2023

Expenditures by Department

	FY 2022/23		FY 2023/24		FY 2023/24		Actual Vs. E	Budget	Year End
	Actuals			Actuals		Budget	 Amount	Percent	Estimate
Clerk	\$	144,748	\$	125,856	\$	419,897	\$ 294,041	30%	\$ 421,203
Community & Econ. Dev.		1,033,686		975,878		3,882,445	2,906,567	25%	3,793,884
Council		113,368		101,602		209,203	107,601	49%	209,203
Finance		282,619		231,606		850,456	618,850	27%	850,529
General Administration		1,724,261		751,003		2,555,536	1,804,533	29%	2,555,536
Human Resources		183,560		173,269		673,755	500,486	26%	673,611
Information Technology		1,839,770		2,613,966		6,004,600	3,390,634	44%	5,978,108
Legal		295,018		318,677		1,132,503	813,826	28%	1,128,116
Manager		345,245		423,494		1,760,479	1,336,985	24%	1,651,253
Parks & Recreation		1,159,133		1,325,669		4,664,040	3,338,371	28%	4,339,554
Police		5,519,439		5,961,293		20,410,591	14,449,298	29%	20,136,266
Public Works		1,590,871		1,857,424		6,825,447	4,968,023	27%	6,741,519
Town Court		310,590		268,741		1,010,662	741,921	27%	1,000,086
Total Department Expenditures	\$	14,542,308	\$	15,128,477	\$	50,399,614	\$ 35,271,137	30%	\$ 49,478,869



General Administration in FY23 is primarily comprised of an \$885,000 settlement for Vistoso Trails Nature Preserve.

Council actuals as a percent of budget reflect dues paid to PAG and the AZ League of Cities and Towns, which are front loaded at the beginning of the fiscal year.

InformationTechnology actuals as a percent of budget are due to planned mobile data computer and PC replacements



Highway Fund

Financial Status Fiscal Year to Date: October 2023

Sources

	F	Y 2022/23	FY 2023/24	F	FY 2023/24	Actual Vs. B	Year End		
	140-00	Actuals		Actuals		Budget	Amount	Percent	Estimate
Licenses & Permits	\$	10,548	\$	6,698	\$	25,000	\$ (18,302)	27%	\$ 25,000
Highway User Revenue		1,295,810		1,333,745		4,334,608	(3,000,863)	31%	4,334,608
Interest Earnings		26,363		72,726		70,000	2,726	104%	150,000
Miscellaneous		5,902		12,067		3,000	9,067	402%	14,067
Transfers In		***				1,500,000	(1,500,000)	<u>=</u>	1,500,000
Total Sources	\$	1,338,623	\$	1,425,237	\$	5,932,608	\$ (4,507,371)	24%	\$ 6,023,675

Expenditures

	F	FY 2022/23 Actuals		Y 2023/24	F	Y 2023/24		Actual Vs. E	Budget		Year End	
				Actuals		Actuals		Budget	Amount		Percent	Estimate
Personnel	\$	350,342	\$	383,207	\$	1,262,861	\$	879,654	30%	\$	1,255,351	
O&M		206,828		304,970		1,003,930		698,960	30%		1,003,930	
Capital Outlays		758		266,182		4,202,000		3,935,818	6%		4,202,000	
Total Expenditures	\$	557,928	\$	954,360	\$	6,468,791	\$	5,514,431	15%	\$	6,461,281	

Change in Fund Balance

	F	Y 2022/23 Actuals	F	Y 2023/24 Actuals	ſ	FY 2023/24 Budget	Year End Estimate		
Total Revenues Total Uses	\$	1,338,623 (557,928)	\$	1,425,237 (954,360)	\$	5,932,608 (6,468,791)	\$ 6,023,675 (6,461,281)		
Change in Fund Balance	\$	780,695	\$	470,877	\$	(536,183)	\$ (437,606)		

Estimated Ending Fund Balance	\$ 441,326
Year End Estimated Expenditures	 (6,461,281)
Year End Estimated Sources	6,023,675
Estimated Beginning Fund Balance	\$ 878,932



