

Town of Oro Valley

# MANAGER'S RECOMMENDED BUDGET FY 2019-20





April 17, 2019

It is my privilege to present the Town Manager's Recommended Budget for fiscal year 2019/2020. This budget totals \$110.3 million, representing a notable decrease of \$32.6 million, or 23%, from the adopted FY 2018/2019 budget of \$142.9 million, which is further explained below.

This balanced budget represents the allocation of resources to achieve the goals outlined in the Town Council's recently adopted FY 2019/20 – FY 2020/21 Strategic Leadership Plan, a plan built upon the vision and framework of the voter-ratified *Your Voice, Our Future* General Plan. The budget reflects investments in the following focus areas:

- Economic Vitality
- Recreation and Culture
- Public Safety
- Roads, Water and Town Assets
- Land Use
- Efficient and Effective Government
- Town Finances

### **OPERATIONAL BUDGET**

The Town of Oro Valley has a strong history of responsible budgets, strong reserve funds, conservative projections and continuous improvement. The FY 2019/20 Recommended Budget builds upon that foundation, incorporating additional budgeting best practices and efficiencies. It now separately accounts for its various healthy contingency reserve funds in another section of the document, enhancing overall resident understanding of the municipal operating budget and what dollars departments plan to spend during the year to provide services. The Town's reserves typically add up to about \$30 - \$40 million, and include the General Fund's 25% reserve fund, all development impact fee reserve funds, the Water Utility reserve fund, and the reserves in the Capital Fund, among others.

A budget is a spending plan. Like a household, a family's monthly or annual budget—or spending plan—does not typically include the value of one's retirement savings or regular savings unless there is a plan to spend a portion of it. Similarly, the FY 2019/20 Recommended Budget only reflects the operating portion of the budget and those portions of spendable reserves within the funds should the need arise during the fiscal year. All other reserve balances are instead documented in the Fund Summaries section and State Auditor General budget schedules section of the budget. In addition, reserve balances are always included in the audited Comprehensive Annual Financial Report (CAFR), a holistic depiction of the

financial health of the Town. Should there be a significant emergency in the Town where dipping into those reserves were necessary, state law authorizes the Town Council to use reserve funds to address the emergency and to spend above the Town budget cap. Historically, the Town has fortunately not had to dip into its contingency reserves to the extent where they have fallen below the adopted contingency reserve policy threshold.

For more of an apples-to-apples comparison, the operational portion of the budget recommended for FY 2019/20 totals \$107.5 million, compared to the same budget for FY 2018/19 of \$108.5 million, a \$1 million decrease year-over-year.

### **LOCAL ECONOMIC CONDITIONS**

The local economy is expected to show slower growth in the coming year as most commercial projects underway this fiscal year complete construction, while robust growth at the state-wide level is positively impacting the Town's main state-shared revenue sources in the General Fund. Overall, the Town's local sales tax revenues projected for FY 2019/20 (\$21.2 million) are fairly flat compared to the FY 2018/19 adopted amounts (\$21.1 million). Increases in projected local sales tax collections from the restaurant/bar, retail and lodging categories are offset by projected decreases in the utility tax and construction tax categories, resulting in an overall growth in local sales tax revenues of just 0.1%.

Overall, state-shared revenues in the General Fund from income tax, state sales tax and vehicle license tax are projected to increase by 7%, or just over \$800,000, compared to the current year budget. In the Highway Fund, highway user fund (HURF) gas tax revenues are projected to increase by 9.5%, or just over \$300,000, compared to the current year budget.

The number of single family residential (SFR) building permits expected to be issued by the end of the current fiscal year is conservatively projected at 275, falling short of the budgeted amount of 306. Based upon current and projected activity, the FY 2019/20 Recommended Budget includes the assumption that 300 SFR permits will be issued. In addition, commercial permit activity is projected to decrease significantly next fiscal year with few new non-residential projects included in the budget.

### **TOWN OPERATIONS**

#### **General Fund Expands**

Last year, the Bed Tax Fund was eliminated and all revenues and expenditures in that fund were distributed in the General Fund within the appropriate departmental category. This year, the Community Center Fund has also been collapsed into the General Fund. The Community Center and golf courses have been added as two separate divisions in the Parks and Recreation Department budget, which explains the bulk of the 14.4% increase in the General Fund from the approved FY 2018/19 budget. The two new divisions are broken out and accounted for in the same way as the other Parks and Recreation divisions, such as the Aquatic Facility and Recreation and Culture. The budget document identifies expenditures and revenues by each division, which are clearly depicted in the departmental sections. The Community Center Fund was not an enterprise fund and included as part of its revenues the Council-designated half-cent sales tax. Combining the half-cent with all other sales taxes, as well as the corresponding budget of the operations into the General Fund, increases efficiencies and community understanding of the budget and its total operations.

With regard to the golf courses and Community Center, the budget also reflects the continued operation of all 45 holes of golf currently operated by the Town, as well as status quo operations at the Community Center until such time as the Town Council has an opportunity to make a decision regarding its future. Similar to last fiscal year, the budget also continues to include a projected \$6 million in bond financing capacity for future capital investments for the golf and Community Center facility, with an expected expenditure of no more than \$3 million in the FY2019/20 budget, investments that will be made following direction by the Town Council.

In addition, the Recommended Budget also reflects shifting a portion of Highway Fund expenditures to the General Fund. This reflects best practices and streamlines and enhances financial reporting in several ways. First, it eliminates the need for a transfer of funding from the General Fund to the Highway Fund to subsidize operations for FY 2019/20. Instead, the costs typically funded with the annual subsidy transfer are simply accounted for within the General Fund. In addition, it enhances ease of auditing compliance associated with ensuring that HURF gas tax revenues are spent solely for authorized transportation, street and roadway improvement purposes as required by state law.

With the consolidation of these two areas into the General Fund, the new balance is also subject to the Town Council's financial policy of setting aside a minimum 25% contingency reserve balance, which has been achieved in this Recommended Budget. The General Fund contingency reserve balance for FY 2019/20 is estimated at \$13.6 million, or 28.3% of the expenditure budget of \$48 million, an increase of \$1.6 million from FY 2018/19 budget.

### **Strategic Investments**

In March 2019, the Town Council adopted its FY 2019/20 – FY 2020/21 Strategic Leadership Plan following several significant, extended discussions about community priorities. The Recommended Budget includes investments in projects and work initiatives to achieve the goals and objectives set by Council. The following are some highlights:

***Economic Vitality*** – Last year, I reorganized several functions and brought in additional specialized talent in economic development in order to help the Town focus on ways in which it can more effectively attract and retain businesses in the community. After a thorough analysis, a comprehensive report was developed with key strategies and tactics recommended to move Oro Valley forward economically. Several of the top priorities were included in the Town Council's Strategic Leadership Plan, and resources devoted to those goals are included in the Recommended Budget. The budget includes \$70,000 to conduct an external retail assessment to assist the Town and retail centers in identifying retailers and restaurateurs that would be a good fit for Oro Valley.

In addition, the budget includes a \$50,000 contribution to the Oro Valley Innovation Lab, formerly the BIOSA Incubator/Accelerator, in order to provide the last financial push needed for the non-profit to start construction of a facility intended to attract start-up businesses in the biosciences. The budget also supports an enhanced focus on identifying and supporting business prospects by allocating \$10,000 for the Town's continued membership in Sun Corridor, Inc., the regional economic development organization. Funding in the amount of \$30,000 is also included in the budget for the development of industry-specific collateral materials and other marketing tools. Finally, the General Administration budget includes \$3,000 for the Town to host an annual business summit focused on enhancing the Town's retail and restaurant market.

**Recreation and Culture** – Included in the Strategic Leadership Plan is completion of a comprehensive parks and recreation needs assessment, which will subsequently be utilized in the development of a new parks and recreation master plan. The FY19/20 total budget allocated toward this effort is \$100,000, which represents outsourcing some components as well as utilization of staff in-house to complete the project. It is anticipated that the project will require some additional funding in the FY20/21 fiscal year to get to final completion.

In addition, after successfully focusing on the addition of and improvement to sports fields over the past several years, the Parks Management division budget includes just over \$100,000 to focus on enhancing the overall condition of the Town's parks and recreational amenities. Residents can look forward to seeing grass improved, drinking fountains replaced, exercise stations at Riverfront Park renovated/upgraded, solar lights installed at the James D. Kriegh dog park, the Aquatic Center perimeter wall repainted, and new fitness equipment and weights at the Community Center. By reviewing the results of the first FlashVote survey on resident use of Town recreation facilities and amenities, staff also prioritized the installation of a shade structure on the lawn at Steam Pump Ranch, the addition of a classical music concert program at Riverfront Park through the Town's partnership with SAACA, and inclusion of over \$65,000 for special events, such as the 4<sup>th</sup> of July celebration, Move Across 2 Ranges and Celebrate OV.

**Public Safety** – In July 2019, the Police Department will move into its expanded substation and new evidence facility on Magee Road. This important building will provide needed space for Police operations and allow the department to meet the demands of evidence storage. The budget includes over \$60,000 in new expenditures necessary to operate the expanded facility, from electricity and telecommunications to equipment and custodial support. The budget also includes \$165,000 in capital expenditures to allow for the effective repurposing of the former evidence and other vacated space for departmental operations. In addition, the Strategic Leadership Plan prioritizes the addition of Interdiction for the Protection of Children training, as well as continued training in the area of active shooter preparedness. The Police Department's training budget was increased by \$15,000 in order to add these crucial programs.

Maintaining public safety service levels is important to the Council and community, and while the Recommended Budget is unable to accommodate additional police staffing at this juncture, the Council has specified in its plan the development of short and long term strategies to meet that goal, an objective included in staff work plans.

**Roads, Water and Town Assets** – After a thorough analysis, the Water Utility Enterprise Fund reflects incorporation of a recommended base rate increase to continue the incremental progress toward better cost recovery of the utility's fixed costs. The Town Council will vote on the rate increase at the same meeting in which the preliminary adoption of the budget is scheduled. If approved, the average residential ratepayer will see an increase of \$1.81 per month, a 4.6% increase, nearly identical to last year. Even with this rate increase, Oro Valley remains the most affordable municipal water provider in the Tucson region. The Water Utility budget also includes capacity to continue several major deferred capital projects utilizing bond funding issued in FY 2018/19.

During the current fiscal year, a comprehensive facility assessment was conducted by Public Works to assess the condition of Town facilities and establish, for the first time in the Town's history, a detailed database of facility maintenance and repair needs for all Town buildings. The

Recommended Budget includes over \$240,000 for such items as public restroom facility improvements in the Town Hall Administration building, replacing HVAC units and swamp coolers, addressing building electrical issues, cleaning HVAC ducts, resurfacing the restroom flooring at the Aquatic Center and addressing facility needs at the Community Center. These facility repair and maintenance needs will now be funded on an annual basis through the Town's Capital Improvement Program (CIP) and also included in an integrated CIP program in the future to enhance long-term Town planning and forecasting, something also prioritized by the Town Council in their plan.

The Council has specified in its Strategic Leadership Plan maintenance of the Town's high Overall Condition Index (OCI) of 76 for all paved streets. To that end, in the Highway User Revenue Fund the budget includes \$1,450,000 for the Pavement Preservation Program.

**Land Use** – The Council's Strategic Leadership Plan calls for the reevaluation of Town land use codes over the two fiscal years of the plan. A significant work effort for Town staff, the budget includes a modest \$17,800 in outside professional services to assist staff in this effort next fiscal year.

**Effective and Efficient Government** – This overarching focus area touches all Town departments. One key goal is the strengthening of community engagement and citizen outreach. The Recommended Budget includes a \$48,000 investment in redesigning the Town's website. In addition, \$12,000 is budgeted for an online civic engagement tool that will broaden the Town's ability to provide opportunities for resident input beyond traditional public meetings or current social media. Another \$20,000 is reserved for community engagement initiatives that may be required around major issues next year, and \$5,000 is included to continue the Town's service contract with FlashVote. Resources are again budgeted to continue the highly effective OV Peak Performance process improvement initiative in the new fiscal year, as well as support ongoing staff training programs. The Recommended Budget also includes \$5,000 for a Town community outreach effort designed to educate residents on the importance of participating in Census 2020.

**Town Finances** – The Town Council added this focus area to its Strategic Leadership Plan with an overarching goal of ensuring the Town's financial future remains stable. As one of the strategic objectives, a significant investment included in the Recommended Budget is a \$500,000 payment toward the Town's \$22 million Public Safety Retirement System (PSPRS) unfunded liability repayment. In the 2018 State Legislative Session, Governor Ducey signed a bill passed by the Legislature requiring all cities and towns to adopt a policy specifying how the community will fund its PSPRS liability over 20 years. A recommended policy is currently being developed and will be referred shortly to the newly established Budget and Finance Commission for input, and then presented to the Town Council by June 2019. The Town is able to make a notable contribution starting next fiscal year due largely to the expiration of the sales tax sharing agreement with the Oro Valley Marketplace in the current fiscal year, resulting in an estimated \$750,000 annual savings based on current collections at the center. The remainder of these savings has been allocated to the Capital Fund.

## **Compensation, Benefits and Personnel**

In 2013, the Town adopted an updated classification and compensation plan after engaging the services of an external consultant to assist in analyzing all positions. That plan recommended an annual review

of comparable positions in order to appropriately adjust ranges and stay competitive overall. Over the past six years, no detailed analysis was conducted and therefore, no range adjustments were made.

Since 2013, Arizona voters approved Proposition 206, which has increased the state's minimum wage from \$8.05/hour at the time of ratification to \$11/hour in 2019, with the final increase to \$12/hour on January 1, 2020 plus required cost of living increases annually. Businesses and governments across the state have seen the impacts of this initiative in their own wage scales, and the Town of Oro Valley has experienced challenges with recruiting both professional level and some entry level positions. The Human Resources Director conducted a salary and benefit analysis recently among comparable jurisdictions across the state and the data show that Town pay ranges are below those in comparable communities and positions by an average of 9% overall. It is not financially feasible to adjust ranges by the full amount in one year. Ensuring the Town remains competitive as an employer will require a multi-year approach. Therefore, the Recommended Budget includes funding for a 4% adjustment to all Town salary ranges not covered by a negotiated agreement. Actual salary adjustments will only be given to employees whose current salary falls below the new range minimum, a cost of approximately \$50,000. Town staff will continue to evaluate the plan and economic conditions in the coming fiscal year to determine next steps for FY 2020/21.

In addition, the salary and benefit analysis also revealed that the Town's current annual merit increases are slightly above the average compared to our comparable communities. Over the past seven years, following three years of no raises for employees, the Town has offered merit increases of 3.5% for a successful annual evaluation and 4% for an outstanding annual evaluation. The Recommended Budget reduces those increases 25%, to 2.5% for a successful evaluation and 3% for an outstanding evaluation. The current Memorandum of Understanding with the public safety group is in place through next fiscal year and therefore is not included in this change.

A few changes in employee benefits have also been included in the Recommended Budget as well. First, a 5% overall increase has been factored in for the cost of medical benefits for both the Town and employee premiums next year. This results in an increase of almost \$180,000 to the Self-Insurance Benefit Fund to ensure adequate resources are available to pay for future medical claims costs. In addition, the Town is gradually moving toward having employees pay more toward their share of the costs of medical and dental coverage. In FY 16/17, the medical benefit plan shifted from the Town paying 100% of employee-only coverage to an 85%/15% cost share where the employee pays 15% and the Town now pays 85% of employee-only medical coverage. For next fiscal year, the benefit plan for dependent coverage will begin a three-year transition from the Town paying no less than 80% for dependent coverage to the Town paying no less than 75% for dependent coverage for the Town's PPO medical and dental plan. This shift was also negotiated in the public safety Memorandum of Understanding for FY 2019/20. The Town will also be changing dental providers from MetLife to Delta Dental next fiscal year. MetLife proposed a 36% premium increase in their renewal bid, while Delta Dental came in lower at a 30% increase with a fixed rate guarantee for two years, resulting in an overall cost increase of \$45,000 to the Town.

Finally, an in-house Town Attorney position is the only new full-time, benefitted position included in the budget. Part of the total \$184,000 cost will be offset with a reduction of \$24,000 for outside counsel. Other part-time, cost neutral positions added include a part-time court clerk in the Magistrate Court funded with a dedicated court fee revenue source and a part-time, 30-hour facility attendant position at the Community Center, which will be offset by the reduction of commensurate part-time, 19-hour staffing, a change that will provide more staffing stability at the front desk area.

## **Information Technology**

Last fiscal year, telecommunications expenses and other IT-related costs were consolidated into the Information Technology budget. The consolidation resulted in a cost savings of \$20,000 in more effective deployment and management of devices and software, as well as the elimination of duplicative costs and consolidation of accounts. Those cost savings are important, as the demand for technology solutions and efficiency improvements remains high. The Town is committed to maintaining the technology tools needed by employees to do their jobs through a robust computer replacement program. The Recommended Budget includes \$229,000 for computer and server lifecycle replacements. Funding in the amount of \$60,500 is also included to implement two new modules in the Town's financial system aimed at streamlining and improving the efficiency of processing vendor payments and administering employee expense reports via paperless solutions and automated workflow for approvals.

## **Regional Partnerships**

The budget includes funding for continued partnerships with the local and regional agencies and organizations that provide crucial services to the Town and community. Visit Tucson continues to serve as Oro Valley's designated convention and visitor's bureau, and has been instrumental in marketing the Town beyond the region. The budget includes the continuation of \$300,000 for next year's contract. The Recommended Budget also includes the continuation of \$40,000 in funding for its partnership with the Greater Oro Valley Chamber of Commerce. Funding of \$30,000 has been included for the Southern Arizona Arts and Cultural Alliance (SAACA), reduced by \$10,000 from the current fiscal year. Finally, the budget includes the continued \$75,000 in funding support for the Oro Valley Children's Museum.

## **CAPITAL INVESTMENTS –NEW FACILITIES, RENOVATIONS AND REPLACEMENTS**

### **Capital Fund**

The expansion of the Capital Fund last fiscal year has provided for a predictable source of revenue for next year and the years following. With over \$250 million in Town assets, continuing investments in existing infrastructure is crucial, and this fiscal year is no different. The Recommended Budget includes the addition of a large playground and related infrastructure and amenities at Naranja Park. This project comes with an estimated two-year cost of \$1.7 million, of which \$775,000 will be paid by parks and recreation development impact fees. As a former industrial site, the largely undeveloped park requires infrastructure investments to support the new play area in order to address significant drainage issues, as well as provide for lighting and parking.

As mentioned above, the Capital Fund has also been enhanced in FY 2019/20 to address maintenance issues that have now been documented in a ten-year capital maintenance and replacement plan after a four-month assessment of Town facilities.

The following is a summary highlighting the Capital Fund projects for FY 2019/20:

Naranja Park Playground	\$1,350,000*	New large play structure, lighting, parking, site work
Police Station Renovation	\$165,000	Renovate vacated space for office and operations
PW/CED Counter Safety	\$375,000	Redesign/improve front counter for building/employee safety
Information Technology	\$211,000	Server replacement, finish new recreation software install
Golf Course Renovation	\$3 Million	Bonding capacity for future Council decision on Community Center/golf courses – total \$6 million over two years
JD Kriegh Park Improvements	\$200,000	Finish project started in FY 18/19, restroom improvements

\*an additional \$375,000 is included in FY 2020/21 to complete the project with parks and recreation impact fee funds.

## Roads and Streets

The Recommended Budget includes funding for several roadway projects, in addition to the \$1,450,000 in the HURF Fund for pavement preservation. Funding in the amount of \$12 million is included in the budget for continued construction of the widening of La Cholla Boulevard. Of this funding, \$10.3 million will come from Regional Transportation Authority (RTA), and \$1.7 million will come from roadway impact fee funds. Another \$1 million in roadway impact fee funds are included to complete the construction of the roundabout at La Cañada and Moore Road, and HURF funds are budgeted to complete pavement improvements on Pusch View Lane (\$260,000) and to complete the Tangerine Road access to the Safeway shopping center (rolled over from FY 18/19 for \$250,000).

## Fleet

The budget continues to include funding for routine fleet replacements at just over \$865,000. These replacements include ten vehicles for the Police Department, two vehicles for Building Inspection, one truck for Parks and Recreation, three Transit vans, and two trucks for the Water Utility.

## Water Utility

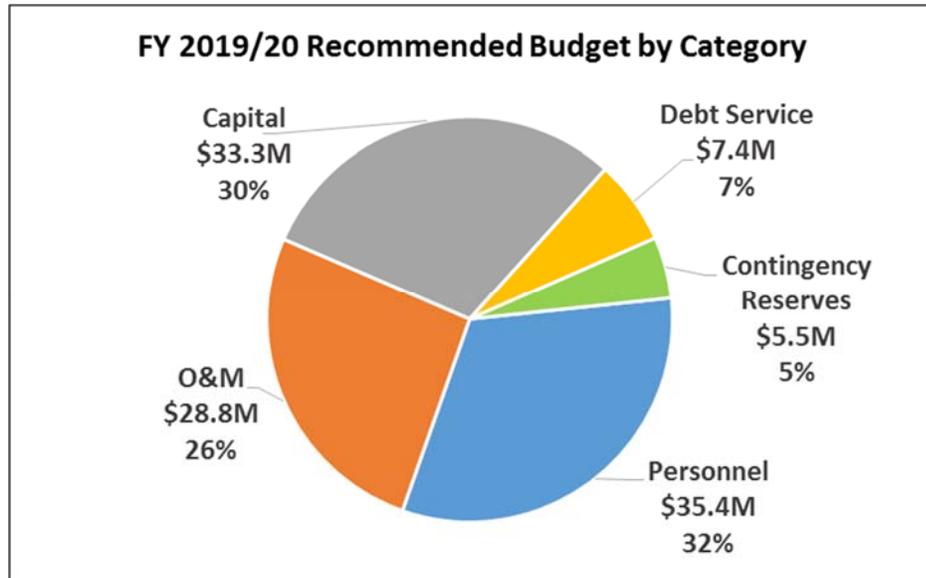
The Water Utility Fund includes a total of 25 capital projects totaling \$7.6 million, details of which can be found in the CIP section of the Recommended Budget.

## Stormwater Utility

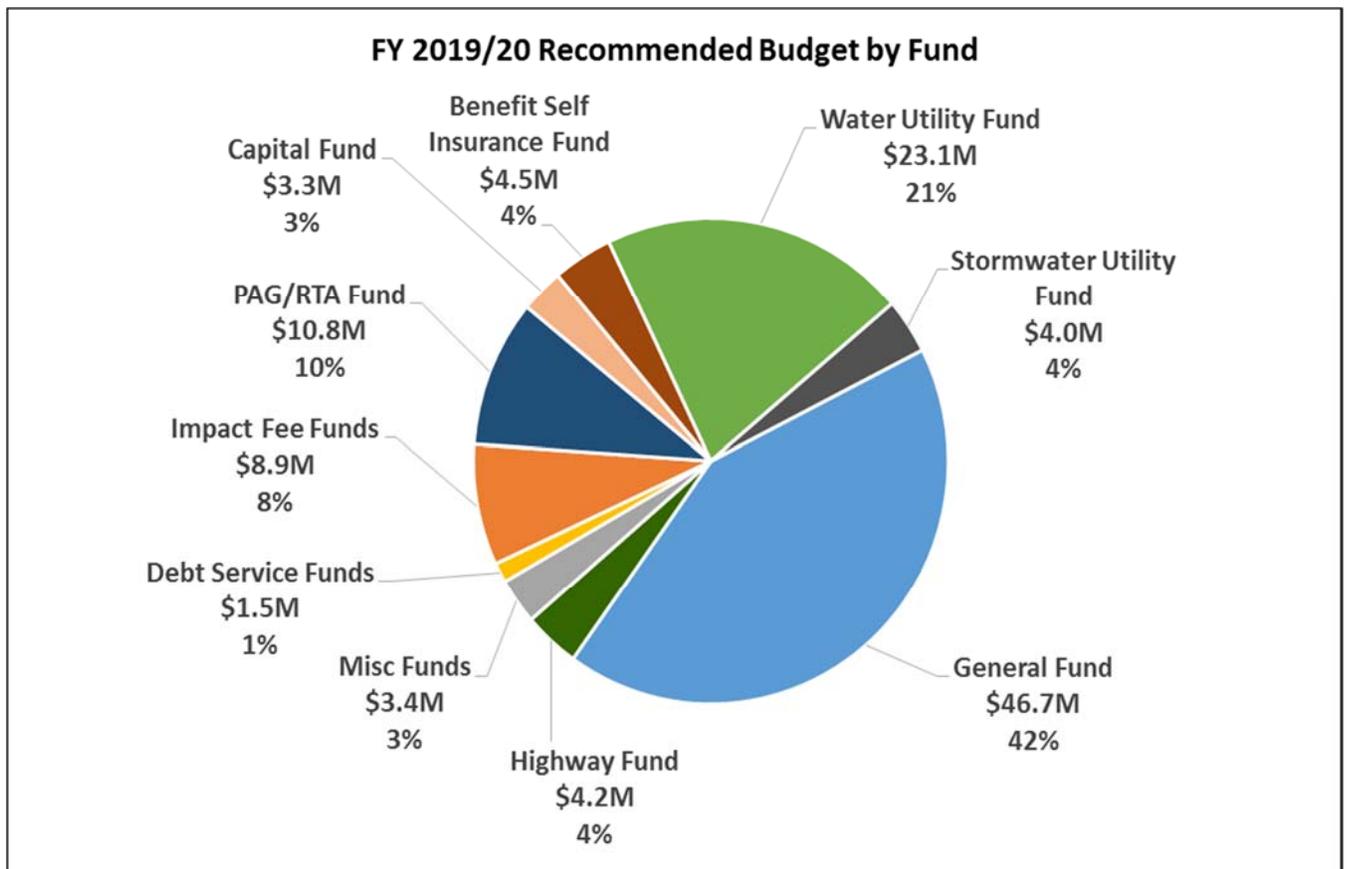
The Stormwater Utility budget again includes capacity to receive grant funds of \$2.1 million should the Town be successful in its application for FEMA funds to improve the Catalina Ridge wash. In addition, the capital portion of this fund includes \$242,000 to make improvements to a dip crossing on west Lambert Lane plus a new skip loader vehicle for \$100,000.

**FINANCIAL OVERVIEW**

The following section offers an overview of the main funds of the Recommended Budget, while the chart below displays the total Recommended Budget of \$110.3 million by category.



The chart below depicts the total Recommended Budget by Fund:



## General Fund

The recommended General Fund budget totals \$48.0 million (excluding contingency reserves of \$1.0 million and including interfund transfers of \$2.3 million), and is \$6.0 million, or 14.4%, higher than the current year budget of \$42.0 million. The General Fund is balanced with a planned use of excess reserves for one-time expenditures. As mentioned earlier, the majority of the increase is due to the consolidation of the former Community Center Fund into the General Fund.

The following are key **revenue provisions** included in the recommended General Fund budget:

- Total FY 2019/20 General Fund revenues are \$7.3 million, or 18.8%, higher than FY 2018/19 budgeted General Fund revenues.
- FY 2019/20 local sales tax revenues are \$2.4 million, or 12.1%, higher than FY 2018/19 budget amounts, due to the half-cent sales tax previously accounted for in the Community Center Fund.
- License and permit revenues are \$152,000, or 7.1%, lower than FY 2018/19 budget amounts, reflective of projected commercial and residential building permit activity.
- Charges for services revenues are \$4.4 million, or 183.2%, higher than FY 2018/19 budget amounts, due largely to revenues previously accounted for in the Community Center Fund.
- \$1,385,000 is budgeted for transit service reimbursement from the Regional Transportation Authority.
- There is an overall increase of approximately \$822,000, or 7.0%, in state-shared revenues.
- The provisions include the transfer of remaining projected fund balance from the Community Center Fund of approximately \$248,000, reflecting the consolidation of those operations into the General Fund.

The following are key **expenditure provisions** included in the recommended General Fund budget:

- The provisions include funding for merit and step increases for eligible employees, at a 25% reduced rate from FY 2018/20, an estimated cost of \$500,000.
- Health insurance premiums are programmed to increase 5% for FY 2019/20.
- Department operations and maintenance (O&M) budgets are \$5.8 million, or 60.8%, higher than budgeted FY 2018/19 levels. This is due largely to the consolidation of the Community Center operations into the General Fund.
- There is a transfer of \$1.35 million to the Capital Fund, which includes \$1.1 million for FY 2019/20 capital projects, and \$250,000 for future capital needs.

The estimated year-end contingency reserve balance in the General Fund for FY 2019/20 is \$13.6 million, which is a healthy 28.3% of the recommended expenditure budget. The Town's adopted policy level is 25%.

## Highway Fund

Proposed Highway Fund revenues total \$3.8 million, which are \$322,000, or 7.8% lower than the current adopted budget amount. This is due to the elimination of previously budgeted transfers from the General Fund. As mentioned earlier, due to a Highway Fund reorganization aimed at streamlining the tracking of Highway User (gas tax) revenues, certain expenditures have been reallocated to the General Fund, and as a result, a transfer into the Highway Fund will no longer be necessary. Budgeted expenditures in the Highway Fund total approximately \$4.1 million, which includes a budget of \$1.45 million for pavement preservation, \$250,000 to complete the Tangerine Access to Safeway (1<sup>st</sup> Avenue) Safety project and \$260,000 for the milling and pavement of Pusch View Lane from Oracle Road to the Cañada del Oro Wash. This fund is balanced with a planned use

of contingency reserves of approximately \$337,000. The estimated year-end contingency reserve balance in the Highway Fund is \$91,000.

### **Water Utility Fund**

Revenues in the Water Utility Fund are estimated at \$19.3 million, a \$254,000, or 1.3%, decrease from FY 2018/19 budgeted revenues. This is due to planned capital projects and the corresponding budgeted use of bonds that were issued in the current fiscal year to fund these projects.

The expense budget for the Water Utility is increasing \$1.6 million, or 7.7%. This is due to planned capital projects, as well as an increase in operations and maintenance for the purchase of groundwater extinguishment credits. Planned capital projects for the Water Utility Fund are outlined in the Capital Improvement Program (CIP) section of the Recommended Budget document.

### **10-Year Capital Improvement Program (CIP)**

Town Council financial policies require the development of a 10-year Capital Improvement Program. Reviewed and modified every year based upon needs and projected funding, the full 10-year plan projects a need for \$126.2 million in funding through FY28/29. Total funding allocated to CIP projects in the Recommended Budget for FY 2019/20 is \$32.5 million. Some highlights of the 10-year plan include: a total of \$13.2 million for recreation facility investments; \$850,000 in improvements at Steam Pump Ranch; \$1.8 million in information technology improvements; \$1.7 million in Police facility enhancements; \$900,000 in sidewalk safety improvements; and \$2 million toward deferred maintenance. More detail regarding CIP projects and funding is included in the CIP section of the Recommended Budget.

### **CONCLUSION**

I would like to thank the Mayor and Town Council for their vision and leadership in establishing their priorities for this community through the adoption of the FY 2019/20 – 2020/21 Strategic Leadership Plan. I would also like to recognize and acknowledge the strong level of collaboration among staff from all Town departments in the development of the Recommended Budget. Finally, I would like to especially recognize my budget team for their extraordinary work in preparing the budget: Administrative Services Director/Chief Financial Officer Stacey Lemos, Senior Budget Analyst Wendy Gomez, Assistant Town Manager Chris Cornelison, and Chief Information Officer Chuck Boyer.

Respectfully submitted,



Mary Jacobs  
Town Manager



# Town of Oro Valley

## Fiscal Year 2019-2020

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## Fund Balance Report FY 2019/20 RECOMMENDED Budget

Updated: April 5, 2019

### EXPENDITURES

	BUDGETED BEGINNING FUND BALANCE	REVENUE	TRANSFERS IN	TOTAL
GENERAL FUND	2,790,788	45,984,826	248,123	<b>49,023,737</b>
HIGHWAY FUND	427,832	3,785,907	-	<b>4,213,739</b>
SEIZURES & FORFEITURES	47,883	325,000	-	<b>372,883</b>
COMMUNITY CENTER FUND	248,123	-	-	<b>248,123</b>
MUNICIPAL DEBT SVC FUND	86,822	148,509	1,046,718	<b>1,282,049</b>
ORACLE RD DEBT SVC FUND	9,240	176,912	-	<b>186,152</b>
AWRDIF FUND	1,543,610	1,316,190	-	<b>2,859,800</b>
PWSDIF FUND	763,468	672,528	-	<b>1,435,996</b>
TWDIF FUND	2,438,570	571,430	-	<b>3,010,000</b>
PAG/RTA FUND	462,143	10,328,125	-	<b>10,790,268</b>
GEN GOVT IMPACT FEE FUND	3,580	-	-	<b>3,580</b>
PARKS & REC IMPACT FEE FUND	536,990	244,816	-	<b>781,806</b>
POLICE IMPACT FEE FUND	753,075	111,074	-	<b>864,149</b>
CAPITAL FUND	1,043,700	866,400	1,350,000	<b>3,260,100</b>
REC IN LIEU FEE FUND	15,718	-	-	<b>15,718</b>
COMMUNITY CENTER BOND FUND	-	3,000,000	-	<b>3,000,000</b>
BENEFIT SELF INSURANCE FUND	500,000	4,014,972	-	<b>4,514,972</b>
WATER UTILITY FUND	3,717,849	19,344,700	-	<b>23,062,549</b>
STORMWATER UTILITY FUND	525,405	3,523,000	-	<b>4,048,405</b>
	<b>15,914,796</b>	<b>94,414,389</b>	<b>2,644,841</b>	<b>112,974,026</b>

PERSONNEL	O&M	CAPITAL	TRANSFERS OUT	DEBT SERVICE	CONTINGENCY	TOTAL
29,736,281	15,265,960	727,250	2,294,246	-	1,000,000	<b>49,023,737</b>
1,378,198	584,450	2,160,500	-	-	90,591	<b>4,213,739</b>
82,846	-	-	-	-	290,037	<b>372,883</b>
-	-	-	248,123	-	-	<b>248,123</b>
-	10,000	-	-	1,190,228	81,821	<b>1,282,049</b>
-	3,000	-	-	176,912	6,240	<b>186,152</b>
-	203,877	2,355,923	-	-	300,000	<b>2,859,800</b>
-	10,000	800,000	-	325,996	300,000	<b>1,435,996</b>
-	10,000	2,700,000	-	-	300,000	<b>3,010,000</b>
-	-	10,300,000	-	-	490,268	<b>10,790,268</b>
-	-	-	-	-	3,580	<b>3,580</b>
-	10,000	400,000	-	-	371,806	<b>781,806</b>
-	10,000	650,000	100,000	-	104,149	<b>864,149</b>
-	-	2,960,100	-	-	300,000	<b>3,260,100</b>
-	-	-	-	-	15,718	<b>15,718</b>
-	-	3,000,000	-	-	-	<b>3,000,000</b>
-	4,014,972	-	-	-	500,000	<b>4,514,972</b>
3,370,579	8,226,217	4,732,728	2,472	5,730,553	1,000,000	<b>23,062,549</b>
785,580	491,825	2,471,000	-	-	300,000	<b>4,048,405</b>
<b>35,353,484</b>	<b>28,840,301</b>	<b>33,257,501</b>	<b>2,644,841</b>	<b>7,423,689</b>	<b>5,454,210</b>	<b>112,974,026</b>

Less Transfers In **(2,644,841)**

Less Transfers Out **(2,644,841)**

<b>FY 2019/20 BUDGET</b>	<b>\$ 110,329,185</b>
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<b>FY 2019/20 BUDGET</b>	<b>\$ 110,329,185</b>
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*Does not include non cash outlays for depreciation or amortization*



## Fiscal Year 2019-2020

## Fund Balances

	General (1) Fund	Special Revenue (2) Funds	Enterprise (3) Funds	Capital Project (4) Funds	Internal Service Fund	Debt Service (5) Funds	2019-2020 Total
<b>Revenues and Other Sources</b>							
Taxes	\$ 21,789,758	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 21,789,758
Licenses and Permits	1,984,118	-	-	-	-	-	1,984,118
Fines	120,000	-	-	-	-	-	120,000
Water Sales	-	-	13,714,000	-	-	-	13,714,000
Charges for Services	6,822,692	-	4,684,700	28,125	-	-	11,535,517
State Shared Revenue	12,530,715	3,604,407	-	-	-	-	16,135,122
Intergovernmental	1,675,000	-	-	-	-	-	1,675,000
Grants	624,543	180,000	2,100,000	10,629,500	-	43,509	13,577,552
Seizures & Forfeitures	-	325,000	-	-	-	-	325,000
Impact Fees	-	-	-	2,809,238	-	-	2,809,238
Interest Income	150,000	-	64,000	106,800	-	181,912	502,712
Miscellaneous	288,000	1,500	-	536,900	4,014,972	100,000	4,941,372
Other Financing Sources	248,123	-	2,305,000	4,350,000	-	1,046,718	7,949,841
<b>Total</b>	<b>\$ 46,232,949</b>	<b>\$ 4,110,907</b>	<b>\$ 22,867,700</b>	<b>\$ 18,460,563</b>	<b>\$ 4,014,972</b>	<b>\$ 1,372,139</b>	<b>\$ 97,059,230</b>
<b>Expenditures and Other Uses</b>							
General Government							
<i>Administrative Services</i>	\$ 4,677,370	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,677,370
<i>Clerk</i>	366,336	-	-	-	-	-	366,336
<i>Council</i>	206,001	-	-	-	-	-	206,001
<i>General Administration</i>	2,625,400	-	-	30,000	4,014,972	-	6,670,372
<i>Legal</i>	972,228	-	-	-	-	-	972,228
<i>Magistrate Court</i>	923,561	-	-	-	-	-	923,561
<i>Town Manager's Office</i>	1,314,145	-	-	-	-	-	1,314,145
<i>Debt Service</i>	-	-	-	-	-	1,380,140	1,380,140
<i>Capital Projects</i>	-	-	-	7,010,100	-	-	7,010,100
Comm. & Econ. Dev.	3,044,421	-	-	-	-	-	3,044,421
Parks and Recreation	9,910,753	-	-	-	-	-	9,910,753
Police	16,978,769	82,846	-	-	-	-	17,061,615
Public Works	4,710,507	4,123,148	3,748,405	-	-	-	12,582,060
Water Utility	-	-	16,329,524	3,369,800	-	-	19,699,324
<i>Water Utility Debt Service</i>							
<i>Principal</i>	-	-	4,709,485	266,613	-	-	4,976,098
<i>Interest</i>	-	-	1,021,068	59,383	-	-	1,080,451
Roadway Improvements	-	-	-	13,000,000	-	-	13,000,000
Other Financing Uses	2,294,246	248,123	2,472	100,000	-	-	2,644,841
<b>Total</b>	<b>\$ 48,023,737</b>	<b>\$ 4,454,117</b>	<b>\$ 25,810,954</b>	<b>\$ 23,835,896</b>	<b>\$ 4,014,972</b>	<b>\$ 1,380,140</b>	<b>\$ 107,519,816</b>
Increase/(Decrease)	(1,790,788)	(343,210)	(2,943,254)	(5,375,333)	-	(8,001)	(10,460,586)
Beginning Fund Balance	\$ 15,369,503	\$ 723,838	\$ 9,941,184	\$ 21,968,116	\$ 736,508	\$ 96,062	\$ 48,835,211
<b>Ending Fund Balance</b>	<b>\$ 13,578,715</b>	<b>\$ 380,628</b>	<b>\$ 6,997,930</b>	<b>\$ 16,592,783</b>	<b>\$ 736,508</b>	<b>\$ 88,061</b>	<b>\$ 38,374,625</b>

This table depicts the estimated beginning fund balance at July 1, 2019, the budgeted revenues and expenditures for FY 2019/20 and the projected ending fund balance at June 30, 2020.

- (1) The General Fund is planned to decrease by \$1,790,788 due to one-time expenditures and set-aside funding for future years.
- (2) Special Revenue Funds are planned to decrease by \$343,210 due to one-time capital projects.
- (3) Enterprise Funds are planned to decrease by \$2,943,254 due to one-time capital projects .
- (4) Capital Project Funds are planned to decrease by \$5,375,333 due to one-time capital projects.
- (5) The Debt Service Funds are planned to decrease by \$8,001 for debt service payments and associated costs.



## Fiscal Year 2019-2020

### General Fund Fund Summary

	FY 2019 Budget	FY 2019 Projected	FY 2020 Budget	% to Budget
<b>Revenues and Other Sources</b>				
Local Taxes	19,437,418	19,701,797	21,789,758	12.1%
Licenses and Permits	2,136,096	2,136,096	1,984,118	-7.1%
Federal Grants	596,162	409,607	549,543	-7.8%
State Grants	118,800	75,000	75,000	-36.9%
State Shared Revenues	11,708,575	11,708,575	12,530,715	7.0%
Intergovernmental	1,805,900	1,401,639	1,675,000	-7.2%
Charges for Services	2,408,862	2,504,925	6,822,692	183.2%
Fines	120,000	120,000	120,000	0.0%
Interest Income	150,000	150,000	150,000	0.0%
Miscellaneous	306,750	316,600	288,000	-6.1%
Transfer from Highway Fund	-	200,000	-	0.0%
Transfer from Community Center Fund	120,000	120,000	248,123	106.8%
<b>Total</b>	<b>\$ 38,908,563</b>	<b>\$ 38,844,239</b>	<b>\$ 46,232,949</b>	<b>18.8%</b>
<b>Expenditures and Other Uses</b>				
Personnel	27,036,350	26,459,705	29,736,281	10.0%
Operations & Maintenance	9,493,316	8,721,255	15,265,960	60.8%
Capital Outlay	754,375	732,574	727,250	-3.6%
Use of Contingency				
Transfer to Capital Fund:	3,403,000	3,403,000	1,350,000	-60.3%
<i>FY 18/19 Projects</i>	<i>1,903,000</i>	<i>1,903,000</i>		
<i>FY 19/20 Projects</i>			<i>1,100,000</i>	
<i>Future Capital Projects</i>	<i>1,500,000</i>	<i>1,500,000</i>	<i>250,000</i>	
Transfer to Highway Fund	550,000	-	-	-100.0%
Transfer to Debt Service Fund	747,514	747,514	944,246	26.3%
<b>Total</b>	<b>\$ 41,984,555</b>	<b>\$ 40,064,048</b>	<b>\$ 48,023,737</b>	<b>14.4%</b>
Planned use of fund balance for one-time expenditures and set-aside funding for future years			(1,790,788)	
Beginning Fund Balance				
Assigned			\$ 1,441,862	
Unassigned			13,927,641	
<b>Ending Fund Balance</b>				
Assigned			\$ 1,441,862	
Committed			665,531	
Unassigned			11,471,322	
<b>Total Ending Fund Balance</b>			<b>\$ 13,578,715</b>	



## Fiscal Year 2019-2020

### Highway Fund Fund Summary

	FY 2019 Budget	FY 2019 Projected	FY 2020 Budget	% to Budget
<b>Revenues and Other Sources</b>				
Licenses and Permits	48,700	30,500	-	-100.0%
State Grants	165,000	126,767	180,000	9.1%
State Shared Revenues	3,291,659	3,620,156	3,604,407	9.5%
Interest Income	50,000	50,000	-	-100.0%
Miscellaneous	3,000	1,894	1,500	-50.0%
Transfer from General Fund	550,000	-	-	-100.0%
<b>Total</b>	<b>\$ 4,108,359</b>	<b>\$ 3,829,317</b>	<b>\$ 3,785,907</b>	<b>-7.8%</b>
<b>Expenditures and Other Uses</b>				
Personnel	2,377,686	2,312,719	1,378,198	-42.0%
Operations & Maintenance	752,850	738,985	584,450	-22.4%
Capital Outlay	1,495,500	1,110,500	2,160,500	44.5%
Transfer to General Fund	-	200,000	-	0.0%
<b>Total</b>	<b>\$ 4,626,036</b>	<b>\$ 4,362,204</b>	<b>\$ 4,123,148</b>	<b>-10.9%</b>
Increase/(Decrease)			(337,241)	
Beginning Fund Balance Committed			\$ 427,832	
<b>Ending Fund Balance Committed</b>			<b>\$ 90,591</b>	



**Fiscal Year 2019-2020**

**Seizures & Forfeitures  
Fund Summary**

	<b>FY 2019 Budget</b>	<b>FY 2019 Projected</b>	<b>FY 2020 Budget</b>	<b>% to Budget</b>
<b>Revenues and Other Sources</b>				
Seizures and Forfeitures	325,000	75,730	325,000	0.0%
Interest Income	-	7,000	-	0.0%
<b>Total</b>	<b>\$ 325,000</b>	<b>\$ 82,730</b>	<b>\$ 325,000</b>	<b>0.0%</b>
<b>Expenditures and Other Uses</b>				
Personnel	86,665	163,137	82,846	-4.4%
Operations & Maintenance	-	145,000	-	0.0%
Capital Outlay	-	129,000	-	0.0%
<b>Total</b>	<b>\$ 86,665</b>	<b>\$ 437,137</b>	<b>\$ 82,846</b>	<b>-4.4%</b>
Increase/(Decrease)			242,154	
Beginning Fund Balance Restricted			\$ 47,883	
<b>Ending Fund Balance Restricted</b>			<b>\$ 290,037</b>	



## Fiscal Year 2019-2020

### Community Center Fund Fund Summary

	<b>FY 2019 Budget</b>	<b>FY 2019 Projected</b>	<b>FY 2020 Budget</b>	<b>% to Budget</b>
<b>Revenues and Other Sources</b>				
Local Sales Tax	2,384,558	2,431,038	-	-100.0%
Charges for Services	4,272,590	4,087,623	-	-100.0%
Miscellaneous	-	(125)	-	0.0%
<b>Total</b>	<b>\$ 6,657,148</b>	<b>\$ 6,518,536</b>	<b>\$ -</b>	<b>-100.0%</b>
<b>Expenditures and Other Uses</b>				
Personnel	769,329	723,206	-	-100.0%
Operations & Maintenance	5,085,937	4,764,927	-	-100.0%
Equipment Leases	407,936	405,768	-	-100.0%
Capital Outlay	50,950	50,950	-	-100.0%
Transfer to Debt Service Fund	133,999	133,999	-	-100.0%
Transfer to General Fund	120,000	120,000	248,123	106.8%
<b>Total</b>	<b>\$ 6,568,151</b>	<b>\$ 6,198,850</b>	<b>\$ 248,123</b>	<b>-96.2%</b>
Increase/(Decrease)			(248,123)	
Beginning Fund Balance Committed			\$ 248,123	
<b>Ending Fund Balance</b> Restricted			<b>\$ -</b>	



**Fiscal Year 2019-2020**

**Municipal Debt Service  
Fund Summary**

	<b>FY 2019 Budget</b>	<b>FY 2019 Projected</b>	<b>FY 2020 Budget</b>	<b>% to Budget</b>
<b>Revenues and Other Sources</b>				
Federal Subsidy	47,578	47,578	43,509	-8.6%
Interest Income	-	8,000	5,000	0.0%
Miscellaneous	100,000	100,000	100,000	0.0%
Transfer from General Fund	744,514	744,514	944,246	26.8%
Transfer from Energy Eff Fund	-	86	-	0.0%
Transfer from Police Impact Fee Fund	-	-	100,000	0.0%
Transfer from Comm Center Fund	133,999	133,999	-	-100.0%
Transfer from Water Utility Fund	2,581	2,581	2,472	-4.2%
<b>Total</b>	<b>\$ 1,028,672</b>	<b>\$ 1,036,758</b>	<b>\$ 1,195,227</b>	<b>16.2%</b>
<b>Expenditures and Other Uses</b>				
Operations & Maintenance	10,000	10,000	10,000	0.0%
Debt Service	1,028,671	1,028,671	1,190,228	15.7%
<b>Total</b>	<b>\$ 1,038,671</b>	<b>\$ 1,038,671</b>	<b>\$ 1,200,228</b>	<b>15.6%</b>
Increase/(Decrease)			(5,001)	
Beginning Fund Balance Restricted			\$ 86,822	
<b>Ending Fund Balance Restricted</b>			<b>\$ 81,821</b>	



**Fiscal Year 2019-2020**

**Oracle Road Improvement District  
Debt Service Fund Summary**

	<b>FY 2019 Budget</b>	<b>FY 2019 Projected</b>	<b>FY 2020 Budget</b>	<b>% to Budget</b>
<b>Revenues and Other Sources</b>				
Interest Repayments	19,428	21,076	11,912	-38.7%
Principal Repayments	165,000	155,000	165,000	0.0%
Transfer from General Fund	3,000	3,000	-	-100.0%
<b>Total</b>	<b>\$ 187,428</b>	<b>\$ 179,076</b>	<b>\$ 176,912</b>	<b>-5.6%</b>
<b>Expenditures and Other Uses</b>				
Operations & Maintenance	3,000	3,000	3,000	0.0%
Debt Service	184,428	174,313	176,912	-4.1%
<b>Total</b>	<b>\$ 187,428</b>	<b>\$ 177,313</b>	<b>\$ 179,912</b>	<b>-4.0%</b>
Increase/(Decrease)			(3,000)	
Beginning Fund Balance Restricted			\$ 9,240	
<b>Ending Fund Balance Restricted</b>			<b>\$ 6,240</b>	



**Fiscal Year 2019-2020**

**Alternative Water Resources  
Development Impact Fee Fund Summary**

	<b>FY 2019 Budget</b>	<b>FY 2019 Projected</b>	<b>FY 2020 Budget</b>	<b>% to Budget</b>
<b>Revenues and Other Sources</b>				
Interest Income	34,485	34,485	40,000	16.0%
Impact Fees	1,476,597	1,497,625	1,276,190	-13.6%
<b>Total</b>	<b>\$ 1,511,082</b>	<b>\$ 1,532,110</b>	<b>\$ 1,316,190</b>	<b>-12.9%</b>
<b>Expenditures and Other Uses</b>				
Operations & Maintenance	217,924	173,081	203,877	-6.4%
Capital Outlay	360,000	356,649	2,355,923	554.4%
<b>Total</b>	<b>\$ 577,924</b>	<b>\$ 529,730</b>	<b>\$ 2,559,800</b>	<b>342.9%</b>
Increase/(Decrease)			(1,243,610)	
Beginning Fund Balance			\$ 8,880,432	
<b>Ending Fund Balance</b>			<b>\$ 7,636,822</b>	



## Fiscal Year 2019-2020

### Potable Water System Development Impact Fee Fund Summary

	FY 2019 Budget	FY 2019 Projected	FY 2020 Budget	% to Budget
<b>Revenues and Other Sources</b>				
Interest Income	37,238	31,726	36,800	-1.2%
Impact Fees	735,557	709,669	635,728	-13.6%
<b>Total</b>	<b>\$ 772,795</b>	<b>\$ 741,395</b>	<b>\$ 672,528</b>	<b>-13.0%</b>
<b>Expenditures and Other Uses</b>				
Operations & Maintenance	52,500	8,635	10,000	-81.0%
Debt Service	331,328	326,494	325,996	-1.6%
Capital Outlay	700,000	654,167	800,000	14.3%
<b>Total</b>	<b>\$ 1,083,828</b>	<b>\$ 989,296</b>	<b>\$ 1,135,996</b>	<b>4.8%</b>
Increase/(Decrease)			(463,468)	
Beginning Fund Balance			\$ 5,765,106	
<b>Ending Fund Balance</b>			<b>\$ 5,301,638</b>	



**Fiscal Year 2019-2020**

**Townwide Roadway Development  
Impact Fee Fund Summary**

	<b>FY 2019 Budget</b>	<b>FY 2019 Projected</b>	<b>FY 2020 Budget</b>	<b>% to Budget</b>
<b>Revenues and Other Sources</b>				
Interest Income	10,000	50,000	30,000	200.0%
Impact Fees	510,964	413,044	541,430	6.0%
State Grants	250,000	250,000	-	-100.0%
<b>Total</b>	<b>\$ 770,964</b>	<b>\$ 713,044</b>	<b>\$ 571,430</b>	<b>-25.9%</b>
<b>Expenditures and Other Uses</b>				
Operations & Maintenance	30,000	5,000	10,000	-66.7%
Capital Outlay	1,800,000	-	2,700,000	50.0%
<b>Total</b>	<b>\$ 1,830,000</b>	<b>\$ 5,000</b>	<b>\$ 2,710,000</b>	<b>48.1%</b>
Increase/(Decrease)			(2,138,570)	
Beginning Fund Balance Restricted			\$ 3,004,578	
<b>Ending Fund Balance Restricted</b>			<b>\$ 866,008</b>	