Financial Status Fiscal Year to Date: October 2023

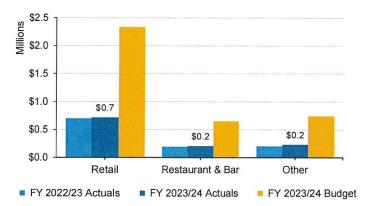
		FY 2022/23 Actuals		FY 2023/24 Actuals		FY 2023/24 Budget		Actual Vs. B Amount	Sudget Percent		Year End Estimate
Revenues Local Sales Tax Contracted Operating Revenues Town Operating Revenues Other Revenues Total Revenues	\$	1,096,320 1,073,975 280,319 19,901 2,470,515	\$	1,155,076 1,292,606 385,400 21,766 2,854,848	\$	3,726,016 4,609,486 1,175,800 197,150 9,708,452	\$	(2,570,940) (3,316,880) (790,400) (175,384) (6,853,604)	31% 28% 33% 11%	\$	3,774,869 4,609,486 1,346,395 219,150 9,949,900
	<u> </u>	2,170,010	<u> </u>	2,001,010	<u></u>	0,700,402	<u>Ψ</u>	(0,000,004)	2070	_Ψ_	3,343,300
Uses											
	ı	FY 2022/23	F	Y 2023/24	F	FY 2023/24		Actual Vs. B	ludget		Year End
		Actuals		Actuals		Budget		Amount	Percent		Estimate
Contracted Operating Expenditures	\$	1,102,054	\$	1,840,863	\$	4,965,264	\$	3,124,401	37%	\$	4,965,264
Town Operating Expenditures		559,880		551,514		1,654,718		1,103,204	33%		1,719,826
Capital Outlay		312,173		516,234		1,820,500		1,304,266	28%		1,820,500
Transfers Out		2,028,066	Views 11	1,717,203		1,717,203		=	100%		1,717,203
Total Uses	\$	4,002,172	\$	4,625,814	\$	10,157,685	\$	5,531,871	46%	\$	10,222,793
Change in Fund Balance											
	F	Y 2022/23	F	Y 2023/24	F	Y 2023/24		Year End			
		Actuals		Actuals		Budget		Estimate			
Total Revenues	\$	2,470,515	\$	2,854,848	\$	9,708,452	\$	9,949,900			
Total Uses		(4,002,172)		(4,625,814)		(10,157,685)		(10,222,793)			
Change in Fund Balance	\$	(1,531,657)	\$	(1,770,966)	\$	(449,233)	\$	(272,893)			
								-			



Financial Status Fiscal Year to Date: October 2023

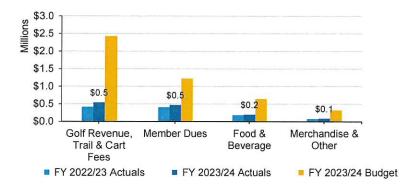
Local Sales Tax Revenue

	F	FY 2022/23		FY 2022/23 FY 2023/24 FY 2023/24			Actual Vs. E	Year End				
	Actuals		Actuals		Budget		Amount		Percent		Estimate	
Retail	\$	700,411	\$	716,779	\$	2,334,825	\$	(1,618,046)	31%	\$	2,352,658	
Restaurant & Bar		192,725		205,989		649,181		(443,192)	32%		636,904	
Other		203,184		232,308		742,010		(509,702)	31%		785,307	
Local Sales Tax Total	\$	1,096,320	\$	1,155,076	\$	3,726,016	\$	(2,570,940)	31%	\$	3,774,869	



Contracted Operating Revenue

	F	FY 2022/23 FY 2023/2 Actuals Actuals		3 FY 2023/24 FY 2		Y 2023/24 Actual Vs.			udget	Year End
				Actuals		Budget		Amount	Percent	Estimate
Golf Revenue, Trail & Cart Fees	\$	413,581	\$	541,128	\$	2,424,211	\$	(1,883,083)	22%	\$ 2,424,211
Member Dues		402,306		465,818		1,219,000		(753, 182)	38%	1,219,000
Food & Beverage		183,506		200,216		641,975		(441,759)	31%	641,975
Merchandise & Other		74,582		85,443		324,300		(238,857)	26%	324,300
Contracted Revenue Total	\$	1,073,975	\$	1,292,606	\$	4,609,486	\$	(3,316,880)	28%	\$ 4,609,486