## Fiscal Year 2019-2020

### PAG/RTA Fund Fund Summary

	FY 2019 Budget	FY 2019 Projected	FY 2020 Budget	% to Budget
<b>Revenues and Other Sources</b>				
State Grants	11,964,000	5,489,953	10,300,000	-13.9%
Charges for Services	22,500	28,125	28,125	25.0%
Miscellaneous	-	1,387	-	0.0%
<b>Total</b>	<b>\$ 11,986,500</b>	<b>\$ 5,519,465</b>	<b>\$ 10,328,125</b>	<b>-13.8%</b>
<b>Expenditures and Other Uses</b>				
Capital Outlay	12,287,000	5,753,006	10,300,000	-16.2%
<b>Total</b>	<b>\$ 12,287,000</b>	<b>\$ 5,753,006</b>	<b>\$ 10,300,000</b>	<b>-16.2%</b>
Increase/(Decrease)			28,125	
Beginning Fund Balance Restricted			\$ 462,143	
<b>Ending Fund Balance Restricted</b>			<b>\$ 490,268</b>	



**Fiscal Year 2019-2020**

**General Government  
Impact Fee Fund Summary**

	<b>FY 2019 Budget</b>	<b>FY 2019 Projected</b>	<b>FY 2020 Budget</b>	<b>% to Budget</b>
<b>Revenues and Other Sources</b>				
Impact Fees	-	-	-	0.0%
Interest Income	-	25	-	0.0%
<b>Total</b>	<b>\$ -</b>	<b>\$ 25</b>	<b>\$ -</b>	<b>0.0%</b>
<b>Expenditures and Other Uses</b>				
Capital Outlay	-	-	-	0.0%
<b>Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>0.0%</b>
Increase/(Decrease)			-	
Beginning Fund Balance Restricted			\$ 3,580	
<b>Ending Fund Balance Restricted</b>			<b>\$ 3,580</b>	



**Fiscal Year 2019-2020**

**Parks and Recreation Impact Fee  
Fund Summary**

	<b>FY 2019 Budget</b>	<b>FY 2019 Projected</b>	<b>FY 2020 Budget</b>	<b>% to Budget</b>
<b>Revenues and Other Sources</b>				
Impact Fees	261,936	269,403	244,816	-6.5%
Interest Income	2,000	500	-	-100.0%
<b>Total</b>	<b>\$ 263,936</b>	<b>\$ 269,903</b>	<b>\$ 244,816</b>	<b>-7.2%</b>
<b>Expenditures and Other Uses</b>				
Operations & Maintenance	30,000	5,000	10,000	-66.7%
Capital Outlay	-	-	400,000	0.0%
<b>Total</b>	<b>\$ 30,000</b>	<b>\$ 5,000</b>	<b>\$ 410,000</b>	<b>1266.7%</b>
Increase/(Decrease)			(165,184)	
Beginning Fund Balance Restricted			\$ 536,990	
<b>Ending Fund Balance Restricted</b>			<b>\$ 371,806</b>	



## Fiscal Year 2019-2020

### Police Impact Fee Fund Summary

	FY 2019 Budget	FY 2019 Projected	FY 2020 Budget	% to Budget
<b>Revenues and Other Sources</b>				
Impact Fees	111,678	103,093	111,074	-0.5%
Interest Income	-	1,000	-	0.0%
<b>Total</b>	<b>\$ 111,678</b>	<b>\$ 104,093</b>	<b>\$ 111,074</b>	<b>-0.5%</b>
<b>Expenditures and Other Uses</b>				
Operations & Maintenance	30,000	5,000	10,000	-66.7%
Capital Outlay	650,000	-	650,000	0.0%
Transfer to Debt Service Fund	-	-	100,000	0.0%
<b>Total</b>	<b>\$ 680,000</b>	<b>\$ 5,000</b>	<b>\$ 760,000</b>	<b>11.8%</b>
Increase/(Decrease)			(648,926)	
Beginning Fund Balance Restricted			\$ 753,075	
<b>Ending Fund Balance Restricted</b>			<b>\$ 104,149</b>	



## Fiscal Year 2019-2020

### Capital Fund Fund Summary

	FY 2019 Budget	FY 2019 Projected	FY 2020 Budget	% to Budget
<b>Revenues and Other Sources</b>				
Transfer from General Fund	3,403,000	3,403,000	1,350,000	-60.3%
Federal Grants	-	-	229,500	0.0%
State Grants	-	100,000	100,000	0.0%
Bond Proceeds	-	2,035,000	-	0.0%
Miscellaneous	-	280,355	-	0.0%
Vehicle Reserves	420,400	420,400	536,900	27.7%
<b>Total</b>	<b>\$ 3,823,400</b>	<b>\$ 6,238,755</b>	<b>\$ 2,216,400</b>	<b>-42.0%</b>
<b>Expenditures and Other Uses</b>				
Operations & Maintenance	-	35,000	-	0.0%
Capital Outlay	6,952,192	6,980,988	2,960,100	-57.4%
<b>Total</b>	<b>\$ 6,952,192</b>	<b>\$ 7,015,988</b>	<b>\$ 2,960,100</b>	<b>-57.4%</b>
Increase/(Decrease)			(743,700)	
Beginning Fund Balance Assigned			2,546,494	
<b>Ending Fund Balance Assigned</b>			<b>\$ 1,802,794</b>	



**Fiscal Year 2019-2020**

**Recreation In Lieu Fee  
Fund Summary**

	<b>FY 2019 Budget</b>	<b>FY 2019 Projected</b>	<b>FY 2020 Budget</b>	<b>% to Budget</b>
<b>Revenues and Other Sources</b>				
Charges for Services	-	-	-	0.0%
<b>Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>0.0%</b>
<b>Expenditures and Other Uses</b>				
Capital Outlay	-	-	-	0.0%
<b>Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>0.0%</b>
Increase/(Decrease)			-	
Beginning Fund Balance Restricted			\$ 15,718	
<b>Ending Fund Balance Restricted</b>			<b>\$ 15,718</b>	



**Fiscal Year 2019-2020**

**Community Center Bond Fund  
Fund Summary**

	<b>FY 2019 Budget</b>	<b>FY 2019 Projected</b>	<b>FY 2020 Budget</b>	<b>% to Budget</b>
<b>Revenues and Other Sources</b>				
Bond Proceeds	3,000,000	-	3,000,000	0.0%
<b>Total</b>	<b>\$ 3,000,000</b>	<b>\$ -</b>	<b>\$ 3,000,000</b>	<b>0.0%</b>
<b>Expenditures and Other Uses</b>				
Capital Outlay	3,000,000	-	3,000,000	0.0%
<b>Total</b>	<b>\$ 3,000,000</b>	<b>\$ -</b>	<b>\$ 3,000,000</b>	<b>0.0%</b>
Increase/(Decrease)			-	
Beginning Fund Balance Restricted			\$ -	
<b>Ending Fund Balance Restricted</b>			<b>\$ -</b>	



## Fiscal Year 2019-2020

### Benefit Self Insurance Fund Fund Summary

	FY 2019 Budget	FY 2019 Projected	FY 2020 Budget	% to Budget
<b>Revenues and Other Sources</b>				
Self Ins Premiums - Employer	2,972,271	2,972,271	3,120,884	5.0%
Self Ins Premiums - Employee	618,921	618,921	649,868	5.0%
COBRA Premiums	70,000	50,000	50,000	-28.6%
Retiree Premiums	22,880	45,000	45,000	96.7%
UHC Wellness Program	20,000	20,000	20,000	0.0%
Miscellaneous	124,262	124,262	129,220	4.0%
<b>Total</b>	<b>\$ 3,828,334</b>	<b>\$ 3,830,454</b>	<b>\$ 4,014,972</b>	<b>4.9%</b>
<b>Expenditures and Other Uses</b>				
Outside Professional Services	659,037	659,037	662,495	0.5%
Wellness Program	40,000	40,000	40,000	0.0%
Claim Settlement	3,057,609	3,131,417	3,312,477	8.3%
<b>Total</b>	<b>\$ 3,756,646</b>	<b>\$ 3,830,454</b>	<b>\$ 4,014,972</b>	<b>6.9%</b>
Increase/(Decrease)			-	
Beginning Fund Balance			\$ 736,508	
<b>Ending Fund Balance</b>			<b>\$ 736,508</b>	



## Fiscal Year 2019-2020

### Water Utility Fund Summary

	FY 2019 Budget	FY 2019 Projected	FY 2020 Budget	% to Budget
<b>Revenues and Other Sources</b>				
Charges for Services	3,183,500	3,164,900	3,262,700	2.5%
Interest Income	62,333	62,333	63,000	1.1%
Other Financing Sources	3,200,000	2,395,000	2,305,000	-28.0%
Water Sales	13,152,900	12,648,100	13,714,000	4.3%
<b>Total</b>	<b>\$ 19,598,733</b>	<b>\$ 18,270,333</b>	<b>\$ 19,344,700</b>	<b>-1.3%</b>
<b>Expenses and Other Uses</b>				
Personnel	3,341,175	3,291,291	3,370,579	0.9%
Operations & Maintenance	10,963,606	10,593,151	11,937,217	8.9%
Capital Outlay	3,894,834	2,967,482	4,732,728	21.5%
Debt Service	5,813,638	5,565,593	5,730,553	-1.4%
Transfer to Debt Service Fund	2,581	2,581	2,472	-4.2%
<b>Total</b>	<b>\$ 24,015,834</b>	<b>\$ 22,420,098</b>	<b>\$ 25,773,549</b>	<b>7.3%</b>
<b>Cash Total *</b>	<b>\$ 20,478,834</b>	<b>\$ 18,883,098</b>	<b>\$ 22,062,549</b>	<b>7.7%</b>
Increase/(Decrease)			(2,717,849)	
Beginning Fund Balance			\$ 9,067,723	
<b>Ending Fund Balance</b>			<b>\$ 6,349,874</b>	

\* Total expenses less non-cash outlays for depreciation & amortization



## Fiscal Year 2019-2020

### Stormwater Utility Fund Summary

	<b>FY 2019 Budget</b>	<b>FY 2019 Projected</b>	<b>FY 2020 Budget</b>	<b>% to Budget</b>
<b>Revenues and Other Sources</b>				
Charges for Services	1,407,000	1,409,157	1,422,000	1.1%
State Grants	2,000,000	-	2,100,000	5.0%
Interest Income	2,000	1,300	1,000	-50.0%
Miscellaneous	-	210	-	0.0%
<b>Total</b>	<b>\$ 3,409,000</b>	<b>\$ 1,410,667</b>	<b>\$ 3,523,000</b>	<b>3.3%</b>
<b>Expenses and Other Uses</b>				
Personnel	768,987	724,468	785,580	2.2%
Operations & Maintenance	488,362	493,362	666,825	36.5%
Capital Outlay	2,254,500	243,618	2,471,000	9.6%
<b>Total</b>	<b>\$ 3,511,849</b>	<b>\$ 1,461,448</b>	<b>\$ 3,923,405</b>	<b>11.7%</b>
<b>Cash Total *</b>	<b>\$ 3,351,849</b>	<b>\$ 1,296,448</b>	<b>\$ 3,748,405</b>	<b>11.8%</b>
Increase/(Decrease)			(225,405)	
Beginning Fund Balance			\$ 873,461	
<b>Ending Fund Balance</b>			<b>\$ 648,056</b>	

\* Total expenses less non-cash outlays for depreciation & amortization



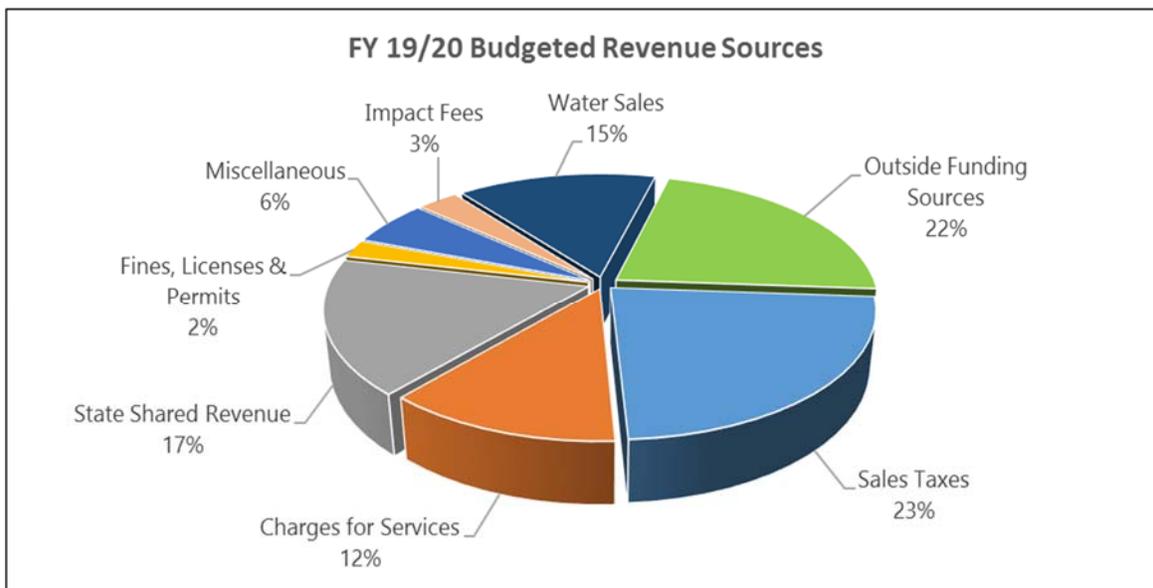
## Revenue Summary

Revenue for FY 19/20 is estimated to total \$94,414,389. In comparison to the FY 18/19 budget, revenue is projected to decrease by approximately \$920,000, or 1.0%. This decrease is attributable to grant and bond-funded capital projects, namely the La Cholla roadway widening project, as well as bond-funded Water Utility improvements, based on estimated project timelines.

With the nation nearly in its longest stretch of economic expansion, revenue estimates for FY 19/20 were prepared with some caution. Revenue growth is still being observed at both the local and state level; however, the risk and discussion of a near-term, mild recession has increased as of late. Locally, the Town has seen stable residential activity, but a decrease in commercial activity. A total of 300 single family residential (SFR) permits are projected for FY 19/20, compared to the FY 18/19 budget of 306. Commercial development activity projected for FY 19/20 includes a self-storage facility, the start of a grocery store relocation and completion of two senior living facilities. Projections for other various office, restaurant and retail infill and tenant improvement projects were reduced from FY 18/19. Local sales tax revenue is expected to remain roughly flat to the FY 18/19 budget, due to decreases in budgeted construction and utility sales tax, offset with conservative growth in retail, bed tax, and restaurant collections. Residential building activity is expected to peak over the next few years, depending on economic conditions. Permitting and construction sales tax revenues are then expected to decline considerably as the Town approaches buildout. Local sales taxes and state shared revenues are also extremely sensitive to economic fluctuations. These two revenue sources comprise 74% of the General Fund's FY 19/20 estimated revenues.

Local sales tax represents 23% of the Town's FY 19/20 projected revenues. In this category, taxes related to retail trade are the biggest contributor, with growth projected at 2.0%. Restaurant tax collections are expected to grow 3.5%. Construction sales tax collections are expected to decrease about 7% over the current year budget, based on projected residential and commercial building activity. State shared revenue is expected to increase 7.6%, due to additional highway user revenues available to the Town, as well as projected increases in state income and sales taxes.

Depending on the particular revenue source, estimates are based on susceptibility to economic factors, current performance, economic drivers and indicators, and information received from state reports and other sources. The Town receives a variety of other funding sources to finance operations. Refer to the Revenue Schedule by Fund for detailed changes in revenue from budget year to budget year.





## Revenue Schedule by Fund

Major Revenue Accounts	FY 2017 Actual	FY 2018 Actual	FY 2019		FY 2020 Budget	%
			Budget	Projected		to Budget
<b>General Fund</b>						
Local Sales Tax:						
Local Sales Tax	16,422,347	17,959,999	18,752,418	19,081,297	21,164,758	12.9%
Sales Tax Audit Recoveries	3,258	1,200	-	500	-	0.0%
Cable Franchise Fees	647,830	656,664	685,000	620,000	625,000	-8.8%
<b>Total Local Sales Tax</b>	<b>17,073,435</b>	<b>18,617,864</b>	<b>19,437,418</b>	<b>19,701,797</b>	<b>21,789,758</b>	<b>12.1%</b>
License & Permit Fees:						
Business Licenses & Permits	203,154	206,927	204,000	204,300	206,300	1.1%
Residential Building Permits	1,490,966	1,463,401	1,271,000	1,427,596	1,345,000	5.8%
Commercial Building Permits	419,363	683,494	506,596	305,621	232,818	-54.0%
Sign Permits	17,580	29,709	20,000	20,517	20,000	0.0%
Special Inspection Fees	6,504	7,821	4,500	12,332	8,000	77.8%
Grading Permit Fees	112,480	162,012	75,000	108,672	90,000	20.0%
Road Permits	-	-	-	-	25,000	0.0%
Floodplain Use Permits	-	-	-	-	2,000	0.0%
Fire Permits & Fees	63,457	81,211	55,000	57,058	55,000	0.0%
<b>Total License &amp; Permit Fees</b>	<b>2,313,504</b>	<b>2,634,574</b>	<b>2,136,096</b>	<b>2,136,096</b>	<b>1,984,118</b>	<b>-7.1%</b>
Federal Grants:						
CNA	32,994	19,928	25,000	-	-	-100.0%
DEA Overtime Reimbursement	32,028	36,697	32,130	32,130	36,000	12.0%
Miscellaneous Federal Grants	4,605	4,475	5,000	14,033	6,750	35.0%
HIDTA	177,055	110,667	130,000	17,702	-	-100.0%
HIDTA-DEA	110,570	104,643	102,100	100,000	100,000	-2.1%
GOHS	45,827	38,313	132,000	38,395	259,450	96.6%
Homeland Security	72,675	54,486	151,589	189,004	129,000	-14.9%
Joint Terrorism Task Force	13,535	17,887	18,343	18,343	18,343	0.0%
<b>Total Federal Grants</b>	<b>489,289</b>	<b>387,097</b>	<b>596,162</b>	<b>409,607</b>	<b>549,543</b>	<b>-7.8%</b>
State Grants:						
Misc State Grants	91,715	139,391	118,800	75,000	75,000	-36.9%
<b>Total State Grants</b>	<b>91,715</b>	<b>139,391</b>	<b>118,800</b>	<b>75,000</b>	<b>75,000</b>	<b>-36.9%</b>
State/County Shared:						
State Income	5,329,864	5,422,693	5,374,593	5,374,593	5,870,065	9.2%
State Sales	3,989,179	4,210,168	4,345,225	4,345,225	4,660,650	7.3%
Vehicle License Tax	1,858,686	1,944,973	1,988,757	1,988,757	2,000,000	0.6%
<b>Total State/County Shared</b>	<b>11,177,729</b>	<b>11,577,834</b>	<b>11,708,575</b>	<b>11,708,575</b>	<b>12,530,715</b>	<b>7.0%</b>
Other Intergovernmental:						
School Resource Officers	165,812	186,022	308,900	81,139	180,000	-41.7%
RTA Reimbursements	1,418,740	1,339,272	1,387,000	1,210,500	1,385,000	-0.1%
PCLD Reimbursements	17,323	13,395	20,000	20,000	20,000	0.0%
Animal Control Revenues	97,573	97,666	90,000	90,000	90,000	0.0%
<b>Total Other Intergovernmental</b>	<b>1,699,447</b>	<b>1,636,354</b>	<b>1,805,900</b>	<b>1,401,639</b>	<b>1,675,000</b>	<b>-7.2%</b>
Charges for Services:						
Court Costs	164,055	146,042	130,000	126,000	130,000	0.0%
Public Defender Fees	5,101	6,557	5,000	2,400	2,400	-52.0%
Zoning & Subdivision Fees	198,869	137,224	150,000	168,220	145,000	-3.3%
User Fees - Swimming Pool	607,382	615,111	627,500	628,500	697,000	11.1%
User Fees - Fields & Courts	125,178	97,704	129,800	90,501	119,800	-7.7%
User Fees - Miscellaneous	174,895	161,001	129,845	157,385	161,800	24.6%
Copy Services	2,100	3,231	2,100	2,100	2,100	0.0%
Town Hall Usage Fees	220	420	-	40	-	0.0%
General Government Other	3,474	2,715	2,500	2,500	2,500	0.0%
Police Report Copying	6,900	6,592	5,600	6,400	6,400	14.3%
Police Other	17,312	9,754	3,500	13,000	8,000	128.6%
Engineer Plan Review Fees	49,948	78,356	50,000	64,723	55,000	10.0%
Grading Review Fees	2,600	1,300	-	1,078	-	0.0%
Fare Box	100,052	119,536	106,500	137,000	140,000	31.5%
Administrative Services	503,004	513,000	701,250	701,250	732,050	4.4%



## Revenue Schedule by Fund

Major Revenue Accounts	FY 2017	FY 2018	FY 2019		FY 2020	% to Budget
	Actual	Actual	Budget	Projected	Budget	
Financial Services	179,736	185,076	195,475	195,475	197,075	0.8%
Real Property Rental Income	87,264	87,067	87,192	87,233	106,916	22.6%
Maps	2,450	3,120	-	1,900	-	0.0%
Impound Processing	-	-	35,000	27,000	15,000	-57.1%
Pawn Slips	900	600	600	600	600	0.0%
Police Fingerprinting	16,290	14,640	14,000	14,000	14,000	0.0%
Concession Sales	28,801	25,942	30,000	30,000	30,000	0.0%
Public Record Request Fees	1,802	2,270	3,000	2,500	2,500	-16.7%
Parks Cancellation Fees	512	439	-	120	-	0.0%
Community Center Daily Dropins	-	-	-	-	35,000	0.0%
Community Center Member Dues	-	-	-	-	757,000	0.0%
Community Center Rec Programs	-	-	-	-	170,000	0.0%
Community Center Rental Income	-	-	-	-	68,280	0.0%
Court Security Fee	-	-	-	45,000	20,000	0.0%
Management Contract Revenues	-	-	-	-	3,204,271	0.0%
<b>Total Charges for Services</b>	<b>2,278,843</b>	<b>2,217,697</b>	<b>2,408,862</b>	<b>2,504,925</b>	<b>6,822,692</b>	<b>183.2%</b>
Fines:						
Fines	131,637	131,393	120,000	120,000	120,000	0.0%
<b>Total Fines</b>	<b>131,637</b>	<b>131,393</b>	<b>120,000</b>	<b>120,000</b>	<b>120,000</b>	<b>0.0%</b>
Interest Income:						
Interest - Investments	39,343	(27,573)	150,000	150,000	150,000	0.0%
<b>Total Interest Income</b>	<b>39,343</b>	<b>(27,573)</b>	<b>150,000</b>	<b>150,000</b>	<b>150,000</b>	<b>0.0%</b>
Miscellaneous:						
Miscellaneous	5,131	22,823	4,000	9,000	4,000	0.0%
Special Events	3,070	17,865	14,000	14,000	14,000	0.0%
Insurance Recoveries	29,959	46,156	-	-	-	0.0%
In-Lieu Income	380,904	325,056	288,750	265,000	270,000	-6.5%
Sale of Assets	12,030	5,703	-	28,600	-	0.0%
<b>Total Miscellaneous</b>	<b>431,094</b>	<b>417,603</b>	<b>306,750</b>	<b>316,600</b>	<b>288,000</b>	<b>-6.1%</b>
<b>TOTAL GENERAL FUND</b>	<b>35,726,036</b>	<b>37,732,233</b>	<b>38,788,563</b>	<b>38,524,239</b>	<b>45,984,826</b>	<b>18.6%</b>
<b>Highway Fund</b>						
License & Permit Fees:						
Road Permits	72,857	40,971	45,000	28,000	-	-100.0%
Floodplain Use Permits	2,590	4,145	3,700	2,500	-	-100.0%
<b>Total License &amp; Permit Fees</b>	<b>75,447</b>	<b>45,116</b>	<b>48,700</b>	<b>30,500</b>	<b>-</b>	<b>-100.0%</b>
Charges for Services:						
Administrative Services	75,179	-	-	-	-	0.0%
<b>Total Charges for Services</b>	<b>75,179</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.0%</b>
State Grants:						
PAG Reimbursements	131,108	16,645	-	-	-	0.0%
RTA Reimbursements	102,848	129,563	165,000	126,767	180,000	9.1%
<b>Total State Grants</b>	<b>233,956</b>	<b>146,208</b>	<b>165,000</b>	<b>126,767</b>	<b>180,000</b>	<b>9.1%</b>
State/County Shared:						
Highway User	3,252,020	3,333,250	3,291,659	3,620,156	3,604,407	9.5%
<b>Total State/County Shared</b>	<b>3,252,020</b>	<b>3,333,250</b>	<b>3,291,659</b>	<b>3,620,156</b>	<b>3,604,407</b>	<b>9.5%</b>
Interest Income:						
Interest - Investments	15,496	31,054	50,000	50,000	-	-100.0%
<b>Total Interest Income</b>	<b>15,496</b>	<b>31,054</b>	<b>50,000</b>	<b>50,000</b>	<b>-</b>	<b>-100.0%</b>
Miscellaneous:						
Miscellaneous	2,942	10,275	3,000	1,000	1,500	-50.0%
Insurance Recoveries	1,692	3,310	-	894	-	0.0%
<b>Total Miscellaneous</b>	<b>4,633</b>	<b>13,585</b>	<b>3,000</b>	<b>1,894</b>	<b>1,500</b>	<b>-50.0%</b>
<b>TOTAL HIGHWAY FUND</b>	<b>3,656,730</b>	<b>3,569,213</b>	<b>3,558,359</b>	<b>3,829,317</b>	<b>3,785,907</b>	<b>6.4%</b>



## Revenue Schedule by Fund

Major Revenue Accounts	FY 2017 Actual	FY 2018 Actual	FY 2019		FY 2020 Budget	%
			Budget	Projected		to Budget
<b>Bed Tax Fund</b>						
Local Sales Tax:						
Local Sales Tax	1,142,649	1,372,344	-	-	-	0.0%
<b>Total Local Sales Tax</b>	<b>1,142,649</b>	<b>1,372,344</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.0%</b>
Interest Income:						
Interest - Investments	535	(86)	-	-	-	0.0%
<b>Total Interest Income</b>	<b>535</b>	<b>(86)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.0%</b>
Miscellaneous:						
Miscellaneous	3,500	-	-	-	-	0.0%
<b>Total Miscellaneous</b>	<b>3,500</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.0%</b>
<b>TOTAL BED TAX FUND</b>	<b>1,146,685</b>	<b>1,372,257</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.0%</b>
<b>Seizures &amp; Forfeitures Funds</b>						
Interest Income:						
Interest - Investments	1,612	4,428	-	7,000	-	0.0%
<b>Total Interest Income</b>	<b>1,612</b>	<b>4,428</b>	<b>-</b>	<b>7,000</b>	<b>-</b>	<b>0.0%</b>
Miscellaneous:						
Forfeitures	389,678	361,106	325,000	75,730	325,000	0.0%
<b>Total Miscellaneous</b>	<b>389,678</b>	<b>361,106</b>	<b>325,000</b>	<b>75,730</b>	<b>325,000</b>	<b>0.0%</b>
<b>TOTAL SEIZURES &amp; FORFEITURES FUNDS</b>	<b>391,290</b>	<b>365,534</b>	<b>325,000</b>	<b>82,730</b>	<b>325,000</b>	<b>0.0%</b>
<b>Impound Fee Fund</b>						
Charges for Services:						
Impound Fees	36,866	36,750	-	-	-	0.0%
<b>Total Charges for Services</b>	<b>36,866</b>	<b>36,750</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.0%</b>
<b>TOTAL IMPOUND FEE FUND</b>	<b>36,866</b>	<b>36,750</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.0%</b>
<b>Community Center Fund</b>						
Local Sales Tax:						
Local Sales Tax	2,199,466	2,330,941	2,384,558	2,431,038	-	-100.0%
<b>Total Local Sales Tax</b>	<b>2,199,466</b>	<b>2,330,941</b>	<b>2,384,558</b>	<b>2,431,038</b>	<b>-</b>	<b>-100.0%</b>
Charges for Services:						
User Fees - Daily Drop-In	27,759	33,194	25,000	34,000	-	-100.0%
User Fees - Member Dues	679,201	723,789	695,000	727,500	-	-100.0%
User Fees - Recreation Programs	159,038	160,410	360,750	165,000	-	-100.0%
User Fees - Swimming Pools	4,998	16,498	21,000	16,209	-	-100.0%
Rental Income	26,521	61,583	56,902	80,882	-	-100.0%
Concession Sales	459	260	250	250	-	-100.0%
Management Contract Revenues	2,975,092	3,386,855	3,113,688	3,063,782	-	-100.0%
<b>Total Charges for Services</b>	<b>3,873,067</b>	<b>4,382,588</b>	<b>4,272,590</b>	<b>4,087,623</b>	<b>-</b>	<b>-100.0%</b>
Miscellaneous:						
Miscellaneous	4,701	404	-	-	-	0.0%
Special Events	-	-	-	(125)	-	0.0%
Sale of Assets	739	-	-	-	-	0.0%
Insurance Recoveries	-	560	-	-	-	0.0%
<b>Total Miscellaneous</b>	<b>5,440</b>	<b>963</b>	<b>-</b>	<b>(125)</b>	<b>-</b>	<b>0.0%</b>
<b>TOTAL COMMUNITY CENTER FUND</b>	<b>6,077,972</b>	<b>6,714,492</b>	<b>6,657,148</b>	<b>6,518,536</b>	<b>-</b>	<b>-100.0%</b>



## Revenue Schedule by Fund

Major Revenue Accounts	FY 2017 Actual	FY 2018 Actual	FY 2019		FY 2020 Budget	%
			Budget	Projected		to Budget
<b>Municipal Debt Service Fund</b>						
Interest Income:						
Interest	918	4,296	-	8,000	5,000	0.0%
<b>Total Interest Income</b>	<b>918</b>	<b>4,296</b>	<b>-</b>	<b>8,000</b>	<b>5,000</b>	<b>0.0%</b>
Federal Grants:						
Miscellaneous Grants	91,139	45,119	47,578	47,578	43,509	-8.6%
<b>Total Federal Grants</b>	<b>91,139</b>	<b>45,119</b>	<b>47,578</b>	<b>47,578</b>	<b>43,509</b>	<b>-8.6%</b>
Miscellaneous:						
Miscellaneous	104,847	100,670	100,000	100,000	100,000	0.0%
<b>Total Miscellaneous</b>	<b>104,847</b>	<b>100,670</b>	<b>100,000</b>	<b>100,000</b>	<b>100,000</b>	<b>0.0%</b>
<b>TOTAL MUNICIPAL DEBT SERVICE FUND</b>	<b>196,903</b>	<b>150,085</b>	<b>147,578</b>	<b>155,578</b>	<b>148,509</b>	<b>0.6%</b>
<b>Oracle Road Debt Service Fund</b>						
Interest Income:						
Special Assessments	33,362	26,730	19,428	19,335	11,912	-38.7%
Penalties	155	226	-	1,741	-	0.0%
<b>Total Interest Income</b>	<b>33,517</b>	<b>26,955</b>	<b>19,428</b>	<b>21,076</b>	<b>11,912</b>	<b>-38.7%</b>
Principal Repayments:						
Principal Repayments	142,177	149,124	165,000	155,000	165,000	0.0%
<b>Total Principal Repayments</b>	<b>142,177</b>	<b>149,124</b>	<b>165,000</b>	<b>155,000</b>	<b>165,000</b>	<b>0.0%</b>
<b>TOTAL ORACLE RD DEBT SERVICE FUND</b>	<b>175,695</b>	<b>176,080</b>	<b>184,428</b>	<b>176,076</b>	<b>176,912</b>	<b>-4.1%</b>
<b>Townwide Roadway Development Impact Fee Fund</b>						
State Grants:						
PAG Reimbursements	-	-	250,000	250,000	-	-100.0%
<b>Total State Grants</b>	<b>-</b>	<b>-</b>	<b>250,000</b>	<b>250,000</b>	<b>-</b>	<b>-100.0%</b>
Impact Fees:						
Residential Impact Fees	541,066	568,748	314,420	377,209	330,340	5.1%
Commercial Impact Fees	332,624	340,597	196,544	35,835	211,090	7.4%
<b>Total Impact Fees</b>	<b>873,690</b>	<b>909,345</b>	<b>510,964</b>	<b>413,044</b>	<b>541,430</b>	<b>6.0%</b>
Interest Income:						
Interest - Investments	8,211	26,589	10,000	50,000	30,000	200.0%
<b>Total Interest Income</b>	<b>8,211</b>	<b>26,589</b>	<b>10,000</b>	<b>50,000</b>	<b>30,000</b>	<b>200.0%</b>
<b>TOTAL ROADWAY IMPACT FEE FUND</b>	<b>881,901</b>	<b>935,934</b>	<b>770,964</b>	<b>713,044</b>	<b>571,430</b>	<b>-25.9%</b>
<b>PAG/RTA Fund</b>						
State Grants:						
PAG Reimbursements	2,307,660	2,402,914	3,895,000	3,863,238	-	-100.0%
RTA Reimbursements	2,714,768	1,965,976	8,069,000	1,626,715	10,300,000	27.6%
<b>Total State Grants</b>	<b>5,022,428</b>	<b>4,368,890</b>	<b>11,964,000</b>	<b>5,489,953</b>	<b>10,300,000</b>	<b>-13.9%</b>
Miscellaneous:						
Miscellaneous	900	182,457	-	1,387	-	0.0%
<b>Total Miscellaneous</b>	<b>900</b>	<b>182,457</b>	<b>-</b>	<b>1,387</b>	<b>-</b>	<b>0.0%</b>
Charges for Services:						
Real Property Rental Income	22,500	22,969	22,500	28,125	28,125	25.0%
<b>Total Charges for Services</b>	<b>22,500</b>	<b>22,969</b>	<b>22,500</b>	<b>28,125</b>	<b>28,125</b>	<b>25.0%</b>
<b>TOTAL PAG/RTA FUND</b>	<b>5,045,828</b>	<b>4,574,315</b>	<b>11,986,500</b>	<b>5,519,465</b>	<b>10,328,125</b>	<b>-13.8%</b>



## Revenue Schedule by Fund

Major Revenue Accounts	FY 2017 Actual	FY 2018 Actual	FY 2019		FY 2020 Budget	%
			Budget	Projected		to Budget
<b>General Government Development Impact Fee Fund</b>						
Interest Income:						
Interest - Investments	9	31	-	25	-	0.0%
Total Interest Income	9	31	-	25	-	0.0%
<b>TOTAL GEN. GOVT. IMPACT FEE FUND</b>	<b>9</b>	<b>31</b>	<b>-</b>	<b>25</b>	<b>-</b>	<b>0.0%</b>
<b>Library Development Impact Fee Fund</b>						
Miscellaneous						
Donations	150,000	-	-	-	-	0.0%
Total Miscellaneous	150,000	-	-	-	-	0.0%
<b>TOTAL LIBRARY IMPACT FEE FUND</b>	<b>150,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.0%</b>
<b>Parks &amp; Recreation Development Impact Fee Fund</b>						
Impact Fees:						
Residential Impact Fees	304,149	293,608	261,936	269,403	244,816	-6.5%
Total Impact Fees	304,149	293,608	261,936	269,403	244,816	-6.5%
Interest Income:						
Interest - Investments	1,079	2,893	2,000	500	-	0.0%
Total Interest Income	1,079	2,893	2,000	500	-	0.0%
<b>TOTAL PARKS IMPACT FEE FUND</b>	<b>305,228</b>	<b>296,501</b>	<b>263,936</b>	<b>269,903</b>	<b>244,816</b>	<b>-7.2%</b>
<b>Police Development Impact Fee Fund</b>						
Impact Fees:						
Residential Impact Fees	139,146	105,164	94,860	97,627	93,000	-2.0%
Commercial Impact Fees	31,543	38,285	16,818	5,466	18,074	7.5%
Total Impact Fees	170,689	143,449	111,678	103,093	111,074	-0.5%
Interest Income:						
Interest - Investments	1,052	5,251	-	1,000	-	0.0%
Total Interest Income	1,052	5,251	-	1,000	-	0.0%
<b>TOTAL POLICE IMPACT FEE FUND</b>	<b>171,741</b>	<b>148,700</b>	<b>111,678</b>	<b>104,093</b>	<b>111,074</b>	<b>-0.5%</b>
<b>Energy Efficiency Project Fund</b>						
Other Financing Sources:						
Bond Proceeds	2,000,000	-	-	-	-	0.0%
Total Other Financing Sources	2,000,000	-	-	-	-	0.0%
<b>TOTAL ENERGY EFF. PROJECT FUND</b>	<b>2,000,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.0%</b>
<b>Community Center Bond Fund</b>						
Other Financing Sources:						
Bond Proceeds	-	-	3,000,000	-	3,000,000	0.0%
Total Other Financing Sources	-	-	3,000,000	-	3,000,000	0.0%
<b>TOTAL COMMUNITY CENTER BOND FUND</b>	<b>-</b>	<b>-</b>	<b>3,000,000</b>	<b>-</b>	<b>3,000,000</b>	<b>0.0%</b>



## Revenue Schedule by Fund

Major Revenue Accounts	FY 2017 Actual	FY 2018 Actual	FY 2019		FY 2020 Budget	%
			Budget	Projected		to Budget
<b>Capital Fund</b>						
State Grants:						
Misc State Grants	60,909	-	-	100,000	100,000	0.0%
<b>Total State Grants</b>	<b>60,909</b>		<b>-</b>	<b>100,000</b>	<b>100,000</b>	<b>0.0%</b>
Federal Grants:						
Misc Federal Grants	-	-	-	-	229,500	0.0%
<b>Total Federal Grants</b>	<b>-</b>		<b>-</b>	<b>-</b>	<b>229,500</b>	<b>0.0%</b>
Other Financing Sources:						
Bond Proceeds	-	-	-	2,035,000	-	0.0%
<b>Total Other Financing Sources</b>	<b>-</b>		<b>-</b>	<b>2,035,000</b>	<b>-</b>	<b>0.0%</b>
Miscellaneous:						
Vehicle Reserves	-	-	420,400	420,400	536,900	27.7%
Insurance Recoveries	-	-	-	106,051	-	0.0%
Miscellaneous	-	-	-	174,304	-	0.0%
<b>Total Miscellaneous</b>	<b>-</b>		<b>420,400</b>	<b>700,755</b>	<b>536,900</b>	<b>27.7%</b>
<b>TOTAL CAPITAL FUND</b>	<b>60,909</b>	<b>-</b>	<b>420,400</b>	<b>2,835,755</b>	<b>866,400</b>	<b>106.1%</b>
<b>Fleet Fund</b>						
Miscellaneous:						
Insurance Recoveries	16,539	11,488	-	-	-	0.0%
Vehicle Reserves	284,796	374,896	-	-	-	0.0%
Sale of Assets	55,816	70,939	-	-	-	0.0%
<b>Total Miscellaneous</b>	<b>357,151</b>	<b>457,324</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.0%</b>
Charges for Services:						
Fleet Services	1,345,533	860,271	-	-	-	0.0%
<b>Total Charges for Services</b>	<b>1,345,533</b>	<b>860,271</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.0%</b>
<b>TOTAL FLEET FUND</b>	<b>1,702,684</b>	<b>1,317,595</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.0%</b>
<b>Benefit Self Insurance Fund</b>						
Miscellaneous:						
Self Insurance Premiums - Employer	2,352,463	2,782,028	2,972,271	2,972,271	3,120,884	5.0%
Self Insurance Premiums - Employee	509,396	616,999	618,921	618,921	649,868	5.0%
COBRA Premiums	43,350	51,367	70,000	50,000	50,000	-28.6%
Retiree Premiums	9,385	21,189	22,880	45,000	45,000	96.7%
UHC Wellness Program	20,000	-	20,000	20,000	20,000	0.0%
Miscellaneous	113,385	120,716	124,262	124,262	129,220	4.0%
<b>Total Miscellaneous</b>	<b>3,047,980</b>	<b>3,592,299</b>	<b>3,828,334</b>	<b>3,830,454</b>	<b>4,014,972</b>	<b>4.9%</b>
<b>TOTAL BENEFIT SELF INSURANCE FUND</b>	<b>3,047,980</b>	<b>3,592,299</b>	<b>3,828,334</b>	<b>3,830,454</b>	<b>4,014,972</b>	<b>4.9%</b>
<b>Water Utility Fund</b>						
Water Sales:						
Residential Water Sales	8,416,714	8,990,121	9,058,400	8,910,000	9,638,800	6.4%
Commercial Water Sales	814,041	860,124	875,500	852,500	909,200	3.8%
Irrigation Water Sales	1,222,319	1,433,059	1,293,300	1,270,600	1,412,300	9.2%
Turf Related Water Sales	1,807,218	1,769,304	1,778,500	1,405,000	1,541,200	-13.3%
Construction Water Sales	233,265	534,060	147,200	210,000	212,500	44.4%
<b>Total Water Sales</b>	<b>12,493,557</b>	<b>13,586,668</b>	<b>13,152,900</b>	<b>12,648,100</b>	<b>13,714,000</b>	<b>4.3%</b>
Charges for Services:						
Engineer Plan Review Fees	37,048	9,646	15,000	10,000	10,000	-33.3%
Construction Inspection Fees	24,159	52,870	48,000	25,000	25,000	-47.9%
Misc Service Revenue	17,354	19,045	12,000	15,000	15,000	25.0%
Backflow-Install Permit Fee	3,445	3,055	3,300	3,300	3,300	0.0%
Sewer Fees	210,738	273,537	230,000	330,000	390,000	69.6%
Late Fees	88,590	91,054	88,000	88,000	88,000	0.0%



## Revenue Schedule by Fund

Major Revenue Accounts	FY 2017	FY 2018	FY 2019		FY 2020	% to Budget
	Actual	Actual	Budget	Projected	Budget	
NSF Fees	3,868	3,264	4,500	4,500	4,500	0.0%
Rain Sensors	30	23	-	-	-	0.0%
Meter Income	111,653	108,116	110,700	110,700	91,400	-17.4%
New Service Establish Fees	106,704	93,340	90,000	90,000	90,000	0.0%
Reconnect Fees	32,421	34,208	32,000	32,000	32,000	0.0%
Groundwater Preservation Fee	2,440,045	2,611,075	2,437,500	2,343,400	2,400,500	-1.5%
Other	111,336	112,812	112,500	113,000	113,000	0.4%
<b>Total Charges for Services</b>	<b>3,187,390</b>	<b>3,412,043</b>	<b>3,183,500</b>	<b>3,164,900</b>	<b>3,262,700</b>	<b>2.5%</b>
Interest Income:						
Interest - Investments	6,226	(36,589)	62,333	62,333	63,000	1.1%
<b>Total Interest Income</b>	<b>6,226</b>	<b>(36,589)</b>	<b>62,333</b>	<b>62,333</b>	<b>63,000</b>	<b>1.1%</b>
Miscellaneous:						
Miscellaneous	13,921	379	-	-	-	0.0%
Insurance Recoveries	327	1,520	-	-	-	0.0%
Sale of Assets	8,045	855	-	-	-	0.0%
<b>Total Miscellaneous</b>	<b>22,293</b>	<b>2,755</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.0%</b>
Other Financing Sources:						
Bond Proceeds	-	-	3,200,000	2,395,000	2,305,000	-28.0%
<b>Total Other Financing Sources</b>	<b>-</b>	<b>-</b>	<b>3,200,000</b>	<b>2,395,000</b>	<b>2,305,000</b>	<b>-28.0%</b>
<b>TOTAL WATER UTILITY FUND</b>	<b>15,709,467</b>	<b>16,964,876</b>	<b>19,598,733</b>	<b>18,270,333</b>	<b>19,344,700</b>	<b>-1.3%</b>
<b>Alternative Water Resources Development Impact Fee Fund</b>						
Impact Fees:						
Residential Impact Fees	1,332,825	1,268,104	1,213,500	1,213,500	1,213,500	0.0%
Commercial Impact Fees	305,967	370,071	263,097	284,125	62,690	-76.2%
<b>Total Impact Fees</b>	<b>1,638,792</b>	<b>1,638,175</b>	<b>1,476,597</b>	<b>1,497,625</b>	<b>1,276,190</b>	<b>-13.6%</b>
Interest Income:						
Interest - Investments	2,305	18,584	34,485	34,485	40,000	16.0%
<b>Total Interest Income</b>	<b>2,305</b>	<b>18,584</b>	<b>34,485</b>	<b>34,485</b>	<b>40,000</b>	<b>16.0%</b>
<b>TOTAL AWRDIF FUND</b>	<b>1,641,097</b>	<b>1,656,759</b>	<b>1,511,082</b>	<b>1,532,110</b>	<b>1,316,190</b>	<b>-12.9%</b>
<b>Potable Water System Development Impact Fee Fund</b>						
Impact Fees:						
Single Family Connections	663,941	631,701	604,500	604,500	604,500	0.0%
Multi-Family Connections	-	-	-	10,075	-	0.0%
Commercial Connections	79,884	110,004	116,553	26,192	13,096	-88.8%
Irrigation Connections	72,528	74,340	14,504	68,902	18,132	25.0%
<b>Total Impact Fees</b>	<b>816,353</b>	<b>816,045</b>	<b>735,557</b>	<b>709,669</b>	<b>635,728</b>	<b>-13.6%</b>
Interest Income:						
Interest - Investments	2,489	(14,597)	37,238	31,726	36,800	-1.2%
<b>Total Interest Income</b>	<b>2,489</b>	<b>(14,597)</b>	<b>37,238</b>	<b>31,726</b>	<b>36,800</b>	<b>-1.2%</b>
<b>TOTAL PWSDIF FUND</b>	<b>818,842</b>	<b>801,448</b>	<b>772,795</b>	<b>741,395</b>	<b>672,528</b>	<b>-13.0%</b>
<b>Stormwater Utility Fund</b>						
State Grants:						
Miscellaneous State Grants	-	-	2,000,000	-	2,100,000	5.0%
<b>Total State Grants</b>	<b>-</b>	<b>-</b>	<b>2,000,000</b>	<b>-</b>	<b>2,100,000</b>	<b>5.0%</b>
Charges for Services:						
Late Fees	255	1,488	1,500	2,157	1,500	0.0%
Stormwater Utility Fee	1,314,502	1,384,324	1,405,500	1,407,000	1,420,500	1.1%
<b>Total Charges for Services</b>	<b>1,314,757</b>	<b>1,385,811</b>	<b>1,407,000</b>	<b>1,409,157</b>	<b>1,422,000</b>	<b>1.1%</b>



## Revenue Schedule by Fund

Major Revenue Accounts	FY 2017	FY 2018	FY 2019		FY 2020	% to Budget
	Actual	Actual	Budget	Projected	Budget	
Interest Income:						
Interest - Investments	980	5,916	2,000	1,300	1,000	-50.0%
<b>Total Interest Income</b>	<b>980</b>	<b>5,916</b>	<b>2,000</b>	<b>1,300</b>	<b>1,000</b>	<b>-50.0%</b>
Miscellaneous:						
Miscellaneous	30	467	-	210	-	0.0%
<b>Total Miscellaneous</b>	<b>30</b>	<b>467</b>	<b>-</b>	<b>210</b>	<b>-</b>	<b>0.0%</b>
<b>TOTAL STORMWATER UTILITY FUND</b>	<b>1,315,767</b>	<b>1,392,195</b>	<b>3,409,000</b>	<b>1,410,667</b>	<b>3,523,000</b>	<b>3.3%</b>
<b>TOTAL REVENUE - ALL FUNDS</b>	<b>\$ 80,259,631</b>	<b>\$ 81,797,298</b>	<b>\$ 95,334,498</b>	<b>\$ 84,513,720</b>	<b>\$ 94,414,389</b>	<b>-1.0%</b>

*Note: Does not include Interfund Transfers or Carry-Forward Balances*



## Personnel Schedule

	FY 2017	FY 2018	FY 2019		FY 2020	+/- to Budget
	Actual	Actual	Budget	Projected	Budget	
<b>Administrative Services</b>						
Admin. Svcs. Director/Chief Financial Officer	-	-	1.00	1.00	1.00	-
Finance Director	1.00	1.00	-	-	-	-
Chief Procurement Officer	-	-	1.00	1.00	1.00	-
Procurement Administrator	1.00	1.00	-	-	-	-
Finance Manager	1.00	1.00	1.00	1.00	1.00	-
Senior Budget Analyst	1.00	1.00	1.00	1.00	1.00	-
Senior Accountant	1.00	1.00	1.00	1.00	1.00	-
Accounting Specialist	1.00	1.00	1.00	1.00	1.00	-
Human Resource Director	1.00	1.00	1.00	1.00	1.00	-
Human Resource Analyst	2.00	2.00	2.00	2.00	2.00	-
Chief Information Officer	-	-	1.00	1.00	1.00	-
IT Director	1.00	1.00	-	-	-	-
Network Administrator	1.00	2.00	2.00	2.00	2.00	-
Systems Analyst	1.00	1.00	2.00	2.00	2.00	-
Data Base Analyst	1.00	1.00	1.00	1.00	1.00	-
Senior GIS Administrator	-	-	-	1.00	1.00	1.00
Senior GIS Specialist	1.00	1.00	1.00	-	-	(1.00)
GIS Analyst	1.00	1.00	1.00	1.00	1.00	-
IT Analyst	1.00	1.00	1.00	1.00	1.00	-
Procurement Specialist	-	-	1.00	1.00	1.00	-
Senior Office Specialist	-	1.00	1.00	1.00	1.00	-
Human Resource Assistant	-	-	1.00	1.00	1.00	-
Office Specialist	1.48	0.48	-	-	-	-
<b>Total Administrative Services</b>	<b>17.48</b>	<b>18.48</b>	<b>21.00</b>	<b>21.00</b>	<b>21.00</b>	<b>-</b>
					Full-time employees: 21	
					Part-time employees: -	
<b>Clerk</b>						
Town Clerk	1.00	1.00	1.00	1.00	1.00	-
Deputy Town Clerk	1.00	1.00	1.00	1.00	1.00	-
Senior Office Specialist	1.00	1.00	1.00	1.00	1.00	-
Office Assistant	1.44	1.44	1.48	1.48	1.48	-
Communications Intern	0.10	0.25	0.25	0.25	0.25	-
<b>Total Clerk</b>	<b>4.54</b>	<b>4.69</b>	<b>4.73</b>	<b>4.73</b>	<b>4.73</b>	<b>-</b>
					Full-time employees: 4	
					Part-time employees: 2	
<b>Community and Economic Development (CED)</b>						
CED Director	-	-	1.00	1.00	1.00	-
Director, Community Dev. & Public Works	1.00	1.00	-	-	-	-
Division Manager, Permitting	1.00	1.00	1.00	1.00	1.00	-
Division Manager, Planning	1.00	1.00	1.00	1.00	1.00	-
Div Mgr, Inspect. & Comp./Bldg Official	1.00	1.00	1.00	1.00	1.00	-
Senior Civil Engineer	1.00	1.00	1.00	1.00	1.00	-
Principal Planner	2.00	2.00	2.00	2.00	2.00	-
Senior Planner	2.00	1.00	1.00	1.00	1.00	-
Planner	2.00	1.00	1.00	1.00	1.00	-
Economic Development Specialist	-	-	1.00	1.00	1.00	-
Senior Planning Technician	1.00	1.00	1.00	1.00	1.00	-
Engineering Design Reviewer	1.00	1.00	1.00	1.00	1.00	-
Plans Examiner II	2.00	2.00	2.00	2.00	2.00	-



## Personnel Schedule

	FY 2017	FY 2018	FY 2019		FY 2020	+/- to Budget
	Actual	Actual	Budget	Projected	Budget	
Building Inspector II	4.00	4.00	4.00	4.00	4.00	-
Building Inspector I	1.00	1.00	1.00	1.00	1.00	-
Plans Examiner I	1.00	1.00	1.00	1.00	1.00	-
Code Compliance Specialist	1.00	1.00	1.00	1.00	1.00	-
Administrative Coordinator	-	-	0.60	0.60	0.60	-
Zoning Technician	1.00	1.00	1.00	1.00	1.00	-
Building Permit Technician	2.00	2.00	2.00	2.00	2.00	-
Senior Office Specialist	1.00	1.00	1.00	1.00	1.00	-
Office Specialist	0.48	1.08	0.48	0.48	0.48	-
Senior Office Assistant	1.00	1.00	1.00	1.00	1.00	-
Office Assistant	1.92	0.50	0.50	1.00	1.00	0.50
Intern	0.30	0.30	0.30	0.30	0.30	-
<b>Total CED</b>	<b>29.70</b>	<b>26.88</b>	<b>27.88</b>	<b>28.38</b>	<b>28.38</b>	<b>0.50</b>
				Full-time employees:	28	
				Part-time employees:	2	
<b>Council</b>						
Mayor	1.00	1.00	1.00	1.00	1.00	-
Council Member	6.00	6.00	6.00	6.00	6.00	-
<b>Total Council</b>	<b>7.00</b>	<b>7.00</b>	<b>7.00</b>	<b>7.00</b>	<b>7.00</b>	<b>-</b>
				Full-time employees:	-	
				Part-time employees:	7	
<b>Legal</b>						
Town Attorney	-	-	-	-	1.00	1.00
Legal Services Director	1.00	1.00	1.00	1.00	-	(1.00)
Town Prosecutor	-	-	-	-	1.00	1.00
Chief Civil Deputy Attorney	1.00	1.00	1.00	1.00	1.00	-
Assistant Town Prosecutor	1.00	1.00	1.00	1.00	1.00	-
Senior Paralegal	1.00	1.00	1.00	1.00	1.00	-
Paralegal I	1.00	1.00	1.00	1.00	1.00	-
Legal Secretary	1.00	1.00	1.00	1.00	1.00	-
<b>Total Legal</b>	<b>6.00</b>	<b>6.00</b>	<b>6.00</b>	<b>6.00</b>	<b>7.00</b>	<b>1.00</b>
				Full-time employees:	7	
				Part-time employees:	-	
<b>Magistrate Court</b>						
Magistrate Judge	1.00	1.00	1.00	1.00	1.00	-
Court Administrator	1.00	1.00	1.00	1.00	1.00	-
Courtroom Clerk	1.00	1.00	1.00	1.00	1.00	-
Senior Court Clerk	3.00	3.00	3.00	3.00	3.00	-
Court Clerk	1.00	1.00	1.00	1.00	1.48	0.48
Bailiff	1.00	1.00	1.00	1.00	1.00	-
<b>Total Magistrate Court</b>	<b>8.00</b>	<b>8.00</b>	<b>8.00</b>	<b>8.00</b>	<b>8.48</b>	<b>0.48</b>
				Full-time employees:	8	
				Part-time employees:	1	
<b>Town Manager's Office</b>						
Town Manager	1.00	1.00	1.00	1.00	1.00	-
Assistant Town Manager	1.00	1.00	1.00	1.00	1.00	-
Executive Assistant	1.00	1.00	1.00	1.00	1.00	-



## Personnel Schedule

	FY 2017	FY 2018	FY 2019		FY 2020	+/- to Budget
	Actual	Actual	Budget	Projected	Budget	
Senior Office Specialist	1.00	1.00	1.00	1.00	1.00	-
Management Intern	0.38	0.38	0.38	0.38	0.38	-
Strategic Initiatives Manager	-	-	1.00	1.00	1.00	-
Economic Development Manager	1.00	1.00	-	-	-	-
Economic Development Specialist	1.00	1.00	-	-	-	-
Communications Administrator	1.00	1.00	1.00	1.00	1.00	-
New Media Developer	1.00	1.00	1.00	1.00	1.00	-
Marketing & Communications Specialist	1.00	1.00	1.00	1.00	1.00	-
Constituent Services Coordinator	1.00	1.00	1.00	1.00	1.00	-
Public Information Officer	-	-	1.00	1.00	1.00	-
<b>Total Town Manager's Office</b>	<b>10.38</b>	<b>10.38</b>	<b>10.38</b>	<b>10.38</b>	<b>10.38</b>	<b>-</b>
			Full-time employees:		10	
			Part-time employees:		1	
<b>Parks and Recreation</b>						
Parks & Recreation Director	1.00	1.00	1.00	1.00	1.00	-
Deputy Parks & Recreation Director	-	-	1.00	1.00	1.00	-
Recreation & Culture Manager	1.00	1.00	1.00	1.00	1.00	-
Recreation Facility Manager	1.00	1.00	1.00	1.00	1.00	-
Multimodal Planner	1.00	1.00	1.00	1.00	1.00	-
Aquatics Manager	1.00	1.00	1.00	1.00	1.00	-
Parks Maintenance Superintendent	-	1.00	1.00	1.00	1.00	-
Parks Maintenance Coordinator	-	1.00	1.00	1.00	1.00	-
Parks Maintenance Crew Leader	-	1.00	1.00	1.00	1.00	-
Parks Maintenance Worker II	-	1.00	1.00	1.00	1.00	-
Parks Maintenance Worker I	-	5.00	5.00	5.00	5.00	-
Park Monitor	-	0.96	0.96	0.96	0.96	-
Facilities Maintenance Technician	2.00	2.00	-	-	-	-
Senior Office Specialist	2.00	2.00	2.00	2.00	3.00	1.00
Office Specialist	-	1.00	1.00	1.00	-	(1.00)
Office Assistant	2.00	1.00	1.00	1.00	1.00	-
Assistant Recreation Manager	2.00	2.00	2.00	2.00	2.00	-
Recreation Leader	2.76	2.91	2.91	2.91	2.91	-
Assistant Aquatics Manager	1.00	1.00	1.00	1.00	1.00	-
Aquatics Facility Supervisor	2.25	2.25	2.25	2.25	2.25	-
Aquatics Shift Leader	3.08	3.08	3.22	2.54	2.54	(0.68)
Custodian	0.48	0.48	0.48	0.48	0.48	-
Facility Attendant	5.00	5.00	5.00	5.00	5.00	-
Aquatics Facility Attendant	5.76	5.76	5.76	4.80	4.80	(0.96)
Recreation Aide	5.19	6.63	6.63	6.63	6.63	-
Fitness Instructor	1.50	1.75	1.75	2.00	2.00	0.25
Lifeguard/Swim Instructor	8.00	8.96	8.96	13.53	13.53	4.57
<b>Total Parks and Recreation</b>	<b>48.02</b>	<b>60.78</b>	<b>59.92</b>	<b>63.10</b>	<b>63.10</b>	<b>3.18</b>
			Full-time employees:		23	
			Part-time employees:		34	
			(not including seasonal employees)			
<b>Police</b>						
Chief of Police	1.00	1.00	1.00	1.00	1.00	-
Deputy Chief of Police	1.00	1.00	1.00	1.00	1.00	-
Commander	2.00	2.00	2.00	2.00	2.00	-
Lieutenant	5.00	5.00	5.00	5.00	5.00	-



## Personnel Schedule

	FY 2017	FY 2018	FY 2019		FY 2020	+/- to Budget
	Actual	Actual	Budget	Projected	Budget	
Sergeant	12.00	12.00	12.00	12.00	12.00	-
Public Relations Sergeant	-	1.00	1.00	1.00	1.00	-
Detective	6.00	6.00	7.00	7.00	7.00	-
Patrol Officer	52.00	53.00	52.00	51.00	51.00	(1.00)
Motorcycle Officer	7.00	6.00	6.00	6.00	6.00	-
School Resource Officer	8.00	9.00	10.00	8.00	9.00	(1.00)
K-9 Officer	2.00	2.00	2.00	2.00	2.00	-
DUI Officer	2.00	2.00	2.00	3.00	3.00	1.00
Training Officer	1.00	1.00	1.00	1.00	1.00	-
Reserve Officer	2.88	2.88	2.88	2.88	2.88	-
Systems Analyst	1.00	1.00	1.00	1.00	1.00	-
Police Telecommunications Manager	1.00	1.00	1.00	1.00	1.00	-
Telecommunications Supervisor	-	2.00	2.00	2.00	2.00	-
Lead Public Safety Telecommunicator	3.00	-	-	-	-	-
Public Safety Telecommunicator	9.00	10.00	10.00	10.00	10.00	-
Records Supervisor	1.00	1.00	1.00	1.00	1.00	-
Records Specialist	5.00	5.00	5.00	5.00	5.00	-
Crime Scene Technician Supervisor	1.00	1.00	1.00	1.00	1.00	-
Crime Scene Technician	2.00	2.00	2.00	2.00	2.00	-
Administrative Services Manager	1.00	1.00	1.00	1.00	1.00	-
Crime Analyst	1.00	1.00	1.00	1.00	1.00	-
Emergency Mgmt & Safety Coordinator	1.00	1.00	1.00	1.00	1.00	-
Fleet Control Specialist	1.00	1.00	-	-	-	-
Senior Office Specialist	2.00	2.00	2.00	2.00	2.00	-
Office Specialist	1.00	1.00	1.00	1.00	1.00	-
Office Assistant	1.25	1.25	1.25	1.25	1.25	-
<b>Total Police</b>	<b>133.13</b>	<b>135.13</b>	<b>135.13</b>	<b>133.13</b>	<b>134.13</b>	<b>(1.00)</b>
			Full-time employees:		130	
			Part-time employees:		8	
<b>Public Works</b>						
Public Works Director & Town Engineer	-	-	1.00	1.00	1.00	-
Assistant Public Works Director	-	-	1.00	1.00	1.00	-
Asst. Comm. Dev. & Public Works Director	1.00	1.00	-	-	-	-
Engineering Division Manager	1.00	1.00	1.00	1.00	1.00	-
Operations Division Manager	1.00	1.00	1.00	1.00	1.00	-
Senior Civil Engineer	1.00	1.00	1.00	1.00	1.00	-
Senior Stormwater Civil Engineer	-	-	1.00	1.00	1.00	-
Stormwater Civil Engineer	1.00	1.00	-	-	-	-
Civil Engineer	1.00	1.00	1.00	1.00	1.00	-
Stormwater Utility Division Manager	1.00	1.00	1.00	1.00	1.00	-
Stormwater Utility Project Manager	1.00	1.00	1.00	1.00	1.00	-
Stormwater Field Superintendent	-	1.00	1.00	1.00	1.00	-
Senior Transit Crew Leader	-	1.00	1.00	1.00	1.00	-
Transit Crew Leader	2.00	1.00	1.00	1.00	1.00	-
Civil Engineering Designer	1.00	1.00	1.00	1.00	1.00	-
Senior Civil Engineering Tech	3.00	3.00	3.00	3.00	3.00	-
Parks Maintenance Superintendent	1.00	-	-	-	-	-
Parks Maintenance Coordinator	1.00	-	-	-	-	-
Parks Maintenance Crew Leader	1.00	-	-	-	-	-
Parks Maintenance Worker II	1.00	-	-	-	-	-
Parks Maintenance Worker I	5.00	-	-	-	-	-



## Personnel Schedule

	FY 2017	FY 2018	FY 2019		FY 2020	+/- to Budget
	Actual	Actual	Budget	Projected	Budget	
Park Monitor/Janitor	0.96	-	-	-	-	-
Streets Maintenance Superintendent	1.00	1.00	1.00	1.00	1.00	-
Senior Traffic Technician	1.00	1.00	1.00	1.00	1.00	-
Construction Inspector	2.00	2.00	3.00	3.00	3.00	-
Construction Clerk	0.48	0.50	0.50	-	-	(0.50)
Administrative Coordinator	1.00	1.00	0.40	0.40	0.40	-
Stormwater Utility Analyst	1.00	1.00	1.00	1.00	1.00	-
Stormwater Inspector Designer	1.00	1.00	1.00	1.00	1.00	-
Facilities Maintenance Crew Leader	1.00	1.00	1.00	1.00	1.00	-
Fleet Maintenance Mechanic III	1.00	1.00	1.00	1.00	1.00	-
Fleet Control Specialist	-	-	1.00	1.00	1.00	-
Traffic Signs/Markings Crew Leader	1.00	1.00	1.00	1.00	1.00	-
Streets & Drainage Crew Leader	2.00	2.00	2.00	2.00	2.00	-
Traffic Technician	1.00	1.00	1.00	1.00	1.00	-
Facilities Maintenance Technician	1.00	1.00	3.00	3.00	3.00	-
Heavy Equipment Operator III	2.00	1.00	1.00	1.00	1.00	-
Heavy Equipment Operator II	7.00	7.00	7.00	7.00	7.00	-
Heavy Equipment Operator I	-	1.00	1.00	1.00	1.00	-
Senior Office Specialist	-	-	1.00	1.00	1.00	-
Office Specialist	2.00	1.40	1.00	1.00	1.00	-
Traffic Signs/Markings Worker	1.00	1.00	1.00	1.00	1.00	-
Transit Specialist	1.11	1.11	1.11	1.11	1.11	-
Transit Dispatcher	2.11	2.11	2.11	2.11	2.11	-
Office Assistant	1.48	1.96	1.96	1.96	1.96	-
Transit Driver	18.79	19.71	19.71	19.71	19.71	-
<b>Total Public Works</b>	<b>73.93</b>	<b>65.79</b>	<b>70.79</b>	<b>70.29</b>	<b>70.29</b>	<b>(0.50)</b>
			Full-time employees:		48	
			Part-time employees:		61	
<b>Water Utility</b>						
Water Utility Director	1.00	1.00	1.00	1.00	1.00	-
Engineering & Planning Manager	-	1.00	1.00	1.00	1.00	-
Water Resources & Planning Manager	1.00	-	-	-	-	-
Water Utility Administrator	1.00	1.00	1.00	1.00	1.00	-
Water Operations Manager	-	-	1.00	1.00	1.00	-
Water Production Superintendent	1.00	1.00	-	-	-	-
Water Distribution Superintendent	1.00	1.00	1.00	1.00	1.00	-
Water Engineer Project Manager	1.00	1.00	1.00	1.00	-	(1.00)
Water Production & Meter Ops. Superint.	-	-	1.00	1.00	1.00	-
Senior Engineering Associate	-	-	-	-	2.00	2.00
Meter Operations Supervisor	1.00	1.00	-	1.00	1.00	1.00
Engineering Design Reviewer	1.00	1.00	1.00	1.00	-	(1.00)
Water Conservation Specialist	1.00	1.00	1.00	1.00	1.00	-
Lead Water Utility Operator	4.00	4.00	4.00	3.00	3.00	(1.00)
Construction Inspector	2.00	2.00	2.00	2.00	2.00	-
Electric and Control Technician	1.00	1.00	1.00	1.00	1.00	-
Civil Engineer Tech	1.00	1.00	1.00	1.00	1.00	-
Water Utility Operator III	7.00	7.00	7.00	8.00	8.00	1.00
Water Utility Operator II	4.00	4.00	4.00	4.00	4.00	-
Senior Office Specialist	1.00	1.00	1.00	1.00	1.00	-
Customer Service Supervisor	1.00	1.00	1.00	1.00	1.00	-
Water Utility Operator I	5.00	5.00	5.00	4.00	4.00	(1.00)



## Personnel Schedule

	FY 2017	FY 2018	FY 2019		FY 2020	+/- to Budget
	Actual	Actual	Budget	Projected	Budget	
Customer Service Specialist	4.00	4.00	4.00	4.00	4.00	-
Customer Service Representative	0.48	0.48	0.48	0.48	0.48	-
<b>Total Water Utility</b>	<b>39.48</b>	<b>39.48</b>	<b>39.48</b>	<b>39.48</b>	<b>39.48</b>	<b>-</b>
			Full-time employees:		39	
			Part-time employees:		1	
<b>Total Personnel</b>	<b>377.66</b>	<b>382.61</b>	<b>390.31</b>	<b>391.49</b>	<b>393.97</b>	<b>3.66</b>
			<b>Full-time employees:</b>		<b>318</b>	
			<b>Part-time employees:</b>		<b>117</b>	



## Administrative Services

The Administrative Services Department reflects the consolidation of the Finance, Human Resources and Information Technology Departments. This consolidation increases efficiencies by promoting more integration and cross-functional collaboration and communication among three formerly separate departments that serve the same internal customer base and often share overlapping areas of responsibility.

### **PERSONNEL**

FY 2018 Actual	18.48
FY 2019 Budget	21.00
<b>FY 2019 Projected</b>	<b>21.00</b>
<b>FY 2020 Budget</b>	<b>21.00</b>

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<b><u>EXPENDITURES</u></b>	FY 2018 Actual	FY 2019 Budget	FY 2019 Projected	FY 2020 Budget
Finance	\$ 768,622	\$ 910,367	\$ <b>873,553</b>	\$ <b>936,820</b>
Human Resources	368,382	424,488	<b>411,929</b>	<b>477,048</b>
Information Technology	<u>2,031,228</u>	<u>3,115,700</u>	<u><b>3,048,195</b></u>	<u><b>3,263,502</b></u>
Total Expenditures	\$ 3,168,232	\$ 4,450,555	\$ <b>4,333,677</b>	\$ <b>4,677,370</b>

# Administrative Services Finance

Finance is responsible for Town financial activities, including accounting, payroll and accounts payable processing, budget development, coordination and analysis, financial statement preparation, audit coordination, debt management, managerial reporting, sales tax compliance, and participation in a variety of other administrative and special projects. Finance also coordinates the development of the Town's Capital Improvement Program and provides procurement administration for the Town. In addition, the Administrative Services Director/Chief Financial Officer (CFO) provides management oversight over Information Technology and Human Resources.

	FY 2018 Actual	FY 2019 Budget	<b>FY 2019 Projected</b>	<b>FY 2020 Budget</b>
<b><u>PERSONNEL</u></b>				
Administrative Svcs. Director/CFO	-	1.00	<b>1.00</b>	<b>1.00</b>
Finance Director	1.00	-	-	-
Chief Procurement Officer	-	1.00	<b>1.00</b>	<b>1.00</b>
Procurement Administrator	1.00	-	-	-
Procurement Specialist	-	1.00	<b>1.00</b>	<b>1.00</b>
Finance Manager	1.00	1.00	<b>1.00</b>	<b>1.00</b>
Senior Budget Analyst	1.00	1.00	<b>1.00</b>	<b>1.00</b>
Senior Accountant	1.00	1.00	<b>1.00</b>	<b>1.00</b>
Accounting Specialist	1.00	1.00	<b>1.00</b>	<b>1.00</b>
Senior Office Specialist	1.00	1.00	<b>1.00</b>	<b>1.00</b>
Total FTEs	7.00	8.00	<b>8.00</b>	<b>8.00</b>

	FY 2018 Actual	FY 2019 Budget	<b>FY 2019 Projected</b>	<b>FY 2020 Budget</b>
<b><u>PROGRAM EXPENDITURES</u></b>				
Personnel	\$ 712,329	\$ 835,767	<b>\$ 801,191</b>	<b>\$ 862,220</b>
O&M	56,292	74,600	<b>72,362</b>	<b>74,600</b>
Total Expenditures	\$ 768,622	\$ 910,367	<b>\$ 873,553</b>	<b>\$ 936,820</b>

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TOWN OF ORO VALLEY  
NEXT YEAR BUDGET COMPARISON REPORT

P 1  
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PROJECTION: 2020 FY 2019/2020 BUDGET

FOR PERIOD 99

ACCOUNTS FOR: FINANCE	2018 ACTUAL	2019 ORIG BUD	2019 REVISED BUD	2020 TOWN MGR	2020 TOWN COUN	2020 FINAL	PCT CHANGE
10 PERSONNEL							
REGULAR EMPLOYEES	550,052.93	638,404.00	638,404.00	664,715.00	.00	.00	4.1%
GROUP INSURANCE	58,479.63	72,584.00	72,584.00	65,449.00	.00	.00	-9.8%
SOCIAL SECURITY/MEDICA	39,526.37	47,941.00	47,941.00	50,166.00	.00	.00	4.6%
ASRS CONTRIBUTIONS	62,761.76	75,332.00	75,332.00	80,497.00	.00	.00	6.9%
WORKERS' COMPENSATION	1,263.19	1,215.00	1,215.00	1,102.00	.00	.00	-9.3%
OTHER EMPLOYEE BENEFIT	245.43	291.00	291.00	291.00	.00	.00	.0%
PERSONNEL	712,329.31	835,767.00	835,767.00	862,220.00	.00	.00	3.2%
20 OPERATIONS & MAINTENANCE							
OUTSIDE PROFESSIONAL S	36,215.00	44,000.00	44,000.00	44,000.00	.00	.00	.0%
TELECOMMUNICATIONS	1,495.00	.00	.00	.00	.00	.00	.0%
POSTAGE	2,612.67	3,000.00	3,000.00	3,000.00	.00	.00	.0%
PRINTING & BINDING	3,438.50	5,000.00	5,000.00	5,000.00	.00	.00	.0%
TRAVEL & TRAINING	6,882.49	13,700.00	13,700.00	13,700.00	.00	.00	.0%
MEMBERSHIPS & SUBSCRIP	2,244.56	3,000.00	3,000.00	3,000.00	.00	.00	.0%
OFFICE SUPPLIES	2,229.98	4,400.00	4,400.00	4,400.00	.00	.00	.0%
NON-CAPITALIZED EQUIPM	1,074.13	1,500.00	1,500.00	1,500.00	.00	.00	.0%
MISCELLANEOUS OTHER OP	100.00	.00	.00	.00	.00	.00	.0%
OPERATIONS & MAINTENAN	56,292.33	74,600.00	74,600.00	74,600.00	.00	.00	.0%
TOTAL FINANCE	768,621.64	910,367.00	910,367.00	936,820.00	.00	.00	2.9%
GRAND TOTAL	768,621.64	910,367.00	910,367.00	936,820.00	.00	.00	2.9%

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# Administrative Services

## Human Resources

Human Resources provides services and support in the following areas: policy and procedure administration and compliance, compensation and benefits, training and education, performance management, and employee and labor relations.

	FY 2018 Actual	FY 2019 Budget	<b>FY 2019 Projected</b>	<b>FY 2020 Budget</b>
<b><i>PERSONNEL</i></b>				
Human Resource Director	1.00	1.00	<b>1.00</b>	<b>1.00</b>
Human Resource Analyst	2.00	2.00	<b>2.00</b>	<b>2.00</b>
Human Resource Assistant	-	1.00	<b>1.00</b>	<b>1.00</b>
Office Specialist	0.48	-	-	-
Total FTEs	3.48	4.00	<b>4.00</b>	<b>4.00</b>

	FY 2018 Actual	FY 2019 Budget	<b>FY 2019 Projected</b>	<b>FY 2020 Budget</b>
<b><i>PROGRAM EXPENDITURES</i></b>				
Personnel	\$ 316,361	\$ 338,305	<b>\$ 334,364</b>	<b>\$ 379,175</b>
O&M	52,021	86,183	<b>77,565</b>	<b>97,873</b>
Total Expenditures	\$ 368,382	\$ 424,488	<b>\$ 411,929</b>	<b>\$ 477,048</b>

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TOWN OF ORO VALLEY  
NEXT YEAR BUDGET COMPARISON REPORT

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bgnyrpts

PROJECTION: 2020 FY 2019/2020 BUDGET

FOR PERIOD 99

ACCOUNTS FOR: HUMAN RESOURCES	2018 ACTUAL	2019 ORIG BUD	2019 REVISED BUD	2020 TOWN MGR	2020 TOWN COUN	2020 FINAL	PCT CHANGE
10 PERSONNEL							
REGULAR EMPLOYEES	256,041.88	259,286.00	259,286.00	281,369.00	.00	.00	8.5%
GROUP INSURANCE	12,020.40	28,394.00	28,394.00	41,936.00	.00	.00	47.7%
SOCIAL SECURITY/MEDICA	19,273.94	19,391.00	19,391.00	21,184.00	.00	.00	9.2%
ASRS CONTRIBUTIONS	28,338.69	30,596.00	30,596.00	34,074.00	.00	.00	11.4%
WORKERS' COMPENSATION	540.62	493.00	493.00	467.00	.00	.00	-5.3%
OTHER EMPLOYEE BENEFIT	145.44	145.00	145.00	145.00	.00	.00	.0%
PERSONNEL	316,360.97	338,305.00	338,305.00	379,175.00	.00	.00	12.1%
20 OPERATIONS & MAINTENANCE							
OUTSIDE PROFESSIONAL S	3,113.84	8,560.00	8,560.00	6,000.00	.00	.00	-29.9%
TELECOMMUNICATIONS	1,087.33	.00	.00	.00	.00	.00	.0%
POSTAGE	186.09	400.00	400.00	400.00	.00	.00	.0%
PRINTING & BINDING	84.51	300.00	300.00	300.00	.00	.00	.0%
TRAVEL & TRAINING	3,543.79	13,500.00	13,500.00	27,450.00	.00	.00	103.3%
MEMBERSHIPS & SUBSCRIP	2,466.68	3,223.00	3,223.00	3,223.00	.00	.00	.0%
OFFICE SUPPLIES	2,952.69	2,500.00	2,500.00	2,500.00	.00	.00	.0%
RECRUITMENT-ADVERTISIN	7,965.06	5,000.00	5,000.00	15,000.00	.00	.00	200.0%
EMPLOYEE SERVICE AWARD	7,330.62	15,000.00	15,000.00	10,000.00	.00	.00	-33.3%
EMPLOYEE HOLIDAY PARTY	4,019.36	5,000.00	5,000.00	5,000.00	.00	.00	.0%
TUITION/CERT REIMBURSE	16,271.00	20,000.00	20,000.00	20,000.00	.00	.00	.0%
EMPLOYEE CERT REIMBURS	3,000.00	10,000.00	10,000.00	5,000.00	.00	.00	-50.0%
FINGER PRINTING	.00	2,700.00	2,700.00	3,000.00	.00	.00	11.1%
OPERATIONS & MAINTENAN	52,020.97	86,183.00	86,183.00	97,873.00	.00	.00	13.6%
TOTAL HUMAN RESOURCES	368,381.94	424,488.00	424,488.00	477,048.00	.00	.00	12.4%
GRAND TOTAL	368,381.94	424,488.00	424,488.00	477,048.00	.00	.00	12.4%

# Administrative Services Information Technology

Information Technology (IT) identifies, implements and supports technology needs throughout all Town departments to support their business needs. Responsibilities include: Geographic Information System (GIS) maps; management and security of the Town's computer networks; desktop and network technology acquisition; application development and support; database management; website support; and management of all Town voice and data systems.

	FY 2018 Actual	FY 2019 Budget	FY 2019 Projected	FY 2020 Budget
<b><i>PERSONNEL</i></b>				
Chief Information Officer (CIO)	-	1.00	<b>1.00</b>	<b>1.00</b>
IT Director	1.00	-	-	-
Network Administrator	2.00	2.00	<b>2.00</b>	<b>2.00</b>
Systems Analyst	1.00	2.00	<b>2.00</b>	<b>2.00</b>
Database Analyst	1.00	1.00	<b>1.00</b>	<b>1.00</b>
Senior GIS Administrator	-	-	<b>1.00</b>	<b>1.00</b>
Senior GIS Specialist	1.00	1.00	-	-
GIS Analyst	1.00	1.00	<b>1.00</b>	<b>1.00</b>
IT Analyst	1.00	1.00	<b>1.00</b>	<b>1.00</b>
Total FTEs	8.00	9.00	<b>9.00</b>	<b>9.00</b>

	FY 2018 Actual	FY 2019 Budget	FY 2019 Projected	FY 2020 Budget
<b><i>PROGRAM EXPENDITURES</i></b>				
Personnel	\$ 806,385	\$ 934,832	<b>\$ 905,573</b>	<b>\$ 942,627</b>
O&M	1,079,030	1,912,323	<b>1,874,077</b>	<b>2,068,875</b>
Capital	145,813	268,545	<b>268,545</b>	<b>252,000</b>
Total Expenditures	\$ 2,031,228	\$ 3,115,700	<b>\$ 3,048,195</b>	<b>\$ 3,263,502</b>

*The increase in FY 18/19 was due to the consolidation of all telecommunications and technology costs from across the organization to provide better oversight and efficiencies. Also included was a new systems analyst position to better meet the Town-wide goals and priorities regarding the increased use of technology.*

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TOWN OF ORO VALLEY  
NEXT YEAR BUDGET COMPARISON REPORT

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PROJECTION: 2020 FY 2019/2020 BUDGET

FOR PERIOD 99

ACCOUNTS FOR: INFORMATION TECHNOLOGY	2018 ACTUAL	2019 ORIG BUD	2019 REVISED BUD	2020 TOWN MGR	2020 TOWN COUN	2020 FINAL	PCT CHANGE
<hr/>							
10 PERSONNEL							
REGULAR EMPLOYEES	588,930.18	684,086.00	684,086.00	695,162.00	.00	.00	1.6%
GROUP INSURANCE	99,566.08	118,068.00	118,068.00	110,465.00	.00	.00	-6.4%
SOCIAL SECURITY/MEDICA	43,524.58	50,327.00	50,327.00	51,337.00	.00	.00	2.0%
ASRS CONTRIBUTIONS	67,766.86	80,722.00	80,722.00	84,184.00	.00	.00	4.3%
WORKERS' COMPENSATION	6,315.45	1,302.00	1,302.00	1,152.00	.00	.00	-11.5%
OTHER EMPLOYEE BENEFIT	281.79	327.00	327.00	327.00	.00	.00	.0%
PERSONNEL	806,384.94	934,832.00	934,832.00	942,627.00	.00	.00	.8%
<hr/>							
20 OPERATIONS & MAINTENANCE							
OUTSIDE PROFESSIONAL S	37,090.53	48,800.00	48,800.00	26,800.00	.00	.00	-45.1%
EQUIPMENT REPAIR & MAI	91,535.36	78,200.00	78,200.00	83,200.00	.00	.00	6.4%
RENTALS	103,037.33	105,000.00	105,000.00	100,000.00	.00	.00	-4.8%
TELECOMMUNICATIONS	137,610.98	454,932.00	454,932.00	493,300.00	.00	.00	8.4%
POSTAGE	96.69	200.00	200.00	200.00	.00	.00	.0%
TRAVEL & TRAINING	70,058.00	57,000.00	57,000.00	54,000.00	.00	.00	-5.3%
MEMBERSHIPS & SUBSCRIP	716.64	2,320.00	2,320.00	1,500.00	.00	.00	-35.3%
OFFICE SUPPLIES	3,475.51	4,000.00	4,000.00	5,000.00	.00	.00	25.0%
NON-CAPITALIZED EQUIPM	424.91	50,100.00	50,100.00	30,500.00	.00	.00	-39.1%
SOFTWARE MAINTENANCE & OPERATIONS & MAINTENAN	634,984.01 1,079,029.96	1,111,771.00 1,912,323.00	1,111,771.00 1,912,323.00	1,274,375.00 2,068,875.00	.00 .00	.00 .00	14.6% 8.2%
<hr/>							
30 CAPITAL OUTLAY							

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TOWN OF ORO VALLEY  
NEXT YEAR BUDGET COMPARISON REPORT

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bgnyrpts

PROJECTION: 2020 FY 2019/2020 BUDGET

FOR PERIOD 99

ACCOUNTS FOR: INFORMATION TECHNOLOGY	2018 ACTUAL	2019 ORIG BUD	2019 REVISED BUD	2020 TOWN MGR	2020 TOWN COUN	2020 FINAL	PCT CHANGE
MINOR ASSETS	135,397.57	254,545.00	254,545.00	242,000.00	.00	.00	-4.9%
EQUIPMENT	10,415.66	14,000.00	14,000.00	10,000.00	.00	.00	-28.6%
CAPITAL OUTLAY	145,813.23	268,545.00	268,545.00	252,000.00	.00	.00	-6.2%
TOTAL INFORMATION TECHNOLOGY	2,031,228.13	3,115,700.00	3,115,700.00	3,263,502.00	.00	.00	4.7%
GRAND TOTAL	2,031,228.13	3,115,700.00	3,115,700.00	3,263,502.00	.00	.00	4.7%

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# Clerk

The Clerk's Office is the centralized information distribution point for our citizens, Town Council and staff. Responsibilities include preserving the legislative history of the Town, maintaining public records of the Town and conducting fair and impartial elections. The Clerk's Office provides staff support to Town Council; public records and information; business licensing; records management; elections; voter registration; and notary services. Functions of the Clerk's Office are performed in accordance with Arizona Revised Statutes, Oro Valley Town Code and the administrative policies and objectives of the Town.

	FY 2018 Actual	FY 2019 Budget	<b>FY 2019 Projected</b>	<b>FY 2020 Budget</b>
<b><u>PERSONNEL</u></b>				
Town Clerk	1.00	1.00	<b>1.00</b>	<b>1.00</b>
Deputy Town Clerk	1.00	1.00	<b>1.00</b>	<b>1.00</b>
Senior Office Specialist	1.00	1.00	<b>1.00</b>	<b>1.00</b>
Office Assistant	1.44	1.48	<b>1.48</b>	<b>1.48</b>
Communications Intern	0.25	0.25	<b>0.25</b>	<b>0.25</b>
Total FTEs	4.69	4.73	<b>4.73</b>	<b>4.73</b>

	FY 2018 Actual	FY 2019 Budget	<b>FY 2019 Projected</b>	<b>FY 2020 Budget</b>
<b><u>PROGRAM EXPENDITURES</u></b>				
Personnel	\$ 297,875	\$ 336,159	<b>\$ 321,661</b>	<b>\$ 337,936</b>
O&M	166,827	108,400	<b>72,900</b>	<b>28,400</b>
Capital	5,124	-	<b>20,265</b>	-
Total	\$ 469,825	\$ 444,559	<b>\$ 414,826</b>	<b>\$ 366,336</b>

	FY 2018 Actual	FY 2019 Budget	<b>FY 2019 Projected</b>	<b>FY 2020 Budget</b>
<b><u>REVENUES BY FUNDING SOURCE</u></b>				
Business Licenses & Permits	\$ 206,927	\$ 204,000	<b>\$ 204,300</b>	<b>\$ 206,300</b>
Public Record Request Fees	2,270	3,000	<b>2,500</b>	<b>2,500</b>
Total Revenues	\$ 209,197	\$ 207,000	<b>\$ 206,800</b>	<b>\$ 208,800</b>

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TOWN OF ORO VALLEY  
NEXT YEAR BUDGET COMPARISON REPORT

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PROJECTION: 2020 FY 2019/2020 BUDGET

FOR PERIOD 99

ACCOUNTS FOR: TOWN CLERK	2018 ACTUAL	2019 ORIG BUD	2019 REVISED BUD	2020 TOWN MGR	2020 TOWN COUN	2020 FINAL	PCT CHANGE
10 PERSONNEL							
REGULAR EMPLOYEES	222,776.07	241,991.00	241,991.00	250,536.00	.00	.00	3.5%
OVERTIME PAY	285.27	.00	.00	.00	.00	.00	.0%
GROUP INSURANCE	36,120.75	49,564.00	49,564.00	40,422.00	.00	.00	-18.4%
SOCIAL SECURITY/MEDICA	16,292.28	17,678.00	17,678.00	18,487.00	.00	.00	4.6%
ASRS CONTRIBUTIONS	21,676.82	26,248.00	26,248.00	27,858.00	.00	.00	6.1%
WORKERS' COMPENSATION	514.46	460.00	460.00	415.00	.00	.00	-9.8%
OTHER EMPLOYEE BENEFIT PERSONNEL	209.07 297,874.72	218.00 336,159.00	218.00 336,159.00	218.00 337,936.00	.00 .00	.00 .00	.0% .5%
20 OPERATIONS & MAINTENANCE							
OUTSIDE PROFESSIONAL S	4,886.25	7,000.00	7,000.00	7,000.00	.00	.00	.0%
ELECTIONS	139,908.26	80,000.00	80,000.00	.00	.00	.00	-100.0%
EQUIPMENT REPAIR & MAI	1,320.00	500.00	500.00	500.00	.00	.00	.0%
RENTALS	3,766.08	4,600.00	4,600.00	4,600.00	.00	.00	.0%
TELECOMMUNICATIONS	710.77	.00	.00	.00	.00	.00	.0%
POSTAGE	2,543.33	3,000.00	3,000.00	3,000.00	.00	.00	.0%
ADVERTISING	4,933.25	4,500.00	4,500.00	4,500.00	.00	.00	.0%
PRINTING & BINDING	800.00	800.00	800.00	800.00	.00	.00	.0%
RECORDING FEES	949.00	1,000.00	1,000.00	1,000.00	.00	.00	.0%
TRAVEL & TRAINING	3,944.55	3,500.00	3,500.00	3,500.00	.00	.00	.0%
MEMBERSHIPS & SUBSCRIP	683.00	1,000.00	1,000.00	1,000.00	.00	.00	.0%

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TOWN OF ORO VALLEY  
NEXT YEAR BUDGET COMPARISON REPORT

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PROJECTION: 2020 FY 2019/2020 BUDGET

FOR PERIOD 99

ACCOUNTS FOR: TOWN CLERK	2018 ACTUAL	2019 ORIG BUD	2019 REVISED BUD	2020 TOWN MGR	2020 TOWN COUN	2020 FINAL	PCT CHANGE
OFFICE SUPPLIES	2,382.13	2,500.00	2,500.00	2,500.00	.00	.00	.0%
NON-CAPITALIZED EQUIPM	.00	.00	.00	.00	.00	.00	.0%
OPERATIONS & MAINTENAN	166,826.62	108,400.00	108,400.00	28,400.00	.00	.00	-73.8%
<hr/>							
30 CAPITAL OUTLAY							
BUILDINGS & IMPROVEMEN	.00	.00	.00	.00	.00	.00	.0%
EQUIPMENT	5,124.00	.00	.00	.00	.00	.00	.0%
CAPITAL OUTLAY	5,124.00	.00	.00	.00	.00	.00	.0%
TOTAL TOWN CLERK	469,825.34	444,559.00	444,559.00	366,336.00	.00	.00	-17.6%
GRAND TOTAL	469,825.34	444,559.00	444,559.00	366,336.00	.00	.00	-17.6%

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## Community and Economic Development (CED)

The Community and Economic Development (CED) Department supports and welcomes new and expanded business and residential development in the Town of Oro Valley. The department provides excellent customer service in coordinating all facets of economic development, planning, permitting, inspection and compliance of both horizontal and vertical construction within the community we serve. Our team is dedicated to ensuring that development proceeds in a safe and efficient manner to meet today's business needs. The department encourages the use of best practices in both community and economic development including innovative design that supports a sustainable economy, diverse employment opportunities, expanded education and cultural experiences for local residents.

### **PERSONNEL**

FY 2018 Actual	26.88
FY 2019 Budget	27.88
<b>FY 2019 Projected</b>	<b>28.38</b>
<b>FY 2020 Budget</b>	<b>28.38</b>

<b><u>EXPENDITURES BY DIVISION</u></b>	FY 2018 Actual	FY 2019 Budget	FY 2019 Projected	FY 2020 Budget
Administration	\$ 330,089	\$ 275,431	\$ 256,272	\$ 314,113
Permitting	1,137,475	1,038,195	978,042	1,073,982
Planning	522,710	599,188	557,999	603,906
Inspection and Compliance	800,751	842,822	841,137	864,113
Economic Development	-	113,688	109,819	188,307
Total Expenditures	\$ 2,791,025	\$ 2,869,324	\$ 2,743,269	\$ 3,044,421

<b><u>REVENUES BY FUNDING SOURCE</u></b>	FY 2018 Actual	FY 2019 Budget	FY 2019 Projected	FY 2020 Budget
Residential Building Permits	\$ 1,463,401	\$ 1,271,000	\$ 1,427,596	\$ 1,345,000
Commercial Building Permits	683,494	506,596	305,621	232,818
Special Inspection Fees	7,821	4,500	12,332	8,000
Zoning & Subdivision Fees	137,224	150,000	168,220	145,000
Sign Permits	29,709	20,000	20,517	20,000
Grading Permit Fees	162,012	75,000	108,672	90,000
Engineer Plan Review Fees	78,356	50,000	64,723	55,000
Fire Permits and Fees	81,211	55,000	57,058	55,000
Grading Review Fees	1,300	-	1,078	-
Total Revenues	\$ 2,644,528	\$ 2,132,096	\$ 2,165,817	\$ 1,950,818

2019-2020 Recommended Budget

## CED - Administration

The primary function of the Community and Economic Development Director is to ensure harmonious growth as well as the health, safety, and welfare of the public in the built environment. The director, with support of the division managers and administrators, provides leadership, direction and support to the department's staff. Responsibilities include: establishing departmental policy; leadership direction and support of the department's staff; preparation and management of the department's operating and capital budget; code interpretation and enforcement; revisions to the Town Code; Council support; Town Manager's Executive Leadership Team; customer service including effective public outreach and communication; and resolution of personnel and legal issues.

	FY 2018 Actual	FY 2019 Budget	<b>FY 2019 Projected</b>	<b>FY 2020 Budget</b>
<b><u>PERSONNEL</u></b>				
Comm. and Econ. Dev. Director	-	1.00	<b>1.00</b>	<b>1.00</b>
Director, Comm Dev & Public Works	1.00	-	-	-
Administrative Coordinator	-	0.60	<b>0.60</b>	<b>0.60</b>
Office Specialist	0.60	-	-	-
Total FTEs	1.60	1.60	<b>1.60</b>	<b>1.60</b>

	FY 2018 Actual	FY 2019 Budget	<b>FY 2019 Projected</b>	<b>FY 2020 Budget</b>
<b><u>PROGRAM EXPENDITURES</u></b>				
Personnel	\$ 230,344	\$ 202,856	<b>\$ 208,788</b>	<b>\$ 217,263</b>
O&M	99,745	72,575	<b>47,484</b>	<b>96,850</b>
Total Expenditures	\$ 330,089	\$ 275,431	<b>\$ 256,272</b>	<b>\$ 314,113</b>

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TOWN OF ORO VALLEY  
NEXT YEAR BUDGET COMPARISON REPORT

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PROJECTION: 2020 FY 2019/2020 BUDGET

FOR PERIOD 99

ACCOUNTS FOR:	2018 ACTUAL	2019 ORIG BUD	2019 REVISED BUD	2020 TOWN MGR	2020 TOWN COUN	2020 FINAL	PCT CHANGE
10 PERSONNEL							
REGULAR EMPLOYEES	171,757.39	150,458.00	150,458.00	161,337.00	.00	.00	7.2%
GROUP INSURANCE	24,911.44	22,133.00	22,133.00	23,119.00	.00	.00	4.5%
SOCIAL SECURITY/MEDICA	12,546.45	11,134.00	11,134.00	11,948.00	.00	.00	7.3%
ASRS CONTRIBUTIONS	19,767.73	17,754.00	17,754.00	19,538.00	.00	.00	10.0%
WORKERS' COMPENSATION	352.39	286.00	286.00	267.00	.00	.00	-6.6%
OTHER EMPLOYEE BENEFIT	1,008.99	1,091.00	1,091.00	1,054.00	.00	.00	-3.4%
PERSONNEL	230,344.39	202,856.00	202,856.00	217,263.00	.00	.00	7.1%
20 OPERATIONS & MAINTENANCE							
OUTSIDE PROFESSIONAL S	35,000.00	50,000.00	50,000.00	70,000.00	.00	.00	40.0%
VEHICLE REPAIR & MAINT	20,391.23	.00	.00	.00	.00	.00	.0%
TELECOMMUNICATIONS	741.21	.00	.00	.00	.00	.00	.0%
POSTAGE	1,193.15	1,000.00	1,000.00	1,000.00	.00	.00	.0%
PRINTING & BINDING	407.06	1,200.00	1,200.00	500.00	.00	.00	-58.3%
TRAVEL & TRAINING	6,365.06	3,575.00	3,575.00	3,950.00	.00	.00	10.5%
MEMBERSHIPS & SUBSCRIP	299.00	300.00	300.00	10,350.00	.00	.00	3350.0%
OFFICE SUPPLIES	7,068.18	15,500.00	15,500.00	10,000.00	.00	.00	-35.5%
GASOLINE	17,588.28	.00	.00	.00	.00	.00	.0%
NON-CAPITALIZED EQUIPM	144.44	1,000.00	1,000.00	1,000.00	.00	.00	.0%
UNIFORMS	.00	.00	.00	50.00	.00	.00	.0%
SOFTWARE MAINTENANCE &	.00	.00	.00	.00	.00	.00	.0%

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TOWN OF ORO VALLEY  
NEXT YEAR BUDGET COMPARISON REPORT

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bgnyrpts

PROJECTION: 2020 FY 2019/2020 BUDGET

FOR PERIOD 99

ACCOUNTS FOR: COMM DEV-ADMINISTRATION	2018 ACTUAL	2019 ORIG BUD	2019 REVISED BUD	2020 TOWN MGR	2020 TOWN COUN	2020 FINAL	PCT CHANGE
VEHICLE RESERVE	10,547.04	.00	.00	.00	.00	.00	.0%
OPERATIONS & MAINTENAN	99,744.65	72,575.00	72,575.00	96,850.00	.00	.00	33.4%
TOTAL COMM DEV-ADMINISTRATIO	330,089.04	275,431.00	275,431.00	314,113.00	.00	.00	14.0%

## CED - Permitting

The Permitting division coordinates all facets of plan review for permitting and development by assessing compliance with the codes and ordinances adopted by the Town. Plan review and coordination of projects include conceptual and final site plans, improvement plans, grading, building, walls, pools, spas, signs, equipment and miscellaneous projects for both residential and commercial development.

	FY 2018 Actual	FY 2019 Budget	FY 2019 Projected	FY 2020 Budget
<b><u>PERSONNEL</u></b>				
Division Mgr, Permitting	1.00	1.00	<b>1.00</b>	<b>1.00</b>
Senior Civil Engineer	1.00	1.00	<b>1.00</b>	<b>1.00</b>
Engineering Design Reviewer	1.00	1.00	<b>1.00</b>	<b>1.00</b>
Plans Examiner II	2.00	2.00	<b>2.00</b>	<b>2.00</b>
Plans Examiner I	1.00	1.00	<b>1.00</b>	<b>1.00</b>
Senior Planning Technician	1.00	1.00	<b>1.00</b>	<b>1.00</b>
Building Permit Tech	2.00	2.00	<b>2.00</b>	<b>2.00</b>
Office Specialist	0.48	0.48	<b>0.48</b>	<b>0.48</b>
Office Assistant	0.50	0.50	<b>1.00</b>	<b>1.00</b>
Total FTEs	9.98	9.98	<b>10.48</b>	<b>10.48</b>

	FY 2018 Actual	FY 2019 Budget	FY 2019 Projected	FY 2020 Budget
<b><u>PROGRAM EXPENDITURES</u></b>				
Personnel	\$ 890,286	\$ 919,785	<b>\$ 932,605</b>	<b>\$ 967,597</b>
O&M	247,190	118,410	<b>45,437</b>	<b>106,385</b>
Total Expenditures	\$ 1,137,475	\$ 1,038,195	<b>\$ 978,042</b>	<b>\$ 1,073,982</b>

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TOWN OF ORO VALLEY  
NEXT YEAR BUDGET COMPARISON REPORT

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PROJECTION: 2020 FY 2019/2020 BUDGET

FOR PERIOD 99

ACCOUNTS FOR: COMM DEV-PERMITTING	2018 ACTUAL	2019 ORIG BUD	2019 REVISED BUD	2020 TOWN MGR	2020 TOWN COUN	2020 FINAL	PCT CHANGE
10 PERSONNEL							
REGULAR EMPLOYEES	654,758.28	670,409.00	670,409.00	693,627.00	.00	.00	3.5%
GROUP INSURANCE	110,558.77	118,757.00	118,757.00	137,495.00	.00	.00	15.8%
SOCIAL SECURITY/MEDICA	47,733.34	49,380.00	49,380.00	50,819.00	.00	.00	2.9%
ASRS CONTRIBUTIONS	71,733.83	76,761.00	76,761.00	81,620.00	.00	.00	6.3%
WORKERS' COMPENSATION PERSONNEL	5,501.43 890,285.65	4,478.00 919,785.00	4,478.00 919,785.00	4,036.00 967,597.00	.00 .00	.00 .00	-9.9% 5.2%
20 OPERATIONS & MAINTENANCE							
OUTSIDE PROFESSIONAL S	238,401.93	102,500.00	102,500.00	95,000.00	.00	.00	-7.3%
TELECOMMUNICATIONS	747.50	.00	.00	.00	.00	.00	.0%
PRINTING & BINDING	.00	7,650.00	7,650.00	2,500.00	.00	.00	-67.3%
TRAVEL & TRAINING	6,032.23	5,200.00	5,200.00	6,000.00	.00	.00	15.4%
MEMBERSHIPS & SUBSCRIP	773.61	1,310.00	1,310.00	1,135.00	.00	.00	-13.4%
NON-CAPITALIZED EQUIPM	706.64	1,200.00	1,200.00	1,200.00	.00	.00	.0%
UNIFORMS	427.82	550.00	550.00	550.00	.00	.00	.0%
MISCELLANEOUS OTHER OP	99.79	.00	.00	.00	.00	.00	.0%
OPERATIONS & MAINTENAN	247,189.52	118,410.00	118,410.00	106,385.00	.00	.00	-10.2%
TOTAL COMM DEV-PERMITTING	1,137,475.17	1,038,195.00	1,038,195.00	1,073,982.00	.00	.00	3.4%

## CED - Planning

The Planning division administers the General Plan and Zoning Code for the harmonious growth of the town. The division is responsible for providing planning and zoning services to the community, Town Council, Planning and Zoning Commission, Board of Adjustment, and project teams. The division's current work plan focuses on updates to the sign code, zoning code, general plan and associated guidelines and standards.

	FY 2018 Actual	FY 2019 Budget	<b>FY 2019 Projected</b>	<b>FY 2020 Budget</b>
<b><u>PERSONNEL</u></b>				
Division Mgr, Planning	1.00	1.00	<b>1.00</b>	<b>1.00</b>
Principal Planner	2.00	2.00	<b>2.00</b>	<b>2.00</b>
Senior Planner	1.00	1.00	<b>1.00</b>	<b>1.00</b>
Planner	1.00	1.00	<b>1.00</b>	<b>1.00</b>
Senior Office Specialist	1.00	1.00	<b>1.00</b>	<b>1.00</b>
Intern	0.30	0.30	<b>0.30</b>	<b>0.30</b>
Total FTEs	6.30	6.30	<b>6.30</b>	<b>6.30</b>

	FY 2018 Actual	FY 2019 Budget	<b>FY 2019 Projected</b>	<b>FY 2020 Budget</b>
<b><u>PROGRAM EXPENDITURES</u></b>				
Personnel	\$ 480,692	\$ 544,478	<b>\$ 503,289</b>	<b>\$ 549,196</b>
O&M	42,018	54,710	<b>54,710</b>	<b>54,710</b>
Total Expenditures	\$ 522,710	\$ 599,188	<b>\$ 557,999</b>	<b>\$ 603,906</b>

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TOWN OF ORO VALLEY  
NEXT YEAR BUDGET COMPARISON REPORT

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bgnyrpts

PROJECTION: 2020 FY 2019/2020 BUDGET

FOR PERIOD 99

ACCOUNTS FOR: COMM DEV-PLANNING	2018 ACTUAL	2019 ORIG BUD	2019 REVISED BUD	2020 TOWN MGR	2020 TOWN COUN	2020 FINAL	PCT CHANGE
10 PERSONNEL							
REGULAR EMPLOYEES	370,394.53	410,293.00	410,293.00	428,195.00	.00	.00	4.4%
GROUP INSURANCE	40,576.73	55,330.00	55,330.00	37,099.00	.00	.00	-32.9%
SOCIAL SECURITY/MEDICA	27,090.36	30,580.00	30,580.00	32,282.00	.00	.00	5.6%
ASRS CONTRIBUTIONS	41,552.43	47,494.00	47,494.00	50,910.00	.00	.00	7.2%
WORKERS' COMPENSATION PERSONNEL	1,078.09 480,692.14	781.00 544,478.00	781.00 544,478.00	710.00 549,196.00	.00 .00	.00 .00	-9.1% .9%
20 OPERATIONS & MAINTENANCE							
OUTSIDE PROFESSIONAL S	2,000.00	15,000.00	15,000.00	17,800.00	.00	.00	18.7%
TELECOMMUNICATIONS	698.31	.00	.00	.00	.00	.00	.0%
POSTAGE	5,070.95	5,000.00	5,000.00	4,000.00	.00	.00	-20.0%
ADVERTISING	11,636.25	12,350.00	12,350.00	11,050.00	.00	.00	-10.5%
PRINTING & BINDING	3,097.19	6,400.00	6,400.00	4,700.00	.00	.00	-26.6%
TRAVEL & TRAINING	4,151.72	4,900.00	4,900.00	5,800.00	.00	.00	18.4%
MEMBERSHIPS & SUBSCRIP	2,832.00	4,280.00	4,280.00	4,580.00	.00	.00	7.0%
OFFICE SUPPLIES	7,719.98	4,700.00	4,700.00	4,700.00	.00	.00	.0%
UNIFORMS	.00	.00	.00	1,000.00	.00	.00	.0%
FIELD SUPPLIES	4,811.30	2,080.00	2,080.00	1,080.00	.00	.00	-48.1%
OPERATIONS & MAINTENAN	42,017.70	54,710.00	54,710.00	54,710.00	.00	.00	.0%
TOTAL COMM DEV-PLANNING	522,709.84	599,188.00	599,188.00	603,906.00	.00	.00	.8%

## CED - Inspection & Compliance

The Inspection and Compliance division is responsible for inspecting all new and altered, commercial and residential, vertical and horizontal construction within the town to assess their compliance with the codes and ordinances adopted by the Town. The division is also responsible for the monitoring and enforcement of the zoning, building and Town codes and ordinances, including all construction, plant salvage, landscape, signage, and development performance standards.