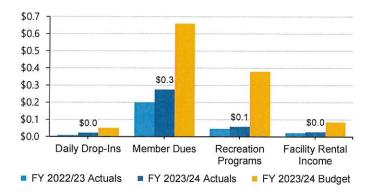




Financial Status Fiscal Year to Date: October 2023

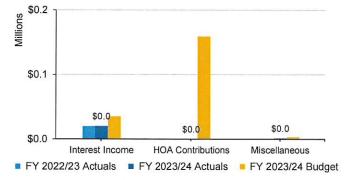
Town Operating Revenue

	F	FY 2022/23		FY 2022/23 FY 2023		Y 2023/24 FY 2023/24				Actual Vs. B	Year End		
	Actuals		Actuals			Budget		Amount	Percent	Estimate			
Daily Drop-Ins	\$	9,088	\$	22,519	\$	50,500	\$	(27,981)	45%	\$ 69,175			
Member Dues		201,533		275,509		660,000		(384,491)	42%	783,998			
Recreation Programs		47,247		59,030		380,000		(320,970)	16%	405,661			
Facility Rental Income		22,451		28,341		85,300		(56,959)	33%	87,561			
Town Operating Revenue Total	\$	280,319	\$	385,400	\$	1,175,800	\$	(790,400)	33%	\$ 1,346,395			



Other Revenue

	FY 2022/23			2023/24	Y 2023/24		Actual Vs. B	udget	`	ear End	
	A	Actuals	-	Actuals		Budget		Amount	Percent	E	Estimate
Interest Income	\$	19,886	\$	20,224	\$	35,000	\$	(14,776)	58%		57,000
HOA Contributions				-		159,050		(159,050)	8 -		159,050
Miscellaneous		15		1,542		3,100		(1,558)	50%		3,100
Other Revenue Total	\$	19,901	\$	21,766	\$	197,150	\$	(175,384)	11%	\$	219,150

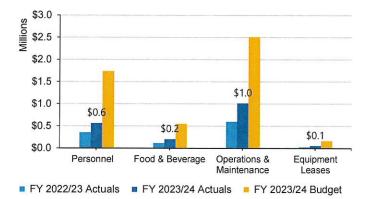




Financial Status Fiscal Year to Date: October 2023

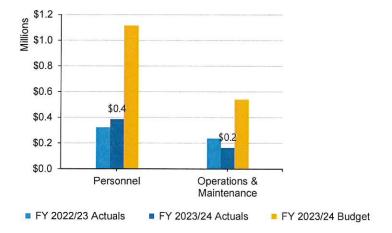
Contracted Operating Expenditures

F	Y 2022/23	F	Y 2023/24	F	Y 2023/24		Actual Vs. B	udget		Year End
Actuals		Actuals			Budget	Amount		Percent	Estimate	
\$	354,558	\$	566,893	\$	1,738,221	\$	(1,171,328)	33%	\$	1,738,221
	115,815		202,973		550,992		(348,019)	37%	- 21	550,992
	602,810		1,016,769		2,513,367		(1,496,598)	40%		2,513,367
	28,870	_	54,227		162,684		(108,457)	33%		162,684
\$	1,102,054	\$	1,840,863	\$	4,965,264	\$	(3,124,401)	37%	\$	4,965,264
	\$ \$	\$ 354,558 115,815 602,810 28,870	Actuals \$ 354,558 \$ 115,815 602,810 28,870	Actuals Actuals \$ 354,558 \$ 566,893 115,815 202,973 602,810 1,016,769 28,870 54,227	Actuals Actuals \$ 354,558 \$ 566,893 \$ 115,815 602,810 1,016,769 28,870 54,227 54,227	Actuals Actuals Budget \$ 354,558 \$ 566,893 \$ 1,738,221 115,815 202,973 550,992 602,810 1,016,769 2,513,367 28,870 54,227 162,684	Actuals Budget \$ 354,558 \$ 566,893 \$ 1,738,221 \$ 115,815 \$ 550,992 602,810 1,016,769 2,513,367 28,870 54,227 162,684	Actuals Actuals Budget Amount \$ 354,558 \$ 566,893 \$ 1,738,221 \$ (1,171,328) 115,815 202,973 550,992 (348,019) 602,810 1,016,769 2,513,367 (1,496,598) 28,870 54,227 162,684 (108,457)	Actuals Actuals Budget Amount Percent \$ 354,558 \$ 566,893 \$ 1,738,221 \$ (1,171,328) 33% 115,815 202,973 550,992 (348,019) 37% 602,810 1,016,769 2,513,367 (1,496,598) 40% 28,870 54,227 162,684 (108,457) 33%	Actuals Budget Amount Percent \$ 354,558 \$ 566,893 \$ 1,738,221 \$ (1,171,328) 33% \$ 115,815 202,973 550,992 (348,019) 37% 602,810 1,016,769 2,513,367 (1,496,598) 40% 28,870 54,227 162,684 (108,457) 33% 33% \$ 33% \$ 33% \$ 32%