	FY 2018 Actual	FY 2019 Budget	<b>FY 2019 Projected</b>	<b>FY 2020 Budget</b>
<b><i>PERSONNEL</i></b>				
Division Mgr, Inspection & Compliance	1.00	1.00	<b>1.00</b>	<b>1.00</b>
Building Inspector II	4.00	4.00	<b>4.00</b>	<b>4.00</b>
Building Inspector I	1.00	1.00	<b>1.00</b>	<b>1.00</b>
Code Compliance Specialist	1.00	1.00	<b>1.00</b>	<b>1.00</b>
Zoning Technician	1.00	1.00	<b>1.00</b>	<b>1.00</b>
Senior Office Assistant	1.00	1.00	<b>1.00</b>	<b>1.00</b>
Total FTEs	9.00	9.00	<b>9.00</b>	<b>9.00</b>

	FY 2018 Actual	FY 2019 Budget	<b>FY 2019 Projected</b>	<b>FY 2020 Budget</b>
<b><i>PROGRAM EXPENDITURES</i></b>				
Personnel	\$ 784,647	\$ 824,827	<b>\$ 824,827</b>	<b>\$ 850,558</b>
O&M	16,105	17,995	<b>16,310</b>	<b>13,555</b>
Total Expenditures	\$ 800,751	\$ 842,822	<b>\$ 841,137</b>	<b>\$ 864,113</b>

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TOWN OF ORO VALLEY  
NEXT YEAR BUDGET COMPARISON REPORT

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bgnyrpts

PROJECTION: 2020 FY 2019/2020 BUDGET

FOR PERIOD 99

ACCOUNTS FOR:	2018	2019	2019	2020	2020	2020	PCT
COMM DEV-INSPECT & COMPLIANCE	ACTUAL	ORIG BUD	REVISED BUD	TOWN MGR	TOWN COUN	FINAL	CHANGE
<hr/>							
10 PERSONNEL							
REGULAR EMPLOYEES	558,051.94	585,247.00	585,247.00	604,704.00	.00	.00	3.3%
GROUP INSURANCE	113,263.83	119,883.00	119,883.00	121,282.00	.00	.00	1.2%
SOCIAL SECURITY/MEDICA	40,534.08	42,942.00	42,942.00	44,416.00	.00	.00	3.4%
ASRS CONTRIBUTIONS	64,208.60	69,059.00	69,059.00	73,230.00	.00	.00	6.0%
WORKERS' COMPENSATION	8,588.14	7,696.00	7,696.00	6,926.00	.00	.00	-10.0%
PERSONNEL	784,646.59	824,827.00	824,827.00	850,558.00	.00	.00	3.1%
<hr/>							
20 OPERATIONS & MAINTENANCE							
OUTSIDE PROFESSIONAL S	.00	300.00	300.00	300.00	.00	.00	.0%
TELECOMMUNICATIONS	8,701.83	.00	.00	.00	.00	.00	.0%
POSTAGE	.00	1,000.00	1,000.00	1,000.00	.00	.00	.0%
PRINTING & BINDING	945.71	6,600.00	6,600.00	1,300.00	.00	.00	-80.3%
TRAVEL & TRAINING	2,572.83	2,600.00	2,600.00	4,800.00	.00	.00	84.6%
MEMBERSHIPS & SUBSCRIP	734.70	3,295.00	3,295.00	1,955.00	.00	.00	-40.7%
NON-CAPITALIZED EQUIPM	750.39	600.00	600.00	1,300.00	.00	.00	116.7%
UNIFORMS	1,584.21	3,000.00	3,000.00	2,250.00	.00	.00	-25.0%
FIELD SUPPLIES	814.99	600.00	600.00	650.00	.00	.00	8.3%
OPERATIONS & MAINTENAN	16,104.66	17,995.00	17,995.00	13,555.00	.00	.00	-24.7%
TOTAL COMM DEV-INSPECT & COM	800,751.25	842,822.00	842,822.00	864,113.00	.00	.00	2.5%

## CED - Economic Development

Beginning FY 2019, Economic Development was a new General Fund division within the Community and Economic Development Department. These costs were previously budgeted in the Bed Tax Fund. Economic Development is responsible for business recruitment, retention and expansion.

	FY 2018 Actual	FY 2019 Budget	<b>FY 2019 Projected</b>	<b>FY 2020 Budget</b>
<b><i>PERSONNEL</i></b>				
Economic Development Specialist	-	1.00	<b>1.00</b>	<b>1.00</b>
Total FTEs	-	1.00	<b>1.00</b>	<b>1.00</b>

	FY 2018 Actual	FY 2019 Budget	<b>FY 2019 Projected</b>	<b>FY 2020 Budget</b>
<b><i>PROGRAM EXPENDITURES</i></b>				
Personnel	\$ -	\$ 81,062	<b>\$ 81,062</b>	<b>\$ 83,729</b>
O&M	-	32,626	<b>28,757</b>	<b>104,578</b>
Total Expenditures	\$ -	\$ 113,688	<b>\$ 109,819</b>	<b>\$ 188,307</b>

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TOWN OF ORO VALLEY  
NEXT YEAR BUDGET COMPARISON REPORT

P 1  
bgnyrpts

PROJECTION: 2020 FY 2019/2020 BUDGET

FOR PERIOD 99

ACCOUNTS FOR: ECONOMIC DEVELOPMENT	2018 ACTUAL	2019 ORIG BUD	2019 REVISED BUD	2020 TOWN MGR	2020 TOWN COUN	2020 FINAL	PCT CHANGE
<hr/>							
10 PERSONNEL							
REGULAR EMPLOYEES	.00	54,095.00	54,095.00	55,754.00	.00	.00	3.1%
GROUP INSURANCE	.00	16,502.00	16,502.00	17,035.00	.00	.00	3.2%
SOCIAL SECURITY/MEDICA	.00	3,979.00	3,979.00	4,096.00	.00	.00	2.9%
ASRS CONTRIBUTIONS	.00	6,383.00	6,383.00	6,752.00	.00	.00	5.8%
WORKERS' COMPENSATION	.00	103.00	103.00	92.00	.00	.00	-10.7%
PERSONNEL	.00	81,062.00	81,062.00	83,729.00	.00	.00	3.3%
<hr/>							
20 OPERATIONS & MAINTENANCE							
OUTSIDE PROFESSIONAL S	.00	.00	.00	25,000.00	.00	.00	.0%
TOURISM & ECONOMIC DEV	.00	15,000.00	15,000.00	50,000.00	.00	.00	233.3%
POSTAGE	.00	250.00	250.00	500.00	.00	.00	100.0%
PRINTING & BINDING	.00	4,000.00	4,000.00	5,000.00	.00	.00	25.0%
TRAVEL & TRAINING	.00	10,480.00	10,480.00	20,847.00	.00	.00	98.9%
MEMBERSHIPS & SUBSCRIP	.00	1,396.00	1,396.00	1,481.00	.00	.00	6.1%
OFFICE SUPPLIES	.00	1,500.00	1,500.00	1,500.00	.00	.00	.0%
UNIFORMS	.00	.00	.00	250.00	.00	.00	.0%
OPERATIONS & MAINTENAN	.00	32,626.00	32,626.00	104,578.00	.00	.00	220.5%
TOTAL ECONOMIC DEVELOPMENT	.00	113,688.00	113,688.00	188,307.00	.00	.00	65.6%



## Council

Town Council consists of seven officials elected by residents of the town. The Mayor is directly elected by the citizens while the Vice-Mayor is selected by the Council annually. Councilmembers serve four-year overlapping terms in the manner prescribed by state law. The Mayor and councilmembers of Oro Valley are committed to high quality municipal services and responsible development. Through the Town Manager, the Town Council provides policy direction by adopting rules, regulations, and procedures to meet community needs. The Mayor and councilmembers remain accountable and accessible to the residents through their commitment to full, honest, and timely communication and exchange promoting responsive, responsible governance.

	<u>FY 2018 Actual</u>	<u>FY 2019 Budget</u>	<u>FY 2019 Projected</u>	<u>FY 2020 Budget</u>
<b><u>PERSONNEL</u></b>				
Mayor	1.00	1.00	<b>1.00</b>	<b>1.00</b>
Councilmember	<u>6.00</u>	<u>6.00</u>	<u><b>6.00</b></u>	<u><b>6.00</b></u>
Total FTEs	7.00	7.00	<b>7.00</b>	<b>7.00</b>

	<u>FY 2018 Actual</u>	<u>FY 2019 Budget</u>	<u>FY 2019 Projected</u>	<u>FY 2020 Budget</u>
<b><u>PROGRAM EXPENDITURES</u></b>				
Personnel	\$ 78,840	\$ 78,819	<b>\$ 78,819</b>	<b>\$ 78,801</b>
O&M	<u>110,549</u>	<u>131,675</u>	<u><b>125,091</b></u>	<u><b>127,200</b></u>
Total Expenditures	\$ 189,389	\$ 210,494	<b>\$ 203,910</b>	<b>\$ 206,001</b>

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TOWN OF ORO VALLEY  
NEXT YEAR BUDGET COMPARISON REPORT

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PROJECTION: 2020 FY 2019/2020 BUDGET

FOR PERIOD 99

ACCOUNTS FOR: TOWN COUNCIL	2018 ACTUAL	2019 ORIG BUD	2019 REVISED BUD	2020 TOWN MGR	2020 TOWN COUN	2020 FINAL	PCT CHANGE
10 PERSONNEL							
REGULAR EMPLOYEES	73,088.60	73,089.00	73,089.00	73,089.00	.00	.00	.0%
SOCIAL SECURITY/MEDICA	5,590.78	5,591.00	5,591.00	5,591.00	.00	.00	.0%
WORKERS' COMPENSATION	161.03	139.00	139.00	121.00	.00	.00	-12.9%
PERSONNEL	78,840.41	78,819.00	78,819.00	78,801.00	.00	.00	.0%
20 OPERATIONS & MAINTENANCE							
TELECOMMUNICATIONS	5,567.53	.00	.00	.00	.00	.00	.0%
POSTAGE	28.41	100.00	100.00	100.00	.00	.00	.0%
PRINTING & BINDING	356.32	1,000.00	1,000.00	1,000.00	.00	.00	.0%
OV YOUTH ADVISORY COUN	3,355.15	5,500.00	5,500.00	.00	.00	.00	-100.0%
TRAVEL & TRAINING	9,493.13	35,000.00	35,000.00	35,000.00	.00	.00	.0%
MEMBERSHIPS & SUBSCRIP	66,446.59	68,375.00	68,375.00	68,100.00	.00	.00	-.4%
OFFICE SUPPLIES	7,450.06	4,700.00	4,700.00	6,000.00	.00	.00	27.7%
NON-CAPITALIZED EQUIPM	856.99	1,000.00	1,000.00	1,000.00	.00	.00	.0%
VOLUNTEER RECOGNITION	16,994.71	16,000.00	16,000.00	16,000.00	.00	.00	.0%
OPERATIONS & MAINTENAN	110,548.89	131,675.00	131,675.00	127,200.00	.00	.00	-3.4%
TOTAL TOWN COUNCIL	189,389.30	210,494.00	210,494.00	206,001.00	.00	.00	-2.1%
GRAND TOTAL	189,389.30	210,494.00	210,494.00	206,001.00	.00	.00	-2.1%

\*\* END OF REPORT - Generated by WENDY GOMEZ \*\*



## General Administration

The General Administration budget accounts for certain overhead costs such as utility expense, general liability insurance and, beginning FY 18/19, regional partnerships for tourism and economic development, as well as vehicle reserves (excluding Enterprise Funds). It also allocates monetary transfers to subsidize various funds, i.e. debt service and capital projects.

	FY 2018 Actual	FY 2019 Budget	<b>FY 2019 Projected</b>	<b>FY 2020 Budget</b>
<b><i>PROGRAM EXPENDITURES</i></b>				
O&M	\$ 1,712,692	\$ 2,676,700	<b>\$ 2,275,983</b>	<b>\$ 2,605,400</b>
Capital	121,907	20,000	<b>99,741</b>	<b>20,000</b>
Transfer to Highway Fund	-	550,000	-	-
Transfer to Debt Service Fund	412,961	747,514	<b>747,514</b>	<b>944,246</b>
Transfer to Capital Fund	1,811,707	3,403,000	<b>3,403,000</b>	<b>1,350,000</b>
Transfer to Fleet Fund	300,000	-	-	-
Total Expenditures	<b>\$ 4,359,266</b>	<b>\$ 7,397,214</b>	<b>\$ 6,526,238</b>	<b>\$ 4,919,646</b>

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TOWN OF ORO VALLEY  
NEXT YEAR BUDGET COMPARISON REPORT

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bgnyrpts

PROJECTION: 2020 FY 2019/2020 BUDGET

FOR PERIOD 99

ACCOUNTS FOR: GENERAL ADMINISTRATION	2018 ACTUAL	2019 ORIG BUD	2019 REVISED BUD	2020 TOWN MGR	2020 TOWN COUN	2020 FINAL	PCT CHANGE
20 OPERATIONS & MAINTENANCE							
OUTSIDE PROFESSIONAL S	265,285.55	213,000.00	213,000.00	228,000.00	.00	.00	7.0%
TOURISM & ECONOMIC DEV	.00	689,500.00	689,500.00	519,500.00	.00	.00	-24.7%
CUSTODY PRISONERS	160,418.92	150,000.00	150,000.00	180,000.00	.00	.00	20.0%
WATER & SEWAGE	5,449.11	7,000.00	7,000.00	7,000.00	.00	.00	.0%
WASTE DISPOSAL FEES	2,428.14	5,000.00	5,000.00	5,000.00	.00	.00	.0%
VEHICLE REPAIR & MAINT	2,950.81	.00	.00	.00	.00	.00	.0%
EQUIPMENT REPAIR & MAI	379.93	.00	.00	.00	.00	.00	.0%
RENTALS	508.14	.00	.00	.00	.00	.00	.0%
INSURANCE	223,746.10	222,000.00	222,000.00	230,000.00	.00	.00	3.6%
TRAVEL & TRAINING	3,344.76	4,000.00	4,000.00	8,000.00	.00	.00	100.0%
MEMBERSHIPS & SUBSCRIP	279.19	500.00	500.00	500.00	.00	.00	.0%
OFFICE SUPPLIES	9,733.51	11,000.00	11,000.00	14,500.00	.00	.00	31.8%
NATURAL GAS & ELECTRIC	29,735.04	36,000.00	36,000.00	36,000.00	.00	.00	.0%
GASOLINE	1,220.87	.00	.00	.00	.00	.00	.0%
NON-CAPITALIZED EQUIPM	.00	.00	.00	.00	.00	.00	.0%
MISCELLANEOUS OTHER OP	3,294.27	.00	.00	.00	.00	.00	.0%
ANNEXATION EXPENSES	5,775.32	5,000.00	5,000.00	5,000.00	.00	.00	.0%
SPECIAL EVENTS	622.40	30,000.00	30,000.00	30,000.00	.00	.00	.0%
VEHICLE RESERVE	5,000.04	420,400.00	420,400.00	536,900.00	.00	.00	27.7%
PAYMENTS TO OUTSIDE AG	88,710.49	90,000.00	90,000.00	630,000.00	.00	.00	600.0%

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TOWN OF ORO VALLEY  
NEXT YEAR BUDGET COMPARISON REPORT

P 2  
bgnyrpts

PROJECTION: 2020 FY 2019/2020 BUDGET

FOR PERIOD 99

ACCOUNTS FOR: GENERAL ADMINISTRATION	2018 ACTUAL	2019 ORIG BUD	2019 REVISED BUD	2020 TOWN MGR	2020 TOWN COUN	2020 FINAL	PCT CHANGE
COMMUNITY ENGAGE INITI	.00	.00	.00	20,000.00	.00	.00	.0%
RETAIL SALES TAX REBAT	764,096.00	638,300.00	638,300.00	.00	.00	.00	-100.0%
FINGER PRINTING	2,290.00	.00	.00	.00	.00	.00	.0%
ANIMAL CONTROL SERVICE OPERATIONS & MAINTENAN	137,422.97 1,712,691.56	155,000.00 2,676,700.00	155,000.00 2,676,700.00	155,000.00 2,605,400.00	.00 .00	.00 .00	.0% -2.7%
<hr/>							
30 CAPITAL OUTLAY							
MINOR ASSETS	13,928.82	.00	.00	.00	.00	.00	.0%
BUILDINGS & IMPROVEMEN	100,108.07	.00	.00	.00	.00	.00	.0%
EQUIPMENT CAPITAL OUTLAY	7,870.04 121,906.93	20,000.00 20,000.00	20,000.00 20,000.00	20,000.00 20,000.00	.00 .00	.00 .00	.0% .0%
<hr/>							
40 OTHER FINANCING USES							
TRANSFER TO SPECIAL RE	.00	550,000.00	550,000.00	.00	.00	.00	-100.0%
TRANSFER TO DEBT SERVI	412,961.00	747,514.00	747,514.00	944,246.00	.00	.00	26.3%
TRANSFER TO CAPITAL PR	1,811,707.00	3,403,000.00	3,403,000.00	1,350,000.00	.00	.00	-60.3%
TR TO INTERNAL SERVICE	300,000.00	.00	.00	.00	.00	.00	.0%
OTHER FINANCING USES	2,524,668.00	4,700,514.00	4,700,514.00	2,294,246.00	.00	.00	-51.2%
TOTAL GENERAL ADMINISTRATION	4,359,266.49	7,397,214.00	7,397,214.00	4,919,646.00	.00	.00	-33.5%
GRAND TOTAL	4,359,266.49	7,397,214.00	7,397,214.00	4,919,646.00	.00	.00	-33.5%

\*\* END OF REPORT - Generated by WENDY GOMEZ \*\*



## Legal

The Legal Services Department handles civil matters for the Mayor and Council, Town Manager and Town Departments; and prosecutes misdemeanor crimes and traffic violations within the town. The department is committed to providing the highest quality representation possible to meet the present and future needs of the Town in an efficient and effective manner.

	FY 2018 Actual	FY 2019 Budget	FY 2019 Projected	FY 2020 Budget
<b><u>PERSONNEL</u></b>				
Town Attorney	-	-	-	1.00
Legal Services Director	1.00	1.00	1.00	-
Town Prosecutor	-	-	-	1.00
Chief Civil Deputy Attorney	1.00	1.00	1.00	1.00
Assistant Town Prosecutor	1.00	1.00	1.00	1.00
Senior Paralegal	1.00	1.00	1.00	1.00
Paralegal I	1.00	1.00	1.00	1.00
Legal Secretary	1.00	1.00	1.00	1.00
Total FTEs	6.00	6.00	6.00	7.00

	FY 2018 Actual	FY 2019 Budget	FY 2019 Projected	FY 2020 Budget
<b><u>PROGRAM EXPENDITURES</u></b>				
Personnel	\$ 672,406	\$ 702,847	\$ 702,847	\$ 900,493
O&M	58,452	88,220	70,576	67,035
Capital	-	2,500	-	4,700
Total Expenditures	\$ 730,857	\$ 793,567	\$ 773,423	\$ 972,228

	FY 2018 Actual	FY 2019 Budget	FY 2019 Projected	FY 2020 Budget
<b><u>REVENUES BY FUNDING SOURCE</u></b>				
State Grants	\$ -	\$ 2,500	\$ -	\$ -
Total Revenues	\$ -	\$ 2,500	\$ -	\$ -

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TOWN OF ORO VALLEY  
NEXT YEAR BUDGET COMPARISON REPORT

P 1  
bgnrpts

PROJECTION: 2020 FY 2019/2020 BUDGET

FOR PERIOD 99

ACCOUNTS FOR: LEGAL	2018 ACTUAL	2019 ORIG BUD	2019 REVISED BUD	2020 TOWN MGR	2020 TOWN COUN	2020 FINAL	PCT CHANGE
<hr/>							
10 PERSONNEL							
REGULAR EMPLOYEES	516,441.85	537,609.00	537,609.00	683,160.00	.00	.00	27.1%
GROUP INSURANCE	57,657.57	60,500.00	60,500.00	82,413.00	.00	.00	36.2%
SOCIAL SECURITY/MEDICA	37,606.61	40,144.00	40,144.00	50,896.00	.00	.00	26.8%
ASRS CONTRIBUTIONS	59,420.99	63,438.00	63,438.00	82,731.00	.00	.00	30.4%
WORKERS' COMPENSATION	1,060.32	938.00	938.00	1,038.00	.00	.00	10.7%
OTHER EMPLOYEE BENEFIT	218.16	218.00	218.00	255.00	.00	.00	17.0%
PERSONNEL	672,405.50	702,847.00	702,847.00	900,493.00	.00	.00	28.1%
<hr/>							
20 OPERATIONS & MAINTENANCE							
OUTSIDE PROFESSIONAL S	21,682.33	50,000.00	50,000.00	26,000.00	.00	.00	-48.0%
EQUIPMENT REPAIR & MAI	.00	500.00	500.00	500.00	.00	.00	.0%
POSTAGE	2,044.51	2,000.00	2,000.00	2,000.00	.00	.00	.0%
PRINTING & BINDING	23.99	1,000.00	1,000.00	1,000.00	.00	.00	.0%
TRAVEL & TRAINING	1,679.25	3,000.00	3,000.00	4,375.00	.00	.00	45.8%
MEMBERSHIPS & SUBSCRIP	30,344.36	28,520.00	28,520.00	29,160.00	.00	.00	2.2%
OFFICE SUPPLIES	2,677.11	3,200.00	3,200.00	4,000.00	.00	.00	25.0%
OPERATIONS & MAINTENAN	58,451.55	88,220.00	88,220.00	67,035.00	.00	.00	-24.0%
<hr/>							
30 CAPITAL OUTLAY							
MINOR ASSETS	.00	.00	.00	4,700.00	.00	.00	.0%
EQUIPMENT	.00	2,500.00	2,500.00	.00	.00	.00	-100.0%
CAPITAL OUTLAY	.00	2,500.00	2,500.00	4,700.00	.00	.00	88.0%
TOTAL LEGAL	730,857.05	793,567.00	793,567.00	972,228.00	.00	.00	22.5%
GRAND TOTAL	730,857.05	793,567.00	793,567.00	972,228.00	.00	.00	22.5%

\*\* END OF REPORT - Generated by WENDY GOMEZ \*\*



## Magistrate Court

The Oro Valley Magistrate Court is charged with the processing and adjudication by trial, hearing or otherwise, of all cases filed in the Court. This includes misdemeanor criminal and traffic cases, civil traffic cases and Town Code violations. The Court is also responsible for the collection of fines, surcharges, restitution and other fees, issuing domestic violence orders of protection and injunctions against harassment, taking applications for and issuing marriage licenses, and performing weddings. Services rendered by the Court are governed by rules set by the Arizona Supreme Court, statutes and/or ordinances enacted by the Arizona Legislature and/or the Oro Valley Town Council.

	FY 2018 Actual	FY 2019 Budget	FY 2019 Projected	FY 2020 Budget
<b><i>PERSONNEL</i></b>				
Magistrate Judge	1.00	1.00	<b>1.00</b>	<b>1.00</b>
Court Administrator	1.00	1.00	<b>1.00</b>	<b>1.00</b>
Courtroom Clerk	1.00	1.00	<b>1.00</b>	<b>1.00</b>
Senior Court Clerk	3.00	3.00	<b>3.00</b>	<b>3.00</b>
Court Clerk	1.00	1.00	<b>1.00</b>	<b>1.48</b>
Bailiff	1.00	1.00	<b>1.00</b>	<b>1.00</b>
Total FTEs	8.00	8.00	<b>8.00</b>	<b>8.48</b>

	FY 2018 Actual	FY 2019 Budget	FY 2019 Projected	FY 2020 Budget
<b><i>PROGRAM EXPENDITURES</i></b>				
Personnel	\$ 748,059	\$ 756,565	<b>\$ 745,446</b>	<b>\$ 788,291</b>
O&M	127,216	127,820	<b>127,820</b>	<b>135,270</b>
Total Expenditures	\$ 875,275	\$ 884,385	<b>\$ 873,266</b>	<b>\$ 923,561</b>

	FY 2018 Actual	FY 2019 Budget	FY 2019 Projected	FY 2020 Budget
<b><i>REVENUES BY FUNDING SOURCE</i></b>				
Court Costs	\$ 146,042	\$ 130,000	<b>\$ 126,000</b>	<b>\$ 130,000</b>
Court Security Fee <sup>(A)</sup>	-	-	<b>45,000</b>	<b>20,000</b>
Public Defender Fees	6,557	5,000	<b>2,400</b>	<b>2,400</b>
Fines	131,393	120,000	<b>120,000</b>	<b>120,000</b>
Total Revenues	\$ 283,992	\$ 255,000	<b>\$ 293,400</b>	<b>\$ 272,400</b>

(A) Fee was established in 2010; will be utilized to complete courtroom remodel CIP project in FY 18/19 and cover a portion of the bailiff's personnel costs beginning FY 19/20

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TOWN OF ORO VALLEY  
NEXT YEAR BUDGET COMPARISON REPORT

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bgnyrpts

PROJECTION: 2020 FY 2019/2020 BUDGET

FOR PERIOD 99

ACCOUNTS FOR: MAGISTRATE COURT	2018 ACTUAL	2019 ORIG BUD	2019 REVISED BUD	2020 TOWN MGR	2020 TOWN COUN	2020 FINAL	PCT CHANGE
10 PERSONNEL							
REGULAR EMPLOYEES	549,272.37	540,675.00	540,675.00	567,567.00	.00	.00	5.0%
OVERTIME PAY	554.12	5,000.00	5,000.00	5,000.00	.00	.00	.0%
HOLIDAY PAY	.00	.00	.00	.00	.00	.00	.0%
UNIFORM ALLOWANCE	1,200.00	1,200.00	1,200.00	1,200.00	.00	.00	.0%
GROUP INSURANCE	81,943.48	88,288.00	88,288.00	86,301.00	.00	.00	-2.3%
SOCIAL SECURITY/MEDICA	39,423.63	40,279.00	40,279.00	42,425.00	.00	.00	5.3%
APRS CONTRIBUTIONS	21,039.82	25,157.00	25,157.00	27,347.00	.00	.00	8.7%
ASRS CONTRIBUTIONS	53,263.15	54,723.00	54,723.00	57,254.00	.00	.00	4.6%
WORKERS' COMPENSATION	1,071.82	952.00	952.00	870.00	.00	.00	-8.6%
OTHER EMPLOYEE BENEFIT PERSONNEL	290.88 748,059.27	291.00 756,565.00	291.00 756,565.00	327.00 788,291.00	.00 .00	.00 .00	12.4% 4.2%
20 OPERATIONS & MAINTENANCE							
OUTSIDE PROFESSIONAL S	9,512.61	13,500.00	13,500.00	13,500.00	.00	.00	.0%
JURY FEES	195.71	1,500.00	1,500.00	1,700.00	.00	.00	13.3%
COURT APPOINTED ATTORN	67,744.05	56,000.00	56,000.00	60,000.00	.00	.00	7.1%
EQUIPMENT REPAIR & MAI	213.80	1,000.00	1,000.00	1,000.00	.00	.00	.0%
RENTALS	12,000.00	12,000.00	12,000.00	12,700.00	.00	.00	5.8%
INSURANCE	19,603.18	20,350.00	20,350.00	22,000.00	.00	.00	8.1%
TELECOMMUNICATIONS	1,385.35	.00	.00	.00	.00	.00	.0%
POSTAGE	2,547.50	2,800.00	2,800.00	3,000.00	.00	.00	7.1%

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TOWN OF ORO VALLEY  
NEXT YEAR BUDGET COMPARISON REPORT

P 2  
bgnyrpts

PROJECTION: 2020 FY 2019/2020 BUDGET

FOR PERIOD 99

ACCOUNTS FOR: MAGISTRATE COURT	2018 ACTUAL	2019 ORIG BUD	2019 REVISED BUD	2020 TOWN MGR	2020 TOWN COUN	2020 FINAL	PCT CHANGE
PRINTING & BINDING	3,489.48	3,000.00	3,000.00	3,000.00	.00	.00	.0%
TRAVEL & TRAINING	1,193.47	6,170.00	6,170.00	6,170.00	.00	.00	.0%
MEMBERSHIPS & SUBSCRIP	4,403.66	5,600.00	5,600.00	6,000.00	.00	.00	7.1%
OFFICE SUPPLIES	4,753.56	4,900.00	4,900.00	5,200.00	.00	.00	6.1%
NON-CAPITALIZED EQUIPM	173.75	1,000.00	1,000.00	1,000.00	.00	.00	.0%
OPERATIONS & MAINTENAN	127,216.12	127,820.00	127,820.00	135,270.00	.00	.00	5.8%
TOTAL MAGISTRATE COURT	875,275.39	884,385.00	884,385.00	923,561.00	.00	.00	4.4%
GRAND TOTAL	875,275.39	884,385.00	884,385.00	923,561.00	.00	.00	4.4%

\*\* END OF REPORT - Generated by WENDY GOMEZ \*\*



## Town Manager's Office

The Town Manager is responsible for the proper management and administration of the Town and serves as the Chief Administrative Officer of the government under the direction of the Town Council. The Town Manager is further responsible for tourism promotion, intergovernmental programs, communications, and for coordination of the administrative functions of the various departments, divisions, boards, and services of the Town government. The Town of Oro Valley is made up of the following departments and/or offices: Town Manager; Town Clerk; Administrative Services; Legal Services; Police; Water Utility; Community and Economic Development; Public Works; Parks and Recreation; and Magistrate Court.

### **PERSONNEL**

FY 2018 Actual	10.38
FY 2019 Budget	10.38
<b>FY 2019 Projected</b>	<b>10.38</b>
<b>FY 2020 Budget</b>	<b>10.38</b>

### **EXPENDITURES BY PROGRAM AREA - GENERAL FUND**

	<u>FY 2018 Actual</u>	<u>FY 2019 Budget</u>	<b><u>FY 2019 Projected</u></b>	<b><u>FY 2020 Budget</u></b>
Administration	\$ 472,019	\$ 649,205	<b>\$ 656,143</b>	<b>\$ 688,045</b>
Communications & Constituent Svcs.	349,764	602,165	<b>591,434</b>	<b>626,100</b>
Total Expenditures	\$ 821,784	\$ 1,251,370	<b>\$ 1,247,578</b>	<b>\$ 1,314,145</b>

### **EXPENDITURES BY PROGRAM AREA - BED TAX FUND**

	<u>FY 2018 Actual</u>	<u>FY 2019 Budget</u>	<b><u>FY 2019 Projected</u></b>	<b><u>FY 2020 Budget</u></b>
Economic Development	\$ 710,671	\$ -	<b>\$ -</b>	<b>\$ -</b>
Total Expenditures	\$ 710,671	\$ -	<b>\$ -</b>	<b>\$ -</b>

## Town Mgr's Office - Administration

The Town Manager's office is responsible for the fiscal health of the Town government, and for direction and coordination of the administrative functions of the various departments, divisions, boards, and services of the Town Government. The Town Manager's office provides staff support to the Town Council, handles media relations, promotes the Town's legislative agenda through intergovernmental programs, promotes tourism, and seeks opportunities for partnerships and financial assistance at the county, state and federal levels through grants, legislation and federal appropriation requests. The Town Manager's office also maintains citizen and community relations, as well as Oro Valley representation on regional boards and quasi-governmental councils to keep the Town's needs and interests considered in regional decision-making.

	FY 2018 Actual	FY 2019 Budget	<b>FY 2019 Projected</b>	<b>FY 2020 Budget</b>
<b><u>PERSONNEL</u></b>				
Town Manager	1.00	1.00	<b>1.00</b>	<b>1.00</b>
Assistant Town Manager	1.00	1.00	<b>1.00</b>	<b>1.00</b>
Strategic Initiatives Manager	-	1.00	<b>1.00</b>	<b>1.00</b>
Executive Assistant	1.00	1.00	<b>1.00</b>	<b>1.00</b>
Senior Office Specialist	0.50	0.50	<b>0.50</b>	<b>0.50</b>
Management Intern	0.38	0.38	<b>0.38</b>	<b>0.38</b>
Total FTEs	3.88	4.88	<b>4.88</b>	<b>4.88</b>

	FY 2018 Actual	FY 2019 Budget	<b>FY 2019 Projected</b>	<b>FY 2020 Budget</b>
<b><u>PROGRAM EXPENDITURES</u></b>				
Personnel	\$ 445,207	\$ 583,875	<b>\$ 597,821</b>	<b>\$ 623,525</b>
O&M	26,812	65,330	<b>58,322</b>	<b>64,520</b>
Total Expenditures	\$ 472,019	\$ 649,205	<b>\$ 656,143</b>	<b>\$ 688,045</b>

# Town Mgr's Office - Communications & Constituent Svcs

The Communications Administrator manages and facilitates all media relations on behalf of the Town (with the exception of the Police Department, which has a designated public information officer). The Communications Division is responsible for internal and external communications and publications, the Town's website and employee intranet, oversight of the Town's social media accounts, graphic design and photography. Additionally, the Communications Division, in partnership with Economic Development, manages and facilitates the Town's marketing and advertising efforts. The division also plans, develops and produces publications and services designed to facilitate communication between Town leadership and residents in order to keep residents informed about Town services, activities and programs.

Staff also provides administrative support to the Town leadership through the Constituent Services Coordinator where concerns, complaints, inquiries and referrals are addressed with excellent customer service and a common sense approach. The Constituent Services Coordinator facilitates public education efforts, coordinates departmental responses, and ensures that constituent voices and perspectives are consistently captured and transmitted to Town leadership. Constituent issues are tracked to monitor changing community needs and desires, allowing the Town leadership to adjust policies and budget options in order to better serve town residents.

	FY 2018 Actual	FY 2019 Budget	FY 2019 Projected	FY 2020 Budget
<b><i>Personnel</i></b>				
Communications Administrator	1.00	1.00	<b>1.00</b>	<b>1.00</b>
New Media Developer	1.00	1.00	<b>1.00</b>	<b>1.00</b>
Constituent Services Coordinator	1.00	1.00	<b>1.00</b>	<b>1.00</b>
Marketing & Comm. Specialist	-	1.00	<b>1.00</b>	<b>1.00</b>
Public Information Officer	-	1.00	<b>1.00</b>	<b>1.00</b>
Senior Office Specialist	0.50	0.50	<b>0.50</b>	<b>0.50</b>
Total FTEs	3.50	5.50	<b>5.50</b>	<b>5.50</b>

	FY 2018 Actual	FY 2019 Budget	FY 2019 Projected	FY 2020 Budget
<b><i>Program Expenditures</i></b>				
Personnel	\$ 327,029	\$ 477,877	<b>\$ 469,632</b>	<b>\$ 501,562</b>
O&M	22,735	124,288	<b>121,802</b>	<b>124,538</b>
Total Expenditures	\$ 349,764	\$ 602,165	<b>\$ 591,434</b>	<b>\$ 626,100</b>

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TOWN OF ORO VALLEY  
NEXT YEAR BUDGET COMPARISON REPORT

P 1  
bgnyrpts

PROJECTION: 2020 FY 2019/2020 BUDGET

FOR PERIOD 99

ACCOUNTS FOR: TOWN MANAGER	2018 ACTUAL	2019 ORIG BUD	2019 REVISED BUD	2020 TOWN MGR	2020 TOWN COUN	2020 FINAL	PCT CHANGE
101 ADMINISTRATION							
10 PERSONNEL							
5001 REGULAR EMPLOYEES							
REGULAR EMPLOYEES	356,825.78	459,664.00	459,664.00	499,666.00	.00	.00	8.7%
UNIFORM ALLOWANCE	300.00	.00	.00	.00	.00	.00	.0%
GROUP INSURANCE	23,090.21	37,439.00	37,439.00	28,520.00	.00	.00	-23.8%
SOCIAL SECURITY/MEDICA	26,139.29	34,635.00	34,635.00	37,921.00	.00	.00	9.5%
ASRS CONTRIBUTIONS	37,796.94	50,898.00	50,898.00	56,226.00	.00	.00	10.5%
WORKERS' COMPENSATION	791.58	875.00	875.00	828.00	.00	.00	-5.4%
OTHER EMPLOYEE BENEFIT	263.61	364.00	364.00	364.00	.00	.00	.0%
PERSONNEL	445,207.41	583,875.00	583,875.00	623,525.00	.00	.00	6.8%
20 OPERATIONS & MAINTENANCE							
OUTSIDE PROFESSIONAL S	.00	25,000.00	25,000.00	20,000.00	.00	.00	-20.0%
TELECOMMUNICATIONS	2,022.66	.00	.00	.00	.00	.00	.0%
POSTAGE	23.44	350.00	350.00	100.00	.00	.00	-71.4%
PRINTING & BINDING	442.99	500.00	500.00	500.00	.00	.00	.0%
OV YOUTH ADVISORY COUN	.00	.00	.00	5,500.00	.00	.00	.0%
TRAVEL & TRAINING	13,182.23	27,000.00	27,000.00	26,700.00	.00	.00	-1.1%
MEMBERSHIPS & SUBSCRIP	4,764.78	5,480.00	5,480.00	5,220.00	.00	.00	-4.7%
OFFICE SUPPLIES	4,971.60	5,500.00	5,500.00	5,000.00	.00	.00	-9.1%
NON-CAPITALIZED EQUIPM	895.31	1,000.00	1,000.00	1,000.00	.00	.00	.0%

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TOWN OF ORO VALLEY  
NEXT YEAR BUDGET COMPARISON REPORT

P 2  
bgnyrpts

PROJECTION: 2020 FY 2019/2020 BUDGET

FOR PERIOD 99

ACCOUNTS FOR: TOWN MANAGER	2018 ACTUAL	2019 ORIG BUD	2019 REVISED BUD	2020 TOWN MGR	2020 TOWN COUN	2020 FINAL	PCT CHANGE
UNIFORMS	508.73	500.00	500.00	500.00	.00	.00	.0%
OPERATIONS & MAINTENAN	26,811.74	65,330.00	65,330.00	64,520.00	.00	.00	-1.2%
ADMINISTRATION	472,019.15	649,205.00	649,205.00	688,045.00	.00	.00	6.0%
<hr/>							
132 TM-COMMUNICATIONS & CONS SVCS							
<hr/>							
10 PERSONNEL							
REGULAR EMPLOYEES	251,361.80	363,070.00	363,070.00	384,449.00	.00	.00	5.9%
GROUP INSURANCE	27,311.08	43,995.00	43,995.00	40,897.00	.00	.00	-7.0%
SOCIAL SECURITY/MEDICA	18,879.76	27,279.00	27,279.00	29,022.00	.00	.00	6.4%
ASRS CONTRIBUTIONS	28,924.53	42,842.00	42,842.00	46,557.00	.00	.00	8.7%
WORKERS' COMPENSATION	552.11	691.00	691.00	637.00	.00	.00	-7.8%
PERSONNEL	327,029.28	477,877.00	477,877.00	501,562.00	.00	.00	5.0%
<hr/>							
20 OPERATIONS & MAINTENANCE							
OUTSIDE PROFESSIONAL S	420.00	750.00	750.00	500.00	.00	.00	-33.3%
EQUIPMENT REPAIR & MAI	.00	500.00	500.00	500.00	.00	.00	.0%
TELECOMMUNICATIONS	1,035.00	.00	.00	.00	.00	.00	.0%
ADVERTISING	.00	64,163.00	64,163.00	75,463.00	.00	.00	17.6%
PRINTING & BINDING	11,932.20	35,300.00	35,300.00	26,000.00	.00	.00	-26.3%
TRAVEL & TRAINING	4,556.90	11,050.00	11,050.00	12,050.00	.00	.00	9.0%
MEMBERSHIPS & SUBSCRIP	1,002.51	1,525.00	1,525.00	1,525.00	.00	.00	.0%
OFFICE SUPPLIES	226.96	500.00	500.00	500.00	.00	.00	.0%
NON-CAPITALIZED EQUIPM	500.00	.00	.00	1,500.00	.00	.00	.0%
MISCELLANEOUS OTHER OP	83.90	500.00	500.00	500.00	.00	.00	.0%
SPECIAL EVENTS	2,977.65	10,000.00	10,000.00	6,000.00	.00	.00	-40.0%
OPERATIONS & MAINTENAN	22,735.12	124,288.00	124,288.00	124,538.00	.00	.00	.2%
TM-COMMUNICATIONS & CO	349,764.40	602,165.00	602,165.00	626,100.00	.00	.00	4.0%
TOTAL TOWN MANAGER	821,783.55	1,251,370.00	1,251,370.00	1,314,145.00	.00	.00	5.0%
GRAND TOTAL	821,783.55	1,251,370.00	1,251,370.00	1,314,145.00	.00	.00	5.0%



## Parks and Recreation

The Parks and Recreation Department is comprised of the following divisions: Administration, Recreation and Culture, Aquatics, Parks Management and Community Center. This department is also responsible for providing staff support to the Parks and Recreation Advisory Board and the Historic Preservation Commission.

### **PERSONNEL**

FY 2018 Actual	60.78
FY 2019 Budget	59.92
<b>FY 2019 Projected</b>	<b>63.10</b>
<b>FY 2020 Budget</b>	<b>63.10</b>

### **EXPENDITURES BY DIVISION**

	<u>FY 2018 Actual</u>	<u>FY 2019 Budget</u>	<u>FY 2019 Projected</u>	<u>FY 2020 Budget</u>
Administration	\$ 493,958	\$ 528,408	<b>\$ 515,156</b>	<b>\$ 662,528</b>
Recreation and Culture	380,551	486,348	<b>486,348</b>	<b>475,377</b>
Aquatics	1,319,987	1,276,043	<b>1,276,043</b>	<b>1,413,378</b>
Community Center	6,688,898	6,568,151	<b>6,198,850</b>	<b>6,340,510</b>
Parks Management	1,139,869	1,315,787	<b>1,242,097</b>	<b>1,267,083</b>
Total Expenditures	<b>\$ 10,023,262</b>	<b>\$ 10,174,737</b>	<b>\$ 9,718,494</b>	<b>\$ 10,158,876</b>

### **REVENUES BY FUNDING SOURCE**

	<u>FY 2018 Actual</u>	<u>FY 2019 Budget</u>	<u>FY 2019 Projected</u>	<u>FY 2020 Budget</u>
Aquatics User Fees	\$ 615,111	\$ 627,500	<b>\$ 628,500</b>	<b>\$ 681,000</b>
Concession Sales	25,942	30,000	<b>30,000</b>	<b>30,000</b>
Fields & Courts User Fees	97,704	129,800	<b>90,501</b>	<b>119,800</b>
Community Center Revenues	6,714,492	6,657,148	<b>6,518,536</b>	<b>6,748,605</b>
Miscellaneous User Fees	161,001	129,845	<b>157,385</b>	<b>161,800</b>
State Grants	16,450	-	-	-
Total Revenues	<b>\$ 7,630,701</b>	<b>\$ 7,574,293</b>	<b>\$ 7,424,922</b>	<b>\$ 7,741,205</b>

## Parks & Recreation - Administration

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The Parks and Recreation Administration Division is responsible for program registrations, processing fees and making deposits, coordinating facility reservations, grant writing and management for the department, responding to all phone, walk-in and email inquiries, and clerical and organizational support to the entire department. Additionally, this division provides administrative support to the Parks and Recreation Advisory Board.

	FY 2018 Actual	FY 2019 Budget	FY 2019 Projected	FY 2020 Budget
<b><u>PERSONNEL</u></b>				
Parks and Recreation Director	1.00	1.00	<b>1.00</b>	<b>1.00</b>
Deputy Parks & Rec. Director	-	1.00	<b>1.00</b>	<b>1.00</b>
Senior Office Specialist	1.00	1.00	<b>1.00</b>	<b>1.00</b>
Multimodal Planner	1.00	1.00	<b>1.00</b>	<b>1.00</b>
Office Assistant	1.00	1.00	<b>1.00</b>	<b>1.00</b>
Total FTEs	4.00	5.00	<b>5.00</b>	<b>5.00</b>

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	FY 2018 Actual	FY 2019 Budget	FY 2019 Projected	FY 2020 Budget
<b><u>PROGRAM EXPENDITURES</u></b>				
Personnel	\$ 323,608	\$ 446,695	<b>\$ 435,894</b>	<b>\$ 462,395</b>
O&M	164,350	81,713	<b>79,262</b>	<b>200,133</b>
Capital	6,000	-	-	-
Total Expenditures	\$ 493,958	\$ 528,408	<b>\$ 515,156</b>	<b>\$ 662,528</b>

## Parks & Recreation - Recreation and Culture

The Recreation and Culture Division is a consolidation of the previous Recreation and Cultural Resources Divisions. The Recreation and Culture Division is responsible for providing recreational programs, activities, classes, hikes, and special events for all ages, as well as ball field management and contracts. It is also responsible for management of all town historic and cultural properties, such as Steam Pump Ranch. Additionally, this division is responsible for implementation and follow-through of master plans for town historic sites and cultural resources.

	FY 2018 Actual	FY 2019 Budget	<b>FY 2019 Projected</b>	<b>FY 2020 Budget</b>
<b><i>PERSONNEL</i></b>				
Recreation & Culture Mgr	1.00	1.00	<b>1.00</b>	<b>1.00</b>
Assistant Recreation Manager	1.00	1.00	<b>1.00</b>	<b>1.00</b>
Recreation Leader	1.95	1.95	<b>1.95</b>	<b>1.95</b>
Recreation Aide	1.75	1.75	<b>1.75</b>	<b>1.75</b>
Total FTEs	5.70	5.70	<b>5.70</b>	<b>5.70</b>

	FY 2018 Actual	FY 2019 Budget	<b>FY 2019 Projected</b>	<b>FY 2020 Budget</b>
<b><i>PROGRAM EXPENDITURES</i></b>				
Personnel	\$ 232,708	\$ 280,338	<b>\$ 280,338</b>	<b>\$ 297,607</b>
O&M	127,836	196,010	<b>196,010</b>	<b>169,770</b>
Capital	20,007	10,000	<b>10,000</b>	<b>8,000</b>
Total Expenditures	\$ 380,551	\$ 486,348	<b>\$ 486,348</b>	<b>\$ 475,377</b>

## Parks & Recreation - Aquatics

The Aquatics Division is responsible for the safe operation, maintenance and management of the Oro Valley Aquatic Center. This facility includes an Olympic-sized swimming pool, a 25-yard pool, a splash pad for children and other family-friendly amenities. The facility serves as one of Southern Arizona's premier, competition-level facilities.

	FY 2018 Actual	FY 2019 Budget	FY 2019 Projected	FY 2020 Budget
<b><u>PERSONNEL</u></b>				
Aquatics Manager	1.00	1.00	<b>1.00</b>	<b>1.00</b>
Assistant Aquatics Manager	1.00	1.00	<b>1.00</b>	<b>1.00</b>
Office Specialist	1.00	1.00	<b>1.00</b>	<b>1.00</b>
Facility Supervisor	1.50	1.50	<b>2.25</b>	<b>2.25</b>
Shift Leader	2.39	2.39	<b>0.96</b>	<b>0.96</b>
Facility Attendant	5.76	5.76	<b>4.80</b>	<b>4.80</b>
Lifeguard/Swim Instructor	6.00	6.00	<b>9.88</b>	<b>9.88</b>
Total FTEs	18.65	18.65	<b>20.89</b>	<b>20.89</b>

	FY 2018 Actual	FY 2019 Budget	FY 2019 Projected	FY 2020 Budget
<b><u>PROGRAM EXPENDITURES</u></b>				
Personnel	\$ 667,961	\$ 690,753	<b>\$ 690,753</b>	<b>\$ 805,138</b>
O&M	600,025	543,990	<b>543,990</b>	<b>604,240</b>
Capital	52,000	41,300	<b>41,300</b>	<b>4,000</b>
Total Expenditures	\$ 1,319,987	\$ 1,276,043	<b>\$ 1,276,043</b>	<b>\$ 1,413,378</b>

## Parks & Recreation - Community Center

The Community Center Division manages the operations of the Town's Community Center, golf, food and beverage and tennis facilities. Revenues include a dedicated 0.5% sales tax, as well as revenues from golf, tennis, food and beverage, fitness and recreation activities. Expenditures include personnel, operating and capital improvement costs for the facilities. Golf and tennis, as well as food and beverage, are managed by an outside contractor. (The Community Center was previously set up as a special revenue fund; beginning FY 19/20, this division has been collapsed into the General Fund).

### ***PERSONNEL***

FY 2018 Actual	22.47
FY 2019 Budget	20.61
<b>FY 2019 Projected</b>	<b>21.55</b>
<b>FY 2020 Budget</b>	<b>21.55</b>

<b><i>EXPENDITURES</i></b>	FY 2018 Actual	FY 2019 Budget	FY 2019 Projected	FY 2020 Budget
Community Center Operations	\$ 1,113,580	\$ 1,306,869	\$ 1,045,956	\$ 1,071,194
Golf & Contracted Operations	5,409,361	5,007,283	4,898,895	5,021,193
Transfer to General Fund	120,000	120,000	120,000	248,123
Transfer to Debt Service Fund	45,956	133,999	133,999	-
<b>Total Expenditures</b>	<b>\$ 6,688,898</b>	<b>\$ 6,568,151</b>	<b>\$ 6,198,850</b>	<b>\$ 6,340,510</b>

<b><i>REVENUES BY FUNDING SOURCE</i></b>	FY 2018 Actual	FY 2019 Budget	FY 2019 Projected	FY 2020 Budget
Community Center Operating Revenues	\$ 976,230	\$ 1,139,400	\$ 1,004,339	\$ 1,046,280
Contracted Operating Revenues	3,386,855	3,113,688	3,063,782	3,204,271
Local Sales Tax	2,330,941	2,384,558	2,431,038	2,478,552
Miscellaneous	963	-	(125)	-
Real Property Rental Income	19,502	19,502	19,502	19,502
<b>Total Revenues</b>	<b>\$ 6,714,492</b>	<b>\$ 6,657,148</b>	<b>\$ 6,518,536</b>	<b>\$ 6,748,605</b>

# Community Center Town Operations

Community Center Town Operations captures the recreation, fitness, aquatic and contracted tennis operating revenues and expenditures for the Town's Community Center. With the exception of contracted tennis, these operations are managed by Town staff.

	FY 2018 Actual	FY 2019 Budget	FY 2019 Projected	FY 2020 Budget
<b><i>PERSONNEL</i></b>				
Recreation Facility Manager	1.00	1.00	<b>1.00</b>	<b>1.00</b>
Assistant Recreation Manager	1.00	1.00	<b>1.00</b>	<b>1.00</b>
Senior Office Specialist	1.00	1.00	<b>1.00</b>	<b>1.00</b>
Facilities Maintenance Technician	2.00	-	-	-
Custodian	0.48	0.48	<b>0.48</b>	<b>0.48</b>
Facility Attendant	5.00	5.00	<b>5.00</b>	<b>5.00</b>
Aquatics Shift Leader	1.44	1.58	<b>1.58</b>	<b>1.58</b>
Lifeguard	2.96	2.96	<b>3.65</b>	<b>3.65</b>
Recreation Leader	0.96	0.96	<b>0.96</b>	<b>0.96</b>
Recreation Aide	4.88	4.88	<b>4.88</b>	<b>4.88</b>
Fitness Instructor	1.75	1.75	<b>2.00</b>	<b>2.00</b>
Total FTEs	22.47	20.61	<b>21.55</b>	<b>21.55</b>

	FY 2018 Actual	FY 2019 Budget	FY 2019 Projected	FY 2020 Budget
<b><i>OPERATING EXPENDITURES</i></b>				
Personnel	\$ 799,508	\$ 769,329	<b>\$ 723,206</b>	<b>\$ 850,734</b>
O&M	298,073	486,590	<b>271,800</b>	<b>203,960</b>
Capital	16,000	50,950	<b>50,950</b>	<b>16,500</b>
Total Expenditures	\$ 1,113,580	\$ 1,306,869	<b>\$ 1,045,956</b>	<b>\$ 1,071,194</b>

	FY 2018 Actual	FY 2019 Budget	FY 2019 Projected	FY 2020 Budget
<b><i>OPERATING REVENUES</i></b>				
Member Dues	\$ 723,789	\$ 695,000	<b>\$ 727,500</b>	<b>\$ 757,000</b>
Recreation Programs	160,410	360,750	<b>165,000</b>	<b>170,000</b>
Daily Drop-Ins	33,194	25,000	<b>34,000</b>	<b>35,000</b>
Facility Rental Income	42,081	37,400	<b>61,380</b>	<b>68,280</b>
Swim Team/Swim Lesson Fees	16,498	21,000	<b>16,209</b>	<b>16,000</b>
Concession Sales	260	250	<b>250</b>	-
Total Revenues	\$ 976,230	\$ 1,139,400	<b>\$ 1,004,339</b>	<b>\$ 1,046,280</b>

*2019-2020 Recommended Budget*

## Community Center Golf and Contracted Operations

The Golf and Contracted Operations Division captures operating revenues and expenditures from contracted golf, food and beverage for the Town's Community Center.

	FY 2018 Actual	FY 2019 Budget	<b>FY 2019 Projected</b>	<b>FY 2020 Budget</b>
<b><u>OPERATING EXPENDITURES</u></b>				
Management Contract Expenditures	\$ 5,379,898	\$ 5,007,283	<b>\$ 4,898,895</b>	<b>\$ 5,021,193</b>
Capital Outlay	29,464	-	-	-
Total Expenditures	\$ 5,409,361	\$ 5,007,283	<b>\$ 4,898,895</b>	<b>\$ 5,021,193</b>

	FY 2018 Actual	FY 2019 Budget	<b>FY 2019 Projected</b>	<b>FY 2020 Budget</b>
<b><u>OPERATING REVENUES</u></b>				
Management Contract Revenues	\$ 3,386,855	\$ 3,113,688	<b>\$ 3,063,782</b>	<b>\$ 3,204,271</b>
Total Revenues	\$ 3,386,855	\$ 3,113,688	<b>\$ 3,063,782</b>	<b>\$ 3,204,271</b>

TROON  
2020 BUDGET SUMMARY PROFIT & LOSS STATEMENT

TOTAL

*Revenues:*

Golf Fees, net of discounts	1,231,063
Member Golf Fees, net of discounts	212,428
Golf - Group Services	2,300
Range, Rentals, Other Golf related	58,505
Golf Lessons	4,987
Income - Golf Schools	6,005
<b>Total Member Dues</b>	<b>799,921</b>
Other Member Income	1,026
Income - Other (non - golf)	9,873
Merchandise, net of discounts	212,314
Food and Beverage, net of discounts	665,849

**Total Revenues 3,204,271**

*Cost of Sales:*

COS - GROUP SERVICES GOLF	2,300
COS - GOLF LESSONS	3,990
COS - GOLF SCHOOLS	4,804
COS - Merchandise, net of discounts	134,282
COS - FOOD & BEVG	193,741

**Total Cost of Sales 339,117**

**Gross Profit 2,865,154**

*Operating Expenses:*

Payroll	1,750,373
Employee Benefits	390,886
Employee Related	33,648
Advertising & Marketing	116,291
Repair & Maintenance	399,892
Operating Expenses	240,755

**Total Operating Expenses 2,931,844**

**Operating Profit (66,690)**

Leases - Carts	186,900
Leases - Equipment	251,568
Utilities	1,188,556

**Fixed Operating Expenses 1,627,024**

**Gross Operating Profit (1,693,714)**

Insurance	1,183
Fees, Permits & Licenses	525
Base Management Fees	120,000
Bad Debt	1,500

**Total Other Expenses 123,208**

**Net Operating Income (1,816,922)**

**Net Income (Loss) (1,816,922)**

## Parks & Recreation - Parks Management

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The Parks Management Division is responsible for janitorial services, turf management, landscape maintenance and property upkeep for all parks, natural trails, and bicycle/pedestrian oasis facilities. Parks Management is also responsible for landscape maintenance at the Town Hall campus. Parks Management oversees all parks construction projects, including new construction, renovations and repairs.

	FY 2018 Actual	FY 2019 Budget	<b>FY 2019 Projected</b>	<b>FY 2020 Budget</b>
<b><u>PERSONNEL</u></b>				
Parks Maintenance Superintendent	1.00	1.00	<b>1.00</b>	<b>1.00</b>
Parks Maintenance Coordinator	1.00	1.00	<b>1.00</b>	<b>1.00</b>
Parks Maintenance Crew Leader	1.00	1.00	<b>1.00</b>	<b>1.00</b>
Parks Maintenance Worker II	1.00	1.00	<b>1.00</b>	<b>1.00</b>
Parks Maintenance Worker I	5.00	5.00	<b>5.00</b>	<b>5.00</b>
Park Monitor	0.96	0.96	<b>0.96</b>	<b>0.96</b>
Total FTEs	9.96	9.96	<b>9.96</b>	<b>9.96</b>

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	FY 2018 Actual	FY 2019 Budget	<b>FY 2019 Projected</b>	<b>FY 2020 Budget</b>
<b><u>PROGRAM EXPENDITURES</u></b>				
Personnel	\$ 532,462	\$ 583,787	<b>\$ 542,947</b>	<b>\$ 566,133</b>
O&M	523,048	657,000	<b>624,150</b>	<b>600,850</b>
Capital	84,359	75,000	<b>75,000</b>	<b>100,100</b>
Total Expenditures	\$ 1,139,869	\$ 1,315,787	<b>\$ 1,242,097</b>	<b>\$ 1,267,083</b>

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TOWN OF ORO VALLEY  
NEXT YEAR BUDGET COMPARISON REPORT

P 1  
bgnyrpts

PROJECTION: 2020 FY 2019/2020 BUDGET

FOR PERIOD 99

ACCOUNTS FOR: GENERAL FUND	2018 ACTUAL	2019 ORIG BUD	2019 REVISED BUD	2020 TOWN MGR	2020 TOWN COUN	2020 FINAL	PCT CHANGE
410 PARKS & RECREATION-ADMINISTRAT							
10 PERSONNEL							
5001 REGULAR EMPLOYEES							
REGULAR EMPLOYEES	242,193.86	333,501.00	333,501.00	346,342.00	.00	.00	3.9%
GROUP INSURANCE	36,773.40	50,327.00	50,327.00	49,705.00	.00	.00	-1.2%
SOCIAL SECURITY/MEDICA	17,884.37	24,750.00	24,750.00	25,750.00	.00	.00	4.0%
ASRS CONTRIBUTIONS	24,878.74	35,991.00	35,991.00	38,642.00	.00	.00	7.4%
WORKERS' COMPENSATION	532.24	635.00	635.00	574.00	.00	.00	-9.6%
OTHER EMPLOYEE BENEFIT	1,345.32	1,491.00	1,491.00	1,382.00	.00	.00	-7.3%
PERSONNEL	323,607.93	446,695.00	446,695.00	462,395.00	.00	.00	3.5%
20 OPERATIONS & MAINTENANCE							
OUTSIDE PROFESSIONAL S	9,734.34	9,000.00	9,000.00	84,000.00	.00	.00	833.3%
VEHICLE REPAIR & MAINT	49,704.24	.00	.00	.00	.00	.00	.0%
EQUIPMENT REPAIR & MAI	7,903.80	800.00	800.00	.00	.00	.00	-100.0%
RENTALS	220.00	.00	.00	.00	.00	.00	.0%
INSURANCE	40,428.80	41,969.00	41,969.00	44,000.00	.00	.00	4.8%
TELECOMMUNICATIONS	815.22	.00	.00	.00	.00	.00	.0%
POSTAGE	32.33	.00	.00	.00	.00	.00	.0%
ADVERTISING	.00	.00	.00	6,000.00	.00	.00	.0%
PRINTING & BINDING	8,505.50	11,300.00	11,300.00	17,300.00	.00	.00	53.1%
TRAVEL & TRAINING	6,992.82	11,858.00	11,858.00	37,762.00	.00	.00	218.5%

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TOWN OF ORO VALLEY  
NEXT YEAR BUDGET COMPARISON REPORT

P 2  
bgnyrpts

PROJECTION: 2020 FY 2019/2020 BUDGET

FOR PERIOD 99

ACCOUNTS FOR: GENERAL FUND	2018 ACTUAL	2019 ORIG BUD	2019 REVISED BUD	2020 TOWN MGR	2020 TOWN COUN	2020 FINAL	PCT CHANGE
MEMBERSHIPS & SUBSCRIP	1,889.00	2,186.00	2,186.00	6,171.00	.00	.00	182.3%
OFFICE SUPPLIES	3,409.77	3,300.00	3,300.00	3,600.00	.00	.00	9.1%
GASOLINE	27,567.81	.00	.00	.00	.00	.00	.0%
UNIFORMS	582.54	300.00	300.00	300.00	.00	.00	.0%
PARKS & RECR. ADVISORY	1,463.73	1,000.00	1,000.00	1,000.00	.00	.00	.0%
VEHICLE RESERVE	5,100.00	.00	.00	.00	.00	.00	.0%
OPERATIONS & MAINTENAN	164,349.90	81,713.00	81,713.00	200,133.00	.00	.00	144.9%
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30 CAPITAL OUTLAY							
BUILDINGS & IMPROVEMEN	6,000.00	.00	.00	.00	.00	.00	.0%
CAPITAL OUTLAY	6,000.00	.00	.00	.00	.00	.00	.0%
PARKS & RECREATION-ADM	493,957.83	528,408.00	528,408.00	662,528.00	.00	.00	25.4%

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TOWN OF ORO VALLEY  
NEXT YEAR BUDGET COMPARISON REPORT

P 3  
bgnyrpts

PROJECTION: 2020 FY 2019/2020 BUDGET

FOR PERIOD 99

ACCOUNTS FOR: GENERAL FUND	2018 ACTUAL	2019 ORIG BUD	2019 REVISED BUD	2020 TOWN MGR	2020 TOWN COUN	2020 FINAL	PCT CHANGE
430 RECREATION & CULTURE							
10 PERSONNEL							
REGULAR EMPLOYEES	169,533.46	222,870.00	222,870.00	238,311.00	.00	.00	6.9%
OVERTIME PAY	.00	500.00	500.00	500.00	.00	.00	.0%
GROUP INSURANCE	19,375.55	22,786.00	22,786.00	22,516.00	.00	.00	-1.2%
SOCIAL SECURITY/MEDICA	12,783.12	16,803.00	16,803.00	17,975.00	.00	.00	7.0%
ASRS CONTRIBUTIONS	13,774.71	16,954.00	16,954.00	17,909.00	.00	.00	5.6%
WORKERS' COMPENSATION PERSONNEL	442.33 215,909.17	425.00 280,338.00	425.00 280,338.00	396.00 297,607.00	.00 .00	.00 .00	-6.8% 6.2%
20 OPERATIONS & MAINTENANCE							
CONTRACT PERSONNEL SER	57,004.51	75,000.00	75,000.00	60,000.00	.00	.00	-20.0%
OUTSIDE PROFESSIONAL S	.00	2,000.00	2,000.00	2,000.00	.00	.00	.0%
WATER & SEWAGE	465.89	.00	.00	.00	.00	.00	.0%
RECREATION PROGRAM SUP	8,850.96	12,000.00	12,000.00	17,000.00	.00	.00	41.7%
EQUIPMENT REPAIR & MAI	347.18	2,500.00	2,500.00	2,500.00	.00	.00	.0%
RENTALS	417.00	1,600.00	1,600.00	1,600.00	.00	.00	.0%
TELECOMMUNICATIONS	1,792.39	.00	.00	.00	.00	.00	.0%
ADVERTISING	399.00	3,500.00	3,500.00	3,500.00	.00	.00	.0%
PRINTING & BINDING	.00	2,000.00	2,000.00	2,000.00	.00	.00	.0%
TRAVEL & TRAINING	5,397.33	8,000.00	8,000.00	.00	.00	.00	-100.0%
MEMBERSHIPS & SUBSCRIP	1,240.03	750.00	750.00	.00	.00	.00	-100.0%

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TOWN OF ORO VALLEY  
NEXT YEAR BUDGET COMPARISON REPORT

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bgnyrpts

PROJECTION: 2020 FY 2019/2020 BUDGET

FOR PERIOD 99

ACCOUNTS FOR: GENERAL FUND	2018 ACTUAL	2019 ORIG BUD	2019 REVISED BUD	2020 TOWN MGR	2020 TOWN COUN	2020 FINAL	PCT CHANGE
OFFICE SUPPLIES	45.88	500.00	500.00	500.00	.00	.00	.0%
NON-CAPITALIZED EQUIPM	.00	4,760.00	4,760.00	9,920.00	.00	.00	108.4%
UNIFORMS	74.20	600.00	600.00	600.00	.00	.00	.0%
FIELD SUPPLIES	.00	3,000.00	3,000.00	3,000.00	.00	.00	.0%
OFFICE LEASE	351.00	3,000.00	3,000.00	1,500.00	.00	.00	-50.0%
SPECIAL EVENTS	45,329.84	76,800.00	76,800.00	65,650.00	.00	.00	-14.5%
OPERATIONS & MAINTENAN	121,715.21	196,010.00	196,010.00	169,770.00	.00	.00	-13.4%
<hr/>							
30 CAPITAL OUTLAY							
BUILDINGS & IMPROVEMEN	.00	10,000.00	10,000.00	8,000.00	.00	.00	-20.0%
CAPITAL OUTLAY	.00	10,000.00	10,000.00	8,000.00	.00	.00	-20.0%
RECREATION & CULTURE	337,624.38	486,348.00	486,348.00	475,377.00	.00	.00	-2.3%

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TOWN OF ORO VALLEY  
NEXT YEAR BUDGET COMPARISON REPORT

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PROJECTION: 2020 FY 2019/2020 BUDGET

FOR PERIOD 99

ACCOUNTS FOR: GENERAL FUND	2018 ACTUAL	2019 ORIG BUD	2019 REVISED BUD	2020 TOWN MGR	2020 TOWN COUN	2020 FINAL	PCT CHANGE
460 CULTURAL RESOURCES							
10 PERSONNEL							
REGULAR EMPLOYEES	12,250.52	.00	.00	.00	.00	.00	.0%
GROUP INSURANCE	2,213.50	.00	.00	.00	.00	.00	.0%
SOCIAL SECURITY/MEDICA	898.16	.00	.00	.00	.00	.00	.0%
ASRS CONTRIBUTIONS	1,408.69	.00	.00	.00	.00	.00	.0%
WORKERS' COMPENSATION	28.23	.00	.00	.00	.00	.00	.0%
PERSONNEL	16,799.10	.00	.00	.00	.00	.00	.0%
20 OPERATIONS & MAINTENANCE							
OUTSIDE PROFESSIONAL S	1,438.24	.00	.00	.00	.00	.00	.0%
RECREATION PROGRAM SUP	246.41	.00	.00	.00	.00	.00	.0%
EQUIPMENT REPAIR & MAI	-46.29	.00	.00	.00	.00	.00	.0%
TRAVEL & TRAINING	34.39	.00	.00	.00	.00	.00	.0%
MEMBERSHIPS & SUBSCRIP	240.00	.00	.00	.00	.00	.00	.0%
UNIFORMS	32.44	.00	.00	.00	.00	.00	.0%
FIELD SUPPLIES	2,889.79	.00	.00	.00	.00	.00	.0%
SPECIAL EVENTS	1,285.49	.00	.00	.00	.00	.00	.0%
OPERATIONS & MAINTENAN	6,120.47	.00	.00	.00	.00	.00	.0%
30 CAPITAL OUTLAY							
BUILDINGS & IMPROVEMEN	20,007.00	.00	.00	.00	.00	.00	.0%
CAPITAL OUTLAY	20,007.00	.00	.00	.00	.00	.00	.0%
CULTURAL RESOURCES	42,926.57	.00	.00	.00	.00	.00	.0%

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TOWN OF ORO VALLEY  
NEXT YEAR BUDGET COMPARISON REPORT

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PROJECTION: 2020 FY 2019/2020 BUDGET

FOR PERIOD 99

ACCOUNTS FOR: GENERAL FUND	2018 ACTUAL	2019 ORIG BUD	2019 REVISED BUD	2020 TOWN MGR	2020 TOWN COUN	2020 FINAL	PCT CHANGE
450 AQUATICS							
10 PERSONNEL							
REGULAR EMPLOYEES	557,195.84	559,123.00	559,123.00	657,793.00	.00	.00	17.6%
OVERTIME PAY	9,222.30	15,000.00	15,000.00	10,000.00	.00	.00	-33.3%
GROUP INSURANCE	19,574.19	32,118.00	32,118.00	46,460.00	.00	.00	44.7%
SOCIAL SECURITY/MEDICA	42,760.47	42,613.00	42,613.00	49,293.00	.00	.00	15.7%
ASRS CONTRIBUTIONS	22,519.18	26,429.00	26,429.00	25,848.00	.00	.00	-2.2%
WORKERS' COMPENSATION PERSONNEL	16,689.18 667,961.16	15,470.00 690,753.00	15,470.00 690,753.00	15,744.00 805,138.00	.00 .00	.00 .00	1.8% 16.6%
20 OPERATIONS & MAINTENANCE							
CONTRACT PERSONNEL SER	262,803.66	210,000.00	210,000.00	280,000.00	.00	.00	33.3%
OUTSIDE PROFESSIONAL S	21,400.60	28,000.00	28,000.00	28,000.00	.00	.00	.0%
WATER & SEWAGE	24,234.20	26,040.00	26,040.00	26,040.00	.00	.00	.0%
RECREATION PROGRAM SUP	5,706.21	3,000.00	3,000.00	3,000.00	.00	.00	.0%
EQUIPMENT REPAIR & MAI	30,509.09	20,000.00	20,000.00	20,000.00	.00	.00	.0%
TELECOMMUNICATIONS	1,319.88	.00	.00	.00	.00	.00	.0%
ADVERTISING	.00	200.00	200.00	200.00	.00	.00	.0%
TRAVEL & TRAINING	5,250.48	6,500.00	6,500.00	.00	.00	.00	-100.0%
MEMBERSHIPS & SUBSCRIP	378.16	350.00	350.00	.00	.00	.00	-100.0%
OFFICE SUPPLIES	2,252.07	1,000.00	1,000.00	1,500.00	.00	.00	50.0%
NATURAL GAS & ELECTRIC	118,909.23	130,000.00	130,000.00	125,000.00	.00	.00	-3.8%

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TOWN OF ORO VALLEY  
NEXT YEAR BUDGET COMPARISON REPORT

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PROJECTION: 2020 FY 2019/2020 BUDGET

FOR PERIOD 99

ACCOUNTS FOR: GENERAL FUND	2018 ACTUAL	2019 ORIG BUD	2019 REVISED BUD	2020 TOWN MGR	2020 TOWN COUN	2020 FINAL	PCT CHANGE
UNIFORMS	1,564.49	3,500.00	3,500.00	3,500.00	.00	.00	.0%
FIELD SUPPLIES	107,595.20	98,000.00	98,000.00	98,000.00	.00	.00	.0%
CONCESSION SUPPLIES	14,843.81	16,000.00	16,000.00	16,000.00	.00	.00	.0%
SAFETY COMPLIANCE OPERATIONS & MAINTENAN	3,258.26 600,025.34	1,400.00 543,990.00	1,400.00 543,990.00	3,000.00 604,240.00	.00 .00	.00 .00	114.3% 11.1%
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30 CAPITAL OUTLAY							
MINOR ASSETS	.00	8,500.00	8,500.00	4,000.00	.00	.00	-52.9%
EQUIPMENT	52,000.00	32,800.00	32,800.00	.00	.00	.00	-100.0%
CAPITAL OUTLAY	52,000.00	41,300.00	41,300.00	4,000.00	.00	.00	-90.3%
AQUATICS	1,319,986.50	1,276,043.00	1,276,043.00	1,413,378.00	.00	.00	10.8%

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TOWN OF ORO VALLEY  
NEXT YEAR BUDGET COMPARISON REPORT

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PROJECTION: 2020 FY 2019/2020 BUDGET

FOR PERIOD 99

ACCOUNTS FOR: GENERAL FUND	2018 ACTUAL	2019 ORIG BUD	2019 REVISED BUD	2020 TOWN MGR	2020 TOWN COUN	2020 FINAL	PCT CHANGE
465 COMMUNITY CENTER							
10 PERSONNEL							
REGULAR EMPLOYEES	.00	.00	.00	731,846.00	.00	.00	.0%
OVERTIME PAY	.00	.00	.00	1,000.00	.00	.00	.0%
GROUP INSURANCE	.00	.00	.00	39,391.00	.00	.00	.0%
SOCIAL SECURITY/MEDICA	.00	.00	.00	55,318.00	.00	.00	.0%
ASRS CONTRIBUTIONS	.00	.00	.00	16,976.00	.00	.00	.0%
WORKERS' COMPENSATION	.00	.00	.00	4,967.00	.00	.00	.0%
OTHER EMPLOYEE BENEFIT	.00	.00	.00	1,236.00	.00	.00	.0%
PERSONNEL	.00	.00	.00	850,734.00	.00	.00	.0%
20 OPERATIONS & MAINTENANCE							
CONTRACT PERSONNEL SER	.00	.00	.00	70,000.00	.00	.00	.0%
OUTSIDE PROFESSIONAL S	.00	.00	.00	9,500.00	.00	.00	.0%
RECREATION PROGRAM SUP	.00	.00	.00	20,300.00	.00	.00	.0%
EQUIPMENT REPAIR & MAI	.00	.00	.00	13,000.00	.00	.00	.0%
RENTALS	.00	.00	.00	14,000.00	.00	.00	.0%
INSURANCE	.00	.00	.00	25,000.00	.00	.00	.0%
POSTAGE	.00	.00	.00	400.00	.00	.00	.0%
PRINTING & BINDING	.00	.00	.00	1,000.00	.00	.00	.0%
OFFICE SUPPLIES	.00	.00	.00	3,500.00	.00	.00	.0%
NON-CAPITALIZED EQUIPM	.00	.00	.00	2,000.00	.00	.00	.0%

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TOWN OF ORO VALLEY  
NEXT YEAR BUDGET COMPARISON REPORT

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PROJECTION: 2020 FY 2019/2020 BUDGET

FOR PERIOD 99

ACCOUNTS FOR: GENERAL FUND	2018 ACTUAL	2019 ORIG BUD	2019 REVISED BUD	2020 TOWN MGR	2020 TOWN COUN	2020 FINAL	PCT CHANGE
UNIFORMS	.00	.00	.00	5,300.00	.00	.00	.0%
FIELD SUPPLIES	.00	.00	.00	35,160.00	.00	.00	.0%
CONCESSION SUPPLIES	.00	.00	.00	1,200.00	.00	.00	.0%
SAFETY COMPLIANCE OPERATIONS & MAINTENAN	.00 .00	.00 .00	.00 .00	3,600.00 203,960.00	.00 .00	.00 .00	.0% .0%
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30 CAPITAL OUTLAY							
MINOR ASSETS	.00	.00	.00	16,500.00	.00	.00	.0%
CAPITAL OUTLAY	.00	.00	.00	16,500.00	.00	.00	.0%
COMMUNITY CENTER	.00	.00	.00	1,071,194.00	.00	.00	.0%

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TOWN OF ORO VALLEY  
NEXT YEAR BUDGET COMPARISON REPORT

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PROJECTION: 2020 FY 2019/2020 BUDGET

FOR PERIOD 99

ACCOUNTS FOR: GENERAL FUND	2018 ACTUAL	2019 ORIG BUD	2019 REVISED BUD	2020 TOWN MGR	2020 TOWN COUN	2020 FINAL	PCT CHANGE
466 GOLF COURSE							
20 OPERATIONS & MAINTENANCE							
7008 MGMT CONTRACT EXPENDITURES							
MGMT CONTRACT EXPENDIT	.00	.00	.00	5,021,193.00	.00	.00	.0%
OPERATIONS & MAINTENAN	.00	.00	.00	5,021,193.00	.00	.00	.0%
GOLF COURSE	.00	.00	.00	5,021,193.00	.00	.00	.0%

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TOWN OF ORO VALLEY  
NEXT YEAR BUDGET COMPARISON REPORT

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PROJECTION: 2020 FY 2019/2020 BUDGET

FOR PERIOD 99

ACCOUNTS FOR: GENERAL FUND	2018 ACTUAL	2019 ORIG BUD	2019 REVISED BUD	2020 TOWN MGR	2020 TOWN COUN	2020 FINAL	PCT CHANGE
765 PARKS MANAGEMENT							
10 PERSONNEL							
REGULAR EMPLOYEES	352,979.90	388,058.00	388,058.00	388,077.00	.00	.00	.0%
OVERTIME PAY	16,461.28	12,000.00	12,000.00	12,000.00	.00	.00	.0%
GROUP INSURANCE	74,156.75	90,518.00	90,518.00	70,991.00	.00	.00	-21.6%
SOCIAL SECURITY/MEDICA	27,490.02	29,910.00	29,910.00	30,120.00	.00	.00	.7%
ASRS CONTRIBUTIONS	40,654.45	44,681.00	44,681.00	46,164.00	.00	.00	3.3%
WORKERS' COMPENSATION	11,227.42	10,043.00	10,043.00	8,781.00	.00	.00	-12.6%
SPECIAL PAY NON PD	9,492.32	8,577.00	8,577.00	10,000.00	.00	.00	16.6%
PERSONNEL	532,462.14	583,787.00	583,787.00	566,133.00	.00	.00	-3.0%
20 OPERATIONS & MAINTENANCE							
OUTSIDE PROFESSIONAL S	29,206.36	39,850.00	39,850.00	24,350.00	.00	.00	-38.9%
WATER & SEWAGE	238,577.28	336,000.00	336,000.00	300,000.00	.00	.00	-10.7%
WASTE DISPOSAL FEES	10,306.90	21,000.00	21,000.00	27,400.00	.00	.00	30.5%
VEHICLE REPAIR & MAINT	200.74	.00	.00	.00	.00	.00	.0%
EQUIPMENT REPAIR & MAI	79.98	1,500.00	1,500.00	7,000.00	.00	.00	366.7%
GROUNDS REPAIR & MAINT	26,288.56	34,000.00	34,000.00	34,600.00	.00	.00	1.8%
RENTALS	559.68	3,500.00	3,500.00	5,000.00	.00	.00	42.9%
TELECOMMUNICATIONS	6,613.13	.00	.00	.00	.00	.00	.0%
TRAVEL & TRAINING	3,932.03	5,500.00	5,500.00	.00	.00	.00	-100.0%
MEMBERSHIPS & SUBSCRIP	1,135.00	.00	.00	.00	.00	.00	.0%

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TOWN OF ORO VALLEY  
NEXT YEAR BUDGET COMPARISON REPORT

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PROJECTION: 2020 FY 2019/2020 BUDGET

FOR PERIOD 99

ACCOUNTS FOR: GENERAL FUND	2018 ACTUAL	2019 ORIG BUD	2019 REVISED BUD	2020 TOWN MGR	2020 TOWN COUN	2020 FINAL	PCT CHANGE
OFFICE SUPPLIES	2,636.66	1,500.00	1,500.00	2,000.00	.00	.00	33.3%
NATURAL GAS & ELECTRIC	88,614.20	92,000.00	92,000.00	92,000.00	.00	.00	.0%
NON-CAPITALIZED EQUIPM	1,786.09	3,000.00	3,000.00	3,500.00	.00	.00	16.7%
UNIFORMS	5,710.77	5,550.00	5,550.00	6,000.00	.00	.00	8.1%
FIELD SUPPLIES	77,165.39	111,600.00	111,600.00	96,000.00	.00	.00	-14.0%
SAFETY COMPLIANCE	1,764.56	2,000.00	2,000.00	3,000.00	.00	.00	50.0%
VEHICLE REPLACEMENT	28,470.26	.00	.00	.00	.00	.00	.0%
OPERATIONS & MAINTENAN	523,047.59	657,000.00	657,000.00	600,850.00	.00	.00	-8.5%
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30 CAPITAL OUTLAY							
MINOR ASSETS	.00	.00	.00	56,800.00	.00	.00	.0%
BUILDINGS & IMPROVEMEN	56,253.34	38,500.00	38,500.00	23,300.00	.00	.00	-39.5%
EQUIPMENT	28,106.15	36,500.00	36,500.00	20,000.00	.00	.00	-45.2%
CAPITAL OUTLAY	84,359.49	75,000.00	75,000.00	100,100.00	.00	.00	33.5%
PARKS MANAGEMENT	1,139,869.22	1,315,787.00	1,315,787.00	1,267,083.00	.00	.00	-3.7%
TOTAL GENERAL FUND	3,334,364.50	3,606,586.00	3,606,586.00	9,910,753.00	.00	.00	174.8%
GRAND TOTAL	3,334,364.50	3,606,586.00	3,606,586.00	9,910,753.00	.00	.00	174.8%

\*\* END OF REPORT - Generated by WENDY GOMEZ \*\*

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TOWN OF ORO VALLEY  
NEXT YEAR BUDGET COMPARISON REPORT

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bgnyrpts

PROJECTION: 2020 FY 2019/2020 BUDGET

FOR PERIOD 99

ACCOUNTS FOR: COMMUNITY CENTER FUND	2018 ACTUAL	2019 ORIG BUD	2019 REVISED BUD	2020 TOWN MGR	2020 TOWN COUN	2020 FINAL	PCT CHANGE
10 PERSONNEL							
REGULAR EMPLOYEES	653,621.75	661,087.00	661,087.00	.00	.00	.00	-100.0%
OVERTIME PAY	345.94	1,000.00	1,000.00	.00	.00	.00	-100.0%
GROUP INSURANCE	54,417.52	35,176.00	35,176.00	.00	.00	.00	-100.0%
SOCIAL SECURITY/MEDICA	49,878.10	50,121.00	50,121.00	.00	.00	.00	-100.0%
ASRS CONTRIBUTIONS	25,769.58	16,073.00	16,073.00	.00	.00	.00	-100.0%
WORKERS' COMPENSATION	6,035.50	4,818.00	4,818.00	.00	.00	.00	-100.0%
OTHER EMPLOYEE BENEFIT	1,154.43	1,054.00	1,054.00	.00	.00	.00	-100.0%
SPECIAL PAY NON PD PERSONNEL	8,285.00 799,507.82	.00 769,329.00	.00 769,329.00	.00 .00	.00 .00	.00 .00	.00 -100.0%
20 OPERATIONS & MAINTENANCE							
CONTRACT PERSONNEL SER	66,159.13	286,690.00	286,690.00	.00	.00	.00	-100.0%
OUTSIDE PROFESSIONAL S	67,598.04	46,000.00	46,000.00	.00	.00	.00	-100.0%
RECREATION PROGRAM SUP	7,288.98	16,000.00	16,000.00	.00	.00	.00	-100.0%
VEHICLE REPAIR & MAINT	312.00	.00	.00	.00	.00	.00	.0%
EQUIPMENT REPAIR & MAI	3,784.07	9,000.00	9,000.00	.00	.00	.00	-100.0%
BUILDING REPAIR & MAIN	3,663.46	1,000.00	1,000.00	.00	.00	.00	-100.0%
RENTALS	155,883.69	13,000.00	13,000.00	.00	.00	.00	-100.0%
INSURANCE	23,119.24	24,000.00	24,000.00	.00	.00	.00	-100.0%
TELECOMMUNICATIONS	10,823.82	7,700.00	7,700.00	.00	.00	.00	-100.0%
POSTAGE	232.00	400.00	400.00	.00	.00	.00	-100.0%

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TOWN OF ORO VALLEY  
NEXT YEAR BUDGET COMPARISON REPORT

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PROJECTION: 2020 FY 2019/2020 BUDGET

FOR PERIOD 99

ACCOUNTS FOR: COMMUNITY CENTER FUND	2018 ACTUAL	2019 ORIG BUD	2019 REVISED BUD	2020 TOWN MGR	2020 TOWN COUN	2020 FINAL	PCT CHANGE
ADVERTISING	24,990.32	27,000.00	27,000.00	.00	.00	.00	-100.0%
PRINTING & BINDING	.00	.00	.00	.00	.00	.00	.0%
TRAVEL & TRAINING	7,635.09	5,000.00	5,000.00	.00	.00	.00	-100.0%
MEMBERSHIPS & SUBSCRIP	65.00	.00	.00	.00	.00	.00	.0%
OFFICE SUPPLIES	1,070.35	3,500.00	3,500.00	.00	.00	.00	-100.0%
NON-CAPITALIZED EQUIPM	8,929.14	2,000.00	2,000.00	.00	.00	.00	-100.0%
UNIFORMS	4,556.78	5,500.00	5,500.00	.00	.00	.00	-100.0%
FIELD SUPPLIES	54,244.79	35,000.00	35,000.00	.00	.00	.00	-100.0%
CONCESSION SUPPLIES	1,044.43	1,200.00	1,200.00	.00	.00	.00	-100.0%
SAFETY COMPLIANCE	271.65	3,600.00	3,600.00	.00	.00	.00	-100.0%
MGMT CONTRACT EXPENDIT	4,983,666.00	5,007,283.00	5,007,283.00	.00	.00	.00	-100.0%
OPERATIONS & MAINTENAN	5,425,337.98	5,493,873.00	5,493,873.00	.00	.00	.00	-100.0%
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30 CAPITAL OUTLAY							
MINOR ASSETS	.00	25,950.00	25,950.00	.00	.00	.00	-100.0%
BUILDINGS & IMPROVEMEN	45,463.56	25,000.00	25,000.00	.00	.00	.00	-100.0%
CAPITAL OUTLAY	45,463.56	50,950.00	50,950.00	.00	.00	.00	-100.0%
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40 OTHER FINANCING USES							
PRINCIPAL PAYMENTS	215,801.53	.00	.00	.00	.00	.00	.0%
INTEREST PAYMENTS	36,830.85	.00	.00	.00	.00	.00	.0%
TRANSFER TO DEBT SERVI	45,956.00	133,999.00	133,999.00	.00	.00	.00	-100.0%
TRANSFER TO GENERAL FU	120,000.00	120,000.00	120,000.00	248,123.00	.00	.00	106.8%
OTHER FINANCING USES	418,588.38	253,999.00	253,999.00	248,123.00	.00	.00	-2.3%
TOTAL COMMUNITY CENTER FUND	6,688,897.74	6,568,151.00	6,568,151.00	248,123.00	.00	.00	-96.2%
GRAND TOTAL	6,688,897.74	6,568,151.00	6,568,151.00	248,123.00	.00	.00	-96.2%

\*\* END OF REPORT - Generated by WENDY GOMEZ \*\*



## Police

The Oro Valley Police Department (OVPD) is committed to providing public safety services to ensure a safe environment. This is accomplished through collaborative partnerships between our organization, our citizens, business owners/managers, schools, community organizations, media, and other government partners. OVPD members seek the highest amount of professional development with one S.E.R.V.I.C.E. vision in mind:

**Seek   Excellence   Remain   Vigilant   Involve   Community   Enforcement**

### **PERSONNEL**

FY 2018 Actual	135.13
FY 2019 Budget	135.13
<b>FY 2019 Projected</b>	<b>133.13</b>
<b>FY 2020 Budget</b>	<b>134.13</b>

### **EXPENDITURES BY PROGRAM AREA**

	<u>FY 2018 Actual</u>	<u>FY 2019 Budget</u>	<b><u>FY 2019 Projected</u></b>	<b><u>FY 2020 Budget</u></b>
Administration	\$ 1,589,627	\$ 1,374,138	<b>\$ 1,378,940</b>	<b>\$ 1,452,191</b>
Support Services	6,883,528	6,558,530	<b>6,184,632</b>	<b>6,526,781</b>
Field Services	7,935,346	8,345,018	<b>8,297,405</b>	<b>8,709,566</b>
Professional Dev. & Training	182,935	198,467	<b>198,467</b>	<b>180,189</b>
Professional Standards	159,388	168,067	<b>168,067</b>	<b>192,888</b>
Total Expenditures	\$ 16,750,825	\$ 16,644,220	<b>\$ 16,227,511</b>	<b>\$ 17,061,615</b>

### **REVENUES BY FUNDING SOURCE**

	<u>FY 2018 Actual</u>	<u>FY 2019 Budget</u>	<b><u>FY 2019 Projected</u></b>	<b><u>FY 2020 Budget</u></b>
Federal Grants	\$ 387,097	\$ 596,162	<b>\$ 409,607</b>	<b>\$ 549,543</b>
Intergovernmental	186,022	308,900	<b>81,139</b>	<b>180,000</b>
State Grants	69,315	71,500	<b>75,000</b>	<b>75,000</b>
Seizures & Forfeitures	56,562	86,665	<b>163,137</b>	<b>82,846</b>
Fingerprinting	14,640	14,000	<b>14,000</b>	<b>14,000</b>
Report Copying	6,592	5,600	<b>6,400</b>	<b>6,400</b>
Impound Processing	36,750	35,000	<b>27,000</b>	<b>15,000</b>
Other	27,616	21,488	<b>31,029</b>	<b>26,210</b>
Total Revenues	\$ 784,594	\$ 1,139,315	<b>\$ 807,312</b>	<b>\$ 948,999</b>

## Police - Administration

The Oro Valley Police Department (OVPD) is a true community policing organization and understands community policing is a "way of life" for an organization. In Oro Valley, community policing is considered a core value that underlies all programs and initiatives. The Police Department Administration embodies this philosophy and guides all staff towards embracing this philosophy throughout the entire organization.

	FY 2018 Actual	FY 2019 Budget	<b>FY 2019 Projected</b>	<b>FY 2020 Budget</b>
<b><u>PERSONNEL</u></b>				
Police Chief	1.00	1.00	<b>1.00</b>	<b>1.00</b>
Deputy Police Chief	1.00	1.00	<b>1.00</b>	<b>1.00</b>
Lieutenant	1.00	1.00	<b>1.00</b>	<b>1.00</b>
Public Info. Officer - Sergeant	1.00	1.00	<b>1.00</b>	<b>1.00</b>
Administrative Services Manager	1.00	1.00	<b>1.00</b>	<b>1.00</b>
Total FTEs	5.00	5.00	<b>5.00</b>	<b>5.00</b>

	FY 2018 Actual	FY 2019 Budget	<b>FY 2019 Projected</b>	<b>FY 2020 Budget</b>
<b><u>PROGRAM EXPENDITURES</u></b>				
Personnel	\$ 955,423	\$ 897,418	<b>\$ 902,220</b>	<b>\$ 896,771</b>
O&M	624,687	476,720	<b>476,720</b>	<b>555,420</b>
Capital	9,517	-	-	-
Total Expenditures	\$ 1,589,627	\$ 1,374,138	<b>\$ 1,378,940</b>	<b>\$ 1,452,191</b>

## Police - Support Services

The Support Services Division (SSD) provides the necessary support and enhancement to the Field Services Division and Administration. SSD personnel are specially trained in law enforcement functions specific to the organization and community, which enhance our ability to provide service. SSD must consistently evaluate the service efforts of the department and make changes based upon these efforts. This is accomplished through technology, expertise, resource allocation, intelligence gathering and education.

	FY 2018 Actual	FY 2019 Budget	FY 2019 Projected	FY 2020 Budget
<b><i>PERSONNEL</i></b>				
Commander	1.00	1.00	<b>1.00</b>	<b>1.00</b>
Lieutenant	2.00	2.00	<b>2.00</b>	<b>2.00</b>
Emergency Mgmt & Safety Coord.	1.00	1.00	<b>1.00</b>	-
Senior Office Specialist	1.00	1.00	<b>1.00</b>	<b>1.00</b>
Reserve Officer	-	0.48	<b>0.48</b>	<b>0.48</b>
Total FTEs	5.00	5.48	<b>5.48</b>	<b>4.48</b>

	FY 2018 Actual	FY 2019 Budget	FY 2019 Projected	FY 2020 Budget
<b><i>PROGRAM EXPENDITURES</i></b>				
Personnel	\$ 655,998	\$ 720,702	<b>\$ 720,702</b>	<b>\$ 664,971</b>
O&M	852	500	<b>500</b>	<b>1,230</b>
Total Expenditures	\$ 656,851	\$ 721,202	<b>\$ 721,202</b>	<b>\$ 666,201</b>

## Police - School Resource Officer

The School Resource Officer (SRO) program is designed upon the "basic triad concept" of being a law enforcement officer, teacher, and counselor to the school community. This "community" includes the school administration, faculty and staff, parents, students, and the schools surrounding the Oro Valley community. An SRO provides this service in many ways while always taking a personal interest in students' lives, activities and problems. Officers are assigned to: Canyon del Oro High School, Ironwood Ridge High School, Copper Creek Elementary, Painted Sky Elementary, Wilson K-8 and Innovation Academy. (Capacity is also included for an SRO assigned to Lemman Academy, contingent upon grant funding).

Within the SRO Unit is the Explorers Program, which consists of young men and women, ages 14 to 20, who are interested in a career in law enforcement. Police officers are the Explorer advisors and assist in weekly instruction and training. Explorers dedicate themselves to community service and assist the department during special events.

	FY 2018 Actual	FY 2019 Budget	<b>FY 2019 Projected</b>	<b>FY 2020 Budget</b>
<b><u>PERSONNEL</u></b>				
Sergeant	1.00	1.00	<b>1.00</b>	<b>1.00</b>
School Resource Officer	9.00	10.00	<b>8.00</b>	<b>9.00</b>
Total FTEs	10.00	11.00	<b>9.00</b>	<b>10.00</b>

	FY 2018 Actual	FY 2019 Budget	<b>FY 2019 Projected</b>	<b>FY 2020 Budget</b>
<b><u>PROGRAM EXPENDITURES</u></b>				
Personnel	\$ 1,228,931	\$ 1,388,401	<b>\$ 1,187,417</b>	<b>\$ 1,259,057</b>
O&M	10,044	14,250	<b>14,250</b>	<b>11,850</b>
Total Expenditures	\$ 1,238,975	\$ 1,402,651	<b>\$ 1,201,667</b>	<b>\$ 1,270,907</b>

## Police - Communications

The Communications Center is the primary answering point for all 9-1-1 emergency calls in Oro Valley. The center operates 24 hours a day, 7 days a week. Public Safety Communications is skilled emergency service work that involves receiving emergency and non-emergency requests for police assistance, determining the nature and the urgency of calls, initiating police or other emergency service personnel action and maintaining close contact with field units to monitor response and needed support requirements.

	FY 2018 Actual	FY 2019 Budget	FY 2019 Projected	FY 2020 Budget
<b><i>PERSONNEL</i></b>				
Police Telecommunications Mgr	1.00	1.00	<b>1.00</b>	<b>1.00</b>
Telecommunications Supervisor	2.00	2.00	<b>2.00</b>	<b>2.00</b>
Public Safety Telecommunicator	10.00	10.00	<b>10.00</b>	<b>10.00</b>
Total FTEs	13.00	13.00	<b>13.00</b>	<b>13.00</b>

	FY 2018 Actual	FY 2019 Budget	FY 2019 Projected	FY 2020 Budget
<b><i>PROGRAM EXPENDITURES</i></b>				
Personnel	\$ 1,006,178	\$ 1,069,193	<b>\$ 1,069,193</b>	<b>\$ 1,057,531</b>
O&M	2,584	6,570	<b>6,570</b>	<b>3,500</b>
Total Expenditures	\$ 1,008,762	\$ 1,075,763	<b>\$ 1,075,763</b>	<b>\$ 1,061,031</b>

## Police - Records

The Records Unit is responsible for processing, distributing, and maintaining all public law enforcement records generated by OVPD. The Records Unit adheres to the release policy mandated by state law. The Unit is also responsible for the handling of impound releases of vehicles, verifying the required documentation through the Motor Vehicle Division, preparing the proper paperwork and collecting the necessary fees.

	FY 2018 Actual	FY 2019 Budget	<b>FY 2019 Projected</b>	<b>FY 2020 Budget</b>
<b><u>PERSONNEL</u></b>				
Records Supervisor	1.00	1.00	<b>1.00</b>	<b>1.00</b>
Records Specialist	5.00	5.00	<b>5.00</b>	<b>5.00</b>
Office Assistant	1.25	1.25	<b>1.25</b>	<b>1.25</b>
Total FTEs	7.25	7.25	<b>7.25</b>	<b>7.25</b>

	FY 2018 Actual	FY 2019 Budget	<b>FY 2019 Projected</b>	<b>FY 2020 Budget</b>
<b><u>PROGRAM EXPENDITURES</u></b>				
Personnel	\$ 439,943	\$ 455,065	<b>\$ 451,624</b>	<b>\$ 475,308</b>
O&M	2,907	2,800	<b>2,800</b>	<b>3,050</b>
Total Expenditures	\$ 442,849	\$ 457,865	<b>\$ 454,424</b>	<b>\$ 478,358</b>

## Police - Criminal Investigations

The Criminal Investigations Unit (CIU) is the primary investigative arm of the OVPD and is responsible for investigating all major crimes that occur in Oro Valley. These crimes include crimes against person(s) - homicide, sexual assault, aggravated assault, etc., and crimes against property - burglary, larceny, auto theft, etc.

Detectives are cross-trained to investigate the various types of crimes committed in Oro Valley and many of them network with task force groups outside Oro Valley to enhance service within our community.

	FY 2018 Actual	FY 2019 Budget	<b>FY 2019 Projected</b>	<b>FY 2020 Budget</b>
<b><u>PERSONNEL</u></b>				
Sergeant	1.00	1.00	<b>1.00</b>	<b>1.00</b>
Detective	6.00	7.00	<b>7.00</b>	<b>7.00</b>
Total FTEs	7.00	8.00	<b>8.00</b>	<b>8.00</b>

	FY 2018 Actual	FY 2019 Budget	<b>FY 2019 Projected</b>	<b>FY 2020 Budget</b>
<b><u>PROGRAM EXPENDITURES</u></b>				
Personnel	\$ 908,853	\$ 1,056,950	<b>\$ 1,056,950</b>	<b>\$ 1,111,228</b>
O&M	4,865	11,900	<b>11,900</b>	<b>25,250</b>
Total Expenditures	\$ 913,718	\$ 1,068,850	<b>\$ 1,068,850</b>	<b>\$ 1,136,478</b>

# Police - Information Technology

The Information Technology Unit (ITU) provides support service to the department and is responsible for planning, acquiring, implementing and developing information technology solutions to facilitate the department's mission. The ITU also evaluates and acquires emerging technologies, information systems and networks that have law enforcement applications.

	<u>FY 2018 Actual</u>	<u>FY 2019 Budget</u>	<u>FY 2019 Projected</u>	<u>FY 2020 Budget</u>
<b><i>PERSONNEL</i></b>				
Systems Analyst	1.00	1.00	<b>1.00</b>	<b>1.00</b>
Total FTEs	1.00	1.00	<b>1.00</b>	<b>1.00</b>

	<u>FY 2018 Actual</u>	<u>FY 2019 Budget</u>	<u>FY 2019 Projected</u>	<u>FY 2020 Budget</u>
<b><i>PROGRAM EXPENDITURES</i></b>				
Personnel	\$ 87,123	\$ 92,585	<b>\$ 92,585</b>	<b>\$ 96,338</b>
O&M	143,103	14,400	<b>14,400</b>	<b>16,245</b>
Capital	17,167	-	-	-
Total Expenditures	\$ 247,393	\$ 106,985	<b>\$ 106,985</b>	<b>\$ 112,583</b>

# Police - Fleet

*Beginning FY 18/19, these costs were consolidated with the Public Works Department Fleet Maintenance program.*

	FY 2018 Actual	FY 2019 Budget	FY 2019 Projected	FY 2020 Budget
<b><u>PERSONNEL</u></b>				
Fleet Control Specialist	1.00	-	-	-
Reserve Officer	0.48	-	-	-
Total FTEs	1.48	-	-	-

	FY 2018 Actual	FY 2019 Budget	FY 2019 Projected	FY 2020 Budget
<b><u>PROGRAM EXPENDITURES</u></b>				
Personnel	\$ 109,316	\$ -	\$ -	\$ -
O&M	687,452	-	-	-
Total Expenditures	\$ 796,767	\$ -	\$ -	\$ -

## Police - Community Resources

The Community Resource Unit (CRU) is dedicated to preventing crime through public education and offers a wide range of presentations and programs.

### **Neighborhood Watch Program**

Consists of a cohesive body of concerned citizens addressing issues that affect their neighborhood. OVPD has two officers who organize, train, and provide valuable information to these neighborhoods in order to reduce and prevent crime. Neighborhood Watch provides communities a direct liaison with the OVPD and quarterly newsletters are distributed.

### **Crime Free Multi-Housing Program**

This program is similar to Neighborhood Watch but for apartment complexes. It encourages neighbors to interact with one another but also holds apartment managers to strict criteria when signing new tenants.

### **Citizen Volunteer Assistants Program (C.V.A.P.)**

This program provides the opportunity for citizens to serve their community by assisting the Police Department. The volunteers become an extra set of eyes and ears and assist in many different areas. Volunteers patrol residential neighborhoods, business complexes, shopping centers and assist with scene security at accidents or crime scenes.

	FY 2018 Actual	FY 2019 Budget	FY 2019 Projected	FY 2020 Budget
<b><u>PERSONNEL</u></b>				
Sergeant	1.00	1.00	<b>1.00</b>	<b>1.00</b>
Officer/Special Events Coord.	1.00	1.00	<b>1.00</b>	<b>1.00</b>
Officer	1.00	2.00	<b>1.00</b>	<b>1.00</b>
Total FTEs	3.00	4.00	<b>3.00</b>	<b>3.00</b>

	FY 2018 Actual	FY 2019 Budget	FY 2019 Projected	FY 2020 Budget
<b><u>PROGRAM EXPENDITURES</u></b>				
Personnel	\$ 355,932	\$ 485,434	<b>\$ 387,706</b>	<b>\$ 404,515</b>
O&M	46,590	58,500	<b>58,500</b>	<b>57,100</b>
Total Expenditures	\$ 402,522	\$ 543,934	<b>\$ 446,206</b>	<b>\$ 461,615</b>

## Police - Task Force Operations

The OVPD is actively involved in multi-jurisdictional joint task forces across southern Arizona.

**Drug Enforcement Agency** has numerous multi-jurisdictional task force groups that include federal agents, prosecuting agencies, and state and local law enforcement agencies. Each task force is assigned a specific area of enforcement, in order to combat this national epidemic, including the production, trafficking, and individuals who use illegal drugs.

**Joint Terrorism Task Force** are small cells of highly trained, locally based investigators, analysts, linguists, SWAT experts, and other specialists from dozens of U.S. law enforcement and intelligence agencies. It is a multi-agency effort led by the Justice Department and FBI designed to combine the resources of federal, state, and local law enforcement.

The **Gang and Immigration Intelligence Team Enforcement Mission (GIITEM)** is a multi-jurisdictional task force that focuses on street gang crime as well as U.S. border and immigration crimes. GIITEM strives to accomplish its mission through a task force concept involving personnel from tribal, federal, state, county, and municipal law enforcement agencies.

	FY 2018 Actual	FY 2019 Budget	FY 2019 Projected	FY 2020 Budget
<b><u>PERSONNEL</u></b>				
Officer	7.00	5.00	5.00	5.00
Total FTEs	7.00	5.00	5.00	5.00

	FY 2018 Actual	FY 2019 Budget	FY 2019 Projected	FY 2020 Budget
<b><u>PROGRAM EXPENDITURES</u></b>				
Personnel	\$ 855,747	\$ 688,466	\$ 688,466	\$ 677,554
Capital	12,094	153,230	101,923	291,450
Total Expenditures	\$ 867,840	\$ 841,696	\$ 790,389	\$ 969,004

## Police - Property and ID

The Property and ID Unit is staffed with skilled technicians that locate, collect, secure and preserve a variety of critical, physical and sometimes fragile evidence at crime scenes. Technicians must write accurate narratives, follow up on collected evidence for scientific analysis, liaison with other agencies to complete related casework, and prepare testimony for court proceedings. Staff within this program area are also responsible for inventory and maintenance of all department equipment, including equipment necessary to outfit each officer.

	FY 2018 Actual	FY 2019 Budget	FY 2019 Projected	FY 2020 Budget
<b><u>PERSONNEL</u></b>				
Crime Scene Tech Supervisor	1.00	1.00	<b>1.00</b>	<b>1.00</b>
Crime Scene Technician	2.00	2.00	<b>2.00</b>	<b>2.00</b>
Reserve Officer	0.48	0.48	<b>0.48</b>	<b>0.48</b>
Total FTEs	3.48	3.48	<b>3.48</b>	<b>3.48</b>

	FY 2018 Actual	FY 2019 Budget	FY 2019 Projected	FY 2020 Budget
<b><u>PROGRAM EXPENDITURES</u></b>				
Personnel	\$ 222,874	\$ 258,534	<b>\$ 253,096</b>	<b>\$ 275,354</b>
O&M	84,976	81,050	<b>66,050</b>	<b>95,250</b>
Total Expenditures	\$ 307,850	\$ 339,584	<b>\$ 319,146</b>	<b>\$ 370,604</b>

## Police - Field Services

The Field Services Division (FSD) is the largest division of the Police Department and is comprised of officers and supervisors who provide the "front line" service to the community. FSD must continually monitor crime trends, deployment methods, beat structure, business and neighborhood issues and response times to ensure that the department is providing the most efficient and effective services.