Town Operating Expenditures

	FY 2022/23		FY 2022/23 FY 2023/24		F	Y 2023/24		Actual Vs. Budget			Year End
	Actuals			Actuals		Budget		Amount	Percent	Estimate	
Personnel	\$	322,985	\$	386,921	\$	1,114,639	10.	(727,718)	35%	\$	1,169,437
Operations & Maintenance	4	236,895		164,593		540,079		(375,486)	30%		546,389
Town Operating Expenditures Total	\$	559,880	\$	551,514	\$	1,654,718	\$	(1,103,204)	33%	\$	1,715,826



List of FY24 Capital Projects:	
Canada Golf Crs Pathway Impro	550,000
CC Fire Alarm Upgrade	75,000
CC Flat Roof Replacement	198,000
Overlook Cooler/freezer Modern	65,000
Life Cycle Repl - Bunkers & Turf	100,000
PR ADA & Code Compliance	285,000
PR Improvements	75,000
VTNP ADA Restrooms	75,000
VTNP Improvements	255,000
PR Concrete ADA pad	20,000
CC Walking path lighting	12,000
External Pool lighting	7,500
Facility beautification	12,000
Facility landscaping	15,000
Pool deck maintenance	10,000
Pool handrails	7,000
PR Tennis bleacher demo	35,000
PR Tennis Court Gate repair	8,000
Outdoor movie screen replacement	16,000
	1,820,500