	FY 2018 Actual	FY 2019 Budget	<b>FY 2019 Projected</b>	<b>FY 2020 Budget</b>
<b><u>PERSONNEL</u></b>				
Commander	1.00	1.00	<b>1.00</b>	<b>1.00</b>
Lieutenant	2.00	2.00	<b>2.00</b>	<b>2.00</b>
Emergency Mgmt. & Safety Coord.	-	-	-	<b>1.00</b>
Crime Analyst	1.00	1.00	<b>1.00</b>	<b>1.00</b>
Senior Office Specialist	1.00	1.00	<b>1.00</b>	<b>1.00</b>
Office Specialist	1.00	1.00	<b>1.00</b>	<b>1.00</b>
Total FTEs	6.00	6.00	<b>6.00</b>	<b>7.00</b>

	FY 2018 Actual	FY 2019 Budget	<b>FY 2019 Projected</b>	<b>FY 2020 Budget</b>
<b><u>PROGRAM EXPENDITURES</u></b>				
Personnel	\$ 719,171	\$ 777,040	<b>\$ 777,040</b>	<b>\$ 881,547</b>
O&M	611	1,500	<b>1,500</b>	<b>1,330</b>
Total Expenditures	\$ 719,783	\$ 778,540	<b>\$ 778,540</b>	<b>\$ 882,877</b>

## Police - Patrol

Patrol consists of six squads and one motorcycle squad, providing 24/7 police service to town citizens, schools, business owners, employees and visitors. OVPD divides the town into four separate geographical patrol areas. Patrol deployment methods are based on a variety of factors, including response times, call loads, crime statistics and neighborhood issues. Patrol focuses on high visibility patrol and strict enforcement to deter crime from our community. Programs like adopt-a-business allow patrol officers to work cooperatively and proactively with businesses to solve issues before they become problems. K-9 and DUI officers are incorporated within Patrol, providing service seven days a week.

**K-9** - Three K-9 teams (handler/canine) are deployed throughout the week. Two teams are "dual purpose" and are trained in patrol/handler protection and narcotics detection. The remaining team is trained to detect explosives and an accelerant component used to make explosive devices, and is a member of the Pima Regional Bomb Squad.

**DUI** - The DUI Unit is comprised of three officers whose primary function is to actively seek impaired drivers. Patrol officers with special skills in the area of drug recognition and phlebotomy supplement them in their task. DUI officers assume the lead investigative role in impairment investigations initiated by patrol officers and are well versed in the field of impaired driver investigations. OVPD is a participant in the Southern Arizona DUI Task Force and participates in task force deployments annually.

	FY 2018 Actual	FY 2019 Budget	FY 2019 Projected	FY 2020 Budget
<b><u>PERSONNEL</u></b>				
Sergeant	6.00	6.00	<b>6.00</b>	<b>6.00</b>
Lead Officer	7.00	7.00	<b>7.00</b>	<b>7.00</b>
K-9 Officer	2.00	2.00	<b>2.00</b>	<b>2.00</b>
DUI Officer	2.00	2.00	<b>3.00</b>	<b>3.00</b>
Officer	32.00	32.00	<b>32.00</b>	<b>32.00</b>
Reserve Officer	1.44	1.44	<b>1.44</b>	<b>1.44</b>
Total FTEs	50.44	50.44	<b>51.44</b>	<b>51.44</b>

	FY 2018 Actual	FY 2019 Budget	FY 2019 Projected	FY 2020 Budget
<b><u>PROGRAM EXPENDITURES</u></b>				
Personnel	\$ 5,687,460	\$ 5,845,914	<b>\$ 5,810,301</b>	<b>\$ 6,096,516</b>
O&M	12,195	15,000	<b>15,000</b>	<b>18,680</b>
Capital	-	12,000	-	<b>12,000</b>
Total Expenditures	\$ 5,699,655	\$ 5,872,914	<b>\$ 5,825,301</b>	<b>\$ 6,127,196</b>

## Police - Traffic

The goals of the Oro Valley Motor Unit are: to respond to citizens traffic concerns; be highly visible to the public and; enforce traffic laws. By staying proactive and achieving these goals, the Motor Unit is able to deter criminal behavior from residing in or targeting Oro Valley. The three measures deploying the Motor Unit are: highest collision intersections, special events, and citizen traffic concerns.

	FY 2018 Actual	FY 2019 Budget	FY 2019 Projected	FY 2020 Budget
<b><i>PERSONNEL</i></b>				
Sergeant	1.00	1.00	<b>1.00</b>	<b>1.00</b>
Lead Officer	1.00	1.00	<b>1.00</b>	<b>1.00</b>
Motorcycle Officer	5.00	5.00	<b>5.00</b>	<b>5.00</b>
Total FTEs	7.00	7.00	<b>7.00</b>	<b>7.00</b>

	FY 2018 Actual	FY 2019 Budget	FY 2019 Projected	FY 2020 Budget
<b><i>PROGRAM EXPENDITURES</i></b>				
Personnel	\$ 774,335	\$ 877,972	<b>\$ 877,972</b>	<b>\$ 885,612</b>
O&M	17,947	19,970	<b>19,970</b>	<b>16,900</b>
Total Expenditures	\$ 792,281	\$ 897,942	<b>\$ 897,942</b>	<b>\$ 902,512</b>

## Police - CAT Squad

The Community Action Team (C.A.T.) serves as a proactive and successful community policing initiative. The primary premise of C.A.T. is to focus on the root causes of problems and identify which crimes lead to secondary crimes and how they are associated. C.A.T. members spend a great deal of time gathering information on specific issues through various connections with other law enforcement organizations and the public. These partnerships foster trust between the community and our organization and has been paramount in our ability to combat crime.

	FY 2018 Actual	FY 2019 Budget	<b>FY 2019 Projected</b>	<b>FY 2020 Budget</b>
<b><u>PERSONNEL</u></b>				
Sergeant	1.00	1.00	<b>1.00</b>	<b>1.00</b>
Lead Officer	1.00	1.00	<b>1.00</b>	<b>1.00</b>
Officer	4.00	4.00	<b>4.00</b>	<b>4.00</b>
Total FTEs	6.00	6.00	<b>6.00</b>	<b>6.00</b>

	FY 2018 Actual	FY 2019 Budget	<b>FY 2019 Projected</b>	<b>FY 2020 Budget</b>
<b><u>PROGRAM EXPENDITURES</u></b>				
Personnel	\$ 723,628	\$ 795,622	<b>\$ 795,622</b>	<b>\$ 796,981</b>
O&M	-	-	-	-
Total Expenditures	\$ 723,628	\$ 795,622	<b>\$ 795,622</b>	<b>\$ 796,981</b>

## Police - Professional Development & Training

Professional Development & Training is tasked to ensure that members provide the most efficient and effective public safety service to the community in support of a community policing philosophy. Personnel are trained to deliver a high level of service that not only meets community expectations but also allows our staff to maintain professional certifications. Professional Development & Training focuses on developing the skills, abilities, knowledge, and talents of the OVPD to maintain professional and expert service. This program is also responsible for new-hire recruit officer orientation. This orientation is provided to prepare new officers for the stresses of attending a police academy along with orienting them to Oro Valley.

	FY 2018 Actual	FY 2019 Budget	FY 2019 Projected	FY 2020 Budget
<b><u>PERSONNEL</u></b>				
Training Officer	1.00	1.00	<b>1.00</b>	<b>1.00</b>
Reserve Officer	0.48	0.48	<b>0.48</b>	-
Total FTEs	1.48	1.48	<b>1.48</b>	<b>1.00</b>

	FY 2018 Actual	FY 2019 Budget	FY 2019 Projected	FY 2020 Budget
<b><u>PROGRAM EXPENDITURES</u></b>				
Personnel	\$ 134,110	\$ 140,467	<b>\$ 140,467</b>	<b>\$ 123,389</b>
O&M	48,825	58,000	<b>58,000</b>	<b>56,800</b>
Total Expenditures	\$ 182,935	\$ 198,467	<b>\$ 198,467</b>	<b>\$ 180,189</b>

## Police - Professional Standards

It is the policy of the OVPD to thoroughly investigate all complaints against its employees in order to preserve public confidence in our willingness to oversee and control the actions of our employees. The Office of Professional Standards (O.P.S.) is managed by a sergeant who oversees and investigates citizen complaints and internally ordered inspections. O.P.S. also maintains records of use of force incidences, vehicle pursuits and policy revisions. Finally, O.P.S. conducts the hiring process and background investigations for interested Police Department applicants.

	FY 2018 Actual	FY 2019 Budget	FY 2019 Projected	FY 2020 Budget
<b><u>PERSONNEL</u></b>				
Sergeant	1.00	1.00	<b>1.00</b>	<b>1.00</b>
Reserve Officer	-	-	-	<b>0.48</b>
Total FTEs	1.00	1.00	<b>1.00</b>	<b>1.48</b>

	FY 2018 Actual	FY 2019 Budget	FY 2019 Projected	FY 2020 Budget
<b><u>PROGRAM EXPENDITURES</u></b>				
Personnel	\$ 154,826	\$ 158,417	<b>\$ 158,417</b>	<b>\$ 183,238</b>
O&M	4,562	9,650	<b>9,650</b>	<b>9,650</b>
Total Expenditures	\$ 159,388	\$ 168,067	<b>\$ 168,067</b>	<b>\$ 192,888</b>

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PROJECTION: 2020 FY 2019/2020 BUDGET

FOR PERIOD 99

ACCOUNTS FOR: PD-ADMIN-PERSONNEL	2018 ACTUAL	2019 ORIG BUD	2019 REVISED BUD	2020 TOWN MGR	2020 TOWN COUN	2020 FINAL	PCT CHANGE
REGULAR EMPLOYEES	553,273.69	600,029.00	600,029.00	584,493.00	.00	.00	-2.6%
OVERTIME PAY	1,353.87	.00	.00	6,431.00	.00	.00	.0%
HOLIDAY PAY	.00	.00	.00	.00	.00	.00	.0%
UNIFORM ALLOWANCE	4,500.00	4,800.00	4,800.00	4,800.00	.00	.00	.0%
GROUP INSURANCE	55,811.41	54,949.00	54,949.00	56,511.00	.00	.00	2.8%
SOCIAL SECURITY/MEDICA	38,422.34	45,562.00	45,562.00	45,066.00	.00	.00	-1.1%
APRS CONTRIBUTIONS	245,994.66	132,765.00	132,765.00	124,663.00	.00	.00	-6.1%
ASRS CONTRIBUTIONS	24,050.74	29,240.00	29,240.00	27,942.00	.00	.00	-4.4%
WORKERS' COMPENSATION	19,975.52	18,892.00	18,892.00	16,498.00	.00	.00	-12.7%
OTHER EMPLOYEE BENEFIT	4,899.51	4,981.00	4,981.00	4,945.00	.00	.00	-.7%
ON CALL PAY	7,078.14	6,000.00	6,000.00	8,000.00	.00	.00	33.3%
SHIFT DIFFERENTIAL PAY	63.00	200.00	200.00	.00	.00	.00	-100.0%
DROP CONTRIBUTIONS	.00	.00	.00	17,422.00	.00	.00	.0%
TOTAL PD-ADMIN-PERSONNEL	955,422.88	897,418.00	897,418.00	896,771.00	.00	.00	-.1%

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PROJECTION: 2020 FY 2019/2020 BUDGET

FOR PERIOD 99

ACCOUNTS FOR: PD-ADMIN-O&M	2018 ACTUAL	2019 ORIG BUD	2019 REVISED BUD	2020 TOWN MGR	2020 TOWN COUN	2020 FINAL	PCT CHANGE
OUTSIDE PROFESSIONAL S	13,452.56	22,450.00	22,450.00	19,950.00	.00	.00	-11.1%
WATER & SEWAGE	5,508.55	9,070.00	9,070.00	9,070.00	.00	.00	.0%
WASTE DISPOSAL FEES	180.00	200.00	200.00	.00	.00	.00	-100.0%
EQUIPMENT REPAIR & MAI	8,739.41	5,900.00	5,900.00	9,700.00	.00	.00	64.4%
RENTALS	695.39	1,200.00	1,200.00	1,200.00	.00	.00	.0%
INSURANCE	219,693.06	227,250.00	227,250.00	235,500.00	.00	.00	3.6%
TELECOMMUNICATIONS	163,168.09	.00	.00	.00	.00	.00	.0%
POSTAGE	2,951.80	3,300.00	3,300.00	3,300.00	.00	.00	.0%
PRINTING & BINDING	11,971.39	16,000.00	16,000.00	14,000.00	.00	.00	-12.5%
TRAVEL & TRAINING	93,609.11	85,000.00	85,000.00	100,000.00	.00	.00	17.6%
MEMBERSHIPS & SUBSCRIP	12,194.69	7,550.00	7,550.00	4,600.00	.00	.00	-39.1%
OFFICE SUPPLIES	17,801.91	20,000.00	20,000.00	20,000.00	.00	.00	.0%
NATURAL GAS & ELECTRIC	38,523.59	48,000.00	48,000.00	100,000.00	.00	.00	108.3%
NON-CAPITALIZED EQUIPM	28,478.75	25,000.00	25,000.00	30,000.00	.00	.00	20.0%
UNIFORMS	2,624.10	800.00	800.00	2,600.00	.00	.00	225.0%
FIELD SUPPLIES	5,094.80	5,000.00	5,000.00	5,500.00	.00	.00	10.0%
TOTAL PD-ADMIN-O&M	624,687.20	476,720.00	476,720.00	555,420.00	.00	.00	16.5%

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PROJECTION: 2020 FY 2019/2020 BUDGET

FOR PERIOD 99

ACCOUNTS FOR: PD-ADMIN-CAPITAL	2018 ACTUAL	2019 ORIG BUD	2019 REVISED BUD	2020 TOWN MGR	2020 TOWN COUN	2020 FINAL	PCT CHANGE
EQUIPMENT	9,516.69	.00	.00	.00	.00	.00	.0%
TOTAL PD-ADMIN-CAPITAL	9,516.69	.00	.00	.00	.00	.00	.0%

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PROJECTION: 2020 FY 2019/2020 BUDGET

FOR PERIOD 99

ACCOUNTS FOR: PD-SUPP SERV-PERSONNEL	2018 ACTUAL	2019 ORIG BUD	2019 REVISED BUD	2020 TOWN MGR	2020 TOWN COUN	2020 FINAL	PCT CHANGE
REGULAR EMPLOYEES	463,949.90	510,112.00	510,112.00	458,161.00	.00	.00	-10.2%
OVERTIME PAY	1,236.85	100.00	100.00	1,556.00	.00	.00	1456.0%
UNIFORM ALLOWANCE	3,600.00	3,600.00	3,600.00	3,600.00	.00	.00	.0%
GROUP INSURANCE	33,397.01	35,390.00	35,390.00	33,566.00	.00	.00	-5.2%
SOCIAL SECURITY/MEDICA	34,878.25	38,613.00	38,613.00	34,640.00	.00	.00	-10.3%
APSRs CONTRIBUTIONS	78,029.99	90,901.00	90,901.00	68,975.00	.00	.00	-24.1%
ASRS CONTRIBUTIONS	26,376.66	28,028.00	28,028.00	20,996.00	.00	.00	-25.1%
WORKERS' COMPENSATION	14,529.65	13,958.00	13,958.00	12,574.00	.00	.00	-9.9%
DROP CONTRIBUTIONS	.00	.00	.00	30,903.00	.00	.00	.0%
TOTAL PD-SUPP SERV-PERSONNEL	655,998.31	720,702.00	720,702.00	664,971.00	.00	.00	-7.7%

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PROJECTION: 2020 FY 2019/2020 BUDGET

FOR PERIOD 99

ACCOUNTS FOR: PD-SUPP SERV-O&M	2018 ACTUAL	2019 ORIG BUD	2019 REVISED BUD	2020 TOWN MGR	2020 TOWN COUN	2020 FINAL	PCT CHANGE
MEMBERSHIPS & SUBSCRIP	.00	.00	.00	730.00	.00	.00	.0%
NON-CAPITALIZED EQUIPM	147.01	.00	.00	.00	.00	.00	.0%
FIELD SUPPLIES	705.44	500.00	500.00	500.00	.00	.00	.0%
TOTAL PD-SUPP SERV-O&M	852.45	500.00	500.00	1,230.00	.00	.00	146.0%

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PROJECTION: 2020 FY 2019/2020 BUDGET

FOR PERIOD 99

ACCOUNTS FOR: SRO-PERSONNEL	2018 ACTUAL	2019 ORIG BUD	2019 REVISED BUD	2020 TOWN MGR	2020 TOWN COUN	2020 FINAL	PCT CHANGE
REGULAR EMPLOYEES	685,454.23	762,362.00	762,362.00	696,959.00	.00	.00	-8.6%
OVERTIME PAY	52,828.43	37,954.00	37,954.00	29,167.00	.00	.00	-23.2%
ASSIGNMENT PAY	18,600.00	20,800.00	20,800.00	18,720.00	.00	.00	-10.0%
HOLIDAY PAY	1,659.21	3,000.00	3,000.00	.00	.00	.00	-100.0%
UNIFORM ALLOWANCE	12,000.00	13,200.00	13,200.00	12,000.00	.00	.00	-9.1%
GROUP INSURANCE	128,747.19	149,641.00	149,641.00	134,234.00	.00	.00	-10.3%
SOCIAL SECURITY/MEDICA	56,180.05	61,112.00	61,112.00	55,032.00	.00	.00	-9.9%
APSRs CONTRIBUTIONS	227,618.77	298,315.00	298,315.00	279,297.00	.00	.00	-6.4%
WORKERS' COMPENSATION	36,657.33	28,776.00	28,776.00	22,598.00	.00	.00	-21.5%
ON CALL PAY	2,353.78	4,500.00	4,500.00	2,000.00	.00	.00	-55.6%
SHIFT DIFFERENTIAL PAY	81.00	100.00	100.00	100.00	.00	.00	.0%
DROP CONTRIBUTIONS	6,751.06	8,641.00	8,641.00	8,950.00	.00	.00	3.6%
TOTAL SRO-PERSONNEL	1,228,931.05	1,388,401.00	1,388,401.00	1,259,057.00	.00	.00	-9.3%

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PROJECTION: 2020 FY 2019/2020 BUDGET

FOR PERIOD 99

ACCOUNTS FOR: SRO-O&M	2018 ACTUAL	2019 ORIG BUD	2019 REVISED BUD	2020 TOWN MGR	2020 TOWN COUN	2020 FINAL	PCT CHANGE
TRAVEL & TRAINING	7,539.28	7,500.00	7,500.00	7,500.00	.00	.00	.0%
MEMBERSHIPS & SUBSCRIP	.00	.00	.00	100.00	.00	.00	.0%
UNIFORMS	1,545.31	6,000.00	6,000.00	3,000.00	.00	.00	-50.0%
FIELD SUPPLIES	959.63	750.00	750.00	1,250.00	.00	.00	66.7%
TOTAL SRO-O&M	10,044.22	14,250.00	14,250.00	11,850.00	.00	.00	-16.8%

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PROJECTION: 2020 FY 2019/2020 BUDGET

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ACCOUNTS FOR: PD-COMM-PERSONNEL	2018 ACTUAL	2019 ORIG BUD	2019 REVISED BUD	2020 TOWN MGR	2020 TOWN COUN	2020 FINAL	PCT CHANGE
REGULAR EMPLOYEES	634,393.36	633,916.00	633,916.00	637,981.00	.00	.00	.6%
OVERTIME PAY	29,608.06	47,750.00	47,750.00	32,077.00	.00	.00	-32.8%
HOLIDAY PAY	11,926.26	10,000.00	10,000.00	14,400.00	.00	.00	44.0%
GROUP INSURANCE	120,114.84	127,305.00	127,305.00	125,062.00	.00	.00	-1.8%
SOCIAL SECURITY/MEDICA	50,479.92	52,205.00	52,205.00	51,643.00	.00	.00	-1.1%
ASRS CONTRIBUTIONS	53,812.54	60,370.00	60,370.00	60,727.00	.00	.00	.6%
CORP CONTRIBUTIONS	87,995.79	120,301.00	120,301.00	118,981.00	.00	.00	-1.1%
WORKERS' COMPENSATION	1,511.00	1,346.00	1,346.00	1,160.00	.00	.00	-13.8%
SHIFT DIFFERENTIAL PAY	16,335.76	16,000.00	16,000.00	15,500.00	.00	.00	-3.1%
TOTAL PD-COMM-PERSONNEL	1,006,177.53	1,069,193.00	1,069,193.00	1,057,531.00	.00	.00	-1.1%

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PROJECTION: 2020 FY 2019/2020 BUDGET

FOR PERIOD 99

ACCOUNTS FOR: PD-COMM-O&M	2018 ACTUAL	2019 ORIG BUD	2019 REVISED BUD	2020 TOWN MGR	2020 TOWN COUN	2020 FINAL	PCT CHANGE
EQUIPMENT REPAIR & MAI	97.76	2,200.00	2,200.00	1,200.00	.00	.00	-45.5%
MEMBERSHIPS & SUBSCRIP	767.00	1,200.00	1,200.00	1,300.00	.00	.00	8.3%
NON-CAPITALIZED EQUIPM	1,719.46	3,170.00	3,170.00	1,000.00	.00	.00	-68.5%
TOTAL PD-COMM-O&M	2,584.22	6,570.00	6,570.00	3,500.00	.00	.00	-46.7%

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PROJECTION: 2020 FY 2019/2020 BUDGET

FOR PERIOD 99

ACCOUNTS FOR: PD-RECORDS-PERSONNEL	2018 ACTUAL	2019 ORIG BUD	2019 REVISED BUD	2020 TOWN MGR	2020 TOWN COUN	2020 FINAL	PCT CHANGE
REGULAR EMPLOYEES	287,802.58	345,210.00	345,210.00	358,615.00	.00	.00	3.9%
OVERTIME PAY	32.26	500.00	500.00	.00	.00	.00	-100.0%
GROUP INSURANCE	39,193.56	42,272.00	42,272.00	46,483.00	.00	.00	10.0%
SOCIAL SECURITY/MEDICA	20,899.70	25,631.00	25,631.00	26,188.00	.00	.00	2.2%
ASRS CONTRIBUTIONS	33,120.77	40,794.00	40,794.00	43,428.00	.00	.00	6.5%
WORKERS' COMPENSATION	639.96	658.00	658.00	594.00	.00	.00	-9.7%
TOTAL PD-RECORDS-PERSONNEL	381,688.83	455,065.00	455,065.00	475,308.00	.00	.00	4.4%

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PROJECTION: 2020 FY 2019/2020 BUDGET

FOR PERIOD 99

ACCOUNTS FOR: PD-RECORDS-O&M	2018 ACTUAL	2019 ORIG BUD	2019 REVISED BUD	2020 TOWN MGR	2020 TOWN COUN	2020 FINAL	PCT CHANGE
MEMBERSHIPS & SUBSCRIP	.00	.00	.00	250.00	.00	.00	.0%
OFFICE SUPPLIES	2,185.74	1,800.00	1,800.00	1,800.00	.00	.00	.0%
NON-CAPITALIZED EQUIPM	721.16	1,000.00	1,000.00	1,000.00	.00	.00	.0%
TOTAL PD-RECORDS-O&M	2,906.90	2,800.00	2,800.00	3,050.00	.00	.00	8.9%

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PROJECTION: 2020 FY 2019/2020 BUDGET

FOR PERIOD 99

ACCOUNTS FOR: PD-INVEST-PERSONNEL	2018 ACTUAL	2019 ORIG BUD	2019 REVISED BUD	2020 TOWN MGR	2020 TOWN COUN	2020 FINAL	PCT CHANGE
REGULAR EMPLOYEES	530,132.80	540,807.00	598,536.00	608,596.00	.00	.00	1.7%
OVERTIME PAY	34,222.73	44,372.00	44,372.00	44,865.00	.00	.00	1.1%
HOLIDAY PAY	381.66	700.00	700.00	2,300.00	.00	.00	228.6%
UNIFORM ALLOWANCE	8,400.00	8,400.00	9,600.00	9,600.00	.00	.00	.0%
GROUP INSURANCE	77,843.62	78,793.00	89,971.00	100,702.00	.00	.00	11.9%
SOCIAL SECURITY/MEDICA	43,245.64	44,926.00	49,159.00	49,892.00	.00	.00	1.5%
APRS CONTRIBUTIONS	166,568.43	193,932.00	215,315.00	259,156.00	.00	.00	20.4%
ASRS CONTRIBUTIONS	9,085.92	9,358.00	9,358.00	.00	.00	.00	-100.0%
WORKERS' COMPENSATION	23,567.41	20,934.00	22,939.00	20,317.00	.00	.00	-11.4%
ON CALL PAY	15,212.84	17,000.00	17,000.00	15,200.00	.00	.00	-10.6%
SHIFT DIFFERENTIAL PAY	192.00	.00	.00	600.00	.00	.00	.0%
TOTAL PD-INVEST-PERSONNEL	908,853.05	959,222.00	1,056,950.00	1,111,228.00	.00	.00	5.1%

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PROJECTION: 2020 FY 2019/2020 BUDGET

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ACCOUNTS FOR: PD-INVEST-O&M	2018 ACTUAL	2019 ORIG BUD	2019 REVISED BUD	2020 TOWN MGR	2020 TOWN COUN	2020 FINAL	PCT CHANGE
OUTSIDE PROFESSIONAL S	4,135.57	10,500.00	10,500.00	10,500.00	.00	.00	.0%
MEMBERSHIPS & SUBSCRIP	250.00	400.00	400.00	450.00	.00	.00	12.5%
NON-CAPITALIZED EQUIPM	479.19	1,000.00	1,000.00	14,300.00	.00	.00	1330.0%
TOTAL PD-INVEST-O&M	4,864.76	11,900.00	11,900.00	25,250.00	.00	.00	112.2%

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PROJECTION: 2020 FY 2019/2020 BUDGET

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ACCOUNTS FOR: PD-IT-PERSONNEL	2018 ACTUAL	2019 ORIG BUD	2019 REVISED BUD	2020 TOWN MGR	2020 TOWN COUN	2020 FINAL	PCT CHANGE
REGULAR EMPLOYEES	70,689.33	73,512.00	73,512.00	76,267.00	.00	.00	3.7%
GROUP INSURANCE	4,460.41	4,694.00	4,694.00	4,936.00	.00	.00	5.2%
SOCIAL SECURITY/MEDICA	5,353.92	5,565.00	5,565.00	5,773.00	.00	.00	3.7%
APSRs CONTRIBUTIONS	-1,693.78	.00	.00	.00	.00	.00	.0%
ASRS CONTRIBUTIONS	8,133.54	8,674.00	8,674.00	9,236.00	.00	.00	6.5%
WORKERS' COMPENSATION	179.87	140.00	140.00	126.00	.00	.00	-10.0%
TOTAL PD-IT-PERSONNEL	87,123.29	92,585.00	92,585.00	96,338.00	.00	.00	4.1%

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PROJECTION: 2020 FY 2019/2020 BUDGET

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ACCOUNTS FOR: PD-IT-O&M	2018 ACTUAL	2019 ORIG BUD	2019 REVISED BUD	2020 TOWN MGR	2020 TOWN COUN	2020 FINAL	PCT CHANGE
EQUIPMENT REPAIR & MAI	25,394.38	9,400.00	9,400.00	11,245.00	.00	.00	19.6%
NON-CAPITALIZED EQUIPM	4,896.18	5,000.00	5,000.00	5,000.00	.00	.00	.0%
FIELD SUPPLIES	10.74	.00	.00	.00	.00	.00	.0%
SOFTWARE MAINTENANCE &	112,801.33	.00	.00	.00	.00	.00	.0%
TOTAL PD-IT-O&M	143,102.63	14,400.00	14,400.00	16,245.00	.00	.00	12.8%

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PROJECTION: 2020 FY 2019/2020 BUDGET

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ACCOUNTS FOR: PD-IT-CAPITAL	2018 ACTUAL	2019 ORIG BUD	2019 REVISED BUD	2020 TOWN MGR	2020 TOWN COUN	2020 FINAL	PCT CHANGE
EQUIPMENT	17,167.49	.00	.00	.00	.00	.00	.0%
TOTAL PD-IT-CAPITAL	17,167.49	.00	.00	.00	.00	.00	.0%

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PROJECTION: 2020 FY 2019/2020 BUDGET

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ACCOUNTS FOR: PD-FLEET-PERSONNEL	2018 ACTUAL	2019 ORIG BUD	2019 REVISED BUD	2020 TOWN MGR	2020 TOWN COUN	2020 FINAL	PCT CHANGE
REGULAR EMPLOYEES	78,166.94	.00	.00	.00	.00	.00	.0%
OVERTIME PAY	2,197.39	.00	.00	.00	.00	.00	.0%
GROUP INSURANCE	16,169.82	.00	.00	.00	.00	.00	.0%
SOCIAL SECURITY/MEDICA	5,711.21	.00	.00	.00	.00	.00	.0%
ASRS CONTRIBUTIONS	5,902.16	.00	.00	.00	.00	.00	.0%
WORKERS' COMPENSATION	1,168.01	.00	.00	.00	.00	.00	.0%
TOTAL PD-FLEET-PERSONNEL	109,315.53	.00	.00	.00	.00	.00	.0%

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PROJECTION: 2020 FY 2019/2020 BUDGET

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ACCOUNTS FOR: PD-FLEET-O&M	2018 ACTUAL	2019 ORIG BUD	2019 REVISED BUD	2020 TOWN MGR	2020 TOWN COUN	2020 FINAL	PCT CHANGE
VEHICLE REPAIR & MAINT	206,473.96	.00	.00	.00	.00	.00	.0%
GASOLINE	195,374.23	.00	.00	.00	.00	.00	.0%
UNIFORMS	411.10	.00	.00	.00	.00	.00	.0%
FIELD SUPPLIES	287.95	.00	.00	.00	.00	.00	.0%
SOFTWARE MAINTENANCE &	1.08	.00	.00	.00	.00	.00	.0%
VEHICLE RESERVE	239,450.04	.00	.00	.00	.00	.00	.0%
TOTAL PD-FLEET-O&M	641,998.36	.00	.00	.00	.00	.00	.0%

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TOWN OF ORO VALLEY  
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PROJECTION: 2020 FY 2019/2020 BUDGET

FOR PERIOD 99

ACCOUNTS FOR: PD-FLEET-OTHER FINANCING USES	2018 ACTUAL	2019 ORIG BUD	2019 REVISED BUD	2020 TOWN MGR	2020 TOWN COUN	2020 FINAL	PCT CHANGE
CAPITAL LEASE PRINCIPA	44,133.58	.00	.00	.00	.00	.00	.0%
CAPITAL LEASE INTEREST	1,319.60	.00	.00	.00	.00	.00	.0%
TOTAL PD-FLEET-OTHER FINANCI	45,453.18	.00	.00	.00	.00	.00	.0%

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TOWN OF ORO VALLEY  
NEXT YEAR BUDGET COMPARISON REPORT

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PROJECTION: 2020 FY 2019/2020 BUDGET

FOR PERIOD 99

ACCOUNTS FOR: PD-COMM RESOURCES-PERSONNEL	2018 ACTUAL	2019 ORIG BUD	2019 REVISED BUD	2020 TOWN MGR	2020 TOWN COUN	2020 FINAL	PCT CHANGE
REGULAR EMPLOYEES	198,916.97	213,264.00	270,993.00	214,393.00	.00	.00	-20.9%
OVERTIME PAY	19,553.75	14,110.00	14,110.00	20,047.00	.00	.00	42.1%
HOLIDAY PAY	745.35	1,000.00	1,000.00	3,900.00	.00	.00	290.0%
UNIFORM ALLOWANCE	3,363.00	3,600.00	4,800.00	3,600.00	.00	.00	-25.0%
GROUP INSURANCE	37,054.26	44,275.00	55,454.00	45,936.00	.00	.00	-17.2%
SOCIAL SECURITY/MEDICA	16,297.23	16,830.00	21,063.00	17,452.00	.00	.00	-17.1%
APSRs CONTRIBUTIONS	70,626.31	85,145.00	106,528.00	91,976.00	.00	.00	-13.7%
WORKERS' COMPENSATION	9,375.52	7,982.00	9,986.00	7,211.00	.00	.00	-27.8%
ON CALL PAY	.00	1,500.00	1,500.00	.00	.00	.00	-100.0%
TOTAL PD-COMM RESOURCES-PERS	355,932.39	387,706.00	485,434.00	404,515.00	.00	.00	-16.7%

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PROJECTION: 2020 FY 2019/2020 BUDGET

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ACCOUNTS FOR: PD-COMM RESOURCES-O&M	2018 ACTUAL	2019 ORIG BUD	2019 REVISED BUD	2020 TOWN MGR	2020 TOWN COUN	2020 FINAL	PCT CHANGE
EQUIPMENT REPAIR & MAI	.00	.00	.00	10,000.00	.00	.00	.0%
MEMBERSHIPS & SUBSCRIP	950.00	1,300.00	1,300.00	300.00	.00	.00	-76.9%
NATURAL GAS & ELECTRIC	4,061.89	5,500.00	5,500.00	5,500.00	.00	.00	.0%
NON-CAPITALIZED EQUIPM	1,116.70	500.00	500.00	500.00	.00	.00	.0%
UNIFORMS	2,395.88	2,500.00	2,500.00	2,000.00	.00	.00	-20.0%
FIELD SUPPLIES	12,525.63	10,500.00	10,500.00	10,500.00	.00	.00	.0%
OFFICE LEASE	25,539.54	28,200.00	28,200.00	28,300.00	.00	.00	.4%
EMPLOYEE SERVICE AWARD	.00	10,000.00	10,000.00	.00	.00	.00	-100.0%
TOTAL PD-COMM RESOURCES-O&M	46,589.64	58,500.00	58,500.00	57,100.00	.00	.00	-2.4%

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PROJECTION: 2020 FY 2019/2020 BUDGET

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ACCOUNTS FOR: PD-GRANTS-PERSONNEL	2018 ACTUAL	2019 ORIG BUD	2019 REVISED BUD	2020 TOWN MGR	2020 TOWN COUN	2020 FINAL	PCT CHANGE
REGULAR EMPLOYEES	451,925.71	457,328.00	341,870.00	345,356.00	.00	.00	1.0%
OVERTIME PAY	107,297.18	78,485.00	78,485.00	70,954.00	.00	.00	-9.6%
HOLIDAY PAY	1,213.31	1,500.00	1,500.00	1,500.00	.00	.00	.0%
UNIFORM ALLOWANCE	8,400.00	8,400.00	6,000.00	6,000.00	.00	.00	.0%
GROUP INSURANCE	76,028.94	79,417.00	57,060.00	44,312.00	.00	.00	-22.3%
SOCIAL SECURITY/MEDICA	41,782.72	39,990.00	31,524.00	31,594.00	.00	.00	.2%
APSRs CONTRIBUTIONS	124,926.86	182,457.00	139,691.00	144,996.00	.00	.00	3.8%
WORKERS' COMPENSATION	21,800.23	18,685.00	14,676.00	12,725.00	.00	.00	-13.3%
ON CALL PAY	1,321.25	.00	.00	2,000.00	.00	.00	.0%
SHIFT DIFFERENTIAL PAY	873.75	800.00	800.00	800.00	.00	.00	.0%
DROP CONTRIBUTIONS	20,176.66	16,860.00	16,860.00	17,317.00	.00	.00	2.7%
TOTAL PD-GRANTS-PERSONNEL	855,746.61	883,922.00	688,466.00	677,554.00	.00	.00	-1.6%

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PROJECTION: 2020 FY 2019/2020 BUDGET

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ACCOUNTS FOR: PD-GRANTS-CAPITAL	2018 ACTUAL	2019 ORIG BUD	2019 REVISED BUD	2020 TOWN MGR	2020 TOWN COUN	2020 FINAL	PCT CHANGE
MINOR ASSETS	12,093.82	.00	.00	.00	.00	.00	.0%
PATROL VEHICLES	.00	90,000.00	90,000.00	215,000.00	.00	.00	138.9%
EQUIPMENT	.00	63,230.00	63,230.00	76,450.00	.00	.00	20.9%
TOTAL PD-GRANTS-CAPITAL	12,093.82	153,230.00	153,230.00	291,450.00	.00	.00	90.2%

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PROJECTION: 2020 FY 2019/2020 BUDGET

FOR PERIOD 99

ACCOUNTS FOR: PD-PROP/ID-PERSONNEL	2018 ACTUAL	2019 ORIG BUD	2019 REVISED BUD	2020 TOWN MGR	2020 TOWN COUN	2020 FINAL	PCT CHANGE
REGULAR EMPLOYEES	147,969.65	168,155.00	168,155.00	173,663.00	.00	.00	3.3%
OVERTIME PAY	6,211.16	10,935.00	10,935.00	10,908.00	.00	.00	-.2%
UNIFORM ALLOWANCE	4,242.00	3,600.00	3,600.00	3,600.00	.00	.00	.0%
GROUP INSURANCE	23,926.03	32,946.00	32,946.00	40,519.00	.00	.00	23.0%
SOCIAL SECURITY/MEDICA	11,994.65	13,892.00	13,892.00	14,164.00	.00	.00	2.0%
ASRS CONTRIBUTIONS	16,618.45	19,384.00	19,384.00	23,013.00	.00	.00	18.7%
WORKERS' COMPENSATION	3,428.28	1,122.00	1,122.00	987.00	.00	.00	-12.0%
ON CALL PAY	8,484.27	8,500.00	8,500.00	8,500.00	.00	.00	.0%
TOTAL PD-PROP/ID-PERSONNEL	222,874.49	258,534.00	258,534.00	275,354.00	.00	.00	6.5%

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PROJECTION: 2020 FY 2019/2020 BUDGET

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ACCOUNTS FOR: PD-PROP/ID-O&M	2018 ACTUAL	2019 ORIG BUD	2019 REVISED BUD	2020 TOWN MGR	2020 TOWN COUN	2020 FINAL	PCT CHANGE
OUTSIDE PROFESSIONAL S	14,892.74	14,900.00	14,900.00	18,900.00	.00	.00	26.8%
PRINTING & BINDING	.00	4,000.00	4,000.00	4,000.00	.00	.00	.0%
MEMBERSHIPS & SUBSCRIP	342.00	350.00	350.00	350.00	.00	.00	.0%
OFFICE SUPPLIES	3,109.43	3,000.00	3,000.00	3,000.00	.00	.00	.0%
NON-CAPITALIZED EQUIPM	3,425.46	3,500.00	3,500.00	9,000.00	.00	.00	157.1%
FIELD SUPPLIES	63,206.37	55,300.00	55,300.00	60,000.00	.00	.00	8.5%
TOTAL PD-PROP/ID-O&M	84,976.00	81,050.00	81,050.00	95,250.00	.00	.00	17.5%

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PROJECTION: 2020 FY 2019/2020 BUDGET

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ACCOUNTS FOR: PD-FIELD SERV-PERSONNEL	2018 ACTUAL	2019 ORIG BUD	2019 REVISED BUD	2020 TOWN MGR	2020 TOWN COUN	2020 FINAL	PCT CHANGE
REGULAR EMPLOYEES	497,985.44	515,321.00	515,321.00	581,168.00	.00	.00	12.8%
OVERTIME PAY	1,867.65	1,828.00	1,828.00	2,459.00	.00	.00	34.5%
UNIFORM ALLOWANCE	3,600.00	3,600.00	3,600.00	3,600.00	.00	.00	.0%
GROUP INSURANCE	50,193.63	53,368.00	53,368.00	72,783.00	.00	.00	36.4%
SOCIAL SECURITY/MEDICA	37,478.32	38,743.00	38,743.00	43,721.00	.00	.00	12.8%
APSRs CONTRIBUTIONS	85,773.76	102,642.00	102,642.00	139,645.00	.00	.00	36.1%
ASRS CONTRIBUTIONS	18,089.80	18,754.00	18,754.00	26,855.00	.00	.00	43.2%
WORKERS' COMPENSATION	14,836.03	12,741.00	12,741.00	11,316.00	.00	.00	-11.2%
DROP CONTRIBUTIONS	9,346.78	30,043.00	30,043.00	.00	.00	.00	-100.0%
TOTAL PD-FIELD SERV-PERSONNE	719,171.41	777,040.00	777,040.00	881,547.00	.00	.00	13.4%

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PROJECTION: 2020 FY 2019/2020 BUDGET

FOR PERIOD 99

ACCOUNTS FOR: PD-FIELD SERV-O&M	2018 ACTUAL	2019 ORIG BUD	2019 REVISED BUD	2020 TOWN MGR	2020 TOWN COUN	2020 FINAL	PCT CHANGE
MEMBERSHIPS & SUBSCRIP	.00	500.00	500.00	330.00	.00	.00	-34.0%
FIELD SUPPLIES	611.22	1,000.00	1,000.00	1,000.00	.00	.00	.0%
TOTAL PD-FIELD SERV-O&M	611.22	1,500.00	1,500.00	1,330.00	.00	.00	-11.3%

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PROJECTION: 2020 FY 2019/2020 BUDGET

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ACCOUNTS FOR: PD-PATROL-PERSONNEL	2018 ACTUAL	2019 ORIG BUD	2019 REVISED BUD	2020 TOWN MGR	2020 TOWN COUN	2020 FINAL	PCT CHANGE
REGULAR EMPLOYEES	3,956,478.35	4,037,953.00	4,037,953.00	4,112,079.00	.00	.00	1.8%
OVERTIME PAY	265,455.11	275,213.00	275,213.00	288,377.00	.00	.00	4.8%
ASSIGNMENT PAY	28,220.00	31,200.00	31,200.00	35,360.00	.00	.00	13.3%
HOLIDAY PAY	67,689.83	67,100.00	67,100.00	77,800.00	.00	.00	15.9%
UNIFORM ALLOWANCE	67,266.00	73,200.00	73,200.00	74,400.00	.00	.00	1.6%
GROUP INSURANCE	653,179.59	680,720.00	680,720.00	726,201.00	.00	.00	6.7%
SOCIAL SECURITY/MEDICA	332,576.64	337,004.00	337,004.00	343,799.00	.00	.00	2.0%
APSRs CONTRIBUTIONS	1,426,462.80	1,635,576.00	1,635,576.00	1,760,961.00	.00	.00	7.7%
ASRS CONTRIBUTIONS	14,050.37	14,737.00	14,737.00	6,550.00	.00	.00	-55.6%
WORKERS' COMPENSATION	195,993.99	157,440.00	157,440.00	140,222.00	.00	.00	-10.9%
ON CALL PAY	61,974.67	62,700.00	62,700.00	63,500.00	.00	.00	1.3%
SHIFT DIFFERENTIAL PAY	56,266.37	60,000.00	60,000.00	57,700.00	.00	.00	-3.8%
DROP CONTRIBUTIONS	3,246.92	.00	.00	9,314.00	.00	.00	.0%
TOTAL PD-PATROL-PERSONNEL	7,128,860.64	7,432,843.00	7,432,843.00	7,696,263.00	.00	.00	3.5%

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PROJECTION: 2020 FY 2019/2020 BUDGET

FOR PERIOD 99

ACCOUNTS FOR: S&F STATE-PERSONNEL	2018 ACTUAL	2019 ORIG BUD	2019 REVISED BUD	2020 TOWN MGR	2020 TOWN COUN	2020 FINAL	PCT CHANGE
REGULAR EMPLOYEES	29,735.05	49,911.00	49,911.00	50,566.00	.00	.00	1.3%
OVERTIME PAY	587.41	.00	.00	304.00	.00	.00	.0%
HOLIDAY PAY	1,887.93	.00	.00	.00	.00	.00	.0%
UNIFORM ALLOWANCE	2,400.00	1,200.00	1,200.00	1,200.00	.00	.00	.0%
GROUP INSURANCE	3,939.97	11,707.00	11,707.00	5,745.00	.00	.00	-50.9%
SOCIAL SECURITY/MEDICA	2,655.16	3,627.00	3,627.00	3,861.00	.00	.00	6.5%
APRS CONTRIBUTIONS	10,541.34	18,487.00	18,487.00	19,631.00	.00	.00	6.2%
WORKERS' COMPENSATION	4,187.67	1,733.00	1,733.00	1,539.00	.00	.00	-11.2%
SHIFT DIFFERENTIAL PAY	627.00	.00	.00	.00	.00	.00	.0%
TOTAL S&F STATE-PERSONNEL	56,561.53	86,665.00	86,665.00	82,846.00	.00	.00	-4.4%

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PROJECTION: 2020 FY 2019/2020 BUDGET

FOR PERIOD 99

ACCOUNTS FOR: PD-PATROL-O&M	2018 ACTUAL	2019 ORIG BUD	2019 REVISED BUD	2020 TOWN MGR	2020 TOWN COUN	2020 FINAL	PCT CHANGE
OUTSIDE PROFESSIONAL S	4,644.90	5,650.00	5,650.00	5,650.00	.00	.00	.0%
VEHICLE REPAIR & MAINT	16.61	.00	.00	.00	.00	.00	.0%
EQUIPMENT REPAIR & MAI	1,844.86	2,500.00	2,500.00	2,500.00	.00	.00	.0%
MEMBERSHIPS & SUBSCRIP	935.00	750.00	750.00	1,430.00	.00	.00	90.7%
NON-CAPITALIZED EQUIPM	12,826.39	13,070.00	13,070.00	7,000.00	.00	.00	-46.4%
UNIFORMS	3,680.18	5,000.00	5,000.00	9,500.00	.00	.00	90.0%
FIELD SUPPLIES	6,193.43	8,000.00	8,000.00	9,500.00	.00	.00	18.8%
TOTAL PD-PATROL-O&M	30,141.37	34,970.00	34,970.00	35,580.00	.00	.00	1.7%

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PROJECTION: 2020 FY 2019/2020 BUDGET

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ACCOUNTS FOR: PD-PATROL-CAPITAL	2018 ACTUAL	2019 ORIG BUD	2019 REVISED BUD	2020 TOWN MGR	2020 TOWN COUN	2020 FINAL	PCT CHANGE
EQUIPMENT	.00	12,000.00	12,000.00	12,000.00	.00	.00	.0%
TOTAL PD-PATROL-CAPITAL	.00	12,000.00	12,000.00	12,000.00	.00	.00	.0%

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PROJECTION: 2020 FY 2019/2020 BUDGET

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ACCOUNTS FOR: PD-PROF DEV & TRAIN-PERSONNEL	2018 ACTUAL	2019 ORIG BUD	2019 REVISED BUD	2020 TOWN MGR	2020 TOWN COUN	2020 FINAL	PCT CHANGE
REGULAR EMPLOYEES	72,701.16	93,407.00	93,407.00	70,894.00	.00	.00	-24.1%
OVERTIME PAY	13,519.67	.00	.00	4,987.00	.00	.00	.0%
ASSIGNMENT PAY	2,080.00	2,080.00	2,080.00	2,080.00	.00	.00	.0%
UNIFORM ALLOWANCE	1,200.00	1,200.00	1,200.00	1,200.00	.00	.00	.0%
GROUP INSURANCE	6,263.77	6,547.00	6,547.00	5,851.00	.00	.00	-10.6%
SOCIAL SECURITY/MEDICA	6,605.58	7,276.00	7,276.00	5,933.00	.00	.00	-18.5%
APSRs CONTRIBUTIONS	27,917.84	26,641.00	26,641.00	30,085.00	.00	.00	12.9%
WORKERS' COMPENSATION	3,821.95	3,316.00	3,316.00	2,359.00	.00	.00	-28.9%
TOTAL PD-PROF DEV & TRAIN-PE	134,109.97	140,467.00	140,467.00	123,389.00	.00	.00	-12.2%

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PROJECTION: 2020 FY 2019/2020 BUDGET

FOR PERIOD 99

ACCOUNTS FOR: PD-PROF DEV & TRAIN-O&M	2018 ACTUAL	2019 ORIG BUD	2019 REVISED BUD	2020 TOWN MGR	2020 TOWN COUN	2020 FINAL	PCT CHANGE
OUTSIDE PROFESSIONAL S	380.89	6,000.00	6,000.00	6,000.00	.00	.00	.0%
PRINTING & BINDING	1,256.90	5,000.00	5,000.00	5,000.00	.00	.00	.0%
MEMBERSHIPS & SUBSCRIP	1,000.00	1,500.00	1,500.00	300.00	.00	.00	-80.0%
NON-CAPITALIZED EQUIPM	43.29	500.00	500.00	500.00	.00	.00	.0%
FIELD SUPPLIES	41,182.46	40,000.00	40,000.00	40,000.00	.00	.00	.0%
CITIZENS ACADEMY	4,961.77	5,000.00	5,000.00	5,000.00	.00	.00	.0%
TOTAL PD-PROF DEV & TRAIN-O&	48,825.31	58,000.00	58,000.00	56,800.00	.00	.00	-2.1%

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PROJECTION: 2020 FY 2019/2020 BUDGET

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ACCOUNTS FOR: PD-PROF STDS-PERSONNEL	2018 ACTUAL	2019 ORIG BUD	2019 REVISED BUD	2020 TOWN MGR	2020 TOWN COUN	2020 FINAL	PCT CHANGE
REGULAR EMPLOYEES	97,380.34	84,618.00	84,618.00	109,914.00	.00	.00	29.9%
OVERTIME PAY	867.54	3,773.00	3,773.00	2,888.00	.00	.00	-23.5%
UNIFORM ALLOWANCE	1,398.00	1,200.00	1,200.00	1,200.00	.00	.00	.0%
GROUP INSURANCE	12,068.99	17,674.00	17,674.00	18,478.00	.00	.00	4.5%
SOCIAL SECURITY/MEDICA	7,611.89	6,912.00	6,912.00	8,553.00	.00	.00	23.7%
APSRs CONTRIBUTIONS	28,781.05	34,962.00	34,962.00	35,495.00	.00	.00	1.5%
WORKERS' COMPENSATION	3,562.61	3,278.00	3,278.00	3,510.00	.00	.00	7.1%
ON CALL PAY	3,155.94	6,000.00	6,000.00	3,200.00	.00	.00	-46.7%
TOTAL PD-PROF STDS-PERSONNEL	154,826.36	158,417.00	158,417.00	183,238.00	.00	.00	15.7%

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PROJECTION: 2020 FY 2019/2020 BUDGET

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ACCOUNTS FOR: PD-PROF STDS-O&M	2018 ACTUAL	2019 ORIG BUD	2019 REVISED BUD	2020 TOWN MGR	2020 TOWN COUN	2020 FINAL	PCT CHANGE
OUTSIDE PROFESSIONAL S	4,194.91	9,000.00	9,000.00	9,000.00	.00	.00	.0%
MEMBERSHIPS & SUBSCRIP	50.00	250.00	250.00	250.00	.00	.00	.0%
FIELD SUPPLIES	316.64	400.00	400.00	400.00	.00	.00	.0%
TOTAL PD-PROF STDS-O&M	4,561.55	9,650.00	9,650.00	9,650.00	.00	.00	.0%



## Public Works

The Public Works Department is organized into four functional divisions: Engineering, Operations, Stormwater and Transit. Engineering is responsible for managing the design and construction of roadway projects, issuing right-of-way permits, developing annual and long term schedules for surface treatments on town streets, and maintaining and operating the town's traffic intersection signals and lights. Operations is responsible for maintenance of the town's streets and drainage ways, facilities maintenance including repairs and minor renovations, and fleet maintenance for vehicles and heavy equipment. Stormwater is responsible for management and operation of the Town's Stormwater Utility, and Transit is responsible for management and operation of the Sun Shuttle Dial-a-Ride public transit service under contract with the Regional Transportation Authority.

### **PERSONNEL**

FY 2018 Actual	61.79	<i>**FY 2018 FTE figure does not include the PAG/RTA Fund or the Capital Fund**</i>
FY 2019 Budget	70.79	
<b>FY 2019 Projected</b>	<b>70.29</b>	
<b>FY 2020 Budget</b>	<b>70.29</b>	

*The FTE increase in FY 18/19 was attributable to the transfer of a fleet control specialist from Police, the transfer of two facility maintenance technicians from Parks and Recreation, the reallocation of 3.5 FTEs from the PAG/RTA Fund to the Highway Fund, the reallocation of 1.5 FTEs from the Capital Fund to the Stormwater Utility Fund, and the reallocation of the Public Works Director from the Community Development Section of the former CDPW Department.*

<b><u>EXPENDITURES BY FUND</u></b>	<u>FY 2018 Actual</u>	<u>FY 2019 Budget</u>	<u>FY 2019 Projected</u>	<u>FY 2020 Budget</u>
General Fund	\$ 2,040,528	\$ 3,518,946	\$ 3,363,846	\$ 4,710,507
Highway Fund	3,959,398	4,626,036	4,362,204	4,123,148
Fleet Fund	1,283,097	-	-	-
Stormwater Utility Fund	1,214,670	3,351,849	1,296,448	3,748,405
Total Expenditures	\$ 8,497,692	\$ 11,496,831	\$ 9,022,498	\$ 12,582,060

*Does not include non-cash outlays for depreciation and amortization*

*Figures do not include the PAG/RTA Fund or the Roadway Impact Fee Fund*

<b><u>REVENUES BY FUND</u></b>	<u>FY 2018 Actual</u>	<u>FY 2019 Budget</u>	<u>FY 2019 Projected</u>	<u>FY 2020 Budget</u>
General Fund	\$ 1,525,829	\$ 1,558,300	\$ 1,367,500	\$ 1,545,000
Highway Fund	3,569,213	4,108,359	3,829,317	3,785,907
Fleet Fund	1,617,595	-	-	-
Stormwater Utility Fund	1,392,195	3,409,000	1,410,667	3,523,000
Total Revenues	\$ 8,104,833	\$ 9,075,659	\$ 6,607,484	\$ 8,853,907

*Figures do not include the PAG/RTA Fund or the Roadway Impact Fee Fund*

*2019-2020 Recommended Budget*

# Public Works Administration

Administration is responsible for department management and oversight, funding and program implementation, contract management, and obtaining reimbursement of outside funding for projects from Pima Association of Governments, the Arizona Department of Transportation and the Federal Emergency Management Agency. Administrative staff responsibilities include clerical duties, maintaining the Public Works Department website, records management, and logistical support. *(Beginning FY 19/20, Administration is budgeted in the General Fund, versus the Highway Fund. Several positions from across the department, including Street Maintenance, are now included here. Street Maintenance staff may occasionally be utilized for capital projects or other Town projects as deemed appropriate ).*

	FY 2018 Actual	FY 2019 Budget	<b>FY 2019 Projected</b>	<b>FY 2020 Budget</b>
<b><u>PERSONNEL</u></b>				
PW Director & Town Engineer	-	0.50	<b>0.50</b>	<b>1.00</b>
Assistant Public Works Director	1.00	1.00	<b>1.00</b>	<b>0.75</b>
Operations Division Manager	-	-	-	<b>1.00</b>
Streets Maintenance Superintendent	-	-	-	<b>1.00</b>
Streets & Drainage Crew Leader	-	-	-	<b>2.00</b>
Heavy Equipment Operator III	-	-	-	<b>1.00</b>
Heavy Equipment Operator II	-	-	-	<b>4.00</b>
Heavy Equipment Operator I	-	-	-	<b>1.00</b>
Administrative Coordinator	1.00	0.40	<b>0.40</b>	<b>0.40</b>
Office Specialist	0.25	-	-	<b>1.00</b>
Total FTEs	2.25	1.90	<b>1.90</b>	<b>13.15</b>

	FY 2018 Actual	FY 2019 Budget	<b>FY 2019 Projected</b>	<b>FY 2020 Budget</b>
<b><u>PROGRAM EXPENDITURES</u></b>				
Personnel	\$ 240,249	\$ 280,623	<b>\$ 280,623</b>	<b>\$ 1,205,232</b>
O&M	479,073	198,070	<b>184,205</b>	<b>174,170</b>
Capital	7,571	-	-	-
Transfer to General Fund	-	-	<b>200,000</b>	-
Total Expenditures	\$ 726,893	\$ 478,693	<b>\$ 664,828</b>	<b>\$ 1,379,402</b>

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TOWN OF ORO VALLEY  
NEXT YEAR BUDGET COMPARISON REPORT

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PROJECTION: 2020 FY 2019/2020 BUDGET

FOR PERIOD 99

ACCOUNTS FOR: PUBLIC WORKS-ADMINISTRATION	2018 ACTUAL	2019 ORIG BUD	2019 REVISED BUD	2020 TOWN MGR	2020 TOWN COUN	2020 FINAL	PCT CHANGE
10 PERSONNEL							
REGULAR EMPLOYEES	170,393.60	206,218.00	206,218.00	829,047.00	.00	.00	302.0%
OVERTIME PAY	.00	.00	.00	2,500.00	.00	.00	.0%
GROUP INSURANCE	36,249.53	33,221.00	33,221.00	163,388.00	.00	.00	391.8%
SOCIAL SECURITY/MEDICA	12,409.47	15,185.00	15,185.00	61,788.00	.00	.00	306.9%
ASRS CONTRIBUTIONS	19,603.28	24,334.00	24,334.00	102,154.00	.00	.00	319.8%
WORKERS' COMPENSATION	375.41	392.00	392.00	33,664.00	.00	.00	8487.8%
OTHER EMPLOYEE BENEFIT	1,218.06	1,273.00	1,273.00	691.00	.00	.00	-45.7%
SPECIAL PAY NON PD PERSONNEL	.00 240,249.35	.00 280,623.00	.00 280,623.00	12,000.00 1,205,232.00	.00 .00	.00 .00	.0% 329.5%
20 OPERATIONS & MAINTENANCE							
OUTSIDE PROFESSIONAL S	9,911.28	21,420.00	21,420.00	17,720.00	.00	.00	-17.3%
WATER & SEWAGE	19,881.85	20,000.00	20,000.00	20,000.00	.00	.00	.0%
WASTE DISPOSAL FEES	2,546.93	22,000.00	22,000.00	3,000.00	.00	.00	-86.4%
VEHICLE REPAIR & MAINT	98,983.92	.00	.00	.00	.00	.00	.0%
EQUIPMENT REPAIR & MAI	42,833.79	.00	.00	.00	.00	.00	.0%
INSURANCE	77,329.12	84,000.00	84,000.00	87,000.00	.00	.00	3.6%
TELECOMMUNICATIONS	22,587.70	.00	.00	.00	.00	.00	.0%
POSTAGE	38.49	100.00	100.00	100.00	.00	.00	.0%
PRINTING & BINDING	401.06	1,000.00	1,000.00	1,000.00	.00	.00	.0%
TRAVEL & TRAINING	2,745.99	10,000.00	10,000.00	6,300.00	.00	.00	-37.0%

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TOWN OF ORO VALLEY  
NEXT YEAR BUDGET COMPARISON REPORT

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PROJECTION: 2020 FY 2019/2020 BUDGET

FOR PERIOD 99

ACCOUNTS FOR: PUBLIC WORKS-ADMINISTRATION	2018 ACTUAL	2019 ORIG BUD	2019 REVISED BUD	2020 TOWN MGR	2020 TOWN COUN	2020 FINAL	PCT CHANGE
MEMBERSHIPS & SUBSCRIP	-4.30	800.00	800.00	300.00	.00	.00	-62.5%
OFFICE SUPPLIES	4,665.20	6,500.00	6,500.00	6,500.00	.00	.00	.0%
NATURAL GAS & ELECTRIC	29,490.29	31,000.00	31,000.00	31,000.00	.00	.00	.0%
GASOLINE	63,621.42	.00	.00	.00	.00	.00	.0%
NON-CAPITALIZED EQUIPM	3,031.11	500.00	500.00	500.00	.00	.00	.0%
UNIFORMS	440.55	750.00	750.00	750.00	.00	.00	.0%
SOFTWARE MAINTENANCE &	.00	.00	.00	.00	.00	.00	.0%
VEHICLE REPLACEMENT	50,769.52	.00	.00	.00	.00	.00	.0%
VEHICLE RESERVE	49,799.04	.00	.00	.00	.00	.00	.0%
OPERATIONS & MAINTENAN	479,072.96	198,070.00	198,070.00	174,170.00	.00	.00	-12.1%
<hr/>							
30 CAPITAL OUTLAY							
EQUIPMENT	7,571.09	.00	.00	.00	.00	.00	.0%
CAPITAL OUTLAY	7,571.09	.00	.00	.00	.00	.00	.0%
TOTAL PUBLIC WORKS-ADMINISTR	726,893.40	478,693.00	478,693.00	1,379,402.00	.00	.00	188.2%
GRAND TOTAL	726,893.40	478,693.00	478,693.00	1,379,402.00	.00	.00	188.2%

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## Public Works Highway Fund

Within the Highway Fund, the Public Works Engineering Division is responsible for managing the design and construction of roadway projects, issuing right-of-way permits, developing annual and long term schedules for surface treatments on town streets, and maintaining and operating the town's traffic intersection signals and lights. The Operations Division is responsible for street maintenance, including landscape maintenance, pavement repair, storm readiness and clean-up.

Public Works programs supported by the Highway Fund include Transportation Engineering and operations & maintenance costs for Street Maintenance.

### **PERSONNEL**

FY 2018 Actual	24.00
FY 2019 Budget	27.15
<b>FY 2019 Projected</b>	<b>26.65</b>
<b>FY 2020 Budget</b>	<b>15.00</b>

<b><u>EXPENDITURES BY PROGRAM AREA</u></b>	FY 2018 Actual	FY 2019 Budget	FY 2019 Projected	FY 2020 Budget
Administration	\$ 726,893	\$ 478,693	\$ 664,828	\$ -
Transportation Engineering	842,162	3,134,882	2,684,915	3,821,428
Street Maintenance	1,053,293	1,012,461	1,012,461	301,720
Pavement Management	889,160	-	-	-
Traffic Engineering	447,889	-	-	-
Total Expenditures	\$ 3,959,398	\$ 4,626,036	\$ 4,362,204	\$ 4,123,148

<b><u>REVENUES BY FUNDING SOURCE</u></b>	FY 2018 Actual	FY 2019 Budget	FY 2019 Projected	FY 2020 Budget
HURF Gas Taxes	\$ 3,333,250	\$ 3,291,659	\$ 3,620,156	\$ 3,604,407
Licenses & Permits	45,116	48,700	30,500	-
State Grants	146,208	165,000	126,767	180,000
Interest	31,054	50,000	50,000	-
Miscellaneous	13,585	3,000	1,894	1,500
Transfer from General Fund	-	550,000	-	-
Total Revenues	\$ 3,569,213	\$ 4,108,359	\$ 3,829,317	\$ 3,785,907

## Public Works - Engineering Division Highway Fund - Transportation Engineering

Transportation Engineering is responsible for managing the design and construction of roadway projects. While most large projects are designed by consultants, Public Works has a small in-house design team for smaller projects. Transportation Engineering also issues permits for all activity within the Town's right-of-way, develops annual and long term schedules for surface treatments on Town streets, and maintains and operates the Town's traffic signals, roadway signs and pavement markings. *(Beginning FY 18/19, the previous program areas of Pavement Management and Traffic Engineering were combined with Transportation Engineering. In addition, personnel previously budgeted in the PAG/RTA Fund were moved to Transportation Engineering).*

	FY 2018 Actual	FY 2019 Budget	FY 2019 Projected	FY 2020 Budget
<b><u>PERSONNEL</u></b>				
Engineering Division Manager	1.00	1.00	<b>1.00</b>	<b>1.00</b>
Senior Civil Engineer	1.00	1.00	<b>1.00</b>	<b>1.00</b>
Senior Civil Engineer Technician	2.00	3.00	<b>3.00</b>	<b>3.00</b>
Civil Engineer/Project Manager	1.00	1.00	<b>1.00</b>	<b>1.00</b>
Civil Engineer Designer	1.00	1.00	<b>1.00</b>	<b>1.00</b>
Senior Traffic Technician	0.75	1.00	<b>1.00</b>	<b>1.00</b>
Traffic Technician	-	1.00	<b>1.00</b>	<b>1.00</b>
Traffic Signs/Markings Crew Leader	-	1.00	<b>1.00</b>	<b>1.00</b>
Traffic Signs/Markings Worker	-	1.00	<b>1.00</b>	<b>1.00</b>
Construction Inspector	-	3.00	<b>3.00</b>	<b>3.00</b>
Construction Clerk	-	0.50	-	-
Senior Office Specialist	-	1.00	<b>1.00</b>	<b>1.00</b>
Office Specialist	1.00	-	-	-
Total FTEs	7.75	15.50	<b>15.00</b>	<b>15.00</b>

	FY 2018 Actual	FY 2019 Budget	FY 2019 Projected	FY 2020 Budget
<b><u>PROGRAM EXPENDITURES</u></b>				
Personnel	\$ 789,993	\$ 1,384,102	<b>\$ 1,319,135</b>	<b>\$ 1,378,198</b>
O&M	20,582	255,280	<b>255,280</b>	<b>282,730</b>
Capital	31,586	1,495,500	<b>1,110,500</b>	<b>2,160,500</b>
Total Expenditures	\$ 842,162	\$ 3,134,882	<b>\$ 2,684,915</b>	<b>\$ 3,821,428</b>

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TOWN OF ORO VALLEY  
NEXT YEAR BUDGET COMPARISON REPORT

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PROJECTION: 2020 FY 2019/2020 BUDGET

FOR PERIOD 99

ACCOUNTS FOR:	2018	2019	2019	2020	2020	2020	PCT
TRANSPORTATION ENGINEERING	ACTUAL	ORIG BUD	REVISED BUD	TOWN MGR	TOWN COUN	FINAL	CHANGE
<hr/>							
10 PERSONNEL							
REGULAR EMPLOYEES	602,666.26	1,002,047.00	1,002,047.00	999,161.00	.00	.00	-.3%
OVERTIME PAY	3,397.26	19,500.00	19,500.00	19,500.00	.00	.00	.0%
GROUP INSURANCE	62,501.95	136,045.00	136,045.00	135,414.00	.00	.00	-.5%
SOCIAL SECURITY/MEDICA	44,734.85	76,382.00	76,382.00	76,057.00	.00	.00	-.4%
ASRS CONTRIBUTIONS	69,773.92	121,133.00	121,133.00	123,723.00	.00	.00	2.1%
WORKERS' COMPENSATION	6,919.23	23,995.00	23,995.00	20,798.00	.00	.00	-13.3%
OTHER EMPLOYEE BENEFIT	.00	.00	.00	545.00	.00	.00	.0%
UNEMPLOYMENT INSURANCE	.00	.00	.00	.00	.00	.00	.0%
SPECIAL PAY NON PD	.00	5,000.00	5,000.00	3,000.00	.00	.00	-40.0%
PERSONNEL	789,993.47	1,384,102.00	1,384,102.00	1,378,198.00	.00	.00	-.4%
<hr/>							
20 OPERATIONS & MAINTENANCE							
OUTSIDE PROFESSIONAL S	2,325.00	82,700.00	82,700.00	94,700.00	.00	.00	14.5%
STREET IMPROVEMENTS	5,179.11	6,000.00	6,000.00	6,000.00	.00	.00	.0%
TRAVEL & TRAINING	5,235.56	9,580.00	9,580.00	15,480.00	.00	.00	61.6%
MEMBERSHIPS & SUBSCRIP	908.47	2,500.00	2,500.00	2,500.00	.00	.00	.0%
NON-CAPITALIZED EQUIPM	2,438.64	5,000.00	5,000.00	5,000.00	.00	.00	.0%
UNIFORMS	2,749.92	5,100.00	5,100.00	8,650.00	.00	.00	69.6%
FIELD SUPPLIES	1,745.57	57,000.00	57,000.00	57,000.00	.00	.00	.0%
BLUESTAKE	.00	1,900.00	1,900.00	1,900.00	.00	.00	.0%
ELECTRIC - ST LIGHTS &	.00	58,000.00	58,000.00	58,000.00	.00	.00	.0%

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TOWN OF ORO VALLEY  
NEXT YEAR BUDGET COMPARISON REPORT

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PROJECTION: 2020 FY 2019/2020 BUDGET

FOR PERIOD 99

ACCOUNTS FOR: TRANSPORTATION ENGINEERING	2018 ACTUAL	2019 ORIG BUD	2019 REVISED BUD	2020 TOWN MGR	2020 TOWN COUN	2020 FINAL	PCT CHANGE
STREET LIGHT MAINTENAN	.00	5,000.00	5,000.00	5,000.00	.00	.00	.0%
TRAFFIC SIGNAL MAINTEN	.00	22,500.00	22,500.00	28,500.00	.00	.00	26.7%
TRAFFIC SIGNAL ELECTRI OPERATIONS & MAINTENAN	.00 20,582.27	.00 255,280.00	.00 255,280.00	.00 282,730.00	.00 .00	.00 .00	.0% 10.8%
<hr/>							
30 CAPITAL OUTLAY							
MINOR ASSETS	.00	2,000.00	2,000.00	2,000.00	.00	.00	.0%
BUILDINGS & IMPROVEMEN	31,586.00	.00	.00	.00	.00	.00	.0%
EQUIPMENT	.00	8,500.00	8,500.00	43,500.00	.00	.00	411.8%
ARTERIAL ROADWAYS	.00	685,000.00	685,000.00	590,000.00	.00	.00	-13.9%
SUBDIVISION STREETS	.00	800,000.00	800,000.00	1,525,000.00	.00	.00	90.6%
CAPITAL OUTLAY	31,586.00	1,495,500.00	1,495,500.00	2,160,500.00	.00	.00	44.5%
TOTAL TRANSPORTATION ENGINEE	842,161.74	3,134,882.00	3,134,882.00	3,821,428.00	.00	.00	21.9%
GRAND TOTAL	842,161.74	3,134,882.00	3,134,882.00	3,821,428.00	.00	.00	21.9%

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## Public Works - Operations Division Highway Fund - Street Maintenance

Street Maintenance is responsible for maintaining the town's streets and drainage ways. *Beginning FY 19/20, personnel associated with this division have shifted to Administration.*

	FY 2018 Actual	FY 2019 Budget	FY 2019 Projected	FY 2020 Budget
<b><u>PERSONNEL</u></b>				
Operations Division Manager	0.75	0.20	<b>0.20</b>	-
Streets Maintenance Superintendent	1.00	1.00	<b>1.00</b>	-
Streets & Drainage Crew Leader	2.00	2.00	<b>2.00</b>	-
Heavy Equipment Operator III	1.00	1.00	<b>1.00</b>	-
Heavy Equipment Operator II	4.00	4.00	<b>4.00</b>	-
Heavy Equipment Operator I	1.00	1.00	<b>1.00</b>	-
Office Specialist	-	0.55	<b>0.55</b>	-
Total FTEs	9.75	9.75	<b>9.75</b>	-

	FY 2018 Actual	FY 2019 Budget	FY 2019 Projected	FY 2020 Budget
<b><u>PROGRAM EXPENDITURES</u></b>				
Personnel	\$ 731,177	\$ 712,961	\$ <b>712,961</b>	\$ -
O&M	290,357	299,500	<b>299,500</b>	<b>301,720</b>
Capital	31,759	-	-	-
Total Expenditures	\$ 1,053,293	\$ 1,012,461	\$ <b>1,012,461</b>	\$ <b>301,720</b>

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TOWN OF ORO VALLEY  
NEXT YEAR BUDGET COMPARISON REPORT

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PROJECTION: 2020 FY 2019/2020 BUDGET

FOR PERIOD 99

ACCOUNTS FOR: STREET MAINTENANCE	2018 ACTUAL	2019 ORIG BUD	2019 REVISED BUD	2020 TOWN MGR	2020 TOWN COUN	2020 FINAL	PCT CHANGE
10 PERSONNEL							
REGULAR EMPLOYEES	481,774.25	467,954.00	467,954.00	.00	.00	.00	-100.0%
OVERTIME PAY	1,625.59	1,000.00	1,000.00	.00	.00	.00	-100.0%
GROUP INSURANCE	95,464.95	108,213.00	108,213.00	.00	.00	.00	-100.0%
SOCIAL SECURITY/MEDICA	36,083.59	34,990.00	34,990.00	.00	.00	.00	-100.0%
ASRS CONTRIBUTIONS	56,672.21	56,753.00	56,753.00	.00	.00	.00	-100.0%
WORKERS' COMPENSATION	43,736.08	32,051.00	32,051.00	.00	.00	.00	-100.0%
UNEMPLOYMENT INSURANCE	4,776.64	.00	.00	.00	.00	.00	.0%
SPECIAL PAY NON PD PERSONNEL	11,044.00 731,177.31	12,000.00 712,961.00	12,000.00 712,961.00	.00 .00	.00 .00	.00 .00	-100.0% -100.0%
20 OPERATIONS & MAINTENANCE							
OUTSIDE PROFESSIONAL S	33,875.81	40,000.00	40,000.00	40,000.00	.00	.00	.0%
WASTE DISPOSAL FEES	45,413.79	40,000.00	40,000.00	40,000.00	.00	.00	.0%
VEHICLE REPAIR & MAINT	8.16	.00	.00	.00	.00	.00	.0%
EQUIPMENT REPAIR & MAI	5,211.09	.00	.00	.00	.00	.00	.0%
STREET MAINTENANCE	104,647.98	110,000.00	110,000.00	110,000.00	.00	.00	.0%
RENTALS	.00	3,000.00	3,000.00	3,000.00	.00	.00	.0%
TRAVEL & TRAINING	830.00	2,000.00	2,000.00	2,000.00	.00	.00	.0%
OFFICE SUPPLIES	3,151.07	3,000.00	3,000.00	3,000.00	.00	.00	.0%
NON-CAPITALIZED EQUIPM	4,718.49	7,000.00	7,000.00	7,000.00	.00	.00	.0%
UNIFORMS	8,211.91	11,000.00	11,000.00	13,220.00	.00	.00	20.2%

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TOWN OF ORO VALLEY  
NEXT YEAR BUDGET COMPARISON REPORT

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bgnyrpts

PROJECTION: 2020 FY 2019/2020 BUDGET

FOR PERIOD 99

ACCOUNTS FOR: STREET MAINTENANCE	2018 ACTUAL	2019 ORIG BUD	2019 REVISED BUD	2020 TOWN MGR	2020 TOWN COUN	2020 FINAL	PCT CHANGE
FIELD SUPPLIES	81,118.09	80,000.00	80,000.00	80,000.00	.00	.00	.0%
MISCELLANEOUS OTHER OP	.00	.00	.00	.00	.00	.00	.0%
SAFETY COMPLIANCE	3,170.72	3,500.00	3,500.00	3,500.00	.00	.00	.0%
OPERATIONS & MAINTENAN	290,357.11	299,500.00	299,500.00	301,720.00	.00	.00	.7%
<hr/>							
30 CAPITAL OUTLAY							
EQUIPMENT	31,758.60	.00	.00	.00	.00	.00	.0%
CAPITAL OUTLAY	31,758.60	.00	.00	.00	.00	.00	.0%
TOTAL STREET MAINTENANCE	1,053,293.02	1,012,461.00	1,012,461.00	301,720.00	.00	.00	-70.2%
GRAND TOTAL	1,053,293.02	1,012,461.00	1,012,461.00	301,720.00	.00	.00	-70.2%

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# Public Works - Engineering Division Highway Fund - Pavement Management

*Beginning FY 18/19, Pavement Management was combined with Transportation Engineering.*

	FY 2018 Actual	FY 2019 Budget	<b>FY 2019 Projected</b>	<b>FY 2020 Budget</b>
<b><u>PERSONNEL</u></b>				
Senior Civil Engineering Technician	1.00	-	-	-
Total FTEs	1.00	-	-	-

	FY 2018 Actual	FY 2019 Budget	<b>FY 2019 Projected</b>	<b>FY 2020 Budget</b>
<b><u>PROGRAM EXPENDITURES</u></b>				
Personnel	\$ 96,957	\$ -	\$ -	\$ -
O&M	4,920	-	-	-
Capital	787,284	-	-	-
Total Expenditures	\$ 889,160	\$ -	\$ -	\$ -

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PROJECTION: 2020 FY 2019/2020 BUDGET

FOR PERIOD 99

ACCOUNTS FOR: PAVEMENT MGMT	2018 ACTUAL	2019 ORIG BUD	2019 REVISED BUD	2020 TOWN MGR	2020 TOWN COUN	2020 FINAL	PCT CHANGE
<hr/>							
10 PERSONNEL							
REGULAR EMPLOYEES	63,594.08	.00	.00	.00	.00	.00	.0%
GROUP INSURANCE	15,768.38	.00	.00	.00	.00	.00	.0%
SOCIAL SECURITY/MEDICA	4,547.66	.00	.00	.00	.00	.00	.0%
ASRS CONTRIBUTIONS	7,314.00	.00	.00	.00	.00	.00	.0%
WORKERS' COMPENSATION PERSONNEL	5,732.39 96,956.51	.00 .00	.00 .00	.00 .00	.00 .00	.00 .00	.00% .00%
<hr/>							
20 OPERATIONS & MAINTENANCE							
TRAVEL & TRAINING	3,418.57	.00	.00	.00	.00	.00	.0%
OFFICE SUPPLIES	503.94	.00	.00	.00	.00	.00	.0%
FIELD SUPPLIES OPERATIONS & MAINTENAN	997.17 4,919.68	.00 .00	.00 .00	.00 .00	.00 .00	.00 .00	.00% .00%
<hr/>							
30 CAPITAL OUTLAY							
SUBDIVISION STREETS	787,283.97	.00	.00	.00	.00	.00	.0%
CAPITAL OUTLAY	787,283.97	.00	.00	.00	.00	.00	.0%
TOTAL PAVEMENT MGMT	889,160.16	.00	.00	.00	.00	.00	.0%
GRAND TOTAL	889,160.16	.00	.00	.00	.00	.00	.0%

\*\* END OF REPORT - Generated by WENDY GOMEZ \*\*

## Public Works - Engineering Division Highway Fund - Traffic Engineering

*Beginning FY 18/19, Traffic Engineering was combined with Transportation Engineering.*

	FY 2018 Actual	FY 2019 Budget	FY 2019 Projected	FY 2020 Budget
<b><u>PERSONNEL</u></b>				
Senior Traffic Technician	0.25	-	-	-
Traffic Technician	1.00	-	-	-
Traffic Signs/Markings Crew Leader	1.00	-	-	-
Traffic Signs/Markings Worker	1.00	-	-	-
Total FTEs	3.25	-	-	-

	FY 2018 Actual	FY 2019 Budget	FY 2019 Projected	FY 2020 Budget
<b><u>PROGRAM EXPENDITURES</u></b>				
Personnel	\$ 215,096	\$ -	\$ -	\$ -
O&M	223,739	-	-	-
Capital	9,055	-	-	-
Total Expenditures	\$ 447,889	\$ -	\$ -	\$ -

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TOWN OF ORO VALLEY  
NEXT YEAR BUDGET COMPARISON REPORT

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PROJECTION: 2020 FY 2019/2020 BUDGET

FOR PERIOD 99

ACCOUNTS FOR:	2018	2019	2019	2020	2020	2020	PCT
TRAFFIC ENGINEERING	ACTUAL	ORIG BUD	REVISED BUD	TOWN MGR	TOWN COUN	FINAL	CHANGE
10 PERSONNEL							
REGULAR EMPLOYEES	145,129.67	.00	.00	.00	.00	.00	.0%
GROUP INSURANCE	27,309.56	.00	.00	.00	.00	.00	.0%
SOCIAL SECURITY/MEDICA	10,999.32	.00	.00	.00	.00	.00	.0%
ASRS CONTRIBUTIONS	17,078.78	.00	.00	.00	.00	.00	.0%
WORKERS' COMPENSATION	10,008.16	.00	.00	.00	.00	.00	.0%
SPECIAL PAY NON PD	4,570.01	.00	.00	.00	.00	.00	.0%
PERSONNEL	215,095.50	.00	.00	.00	.00	.00	.0%
20 OPERATIONS & MAINTENANCE							
OUTSIDE PROFESSIONAL S	83,058.28	.00	.00	.00	.00	.00	.0%
EQUIPMENT REPAIR & MAI	2,468.19	.00	.00	.00	.00	.00	.0%
TRAVEL & TRAINING	553.92	.00	.00	.00	.00	.00	.0%
MEMBERSHIPS & SUBSCRIP	780.00	.00	.00	.00	.00	.00	.0%
NON-CAPITALIZED EQUIPM	1,249.77	.00	.00	.00	.00	.00	.0%
UNIFORMS	874.13	.00	.00	.00	.00	.00	.0%
FIELD SUPPLIES	52,050.23	.00	.00	.00	.00	.00	.0%
BLUESTAKE	1,044.90	.00	.00	.00	.00	.00	.0%
SAFETY COMPLIANCE	129.60	.00	.00	.00	.00	.00	.0%
ELECTRIC - ST LIGHTS &	16,406.32	.00	.00	.00	.00	.00	.0%
STREET LIGHT MAINTENAN	942.12	.00	.00	.00	.00	.00	.0%
TRAFFIC SIGNAL MAINTEN	28,422.34	.00	.00	.00	.00	.00	.0%

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TOWN OF ORO VALLEY  
NEXT YEAR BUDGET COMPARISON REPORT

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PROJECTION: 2020 FY 2019/2020 BUDGET

FOR PERIOD 99

ACCOUNTS FOR: TRAFFIC ENGINEERING	2018 ACTUAL	2019 ORIG BUD	2019 REVISED BUD	2020 TOWN MGR	2020 TOWN COUN	2020 FINAL	PCT CHANGE
TRAFFIC SIGNAL ELECTRI OPERATIONS & MAINTENAN	35,759.24 223,739.04	.00 .00	.00 .00	.00 .00	.00 .00	.00 .00	.0% .0%
<hr/>							
30 CAPITAL OUTLAY							
EQUIPMENT	9,054.82	.00	.00	.00	.00	.00	.0%
CAPITAL OUTLAY	9,054.82	.00	.00	.00	.00	.00	.0%
TOTAL TRAFFIC ENGINEERING	447,889.36	.00	.00	.00	.00	.00	.0%
GRAND TOTAL	447,889.36	.00	.00	.00	.00	.00	.0%

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## Public Works - Operations Division Facility Maintenance

Facility Maintenance is a program within the Operations Division of the Public Works Department. Facility Maintenance provides building maintenance repairs, minor renovations, project management, contract administration, energy management and heating, ventilation and air conditioning services for all of the Town's buildings and facilities.

	<u>FY 2018 Actual</u>	<u>FY 2019 Budget</u>	<u>FY 2019 Projected</u>	<u>FY 2020 Budget</u>
<b><i>PERSONNEL</i></b>				
Public Works Director & Town Engineer	-	0.25	<b>0.25</b>	-
Operations Division Manager	-	0.80	<b>0.80</b>	-
Facilities Maint Crew Leader	1.00	1.00	<b>1.00</b>	<b>1.00</b>
Facilities Maint Technician	1.00	3.00	<b>3.00</b>	<b>3.00</b>
Office Specialist	-	0.30	<b>0.30</b>	-
Total FTEs	<u>2.00</u>	<u>5.35</u>	<b>5.35</b>	<b>4.00</b>

	<u>FY 2018 Actual</u>	<u>FY 2019 Budget</u>	<u>FY 2019 Projected</u>	<u>FY 2020 Budget</u>
<b><i>PROGRAM EXPENDITURES</i></b>				
Personnel	\$ 163,275	\$ 492,546	<b>\$ 492,546</b>	<b>\$ 312,383</b>
O&M	243,177	374,890	<b>374,890</b>	<b>620,300</b>
Capital	<u>33,216</u>	<u>94,500</u>	<b>94,500</b>	-
Total Expenditures	<u>\$ 439,668</u>	<u>\$ 961,936</u>	<b>\$ 961,936</b>	<b>\$ 932,683</b>

	<u>FY 2018 Actual</u>	<u>FY 2019 Budget</u>	<u>FY 2019 Projected</u>	<u>FY 2020 Budget</u>
<b><i>REVENUES BY FUNDING SOURCE</i></b>				
Pima County Library District Reimbursement	<u>\$ 13,395</u>	<u>\$ 20,000</u>	<b>\$ 20,000</b>	<b>\$ 20,000</b>
Total Revenues	<u>\$ 13,395</u>	<u>\$ 20,000</u>	<b>\$ 20,000</b>	<b>\$ 20,000</b>

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TOWN OF ORO VALLEY  
NEXT YEAR BUDGET COMPARISON REPORT

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PROJECTION: 2020 FY 2019/2020 BUDGET

FOR PERIOD 99

ACCOUNTS FOR: FACILITY MAINTENANCE	2018 ACTUAL	2019 ORIG BUD	2019 REVISED BUD	2020 TOWN MGR	2020 TOWN COUN	2020 FINAL	PCT CHANGE
<hr/>							
10 PERSONNEL							
REGULAR EMPLOYEES	104,855.45	333,774.00	333,774.00	200,778.00	.00	.00	-39.8%
OVERTIME PAY	1,959.75	2,000.00	2,000.00	3,000.00	.00	.00	50.0%
GROUP INSURANCE	22,430.95	59,755.00	59,755.00	43,409.00	.00	.00	-27.4%
SOCIAL SECURITY/MEDICA	8,445.44	25,979.00	25,979.00	16,283.00	.00	.00	-37.3%
ASRS CONTRIBUTIONS	13,276.70	41,612.00	41,612.00	26,700.00	.00	.00	-35.8%
WORKERS' COMPENSATION	3,784.29	12,555.00	12,555.00	5,513.00	.00	.00	-56.1%
SPECIAL PAY NON PD PERSONNEL	8,522.82 163,275.40	16,871.00 492,546.00	16,871.00 492,546.00	16,700.00 312,383.00	.00 .00	.00 .00	-1.0% -36.6%
<hr/>							
20 OPERATIONS & MAINTENANCE							
OUTSIDE PROFESSIONAL S	204,911.24	268,000.00	268,000.00	299,500.00	.00	.00	11.8%
WASTE DISPOSAL FEES	1,217.77	1,500.00	1,500.00	1,200.00	.00	.00	-20.0%
BUILDING REPAIR & MAIN	6,630.36	54,700.00	54,700.00	241,400.00	.00	.00	341.3%
RENTALS	.00	800.00	800.00	600.00	.00	.00	-25.0%
TELECOMMUNICATIONS	1,396.62	.00	.00	.00	.00	.00	.0%
TRAVEL & TRAINING	15.00	2,500.00	2,500.00	4,300.00	.00	.00	72.0%
UNIFORMS	959.82	3,340.00	3,340.00	3,400.00	.00	.00	1.8%
FIELD SUPPLIES	27,129.83	43,500.00	43,500.00	69,500.00	.00	.00	59.8%
SAFETY COMPLIANCE OPERATIONS & MAINTENAN	916.70 243,177.34	550.00 374,890.00	550.00 374,890.00	400.00 620,300.00	.00 .00	.00 .00	-27.3% 65.5%
<hr/>							
30 CAPITAL OUTLAY							

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TOWN OF ORO VALLEY  
NEXT YEAR BUDGET COMPARISON REPORT

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bgnyrpts

PROJECTION: 2020 FY 2019/2020 BUDGET

FOR PERIOD 99

ACCOUNTS FOR: FACILITY MAINTENANCE	2018 ACTUAL	2019 ORIG BUD	2019 REVISED BUD	2020 TOWN MGR	2020 TOWN COUN	2020 FINAL	PCT CHANGE
BUILDINGS & IMPROVEMEN	33,215.53	94,500.00	94,500.00	.00	.00	.00	-100.0%
CAPITAL OUTLAY	33,215.53	94,500.00	94,500.00	.00	.00	.00	-100.0%
TOTAL FACILITY MAINTENANCE	439,668.27	961,936.00	961,936.00	932,683.00	.00	.00	-3.0%
GRAND TOTAL	439,668.27	961,936.00	961,936.00	932,683.00	.00	.00	-3.0%

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## Public Works - Operations Division Fleet Maintenance

Fleet Maintenance is managed under the Operations Division of the Public Works Department. Fleet Maintenance is responsible for preventative maintenance and repair of the Town's fleet of vehicles and heavy equipment. This is accomplished through the combination of service contracts and staff. Prior to FY 18/19, it was set up as an internal service fund with each Town department contributing to the fund based on their respective fleet size and related costs. Beginning FY 18/19, Fleet Maintenance became a program within the General Fund. Vehicle replacements are budgeted in the Capital Fund. Personnel and O&M costs include those previously budgeted in the Police Department. Fleet costs for the Town's Water Utility and Stormwater Utility are budgeted in the Enterprise Funds.

	FY 2018 Actual	FY 2019 Budget	FY 2019 Projected	FY 2020 Budget
<b><u>PERSONNEL</u></b>				
Fleet Maintenance Mechanic III	1.00	1.00	<b>1.00</b>	<b>1.00</b>
Fleet Control Specialist	-	1.00	<b>1.00</b>	<b>1.00</b>
Office Specialist	0.15	0.15	<b>0.15</b>	-
Total FTEs	1.15	2.15	<b>2.15</b>	<b>2.00</b>

	FY 2018 Actual	FY 2019 Budget	FY 2019 Projected	FY 2020 Budget
<b><u>PROGRAM EXPENDITURES</u></b>				
Personnel	\$ 92,171	\$ 175,996	<b>\$ 175,996</b>	<b>\$ 185,440</b>
O&M	723,581	1,118,398	<b>1,019,298</b>	<b>961,100</b>
Capital	467,344	-	-	-
Total Expenditures	\$ 1,283,097	\$ 1,294,394	<b>\$ 1,195,294</b>	<b>\$ 1,146,540</b>

	FY 2018 Actual	FY 2019 Budget	FY 2019 Projected	FY 2020 Budget
<b><u>REVENUES BY FUNDING SOURCE</u></b>				
Charges for Services	\$ 860,271	\$ -	\$ -	\$ -
Miscellaneous	457,324	-	-	-
Transfer from General Fund	300,000	-	-	-
Total Revenues	\$ 1,617,595	\$ -	\$ -	\$ -

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TOWN OF ORO VALLEY  
NEXT YEAR BUDGET COMPARISON REPORT

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PROJECTION: 2020 FY 2019/2020 BUDGET

FOR PERIOD 99

ACCOUNTS FOR: FLEET MAINTENANCE	2018 ACTUAL	2019 ORIG BUD	2019 REVISED BUD	2020 TOWN MGR	2020 TOWN COUN	2020 FINAL	PCT CHANGE
10 PERSONNEL							
REGULAR EMPLOYEES	.00	120,342.00	120,342.00	117,413.00	.00	.00	-2.4%
OVERTIME PAY	.00	1,000.00	1,000.00	12,000.00	.00	.00	1100.0%
GROUP INSURANCE	.00	28,722.00	28,722.00	28,200.00	.00	.00	-1.8%
SOCIAL SECURITY/MEDICA	.00	8,943.00	8,943.00	9,571.00	.00	.00	7.0%
ASRS CONTRIBUTIONS	.00	14,429.00	14,429.00	15,781.00	.00	.00	9.4%
WORKERS' COMPENSATION	.00	1,619.00	1,619.00	1,575.00	.00	.00	-2.7%
SPECIAL PAY NON PD	.00	941.00	941.00	900.00	.00	.00	-4.4%
PERSONNEL	.00	175,996.00	175,996.00	185,440.00	.00	.00	5.4%
20 OPERATIONS & MAINTENANCE							
VEHICLE REPAIR & MAINT	.00	414,800.00	414,800.00	375,000.00	.00	.00	-9.6%
EQUIPMENT REPAIR & MAI	.00	64,300.00	64,300.00	55,000.00	.00	.00	-14.5%
TRAVEL & TRAINING	.00	1,000.00	1,000.00	1,500.00	.00	.00	50.0%
GASOLINE	.00	564,445.00	564,445.00	501,000.00	.00	.00	-11.2%
NON-CAPITALIZED EQUIPM	.00	2,000.00	2,000.00	2,000.00	.00	.00	.0%
UNIFORMS	.00	1,600.00	1,600.00	1,700.00	.00	.00	6.3%
FIELD SUPPLIES	.00	24,500.00	24,500.00	24,500.00	.00	.00	.0%
SAFETY COMPLIANCE	.00	300.00	300.00	400.00	.00	.00	33.3%
OPERATIONS & MAINTENAN	.00	1,072,945.00	1,072,945.00	961,100.00	.00	.00	-10.4%
40 OTHER FINANCING USES							
CAPITAL LEASE PRINCIPA	.00	41,608.00	41,608.00	.00	.00	.00	-100.0%
CAPITAL LEASE INTEREST	.00	3,845.00	3,845.00	.00	.00	.00	-100.0%
OTHER FINANCING USES	.00	45,453.00	45,453.00	.00	.00	.00	-100.0%
TOTAL FLEET MAINTENANCE	.00	1,294,394.00	1,294,394.00	1,146,540.00	.00	.00	-11.4%
GRAND TOTAL	.00	1,294,394.00	1,294,394.00	1,146,540.00	.00	.00	-11.4%

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TOWN OF ORO VALLEY  
NEXT YEAR BUDGET COMPARISON REPORT

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PROJECTION: 2020 FY 2019/2020 BUDGET

FOR PERIOD 99

ACCOUNTS FOR: FLEET FUND	2018 ACTUAL	2019 ORIG BUD	2019 REVISED BUD	2020 TOWN MGR	2020 TOWN COUN	2020 FINAL	PCT CHANGE
10 PERSONNEL							
REGULAR EMPLOYEES	67,307.30	.00	.00	.00	.00	.00	.0%
OVERTIME PAY	41.79	.00	.00	.00	.00	.00	.0%
GROUP INSURANCE	11,508.41	.00	.00	.00	.00	.00	.0%
SOCIAL SECURITY/MEDICA	4,856.73	.00	.00	.00	.00	.00	.0%
ASRS CONTRIBUTIONS	6,694.03	.00	.00	.00	.00	.00	.0%
WORKERS' COMPENSATION	1,005.94	.00	.00	.00	.00	.00	.0%
SPECIAL PAY NON PD PERSONNEL	757.25 92,171.45	.00 .00	.00 .00	.00 .00	.00 .00	.00 .00	.0% .0%
20 OPERATIONS & MAINTENANCE							
OUTSIDE PROFESSIONAL S	63.00	.00	.00	.00	.00	.00	.0%
VEHICLE REPAIR & MAINT	238,779.73	.00	.00	.00	.00	.00	.0%
EQUIPMENT REPAIR & MAI	84,368.07	.00	.00	.00	.00	.00	.0%
TELECOMMUNICATIONS	493.62	.00	.00	.00	.00	.00	.0%
TRAVEL & TRAINING	21.00	.00	.00	.00	.00	.00	.0%
OFFICE SUPPLIES	22.28	.00	.00	.00	.00	.00	.0%
GASOLINE	375,605.27	.00	.00	.00	.00	.00	.0%
UNIFORMS	653.41	.00	.00	.00	.00	.00	.0%
FIELD SUPPLIES	20,306.72	.00	.00	.00	.00	.00	.0%
SAFETY COMPLIANCE	1,434.69	.00	.00	.00	.00	.00	.0%
SOFTWARE MAINTENANCE & OPERATIONS & MAINTENAN	1,833.41 723,581.20	.00 .00	.00 .00	.00 .00	.00 .00	.00 .00	.0% .0%
30 CAPITAL OUTLAY							

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TOWN OF ORO VALLEY  
NEXT YEAR BUDGET COMPARISON REPORT

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PROJECTION: 2020 FY 2019/2020 BUDGET

FOR PERIOD 99

ACCOUNTS FOR: FLEET FUND	2018 ACTUAL	2019 ORIG BUD	2019 REVISED BUD	2020 TOWN MGR	2020 TOWN COUN	2020 FINAL	PCT CHANGE
VEHICLES	151,516.35	.00	.00	.00	.00	.00	.0%
PATROL VEHICLES	309,376.64	.00	.00	.00	.00	.00	.0%
EQUIPMENT	6,450.88	.00	.00	.00	.00	.00	.0%
CAPITAL OUTLAY	467,343.87	.00	.00	.00	.00	.00	.0%
TOTAL FLEET FUND	1,283,096.52	.00	.00	.00	.00	.00	.0%
GRAND TOTAL	1,283,096.52	.00	.00	.00	.00	.00	.0%

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## Public Works Stormwater Utility Fund

The Stormwater Utility enterprise is a division within the Public Works Department. The Stormwater Utility is responsible for federally mandated compliance with the Clean Water Act, meeting all surface water flow quality and quantity issues, including: the Town's stormwater management plan, floodplain and erosion hazard management, and support of all other Town programs that are impacted by storm events. The Stormwater Utility also coordinates with federal, state and local government agencies with regard to floodplain issues.

	FY 2018 Actual	FY 2019 Budget	FY 2019 Projected	FY 2020 Budget
<b><u>PERSONNEL</u></b>				
Public Works Director & Town Engineer	-	0.25	<b>0.25</b>	-
Assistant Public Works Director	-	-	-	<b>0.25</b>
Stormwater Utility Division Mgr	1.00	1.00	<b>1.00</b>	<b>1.00</b>
Senior Stormwater Engineer	-	1.00	<b>1.00</b>	<b>1.00</b>
Stormwater Engineer	1.00	-	-	-
Operations Division Manager	0.25	-	-	-
Stormwater Field Superintendent	1.00	1.00	<b>1.00</b>	<b>1.00</b>
Stormwater Utility Project Manager	1.00	1.00	<b>1.00</b>	<b>1.00</b>
Stormwater Inspector Designer	1.00	1.00	<b>1.00</b>	<b>1.00</b>
Stormwater Utility Analyst	1.00	1.00	<b>1.00</b>	<b>1.00</b>
Heavy Equipment Operator II	1.50	3.00	<b>3.00</b>	<b>3.00</b>
Office Assistant	1.00	1.00	<b>1.00</b>	<b>1.00</b>
Total FTEs	8.75	10.25	<b>10.25</b>	<b>10.25</b>

	FY 2018 Actual	FY 2019 Budget	FY 2019 Projected	FY 2020 Budget
<b><u>PROGRAM EXPENSES</u></b>				
Personnel	\$ 654,248	\$ 768,987	<b>\$ 724,468</b>	<b>\$ 785,580</b>
O&M	350,304	328,362	<b>328,362</b>	<b>491,825</b>
Capital	210,118	2,254,500	<b>243,618</b>	<b>2,471,000</b>
Total Expenses	\$ 1,214,670	\$ 3,351,849	<b>\$ 1,296,448</b>	<b>\$ 3,748,405</b>

*Does not include non-cash outlays for depreciation*

	FY 2018 Actual	FY 2019 Budget	FY 2019 Projected	FY 2020 Budget
<b><u>REVENUES BY FUNDING SOURCE</u></b>				
Charges for Services	\$ 1,385,811	\$ 1,407,000	<b>\$ 1,409,157</b>	<b>\$ 1,422,000</b>
State Grants	-	2,000,000	-	<b>2,100,000</b>
Miscellaneous	467	-	<b>210</b>	-
Interest Income	5,916	2,000	<b>1,300</b>	<b>1,000</b>
Total Revenues	\$ 1,392,195	\$ 3,409,000	<b>\$ 1,410,667</b>	<b>\$ 3,523,000</b>

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TOWN OF ORO VALLEY  
NEXT YEAR BUDGET COMPARISON REPORT

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PROJECTION: 2020 FY 2019/2020 BUDGET

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ACCOUNTS FOR:	2018	2019	2019	2020	2020	2020	PCT
STORMWATER UTILITY	ACTUAL	ORIG BUD	REVISED BUD	TOWN MGR	TOWN COUN	FINAL	CHANGE
10 PERSONNEL							
REGULAR EMPLOYEES	485,136.64	566,227.00	566,227.00	574,861.00	.00	.00	1.5%
OVERTIME PAY	311.28	.00	.00	.00	.00	.00	.0%
GROUP INSURANCE	59,882.25	79,454.00	79,454.00	85,503.00	.00	.00	7.6%
SOCIAL SECURITY/MEDICA	36,027.41	42,326.00	42,326.00	42,919.00	.00	.00	1.4%
ASRS CONTRIBUTIONS	47,685.59	66,815.00	66,815.00	69,616.00	.00	.00	4.2%
WORKERS' COMPENSATION	19,584.73	13,801.00	13,801.00	12,317.00	.00	.00	-10.8%
OTHER EMPLOYEE BENEFIT	5,619.98	364.00	364.00	364.00	.00	.00	.0%
SPECIAL PAY NON PD	.00	.00	.00	.00	.00	.00	.0%
PERSONNEL	654,247.88	768,987.00	768,987.00	785,580.00	.00	.00	2.2%
20 OPERATIONS & MAINTENANCE							
OUTSIDE PROFESSIONAL S	167,753.00	199,712.00	199,712.00	211,300.00	.00	.00	5.8%
VEHICLE REPAIR & MAINT	9,707.65	7,200.00	7,200.00	20,000.00	.00	.00	177.8%
EQUIPMENT REPAIR & MAI	31,666.44	42,100.00	42,100.00	19,500.00	.00	.00	-53.7%
RENTALS	33.45	1,000.00	1,000.00	1,000.00	.00	.00	.0%
TELECOMMUNICATIONS	5,603.73	.00	.00	.00	.00	.00	.0%
POSTAGE	152.00	250.00	250.00	300.00	.00	.00	20.0%
PRINTING & BINDING	529.30	1,500.00	1,500.00	1,500.00	.00	.00	.0%
TRAVEL & TRAINING	4,019.62	11,450.00	11,450.00	9,600.00	.00	.00	-16.2%
MEMBERSHIPS & SUBSCRIP	5,995.00	2,500.00	2,500.00	2,450.00	.00	.00	-2.0%
OFFICE SUPPLIES	4,086.65	5,000.00	5,000.00	6,000.00	.00	.00	20.0%

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TOWN OF ORO VALLEY  
NEXT YEAR BUDGET COMPARISON REPORT

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PROJECTION: 2020 FY 2019/2020 BUDGET

FOR PERIOD 99

ACCOUNTS FOR: STORMWATER UTILITY	2018 ACTUAL	2019 ORIG BUD	2019 REVISED BUD	2020 TOWN MGR	2020 TOWN COUN	2020 FINAL	PCT CHANGE
GASOLINE	16,298.98	17,550.00	17,550.00	22,000.00	.00	.00	25.4%
UNIFORMS	1,025.49	1,600.00	1,600.00	3,100.00	.00	.00	93.8%
BAD DEBT EXPENSE	2,150.39	2,500.00	2,500.00	2,500.00	.00	.00	.0%
FIELD SUPPLIES	16,489.52	30,000.00	30,000.00	30,000.00	.00	.00	.0%
DEPRECIATION	160,557.00	160,000.00	160,000.00	175,000.00	.00	.00	9.4%
REGULATORY EXPENSE	.00	5,000.00	5,000.00	5,000.00	.00	.00	.0%
SAFETY COMPLIANCE	.00	1,000.00	1,000.00	1,100.00	.00	.00	10.0%
ADMIN & FINANCIAL SERV	.00	.00	.00	156,475.00	.00	.00	.0%
SOFTWARE MAINTENANCE &	1,964.14	.00	.00	.00	.00	.00	.0%
STORMWATER MAINTENANCE OPERATIONS & MAINTENAN	82,828.77 510,861.13	.00 488,362.00	.00 488,362.00	.00 666,825.00	.00 .00	.00 .00	.0% 36.5%
<hr/>							
30 CAPITAL OUTLAY							
MINOR ASSETS	1,750.84	4,500.00	4,500.00	4,000.00	.00	.00	-11.1%
VEHICLES	14,631.66	.00	.00	.00	.00	.00	.0%
EQUIPMENT	.00	.00	.00	125,000.00	.00	.00	.0%
TOWNWIDE DRAINAGE PROJ CAPITAL OUTLAY	.00 16,382.50	2,250,000.00 2,254,500.00	2,250,000.00 2,254,500.00	2,342,000.00 2,471,000.00	.00 .00	.00 .00	4.1% 9.6%
<hr/>							
40 OTHER FINANCING USES							
CAPITAL LEASE INTEREST	9,406.26	.00	.00	.00	.00	.00	.0%
OTHER FINANCING USES	9,406.26	.00	.00	.00	.00	.00	.0%
TOTAL STORMWATER UTILITY	1,190,897.77	3,511,849.00	3,511,849.00	3,923,405.00	.00	.00	11.7%
GRAND TOTAL	1,190,897.77	3,511,849.00	3,511,849.00	3,923,405.00	.00	.00	11.7%

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## Public Works Transit Services

Transit Services facilitates partnerships and coordinates transportation services among public and private agencies, serving Oro Valley to improve mobility for community residents. Transit Services has developed a long-term partnership with the Regional Transportation Authority (RTA) to improve the transportation network and maximize transportation options available to the community at the lowest possible cost. Transit Services is proud to operate the regional Sun Shuttle Dial-a-Ride service under contract with the RTA and is committed to providing high quality transit alternatives and planning for the future.