El Conquistador Golf Club For the Month Ending October 31st, 2023

		October						YTD		
		Budget		Last Year	7 -			Budget		Last Year
Actual	Budget	Variance	Last Year	Variance		Actual	Budget	Variance	Last Year	Variance
3,560	2,700	860	3,149	411	Rounds Rounds - Member	12,187	10,350	1,837	11,099	1,088
490	225	265	38	452	Rounds - Outing	1,573	875	698	708	865
2,906	1,950	956	2,084	822	Rounds - Public	8,420	7,500	920	8,980	(560)
6,956	4,875	2,081	5,271	1,685	Total Rounds	22,180	18,725	3,455	20,787	1,393
in company to pay of	4.50 (Sect. 1809) 0.4 (7.7)				Revenue					
118,179 25,005	82,000 24,676	36,179 329	90,034		Green Fees Cart Fees	311,824	274,500	37,324	310,724	1,100
4,977	4,500	477	24,457 5,012		Driving Range	99,247 9,402	94,796 8,000	4,451 1,402	94,706 8,151	4,541 1,251
0	0	0	0		Golf Cards/Passes	0	0	0	0	0
21,238	15,450	5,788	13,928	7,310	Pro Shop Sales	57,027	50,300	6,727	46,884	10,143
27,683	22,425	5,258	25,296	2,387	D.H. 4.0 (4.0) T. W.H. 4.4 (4.0) T. W. 4.4 (4.0) T. 4.4 (4.0) T. 4.4 (4.0) T. 4.4 (4.0) T. 4.4 (4.0)	104,032	83,750	20,282	91,057	12,975
31,669 35	23,350 0	8,319 35	24,231 356	7,439 (321)	Beverages (Alcohol)) Other Food & Beverage Revenue	92,924 3,261	74,725 0	18,199 3,261	77,159 2,424	15,764 837
3,416	1,500	1,916	6,737	177	Other Golf Revenues (Club Rent, Handic	22,090	4,450	17,640	10,668	11,422
6,585	2,050	4,535	2,624		Clinic / School Revenue	9,918	4,800	5,118	10,168	(250
127,843	100,000	27,843	111,050	16,793	Dues Income - Monthly Dues	464,018	381,000	83,018	402,306	61,712
(525)	0	0	0		Initiation Fee Income / Annual Member	1,800	0	1,800	0	1,800
(635)	0	(635)	2,237) Miscellaneous Income and Discounts ======	(3,593)	0	(3,593)	6,861 	(10,454
365,995	275,951	90,044	305,961	60,034	Total Revenue	1,171,950	976,321	195,629	1,061,109	110,842
(50.000.000.000	10.000000	040000	100000000000000000000000000000000000000	10010000	Cost of Sales		0000000	1,00000	50000000	
11,446 10,775	10,815	(631)	10,035		COGS - Pro Shop	35,757	35,210	(547)	39,617	3,860
1,759	6,307 1,240	(4,468) (519)	9,992 1,743		COGS - Food COGS - Non-Alcoholic Beverages	37,784 5,627	23,528 4,656	(14,256) (971)	30,508 5,966	(7,276
9,232	6,973	(2,259)	6,147		COGS - Alcohol	25,842	22,487	(3,355)	20,324	(5,518
33,212	25,335	(7,877)	27,918	(5,294)	Total Cost of Sales	105,010	85,881	(19,129)	96,414	(8,596)
332,783	250,617	82,166	278,043	54,740	GROSS INCOME	1,066,941	890,440	176,500	964,695	102,246
					Labor					
34,770	29,724	(5,046)	35,014	244	Golf Operation Labor	125,890	112,676	(13,214)	120,551	(5,339
9,195	10,063	868	10,447	1,253	General and Administrative	44,038	40,250	(3,788)	40,775	(3,263
67,927	69,611	1,683	71,025			288,459	274,968	(13,491)	244,979	(43,479
32,615 8,110	22,298 8,558	(10,318) 448	22,504 6,479	(10,111) (1,631)	F&B Sales and Marketing	105,501 27,185	80,257 26,733	(25,244) (452)	78,272 20,269	(27,229 (6,916
152,618	140,253	(12,365)	145,470	(7,148)	Total Direct Labor	591,073	534,884	(56,188)	504,846	(86,226)
11,676	12,623	946	11,610	(67)	Total Payroll Taxes	46,183	48,140	1,956	39,086	(7,097
10,995	14,800	3,805	13,417		Total Medical/Health Benefits	39,650	42,900	3,250	43,652	4,002
2,102	2,040	(62)	2,032	(70)	Total Workmans Comp	8,658	6,585	(2,073)	7,525	(1,133
24,773	29,463	4,690	27,059	2,286	Total Payroll Burden	94,491	97,625	3,134	90,263	(4,228)
177,391	169,716	(7,675)	172,529	(4,861)	Total Labor	685,564	632,509	(53,055)	595,110	(90,454)
					Other Operational Expenses					
13,618	8,814	(4,804)	11,741		Golf Ops	25,161	25,551	390	20,691	(4,469
10,658	12,420	1,762	11,993	1,335		43,846	47,387	3,541	44,649	803
142,066 4,215	151,568 4,980	9,502 765	172,238 3,559		Maintenance F&B	327,754 15,050	379,072 14,605	51,318 (445)	349,250 12,436	21,496
4,693	3,600	(1,093)	2,107		Sales and Marketing	18,434	9,850	(8,584)	8,448	(9,986
13,259	13,259	0	13,259		Golf Cart Leases	53,035	53,036	1	42,129	(10,906
298	298	(0)	298	0	Equipment Leases	1,192	1,192	(0)	895	(298
86,480	152,867	66,387	157,664		Utilities - Maintenance	436,207	396,993	(39,214)	375,207	(61,000
19,103	14,500	(4,603)	14,068		Utilities - G&A	72,505	63,300	(9,205)	62,105	(10,401
10,612 2,276	10,612 6,000	(<mark>0)</mark> 3,724	10,404 6,668		Management Fees Insurance - P&C	42,448 14,658	42,448 27,000	(0) 12,342	41,616 30,051	(832 15,393
307,277	378,918	71,641	404,000	96,723	Total Other Operational Expenses	1,050,290	1,060,434	10,144	987,477	(62,813
484,668	548,634	63,966	576,529		====== Total Expenses	1,735,854	1,692,943	(42,911)	1,582,586	(153,267)
(151,885)	(298,017)	146,132	(298,486)		EBITDAR	(668,913)	(802,503)		(617,892)	(51,021
(151,885)	(298,017)	146,132	(298,486)	146,602		(668,913)	(802,503)	133,590	(617,892)	(51,021
			,		Interest Expense/Dep&Amt	1	1		150000000000000000000000000000000000000	1000
(30,164) 0	0	30,164 0	0		Other Expense	(120,656) 0	0	120,656 0	0 27,500	120,656 27,500
(30,164)	0	30,164	0	30,164	 Total Interest Expense	(120,656)	o	120,656	27,500	148,156
		176,296			50.0 5.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0	(548,257)		5-0000045011010-07		97,134
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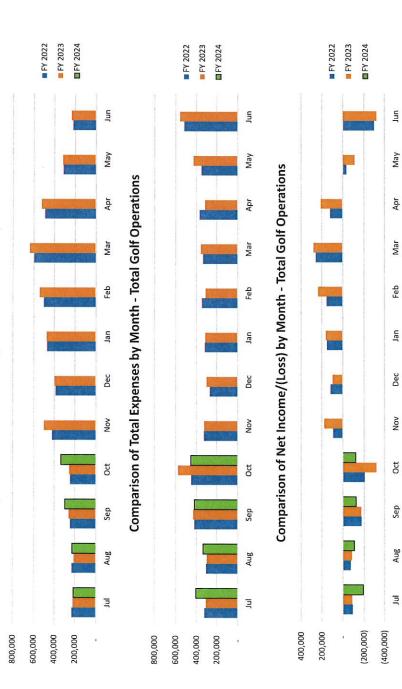


Operating:			PRE AGREEMENT	ENT			Ja	DOST AGREEMENT	Ŀ	Through Oct	Dudget	- Transfer
	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY2024	FY 2024	Actuals
Revenue												
36 Hole	500,158	1,883,452	1,798,304	2,171,484	2,367,136	2,593,395	3,522,083	3,674,489	3,856,880	1,074,371	3,553,371	23,441,752
Pusch ridge	J	105,370	99,134	59,726	106,184	98,316		380,375	414,225	18,019	433,565	1,281,349
F&B - Overlook	1	606,171	708,594	745,766	671,582	554,336	448,782	671,479	725,222	200,216	622,550	5,332,148
Total Revenue	500,158	2,594,993	2,606,032	2,976,976	3,144,902	3,246,047	3,970,865	4,726,343	4,996,327	1,292,606	4,609,486	30,055,249
Expenses						34						
36 Hole	1,112,252	3,588,714	3,936,889	3,817,932	3,771,706	3,891,341	3,915,216	3,740,982	3,929,757	1,516,402	3,993,980	33,221,191
Pusch ridge	×	253,513	256,769	236,160	230,196	287,112	T	319,702	390,959	121,488	420,292	2,095,899
F&B - Overlook	a	861,740	823,383	841,866	785,499	701,538	440,382	630,509	596,910	202,974	550,992	5,884,801
Total Expenses	1,112,252	4,703,967	5,017,041	4,895,958	4,787,401	4,879,991	4,355,598	4,691,193	4,917,626	1,840,864	4,965,264	41,201,891
Profit/(Loss)						a S					•	•
36 Hole	(612,094)	(1,705,262)	(2,138,585)	(1,646,448)	(1,404,570)	(1,297,946)	(393,133)	(66,493)	(72,877)	(442,031)	(440,609)	(9,779,439)
Pusch ridge	•	(148,143)	(157,635)	(176,434)	(124,012)	(188,796)	30	60,673	23,266	(103,469)	13,273	(814,550)
F&B - Overlook	а	(255,569)	(114,789)	(96,100)	(113,917)	(147,202)	8,400	40,970	128,312	(2,758)	71,558	(552,653)
Total Operating Profit/(Loss)	(612,094)	(2,108,974)	(2,411,009)	(1,918,982)	(1,642,499)	(1,633,944)	(384,733)	35,150	78,701	(548,258)	(355,778)	(11,146,642)
Capital Investments		45,116	47,909	29,464	1		139,657	2,828,061	4,619,904	1,902,593	2,745,000	9,612,704
Initial purchase (1)		300,000	350,000	350,000	4				•	•		1,000,000
Notes: (1) \$1,000,000 original purchase of courses and community center	nase of courses and c	ommunity center										
1/2 cent sales tax	506,710	2,030,750	2,199,466	2,330,941	2,463,034	2,584,916	2,947,420	3,535,507	3,707,578	1,155,076	3,726,016	23,461,398
HOA contributions	•	SHOT	ī	1		/(F).	125,000	159,050	159,050	E	159,050	443,100

Town of Oro Valley Golf Analysis - Contractor Financials

					inalysis - co	don Anialysis - contractor i manciais	aliciais					
	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	Мау	Jun
FY 2022												
Gross Income	229,456	231,657	245,357	246,063	421,446	388,213	469,675	503,028	597,798	492,033	313,725	219,663
Expenses	323,615	307,066	422,292	453,613	328,298	269,604	317,597	347,338	337,511	371,044	351,526	521.466
Net Income/(Loss)	(94,159)	(75,408)	(176,935)	(207,550)	93,147	118,609	152,078	155,690	260,286	120,989	(37.801)	(301.802)
FY 2023												(()
Gross Income	218,180	210,232	258,241	252,747	499,632	394,901	472,032	541,889	636,010	523,324	315,175	231708
Expenses	306,974	296,210	432,727	576,529	322,700	297,856	310,847	307,918	355,497	313,621	429,007	558,232
Net Income/(Loss)	(88,794)	(85,978)	(174,487)	(323,782)	176,932	97,044	161,185	233,971	280,512	209,703	(113,832)	(326,524)
FY 2024												
Gross Income	213,698	225,040	295,419	332,783								
Expenses	406,558	333,614	420,523	454,504								
Net Income/(Loss)	(192,860)	(108,573)	(125,103)	(121,721)	,	1	1	1	·	I;	ı	ı





Consolidated Year-to-Date Financial Report through October 2023

	Con
6	No. Cascillo.

	FY 23/24 Beginning		Other Fin Sources/					Debt	Other Fin Uses/		Fund Balance Through October
Fund	Balance	Revenue	Transfers In	Total In	Personnel	O&M	Capital	Service	Transfers Out	Total Out	2023
General Fund	23,798,492	18,916,349		18,916,349	10,221,164	4,578,871	328,441		4,636,644	19,765,121	22,949,721
Highway Fund	878,932	1,425,237		1,425,237	383,207	304,970	266,182			954,360	1,349,809
Grants and Contributions Fund	162,207	756,715		756,715		5,403	281,146		522,701	809,250	109,672
Seizure & Forfeiture - Justice/State	230,193	33,411		33,411		28,625				28,625	234,979
Community Center Fund	1,008,233	2,854,848		2,854,848	386,921	2,005,457	516,234		1,717,203	4,625,814	(762,733)
Municipal Debt Service Fund	273,719	59,887	3,902,708	3,962,595		5,050		3,365,582		3,370,632	865,682
Water Resource System & Dev. Impact Fee Fund	18,419,840	1,087,956		1,087,956		1,155	2,572,391	71,424		2,644,970	16,862,826
Townwide Roadway Dev Impact Fee Fund	2,188,554	91,741		91,741		377				377	2,279,918
Parks & Recreation Impact Fee Fund	671,640	30,462		30,462		176				176	701,926
Police Impact Fee Fund	64,727	13,550		13,550		20			46,553	46,603	31,674
Capital Fund	24,550,287	707,586	2,500,000	3,207,586	85,712	970	4,786,131			4,872,813	22,885,060
PAG/RTA Fund	808,007	17,253		17,253			49,503			49,503	775,757
Water Utility	12,293,771	5,682,838	522,701	6,205,539	1,144,735	2,720,726	483,495	3,300,830	2,308	7,652,094	10,847,216
Stormwater Utility	923,112	385,899		385,899	283,892	76,952	50,700			411,544	897,467
Benefit Self Insurance Fund	2,895,866	1,453,834		1,453,834		1,410,303				1,410,303	2,939,397
Recreation In-Lieu Fee Fund	17,216	92		92							17,308
Total	89,184,796	33,517,658	6,925,409	40,443,067	12,505,631	11,139,085	9,334,223	6,737,836	6,925,409	46,642,184	82.985,678



General Fund Local Sales Tax Collections

TOTAL	1,989,485	1,427,626	2,867,115	563,849	823,958	938,338	\$ 8,610,370				TOTAL	5,525,757	3,708,954	9,129,647	2,470,488	2,721,681	2,999,201	\$ 26,555,729	
NOC											NOr	432,766	302,123	755,079	226,474	236,540	258,710	\$ 2,211,693	\$ 26,555,729
MAY											MAY	358,367	245,486	786,447	207,226	256,102	259,556	\$ 2,113,184	\$ 24,344,036
APR											APR	376,895	270,869	806,316	362,494	281,567	315,096		\$ 22,230,852
MAR											MAR	331,226	320,870	711,636	320,963	281,190	287,294	\$ 2,253,179	\$ 19,817,615
FEB											FB	364,554	333,721	705,424	256,564	215,557	268,511	\$ 2,144,331	\$ 17,564,436
JAN											JAN	580,594	293,200	995,470	165,540	246,520	291,232	\$ 2,572,556	\$ 15,420,105
DEC											DEC	478,496	266,797	838,562	186,186	227,422	259,665	\$ 2,257,128	\$ 12,847,549
NOV											NOV	382,338	295,825	729,067	213,392	205,881	240,009	\$ 2,066,512	\$ 10,590,421
DCT	422,231	373,297	725,728	141,666	223,296	260,403	\$ 2,146,622	\$ 8,610,370	\$ 27,123	\$ 86,460	DCT	518,177	334,868	713,672	142,628	204,482	205,672	\$ 2,119,499	\$ 8,523,910
SEP	391,196	435,027	682,418	139,535	215,297	233,029	\$ 2,096,503	\$ 6,463,748	(7,816)	59,338	SEP	540,567	356,012	691,138	114,626	199,405	202,571	2,104,319	\$ 6,404,411
AUG	609,737	368,788	730,517	137,921	193,105	226,809	\$ 2,266,876	4,367,246	130,347	67,154	AUG	575,738	371,973	680,117	128,132	180,577	199,992	2,136,529	\$ 4,300,092
JUL	566,321	250,515	728,452	144,726	192,259	218,097	2,100,370	2,100,370	(63,193)	(63,193) \$	JUL	586,039	317,210	716,720	146,263	186,438	210,893	2,163,563	2,163,563
FY 2023/24	Construction Sales Tax	Utility Sales Tax	Retail Sales Tax	Bed Tax	Restaurant & Bar Sales Tax	All Other Local Sales Tax *	Monthly Total	Cumulative Total	Monthly variance	Cumulative variance \$	FY 2022/23	Construction Sales Tax	Utility Sales Tax	Retail Sales Tax	Bed Tax	Restaurant & Bar Sales Tax	All Other Local Sales Tax *	Monthly Total \$	Cumulative Total \$

*Does not include cable franchise fees or sales tax audit revenues





TOTAL	4,259,827	2,366,709	791.334		\$ 7.417.870				TOTAL	9,082,721	7,077,517	2,421,489	271,786	116,120	\$ 18,969,634
NOr									NOC	756,893	602,722	216,309	145,164	18,472	\$ 1,739,561 \$ 18,969,634
MAY									MAY	756,894	601,331	217,316	31	6,528	\$ 1,582,069 \$ 17,230,073
APR									APR	756,894	656,403	190,731	1		\$ 1,604,028 \$ 15,648,004
MAR									MAR	756,893	568,981	267,340	1	91,120	\$ 1,684,334 \$ 14,043,976
FEB									FEB	756,893	1,007,946	182,872	1	1	\$ 1,947,711 \$ 12,359,642
JAN									JAN	756,895	246,387	195,867	1	4	\$ 1,199,149 \$ 10,411,931
DEC									DEC	756,893	575,594	175,823	126,622		1,634,932 9,212,782
NOV									NOV	756,893	823,170	270,425	ï	,	1,850,488 \$7,577,850 \$
100	1,064,957	602,020	201,993		1,868,970	7,417,870	356,835	1,690,508	DCT	756,893	559,547	195,695		1	1,512,135 \$ 5,727,362 \$
SEP	1,064,957	580,255	179,819		1,825,032	5,548,900 \$	193,669 \$	1,333,673 \$	SEP	756,893	664,529	209,941			\$ 1,631,363 \$ \$ 4,215,227 \$
AUG	1,064,957	598,642	220,268	ī	1,883,868 \$	\$ 3,723,869 \$	462,516 \$	1,140,005 \$	AUG	756,894	462,557	201,901		,	\$ 1,421,352 \$ 1,631,363 \$ 2,583,864 \$ 4,215,227
JUL	1,064,957	585,790	189,254	ī	1,840,001 \$	1,840,001 \$	677,489 \$	677,489 \$	JUL	756,893	308,350	97,269		1	1,162,512 \$ 1,162,512 \$
ļ				l	₩.	₩.	₩	₩	ļ						\$ \$
FY 2023/24	State Shared Income Tax	State Shared Sales Tax	County Auto Lieu	Smart and Safe	Monthly Total	Cumulative Total	Monthly variance	Cumulative variance	FY 2022/23	State Shared Income Tax	State Shared Sales Tax	County Auto Lieu	Smart and Safe	Opioid Settlement	Monthly Total Cumulative Total