	FY 2018 Actual	FY 2019 Budget	FY 2019 Projected	FY 2020 Budget
<b><u>PERSONNEL</u></b>				
Senior Transit Crew Leader	1.00	1.00	<b>1.00</b>	<b>1.00</b>
Transit Crew Leader	1.00	1.00	<b>1.00</b>	<b>1.00</b>
Transit Specialist	1.11	1.11	<b>1.11</b>	<b>1.11</b>
Dispatcher	2.11	2.11	<b>2.11</b>	<b>2.11</b>
Driver	19.71	19.71	<b>19.71</b>	<b>19.71</b>
Office Assistant	0.96	0.96	<b>0.96</b>	<b>0.96</b>
Total FTEs	25.89	25.89	<b>25.89</b>	<b>25.89</b>

	FY 2018 Actual	FY 2019 Budget	FY 2019 Projected	FY 2020 Budget
<b><u>PROGRAM EXPENDITURES</u></b>				
Personnel	\$ 1,097,188	\$ 1,126,666	<b>\$ 1,126,666</b>	<b>\$ 1,165,182</b>
O&M	439,107	58,650	<b>58,650</b>	<b>68,200</b>
Capital	64,565	77,300	<b>21,300</b>	<b>18,500</b>
Total Expenditures	\$ 1,600,859	\$ 1,262,616	<b>\$ 1,206,616</b>	<b>\$ 1,251,882</b>

	FY 2018 Actual	FY 2019 Budget	FY 2019 Projected	FY 2020 Budget
<b><u>REVENUES BY FUNDING SOURCE</u></b>				
RTA Reimbursement	\$ 1,339,272	\$ 1,387,000	<b>\$ 1,210,500</b>	<b>\$ 1,385,000</b>
State Grants	53,626	44,800	-	-
Fare Box	119,536	106,500	<b>137,000</b>	<b>140,000</b>
Total Revenues	\$ 1,512,435	\$ 1,538,300	<b>\$ 1,347,500</b>	<b>\$ 1,525,000</b>

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TOWN OF ORO VALLEY  
NEXT YEAR BUDGET COMPARISON REPORT

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PROJECTION: 2020 FY 2019/2020 BUDGET

FOR PERIOD 99

ACCOUNTS FOR: TRANSIT	2018 ACTUAL	2019 ORIG BUD	2019 REVISED BUD	2020 TOWN MGR	2020 TOWN COUN	2020 FINAL	PCT CHANGE
10 PERSONNEL							
REGULAR EMPLOYEES	868,038.11	892,556.00	892,556.00	919,570.00	.00	.00	3.0%
OVERTIME PAY	9,553.22	8,000.00	8,000.00	11,000.00	.00	.00	37.5%
GROUP INSURANCE	67,879.58	72,322.00	72,322.00	81,630.00	.00	.00	12.9%
SOCIAL SECURITY/MEDICA	64,904.81	66,608.00	66,608.00	68,141.00	.00	.00	2.3%
ASRS CONTRIBUTIONS	44,437.79	48,504.00	48,504.00	49,694.00	.00	.00	2.5%
WORKERS' COMPENSATION	38,133.66	34,219.00	34,219.00	30,802.00	.00	.00	-10.0%
OTHER EMPLOYEE BENEFIT	2,117.97	2,218.00	2,218.00	2,145.00	.00	.00	-3.3%
SPECIAL PAY NON PD PERSONNEL	2,122.65 1,097,187.79	2,239.00 1,126,666.00	2,239.00 1,126,666.00	2,200.00 1,165,182.00	.00 .00	.00 .00	-1.7% 3.4%
20 OPERATIONS & MAINTENANCE							
OUTSIDE PROFESSIONAL S	5,072.47	5,000.00	5,000.00	9,000.00	.00	.00	80.0%
VEHICLE REPAIR & MAINT	139,477.23	.00	.00	.00	.00	.00	.0%
EQUIPMENT REPAIR & MAI	414.37	.00	.00	.00	.00	.00	.0%
INSURANCE	32,651.44	25,000.00	25,000.00	28,000.00	.00	.00	12.0%
TELECOMMUNICATIONS	15,056.98	.00	.00	.00	.00	.00	.0%
POSTAGE	222.50	300.00	300.00	300.00	.00	.00	.0%
PRINTING & BINDING	874.76	1,500.00	1,500.00	1,500.00	.00	.00	.0%
TRAVEL & TRAINING	4,665.42	7,500.00	7,500.00	7,500.00	.00	.00	.0%
MEMBERSHIPS & SUBSCRIP	349.00	350.00	350.00	350.00	.00	.00	.0%
OFFICE SUPPLIES	6,892.64	7,000.00	7,000.00	7,000.00	.00	.00	.0%

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TOWN OF ORO VALLEY  
NEXT YEAR BUDGET COMPARISON REPORT

P 2  
bgnyrpts

PROJECTION: 2020 FY 2019/2020 BUDGET

FOR PERIOD 99

ACCOUNTS FOR: TRANSIT	2018 ACTUAL	2019 ORIG BUD	2019 REVISED BUD	2020 TOWN MGR	2020 TOWN COUN	2020 FINAL	PCT CHANGE
GASOLINE	150,548.17	.00	.00	.00	.00	.00	.0%
NON-CAPITALIZED EQUIPM	2,672.45	3,500.00	3,500.00	5,000.00	.00	.00	42.9%
UNIFORMS	4,719.07	5,000.00	5,000.00	5,800.00	.00	.00	16.0%
FIELD SUPPLIES	1,674.34	1,500.00	1,500.00	1,500.00	.00	.00	.0%
SAFETY COMPLIANCE	580.78	2,000.00	2,000.00	2,250.00	.00	.00	12.5%
SOFTWARE MAINTENANCE &	8,235.15	.00	.00	.00	.00	.00	.0%
VEHICLE RESERVE	64,999.82	.00	.00	.00	.00	.00	.0%
OPERATIONS & MAINTENAN	439,106.59	58,650.00	58,650.00	68,200.00	.00	.00	16.3%
<hr/>							
30 CAPITAL OUTLAY							
MINOR ASSETS	.00	1,300.00	1,300.00	.00	.00	.00	-100.0%
VEHICLES	3,034.46	.00	.00	.00	.00	.00	.0%
BUILDINGS & IMPROVEMEN	2,154.05	10,000.00	10,000.00	10,000.00	.00	.00	.0%
EQUIPMENT	59,376.41	66,000.00	66,000.00	8,500.00	.00	.00	-87.1%
CAPITAL OUTLAY	64,564.92	77,300.00	77,300.00	18,500.00	.00	.00	-76.1%
TOTAL TRANSIT	1,600,859.30	1,262,616.00	1,262,616.00	1,251,882.00	.00	.00	-.9%
GRAND TOTAL	1,600,859.30	1,262,616.00	1,262,616.00	1,251,882.00	.00	.00	-.9%

\*\* END OF REPORT - Generated by WENDY GOMEZ \*\*



## Water Utility

The primary function of the Water Utility is the protection of public health and safety through the production and efficient delivery of water that meets and/or exceeds water quality standards and in sufficient quantity to meet customer demands. Responsibilities include regulatory compliance, customer service, promoting water conservation, generating customer billings, collection of utility revenues, the efficient use of available water resources, planning for future water resource requirements, and coordination with the development community.

### **PERSONNEL**

FY 2018 Actual	39.48
FY 2019 Budget	39.48
<b>FY 2019 Projected</b>	<b>39.48</b>
<b>FY 2020 Budget</b>	<b>39.48</b>

<b><u>EXPENSES BY DIVISION</u></b>	<u>FY 2018 Actual</u>	<u>FY 2019 Budget</u>	<u><b>FY 2019 Projected</b></u>	<u><b>FY 2020 Budget</b></u>
Administration	\$ 11,329,465	\$ 11,441,860	\$ <b>11,135,506</b>	\$ <b>12,346,477</b>
Engineering and Planning	2,282,446	4,584,097	<b>3,646,739</b>	<b>5,120,064</b>
Operations	<u>4,057,804</u>	<u>4,452,877</u>	<u><b>4,100,853</b></u>	<u><b>4,596,008</b></u>
Total Expenses	\$ 17,669,715	\$ 20,478,834	\$ <b>18,883,098</b>	\$ <b>22,062,549</b>

*Does not include non-cash outlays for depreciation and amortization*

<b><u>REVENUES BY FUNDING SOURCE</u></b>	<u>FY 2018 Actual</u>	<u>FY 2019 Budget</u>	<u><b>FY 2019 Projected</b></u>	<u><b>FY 2020 Budget</b></u>
Charges for Services	\$ 3,412,043	\$ 3,183,500	\$ <b>3,164,900</b>	\$ <b>3,262,700</b>
Interest	(36,589)	62,333	<b>62,333</b>	<b>63,000</b>
Miscellaneous	2,755	-	-	-
Bond Proceeds	-	3,200,000	<b>2,395,000</b>	<b>2,305,000</b>
Water Sales	<u>13,586,668</u>	<u>13,152,900</u>	<u><b>12,648,100</b></u>	<u><b>13,714,000</b></u>
Total Revenues	\$ 16,964,876	\$ 19,598,733	\$ <b>18,270,333</b>	\$ <b>19,344,700</b>

## Water Utility - Administration

The Administration Division is responsible for the overall management of the Utility including customer service, water utility billings, collection of water revenues, administration of the department's budget, implementation of water rates, fees and charges, water conservation, water resource planning and strategic planning.

	FY 2018 Actual	FY 2019 Budget	FY 2019 Projected	FY 2020 Budget
<b><i>PERSONNEL</i></b>				
Water Utility Director	1.00	1.00	<b>1.00</b>	<b>1.00</b>
Water Utility Administrator	1.00	1.00	<b>1.00</b>	<b>1.00</b>
Senior Office Specialist	1.00	1.00	<b>1.00</b>	<b>1.00</b>
Customer Service Supervisor	1.00	1.00	<b>1.00</b>	<b>1.00</b>
Meter Operations Supervisor	1.00	-	-	-
Water Utility Operator I	5.00	-	-	-
Customer Service Specialist	4.00	4.00	<b>4.00</b>	<b>4.00</b>
Customer Service Rep.	0.48	0.48	<b>0.48</b>	<b>0.48</b>
Water Conservation Specialist	1.00	1.00	<b>1.00</b>	<b>1.00</b>
Total FTEs	15.48	9.48	<b>9.48</b>	<b>9.48</b>

	FY 2018 Actual	FY 2019 Budget	FY 2019 Projected	FY 2020 Budget
<b><i>PROGRAM EXPENSES</i></b>				
Personnel	\$ 1,166,501	\$ 847,096	<b>\$ 847,096</b>	<b>\$ 837,039</b>
O&M	4,627,000	4,778,545	<b>4,690,352</b>	<b>5,776,413</b>
Capital	222,802	-	<b>29,884</b>	-
Debt Service	5,310,315	5,813,638	<b>5,565,593</b>	<b>5,730,553</b>
Transfer to Debt Service Fund	2,847	2,581	<b>2,581</b>	<b>2,472</b>
Total Expenses	\$ 11,329,465	\$ 11,441,860	<b>\$ 11,135,506</b>	<b>\$ 12,346,477</b>

*Does not include non-cash outlays for depreciation and amortization*

## Water Utility - Engineering & Planning

The Engineering and Planning Division is responsible for providing engineering support for the Operations Division as well as managing the capital improvement program. Additional responsibilities include new development plan review, construction inspection and regulatory compliance, as well as the maintenance and updating of the geographic information system.

	FY 2018 Actual	FY 2019 Budget	FY 2019 Projected	FY 2020 Budget
<b><i>PERSONNEL</i></b>				
Engineering & Planning Manager	1.00	1.00	<b>1.00</b>	<b>1.00</b>
Project Manager	1.00	1.00	<b>1.00</b>	-
Senior Engineering Associate	-	-	-	<b>2.00</b>
Engineering Design Reviewer	1.00	1.00	<b>1.00</b>	-
Construction Inspector	2.00	2.00	<b>2.00</b>	<b>2.00</b>
Civil Engineering Technician	1.00	1.00	<b>1.00</b>	<b>1.00</b>
Total FTEs	6.00	6.00	<b>6.00</b>	<b>6.00</b>

	FY 2018 Actual	FY 2019 Budget	FY 2019 Projected	FY 2020 Budget
<b><i>PROGRAM EXPENSES</i></b>				
Personnel	\$ 555,914	\$ 601,330	<b>\$ 601,330</b>	<b>\$ 584,196</b>
O&M	222,699	224,767	<b>224,332</b>	<b>220,252</b>
Capital	1,503,833	3,758,000	<b>2,821,077</b>	<b>4,315,616</b>
Total Expenses	\$ 2,282,446	\$ 4,584,097	<b>\$ 3,646,739</b>	<b>\$ 5,120,064</b>

## Water Utility - Operations

The Operations Division reflects a consolidation of the former Production and Distribution Divisions. The Operations Division oversees the operation and maintenance of all potable and reclaimed water production and distribution facilities, to include: wells, boosters, reservoirs, metering stations, water mains, fire hydrants and valves. Additional responsibilities include meter installations, commercial meter testing, water quality testing, backflow prevention, construction of minor water main projects and oversight of the Advanced Metering Infrastructure system, disinfection systems and security systems.

	FY 2018 Actual	FY 2019 Budget	FY 2019 Projected	FY 2020 Budget
<b><u>PERSONNEL</u></b>				
Water Operations Manager	-	1.00	<b>1.00</b>	<b>1.00</b>
Water Production Superintendent	1.00	-	-	-
Water Distribution Superintendent	1.00	1.00	<b>1.00</b>	<b>1.00</b>
Water Prod. & Meter Ops. Superint.		1.00	<b>1.00</b>	<b>1.00</b>
Lead Water Utility Operator	4.00	4.00	<b>3.00</b>	<b>3.00</b>
Electric and Control Technician	1.00	1.00	<b>1.00</b>	<b>1.00</b>
Meter Operations Supervisor	-	-	<b>1.00</b>	<b>1.00</b>
Water Utility Operator III	7.00	7.00	<b>8.00</b>	<b>8.00</b>
Water Utility Operator II	4.00	4.00	<b>4.00</b>	<b>4.00</b>
Water Utility Operator I	-	5.00	<b>4.00</b>	<b>4.00</b>
Total FTEs	18.00	24.00	<b>24.00</b>	<b>24.00</b>

	FY 2018 Actual	FY 2019 Budget	FY 2019 Projected	FY 2020 Budget
<b><u>PROGRAM EXPENSES</u></b>				
Personnel	\$ 1,421,974	\$ 1,892,749	<b>\$ 1,842,865</b>	<b>\$ 1,949,344</b>
O&M	2,351,698	2,423,294	<b>2,141,467</b>	<b>2,229,552</b>
Capital	284,131	136,834	<b>116,521</b>	<b>417,112</b>
Total Expenses	<b>\$ 4,057,804</b>	<b>\$ 4,452,877</b>	<b>\$ 4,100,853</b>	<b>\$ 4,596,008</b>

*Does not include non-cash outlays for depreciation and amortization*

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TOWN OF ORO VALLEY  
NEXT YEAR BUDGET COMPARISON REPORT

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bgnyrpts

PROJECTION: 2020 FY 2019/2020 BUDGET

FOR PERIOD 99

ACCOUNTS FOR: WATER-ADMINISTRATION	2018 ACTUAL	2019 ORIG BUD	2019 REVISED BUD	2020 TOWN MGR	2020 TOWN COUN	2020 FINAL	PCT CHANGE
10 PERSONNEL							
REGULAR EMPLOYEES	844,746.34	606,601.00	606,601.00	610,992.00	.00	.00	.7%
OVERTIME PAY	4,001.48	6,000.00	6,000.00	100.00	.00	.00	-98.3%
GROUP INSURANCE	153,719.57	109,702.00	109,702.00	104,825.00	.00	.00	-4.4%
SOCIAL SECURITY/MEDICA	61,687.94	45,485.00	45,485.00	45,154.00	.00	.00	-.7%
ASRS CONTRIBUTIONS	57,150.96	70,731.00	70,731.00	71,973.00	.00	.00	1.8%
WORKERS' COMPENSATION	13,160.78	3,123.00	3,123.00	2,541.00	.00	.00	-18.6%
OTHER EMPLOYEE BENEFIT	28,884.13	1,454.00	1,454.00	1,454.00	.00	.00	.0%
SPECIAL PAY NON PD PERSONNEL	3,149.90 1,166,501.10	4,000.00 847,096.00	4,000.00 847,096.00	.00 837,039.00	.00 .00	.00 .00	-100.0% -1.2%
20 OPERATIONS & MAINTENANCE							
OUTSIDE PROFESSIONAL S	202,856.15	248,000.00	248,000.00	268,759.00	.00	.00	8.4%
CAP WATER CAPITAL CHAR	303,660.00	310,408.00	310,408.00	367,766.00	.00	.00	18.5%
CAP WATER DELIVERY CHA WATER & SEWAGE	1,834,921.91 496.30	1,734,637.00 410.00	1,734,637.00 410.00	1,657,350.00 354.00	.00 .00	.00 .00	-4.5% -13.7%
VEHICLE REPAIR & MAINT	44,493.67	35,340.00	35,340.00	30,800.00	.00	.00	-12.8%
EQUIPMENT REPAIR & MAI	8,061.02	3,952.00	3,952.00	4,697.00	.00	.00	18.9%
BUILDING REPAIR & MAIN	194.77	380.00	380.00	385.00	.00	.00	1.3%
GROUNDS REPAIR & MAINT	746.00	.00	.00	.00	.00	.00	.0%
RENTALS	2,181.68	2,182.00	2,182.00	2,414.00	.00	.00	10.6%
INSURANCE	70,465.49	58,368.00	58,368.00	61,600.00	.00	.00	5.5%

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TOWN OF ORO VALLEY  
NEXT YEAR BUDGET COMPARISON REPORT

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PROJECTION: 2020 FY 2019/2020 BUDGET

FOR PERIOD 99

ACCOUNTS FOR: WATER-ADMINISTRATION	2018 ACTUAL	2019 ORIG BUD	2019 REVISED BUD	2020 TOWN MGR	2020 TOWN COUN	2020 FINAL	PCT CHANGE
TELECOMMUNICATIONS	8,718.02	.00	.00	.00	.00	.00	.0%
POSTAGE	94,974.14	100,425.00	100,425.00	105,530.00	.00	.00	5.1%
PRINTING & BINDING	17,938.64	22,500.00	22,500.00	17,900.00	.00	.00	-20.4%
TRAVEL & TRAINING	3,942.71	4,800.00	4,800.00	5,800.00	.00	.00	20.8%
MEMBERSHIPS & SUBSCRIP	10,939.72	13,239.00	13,239.00	13,395.00	.00	.00	1.2%
OFFICE SUPPLIES	10,879.33	11,100.00	11,100.00	11,100.00	.00	.00	.0%
NATURAL GAS & ELECTRIC	5,480.49	4,408.00	4,408.00	5,159.00	.00	.00	17.0%
GASOLINE	60,025.15	52,531.00	52,531.00	57,750.00	.00	.00	9.9%
NON-CAPITALIZED EQUIPM	7,190.87	1,600.00	1,600.00	1,100.00	.00	.00	-31.3%
UNIFORMS	3,048.02	500.00	500.00	500.00	.00	.00	.0%
BAD DEBT EXPENSE	20,241.69	18,000.00	18,000.00	18,000.00	.00	.00	.0%
FIELD SUPPLIES	1,360.20	300.00	300.00	300.00	.00	.00	.0%
DEPRECIATION	2,929,486.00	2,900,000.00	2,900,000.00	3,200,000.00	.00	.00	10.3%
OFFICE LEASE	65,604.00	49,856.00	49,856.00	50,512.00	.00	.00	1.3%
AMORTIZATION	153,198.05	160,000.00	160,000.00	34,000.00	.00	.00	-78.8%
REGULATORY EXPENSE	52,651.08	59,004.00	59,004.00	60,080.00	.00	.00	1.8%
GW EXTINGUISHMENT CRED	.00	.00	.00	800,000.00	.00	.00	.0%
WATER UTILITY COMMISSI	1,645.88	1,140.00	1,140.00	1,155.00	.00	.00	1.3%
EQUIP. R&M-SERVICES	2,659.95	.00	.00	.00	.00	.00	.0%
EQUIPMENT R&M - METERS	1,927.54	.00	.00	.00	.00	.00	.0%
SAFETY COMPLIANCE	916.19	100.00	100.00	.00	.00	.00	-100.0%
BOND ISSUANCE COSTS	.00	.00	.00	.00	.00	.00	.0%

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TOWN OF ORO VALLEY  
NEXT YEAR BUDGET COMPARISON REPORT

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bgnrpts

PROJECTION: 2020 FY 2019/2020 BUDGET

FOR PERIOD 99

ACCOUNTS FOR: WATER-ADMINISTRATION	2018 ACTUAL	2019 ORIG BUD	2019 REVISED BUD	2020 TOWN MGR	2020 TOWN COUN	2020 FINAL	PCT CHANGE
CAP WATER WHEELING	1,224,405.53	1,511,695.00	1,511,695.00	1,671,949.00	.00	.00	10.6%
CONSERVATION	1,530.42	3,000.00	3,000.00	3,000.00	.00	.00	.0%
ADMIN & FINANCIAL SERV	558,783.00	530,670.00	530,670.00	559,058.00	.00	.00	5.3%
SOFTWARE MAINTENANCE & OPERATIONS & MAINTENAN	4,060.00 7,709,683.61	.00 7,838,545.00	.00 7,838,545.00	.00 9,010,413.00	.00 .00	.00 .00	.0% 15.0%
<hr/>							
30 CAPITAL OUTLAY							
MINOR ASSETS	2,432.64	.00	.00	.00	.00	.00	.0%
MXU-TRANSMITTER	61,325.20	.00	.00	.00	.00	.00	.0%
METERS	91,722.75	.00	.00	.00	.00	.00	.0%
VEHICLES	4.00	.00	.00	.00	.00	.00	.0%
EQUIPMENT	39,863.36	.00	.00	.00	.00	.00	.0%
CAPITAL OUTLAY	195,347.95	.00	.00	.00	.00	.00	.0%
<hr/>							
40 OTHER FINANCING USES							
TRANSFER TO DEBT SERVI	2,847.00	2,581.00	2,581.00	2,472.00	.00	.00	-4.2%
OTHER FINANCING USES	2,847.00	2,581.00	2,581.00	2,472.00	.00	.00	-4.2%
<hr/>							
45 DEBT SERVICE							
PRINCIPAL PAYMENTS	.00	4,639,270.00	4,639,270.00	4,709,485.00	.00	.00	1.5%
INTEREST PAYMENTS	1,057,660.11	1,174,368.00	1,174,368.00	1,021,068.00	.00	.00	-13.1%
DEBT SERVICE	1,057,660.11	5,813,638.00	5,813,638.00	5,730,553.00	.00	.00	-1.4%
TOTAL WATER-ADMINISTRATION	10,132,039.77	14,501,860.00	14,501,860.00	15,580,477.00	.00	.00	7.4%

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TOWN OF ORO VALLEY  
NEXT YEAR BUDGET COMPARISON REPORT

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bgnyrpts

PROJECTION: 2020 FY 2019/2020 BUDGET

FOR PERIOD 99

ACCOUNTS FOR: WATER-ENG & PLANNING	2018 ACTUAL	2019 ORIG BUD	2019 REVISED BUD	2020 TOWN MGR	2020 TOWN COUN	2020 FINAL	PCT CHANGE
10 PERSONNEL							
REGULAR EMPLOYEES	424,430.58	455,514.00	455,514.00	434,039.00	.00	.00	-4.7%
OVERTIME PAY	262.37	500.00	500.00	500.00	.00	.00	.0%
GROUP INSURANCE	41,727.44	49,486.00	49,486.00	57,909.00	.00	.00	17.0%
SOCIAL SECURITY/MEDICA	31,816.18	34,181.00	34,181.00	32,364.00	.00	.00	-5.3%
ASRS CONTRIBUTIONS	48,870.70	53,809.00	53,809.00	52,623.00	.00	.00	-2.2%
WORKERS' COMPENSATION PERSONNEL	8,806.67 555,913.94	7,840.00 601,330.00	7,840.00 601,330.00	6,761.00 584,196.00	.00 .00	.00 .00	-13.8% -2.8%
20 OPERATIONS & MAINTENANCE							
OUTSIDE PROFESSIONAL S	109,394.63	102,000.00	102,000.00	102,000.00	.00	.00	.0%
TELECOMMUNICATIONS	3,084.00	.00	.00	.00	.00	.00	.0%
PRINTING & BINDING	881.70	5,000.00	5,000.00	2,000.00	.00	.00	-60.0%
TRAVEL & TRAINING	1,103.65	4,250.00	4,250.00	4,250.00	.00	.00	.0%
MEMBERSHIPS & SUBSCRIP	367.00	617.00	617.00	717.00	.00	.00	16.2%
TESTING	1,055.19	1,200.00	1,200.00	1,000.00	.00	.00	-16.7%
OFFICE SUPPLIES	4,157.59	3,200.00	3,200.00	3,100.00	.00	.00	-3.1%
NON-CAPITALIZED EQUIPM	479.59	600.00	600.00	775.00	.00	.00	29.2%
UNIFORMS	887.65	1,100.00	1,100.00	1,100.00	.00	.00	.0%
FIELD SUPPLIES	791.98	600.00	600.00	600.00	.00	.00	.0%
REGULATORY EXPENSE	94.94	600.00	600.00	350.00	.00	.00	-41.7%
SAFETY COMPLIANCE	405.10	600.00	600.00	760.00	.00	.00	26.7%

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TOWN OF ORO VALLEY  
NEXT YEAR BUDGET COMPARISON REPORT

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bgnyrpts

PROJECTION: 2020 FY 2019/2020 BUDGET

FOR PERIOD 99

ACCOUNTS FOR: WATER-ENG & PLANNING	2018 ACTUAL	2019 ORIG BUD	2019 REVISED BUD	2020 TOWN MGR	2020 TOWN COUN	2020 FINAL	PCT CHANGE
ADMIN & FINANCIAL SERV	99,996.00	105,000.00	105,000.00	103,600.00	.00	.00	-1.3%
OPERATIONS & MAINTENAN	222,699.02	224,767.00	224,767.00	220,252.00	.00	.00	-2.0%
<hr/>							
30 CAPITAL OUTLAY							
LAND	.00	.00	.00	80,000.00	.00	.00	.0%
WELLS	.00	1,734,200.00	1,734,200.00	1,226,000.00	.00	.00	-29.3%
BOOSTER STATIONS	.00	106,400.00	106,400.00	517,154.00	.00	.00	386.0%
TRANSMISSION/DISTRIBUT	8,133.14	1,660,000.00	1,660,000.00	2,262,462.00	.00	.00	36.3%
RESERVOIRS	32,400.00	22,400.00	22,400.00	120,000.00	.00	.00	435.7%
STRUCTURES	.00	235,000.00	235,000.00	100,000.00	.00	.00	-57.4%
EQUIPMENT	.00	.00	.00	10,000.00	.00	.00	.0%
CAPITAL OUTLAY	40,533.14	3,758,000.00	3,758,000.00	4,315,616.00	.00	.00	14.8%
TOTAL WATER-ENG & PLANNING	819,146.10	4,584,097.00	4,584,097.00	5,120,064.00	.00	.00	11.7%

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TOWN OF ORO VALLEY  
NEXT YEAR BUDGET COMPARISON REPORT

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bgnyrpts

PROJECTION: 2020 FY 2019/2020 BUDGET

FOR PERIOD 99

ACCOUNTS FOR: WATER-OPERATIONS	2018 ACTUAL	2019 ORIG BUD	2019 REVISED BUD	2020 TOWN MGR	2020 TOWN COUN	2020 FINAL	PCT CHANGE
10 PERSONNEL							
REGULAR EMPLOYEES	990,295.99	1,307,931.00	1,307,931.00	1,336,424.00	.00	.00	2.2%
OVERTIME PAY	22,465.11	29,000.00	29,000.00	43,300.00	.00	.00	49.3%
GROUP INSURANCE	171,073.99	245,808.00	245,808.00	248,724.00	.00	.00	1.2%
SOCIAL SECURITY/MEDICA	74,946.19	99,436.00	99,436.00	102,764.00	.00	.00	3.3%
ASRS CONTRIBUTIONS	117,672.66	159,411.00	159,411.00	168,986.00	.00	.00	6.0%
WORKERS' COMPENSATION	33,238.85	37,163.00	37,163.00	33,446.00	.00	.00	-10.0%
ON CALL PAY	.00	.00	.00	.00	.00	.00	.0%
SPECIAL PAY NON PD PERSONNEL	12,281.62 1,421,974.41	14,000.00 1,892,749.00	14,000.00 1,892,749.00	15,700.00 1,949,344.00	.00 .00	.00 .00	12.1% 3.0%
20 OPERATIONS & MAINTENANCE							
EFFLUENT SHORTAGE-CAP	.00	30,690.00	30,690.00	.00	.00	.00	-100.0%
OUTSIDE PROFESSIONAL S	2,476.09	14,565.00	14,565.00	13,320.00	.00	.00	-8.5%
POWER PURCHASED FOR PU	973,381.33	913,000.00	913,000.00	875,000.00	.00	.00	-4.2%
WATER & SEWAGE	.00	50.00	50.00	106.00	.00	.00	112.0%
WASTE DISPOSAL FEES	351.85	400.00	400.00	400.00	.00	.00	.0%
VEHICLE REPAIR & MAINT	.00	11,160.00	11,160.00	9,200.00	.00	.00	-17.6%
EQUIPMENT REPAIR & MAI	5,745.56	14,673.00	14,673.00	12,421.00	.00	.00	-15.3%
BUILDING REPAIR & MAIN	3,861.85	3,120.00	3,120.00	3,115.00	.00	.00	-.2%
GROUND REPAIR & MAINT	12,959.24	6,900.00	6,900.00	6,900.00	.00	.00	.0%
CHEMICALS	65,849.80	58,000.00	58,000.00	45,000.00	.00	.00	-22.4%

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TOWN OF ORO VALLEY  
NEXT YEAR BUDGET COMPARISON REPORT

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bgnyrpts

PROJECTION: 2020 FY 2019/2020 BUDGET

FOR PERIOD 99

ACCOUNTS FOR: WATER-OPERATIONS	2018 ACTUAL	2019 ORIG BUD	2019 REVISED BUD	2020 TOWN MGR	2020 TOWN COUN	2020 FINAL	PCT CHANGE
RENTALS	441.84	500.00	500.00	500.00	.00	.00	.0%
INSURANCE	.00	18,432.00	18,432.00	18,400.00	.00	.00	-.2%
TELECOMMUNICATIONS	19,359.17	.00	.00	.00	.00	.00	.0%
POSTAGE	1,129.67	2,200.00	2,200.00	2,200.00	.00	.00	.0%
PRINTING & BINDING	1,993.62	4,500.00	4,500.00	4,500.00	.00	.00	.0%
TRAVEL & TRAINING	7,795.88	12,109.00	12,109.00	11,120.00	.00	.00	-8.2%
MEMBERSHIPS & SUBSCRIP	499.00	1,450.00	1,450.00	1,450.00	.00	.00	.0%
TESTING	28,302.30	111,900.00	111,900.00	103,900.00	.00	.00	-7.1%
OFFICE SUPPLIES	2,985.55	5,625.00	5,625.00	7,000.00	.00	.00	24.4%
NATURAL GAS & ELECTRIC	.00	1,392.00	1,392.00	1,541.00	.00	.00	10.7%
GASOLINE	.00	16,589.00	16,589.00	17,250.00	.00	.00	4.0%
NON-CAPITALIZED EQUIPM	11,454.42	11,620.00	11,620.00	10,680.00	.00	.00	-8.1%
UNIFORMS	16,280.39	25,499.00	25,499.00	21,799.00	.00	.00	-14.5%
FIELD SUPPLIES	10,071.88	10,200.00	10,200.00	12,900.00	.00	.00	26.5%
DEPRECIATION	482,533.00	477,000.00	477,000.00	477,000.00	.00	.00	.0%
OFFICE LEASE	.00	15,744.00	15,744.00	15,088.00	.00	.00	-4.2%
REGULATORY EXPENSE	3,602.62	10,406.00	10,406.00	6,020.00	.00	.00	-42.1%
WATER UTILITY COMMISSI	.00	360.00	360.00	345.00	.00	.00	-4.2%
EQUIP. R&M-WELLS	176,383.28	70,500.00	70,500.00	71,700.00	.00	.00	1.7%
EQUIP. R&M-BOOSTERS	41,414.30	17,560.00	17,560.00	17,560.00	.00	.00	.0%
EQUIP. R&M-MAINS	90,332.30	60,000.00	60,000.00	60,000.00	.00	.00	.0%
EQUIP. R&M-RESERVOIRS	104,984.50	39,880.00	39,880.00	38,650.00	.00	.00	-3.1%

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TOWN OF ORO VALLEY  
NEXT YEAR BUDGET COMPARISON REPORT

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bgnyrpts

PROJECTION: 2020 FY 2019/2020 BUDGET

FOR PERIOD 99

ACCOUNTS FOR: WATER-OPERATIONS	2018 ACTUAL	2019 ORIG BUD	2019 REVISED BUD	2020 TOWN MGR	2020 TOWN COUN	2020 FINAL	PCT CHANGE
EQUIP. R&M-SERVICES	9,370.11	8,500.00	8,500.00	9,000.00	.00	.00	5.9%
EQUIP. R&M-HYDRANTS	29,494.33	9,000.00	9,000.00	18,000.00	.00	.00	100.0%
EQUIPMENT R&M - METERS	2,436.76	7,500.00	7,500.00	7,000.00	.00	.00	-6.7%
BLUESTAKE	7,177.49	8,100.00	8,100.00	8,305.00	.00	.00	2.5%
SAFETY COMPLIANCE	5,450.66	9,790.00	9,790.00	8,590.00	.00	.00	-12.3%
EQUIP. R&M-TELEMETRY	3,583.38	7,300.00	7,300.00	7,300.00	.00	.00	.0%
EQUIP. R&M-DISINFECTIO	8,523.54	9,000.00	9,000.00	8,800.00	.00	.00	-2.2%
EQUIP. R&M-BACKFLOW	7,113.85	7,500.00	7,500.00	7,500.00	.00	.00	.0%
ADMIN & FINANCIAL SERV	.00	167,580.00	167,580.00	166,992.00	.00	.00	-.4%
SOFTWARE MAINTENANCE &	3,046.23	.00	.00	.00	.00	.00	.0%
RECLAIMED WATER FOR RE OPERATIONS & MAINTENAN	693,845.19 2,834,230.98	700,000.00 2,900,294.00	700,000.00 2,900,294.00	600,000.00 2,706,552.00	.00 .00	.00 .00	-14.3% -6.7%
<hr/>							
30 CAPITAL OUTLAY							
MINOR ASSETS	19,227.38	2,500.00	2,500.00	2,500.00	.00	.00	.0%
MXU-TRANSMITTER	.00	68,213.00	68,213.00	76,015.00	.00	.00	11.4%
METERS	.00	63,621.00	63,621.00	51,597.00	.00	.00	-18.9%
VEHICLES	4,374.45	.00	.00	92,000.00	.00	.00	.0%
EQUIPMENT	27,080.34	2,500.00	2,500.00	195,000.00	.00	.00	7700.0%
SECURITY EQUIPMENT	4,287.21	.00	.00	.00	.00	.00	.0%
CAPITAL OUTLAY	54,969.38	136,834.00	136,834.00	417,112.00	.00	.00	204.8%
TOTAL WATER-OPERATIONS	4,311,174.77	4,929,877.00	4,929,877.00	5,073,008.00	.00	.00	2.9%



## Water Utility Alternative Water Resources Development

The Alternative Water Resources Development Impact Fee Fund accounts for expenditures for alternative water resource capital costs and any related debt service. Revenues are received from impact fees. Specific activities include analysis, planning, design and construction of infrastructure required to deliver alternative water resources (Central Arizona Project (CAP) and reclaimed water) to the town.

	FY 2018 Actual	FY 2019 Budget	<b>FY 2019 Projected</b>	<b>FY 2020 Budget</b>
<b><u>PROGRAM EXPENDITURES</u></b>				
O&M	\$ 180,631	\$ 217,924	<b>\$ 173,081</b>	<b>\$ 203,877</b>
Capital	-	360,000	<b>356,649</b>	<b>2,355,923</b>
Total Expenditures	\$ 180,631	\$ 577,924	<b>\$ 529,730</b>	<b>\$ 2,559,800</b>

	FY 2018 Actual	FY 2019 Budget	<b>FY 2019 Projected</b>	<b>FY 2020 Budget</b>
<b><u>REVENUES BY FUNDING SOURCE</u></b>				
Impact Fees	\$ 1,638,175	\$ 1,476,597	<b>\$ 1,497,625</b>	<b>\$ 1,276,190</b>
Interest Income	18,584	34,485	<b>34,485</b>	<b>40,000</b>
Total Revenues	\$ 1,656,759	\$ 1,511,082	<b>\$ 1,532,110</b>	<b>\$ 1,316,190</b>

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TOWN OF ORO VALLEY  
NEXT YEAR BUDGET COMPARISON REPORT

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bgnyrpts

PROJECTION: 2020 FY 2019/2020 BUDGET

FOR PERIOD 99

ACCOUNTS FOR: AWRDIF FUND	2018 ACTUAL	2019 ORIG BUD	2019 REVISED BUD	2020 TOWN MGR	2020 TOWN COUN	2020 FINAL	PCT CHANGE
20 OPERATIONS & MAINTENANCE							
OUTSIDE PROFESSIONAL S	20,565.54	52,500.00	52,500.00	10,000.00	.00	.00	-81.0%
CAP WATER CAPITAL CHAR	160,065.00	165,424.00	165,424.00	193,877.00	.00	.00	17.2%
OPERATIONS & MAINTENAN	180,630.54	217,924.00	217,924.00	203,877.00	.00	.00	-6.4%
30 CAPITAL OUTLAY							
LAND	.00	.00	.00	120,000.00	.00	.00	.0%
WELLS	.00	88,800.00	88,800.00	76,500.00	.00	.00	-13.9%
BOOSTER STATIONS	.00	31,200.00	31,200.00	159,231.00	.00	.00	410.4%
TRANSMISSION/DISTRIBUT	.00	194,400.00	194,400.00	1,983,692.00	.00	.00	920.4%
RESERVOIRS	.00	45,600.00	45,600.00	16,500.00	.00	.00	-63.8%
CAPITAL OUTLAY	.00	360,000.00	360,000.00	2,355,923.00	.00	.00	554.4%
TOTAL AWRDIF FUND	180,630.54	577,924.00	577,924.00	2,559,800.00	.00	.00	342.9%
GRAND TOTAL	180,630.54	577,924.00	577,924.00	2,559,800.00	.00	.00	342.9%

\*\* END OF REPORT - Generated by WENDY GOMEZ \*\*



## Water Utility Potable Water System Development

The Potable Water System Development Impact Fee Fund accounts for expenditures for potable water capital improvements that are growth-related and the associated debt service. Revenues are received from impact fees which are collected and used for repayment of bonds sold to finance the capital projects. Specific activities include design and construction of infrastructure required to deliver potable water to meet the needs of future customers.

	FY 2018 Actual	FY 2019 Budget	FY 2019 Projected	FY 2020 Budget
<b><u>PROGRAM EXPENDITURES</u></b>				
O&M	\$ 20,566	\$ 52,500	\$ 8,635	\$ 10,000
Debt Service	331,627	331,328	<b>326,494</b>	<b>325,996</b>
Capital	-	700,000	<b>654,167</b>	<b>800,000</b>
Total Expenditures	\$ 352,192	\$ 1,083,828	<b>\$ 989,296</b>	<b>\$ 1,135,996</b>

### **REVENUES BY FUNDING SOURCE**

	FY 2018 Actual	FY 2019 Budget	FY 2019 Projected	FY 2020 Budget
Single Family Connections	\$ 631,701	\$ 604,500	<b>\$ 604,500</b>	<b>\$ 604,500</b>
Multi - Family Connections	-	-	<b>10,075</b>	-
Commercial Connections	110,004	116,553	<b>26,192</b>	<b>13,096</b>
Irrigation Connections	74,340	14,504	<b>68,902</b>	<b>18,132</b>
Interest	(14,597)	37,238	<b>31,726</b>	<b>36,800</b>
Total Revenues	\$ 801,448	\$ 772,795	<b>\$ 741,395</b>	<b>\$ 672,528</b>

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TOWN OF ORO VALLEY  
NEXT YEAR BUDGET COMPARISON REPORT

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PROJECTION: 2020 FY 2019/2020 BUDGET

FOR PERIOD 99

ACCOUNTS FOR: PWSDIF FUND	2018 ACTUAL	2019 ORIG BUD	2019 REVISED BUD	2020 TOWN MGR	2020 TOWN COUN	2020 FINAL	PCT CHANGE
20 OPERATIONS & MAINTENANCE							
OUTSIDE PROFESSIONAL S OPERATIONS & MAINTENAN	20,565.54 20,565.54	52,500.00 52,500.00	52,500.00 52,500.00	10,000.00 10,000.00	.00 .00	.00 .00	-81.0% -81.0%
30 CAPITAL OUTLAY							
WELLS CAPITAL OUTLAY	.00 .00	700,000.00 700,000.00	700,000.00 700,000.00	800,000.00 800,000.00	.00 .00	.00 .00	14.3% 14.3%
45 DEBT SERVICE							
PRINCIPAL PAYMENTS	.00	266,613.00	266,613.00	266,613.00	.00	.00	.0%
INTEREST PAYMENTS	74,980.74	64,715.00	64,715.00	59,383.00	.00	.00	-8.2%
DEBT SERVICE	74,980.74	331,328.00	331,328.00	325,996.00	.00	.00	-1.6%
TOTAL PWSDIF FUND	95,546.28	1,083,828.00	1,083,828.00	1,135,996.00	.00	.00	4.8%
GRAND TOTAL	95,546.28	1,083,828.00	1,083,828.00	1,135,996.00	.00	.00	4.8%

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## Roadway Development Impact Fee Fund

This fund is used to manage the collection and expenditure of development impact fees dedicated to roadway purposes. Roadway impact fees are assessed on both residential and commercial development within the town. This fund is managed by staff within the Public Works Department.

	FY 2018 Actual	FY 2019 Budget	FY 2019 Projected	FY 2020 Budget
<b><i>PROGRAM EXPENDITURES</i></b>				
O&M	\$ -	\$ 30,000	\$ 5,000	\$ 10,000
Capital	1,738,441	1,800,000	-	2,700,000
Total Expenditures	\$ 1,738,441	\$ 1,830,000	\$ 5,000	\$ 2,710,000

	FY 2018 Actual	FY 2019 Budget	FY 2019 Projected	FY 2020 Budget
<b><i>REVENUES BY FUNDING SOURCE</i></b>				
Impact Fees	\$ 909,345	\$ 510,964	\$ 413,044	\$ 541,430
State Grants	-	250,000	250,000	-
Interest	26,589	10,000	50,000	30,000
Total Revenues	\$ 935,934	\$ 770,964	\$ 713,044	\$ 571,430

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wgomez

TOWN OF ORO VALLEY  
NEXT YEAR BUDGET COMPARISON REPORT

P 1  
bgnyrpts

PROJECTION: 2020 FY 2019/2020 BUDGET

FOR PERIOD 99

ACCOUNTS FOR:	2018	2019	2019	2020	2020	2020	PCT
TOWNWIDE ROADWAY DEV IMPACT FE	ACTUAL	ORIG BUD	REVISED BUD	TOWN MGR	TOWN COUN	FINAL	CHANGE
<hr/>							
20 OPERATIONS & MAINTENANCE							
OUTSIDE PROFESSIONAL S	.00	30,000.00	30,000.00	10,000.00	.00	.00	-66.7%
OPERATIONS & MAINTENAN	.00	30,000.00	30,000.00	10,000.00	.00	.00	-66.7%
<hr/>							
30 CAPITAL OUTLAY							
ARTERIAL ROADWAYS	1,738,441.36	1,800,000.00	1,800,000.00	2,700,000.00	.00	.00	50.0%
CAPITAL OUTLAY	1,738,441.36	1,800,000.00	1,800,000.00	2,700,000.00	.00	.00	50.0%
TOTAL TOWNWIDE ROADWAY DEV I	1,738,441.36	1,830,000.00	1,830,000.00	2,710,000.00	.00	.00	48.1%
GRAND TOTAL	1,738,441.36	1,830,000.00	1,830,000.00	2,710,000.00	.00	.00	48.1%

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## General Government Impact Fee Fund

This fund is used to manage the expenditure of development impact fees dedicated to general government purposes. General government impact fees were previously assessed on both residential and commercial development within the town. **These fees are no longer collected.**

	FY 2018 Actual	FY 2019 Budget	FY 2019 Projected	FY 2020 Budget
<b><i>PROGRAM EXPENDITURES</i></b>				
O&M	\$ -	\$ -	\$ -	\$ -
Capital	-	-	-	-
Total Expenditures	\$ -	\$ -	\$ -	\$ -

	FY 2018 Actual	FY 2019 Budget	FY 2019 Projected	FY 2020 Budget
<b><i>REVENUES BY FUNDING SOURCE</i></b>				
Interest Income	\$ 31	\$ -	\$ 25	\$ -
Total Revenues	\$ 31	\$ -	\$ 25	\$ -



## Parks and Recreation Impact Fee Fund

This fund is used to manage the collection and expenditure of development impact fees dedicated to parks and recreation purposes. Parks & Recreation impact fees are assessed on residential development within the town.

	FY 2018 Actual	FY 2019 Budget	FY 2019 Projected	FY 2020 Budget
<b><i>PROGRAM EXPENDITURES</i></b>				
O&M	\$ -	\$ 30,000	\$ 5,000	\$ 10,000
Capital	-	-	-	400,000
Transfer to Capital Fund	539,400	-	-	-
<b>Total Expenditures</b>	<b>\$ 539,400</b>	<b>\$ 30,000</b>	<b>\$ 5,000</b>	<b>\$ 410,000</b>

	FY 2018 Actual	FY 2019 Budget	FY 2019 Projected	FY 2020 Budget
<b><i>REVENUES BY FUNDING SOURCE</i></b>				
Residential Impact Fees	\$ 293,608	\$ 261,936	\$ 269,403	\$ 244,816
Interest Income	2,893	2,000	500	-
<b>Total Revenues</b>	<b>\$ 296,501</b>	<b>\$ 263,936</b>	<b>\$ 269,903</b>	<b>\$ 244,816</b>

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TOWN OF ORO VALLEY  
NEXT YEAR BUDGET COMPARISON REPORT

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bgnyrpts

PROJECTION: 2020 FY 2019/2020 BUDGET

FOR PERIOD 99

ACCOUNTS FOR: PARKS & REC IMPACT FEE FUND	2018 ACTUAL	2019 ORIG BUD	2019 REVISED BUD	2020 TOWN MGR	2020 TOWN COUN	2020 FINAL	PCT CHANGE
20 OPERATIONS & MAINTENANCE							
OUTSIDE PROFESSIONAL S OPERATIONS & MAINTENAN	.00 .00	30,000.00 30,000.00	30,000.00 30,000.00	10,000.00 10,000.00	.00 .00	.00 .00	-66.7% -66.7%
30 CAPITAL OUTLAY							
EQUIPMENT CAPITAL OUTLAY	.00 .00	.00 .00	.00 .00	400,000.00 400,000.00	.00 .00	.00 .00	.0% .0%
40 OTHER FINANCING USES							
TRANSFER TO CAPITAL PR	539,400.00	.00	.00	.00	.00	.00	.0%
OTHER FINANCING USES	539,400.00	.00	.00	.00	.00	.00	.0%
TOTAL PARKS & REC IMPACT FEE	539,400.00	30,000.00	30,000.00	410,000.00	.00	.00	1266.7%
GRAND TOTAL	539,400.00	30,000.00	30,000.00	410,000.00	.00	.00	1266.7%

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## Police Impact Fee Fund

This fund is used to manage the collection and expenditure of development impact fees dedicated to public safety purposes. Police impact fees are assessed on both residential and commercial development within the town.

	FY 2018 Actual	FY 2019 Budget	FY 2019 Projected	FY 2020 Budget
<b><i>PROGRAM EXPENDITURES</i></b>				
O&M	\$ -	\$ 30,000	\$ 5,000	\$ 10,000
Capital	-	650,000	-	650,000
Transfer to Debt Service Fund	-	-	-	100,000
Total Expenditures	\$ -	\$ 680,000	\$ 5,000	\$ 760,000

	FY 2018 Actual	FY 2019 Budget	FY 2019 Projected	FY 2020 Budget
<b><i>REVENUES BY FUNDING SOURCE</i></b>				
Residential Impact Fees	\$ 105,164	\$ 94,860	\$ 97,627	\$ 93,000
Commercial Impact Fees	38,285	16,818	5,466	18,074
Interest Income	5,251	-	1,000	-
Total Revenues	\$ 148,700	\$ 111,678	\$ 104,093	\$ 111,074

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TOWN OF ORO VALLEY  
NEXT YEAR BUDGET COMPARISON REPORT

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bgnyrpts

PROJECTION: 2020 FY 2019/2020 BUDGET

FOR PERIOD 99

ACCOUNTS FOR: POLICE IMPACT FEE FUND	2018 ACTUAL	2019 ORIG BUD	2019 REVISED BUD	2020 TOWN MGR	2020 TOWN COUN	2020 FINAL	PCT CHANGE
20 OPERATIONS & MAINTENANCE							
OUTSIDE PROFESSIONAL S OPERATIONS & MAINTENAN	.00 .00	30,000.00 30,000.00	30,000.00 30,000.00	10,000.00 10,000.00	.00 .00	.00 .00	-66.7% -66.7%
30 CAPITAL OUTLAY							
BUILDINGS & IMPROVEMEN CAPITAL OUTLAY	.00 .00	650,000.00 650,000.00	650,000.00 650,000.00	650,000.00 650,000.00	.00 .00	.00 .00	.0% .0%
40 OTHER FINANCING USES							
TRANSFER TO DEBT SERVI	.00	.00	.00	100,000.00	.00	.00	.0%
OTHER FINANCING USES	.00	.00	.00	100,000.00	.00	.00	.0%
TOTAL POLICE IMPACT FEE FUND	.00	680,000.00	680,000.00	760,000.00	.00	.00	11.8%
GRAND TOTAL	.00	680,000.00	680,000.00	760,000.00	.00	.00	11.8%

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## PAG/RTA Fund

This fund is used to manage the collection and expenditure of roadway grant funds from the Pima Association of Governments and the Regional Transportation Authority. This fund is managed by staff within the Public Works Department.

	FY 2018 Actual	FY 2019 Budget	<b>FY 2019 Projected</b>	<b>FY 2020 Budget</b>
<b><i>PERSONNEL</i></b> (A)				
Construction Inspector	2.00	-	-	-
Construction Clerk	0.50	-	-	-
Total FTEs	2.50	-	-	-

(A) Temporary personnel; project-specific to manage roadway projects; FTEs were moved to the Highway Fund beginning FY 18/19

	FY 2018 Actual	FY 2019 Budget	<b>FY 2019 Projected</b>	<b>FY 2020 Budget</b>
<b><i>PROGRAM EXPENDITURES</i></b>				
Personnel	\$ 168,043	\$ -	\$ -	\$ -
Capital	4,599,327	12,287,000	<b>5,753,006</b>	<b>10,300,000</b>
Total Expenditures	\$ 4,767,370	\$ 12,287,000	<b>\$ 5,753,006</b>	<b>\$ 10,300,000</b>

	FY 2018 Actual	FY 2019 Budget	<b>FY 2019 Projected</b>	<b>FY 2020 Budget</b>
<b><i>REVENUES BY FUNDING SOURCE</i></b>				
State Grants	\$ 4,368,890	\$ 11,964,000	<b>\$ 5,489,953</b>	<b>\$ 10,300,000</b>
Charges for Services	22,969	22,500	<b>28,125</b>	<b>28,125</b>
Miscellaneous	182,457	-	<b>1,387</b>	-
Total Revenues	\$ 4,574,315	\$ 11,986,500	<b>\$ 5,519,465</b>	<b>\$ 10,328,125</b>

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wgomez

TOWN OF ORO VALLEY  
NEXT YEAR BUDGET COMPARISON REPORT

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PROJECTION: 2020 FY 2019/2020 BUDGET

FOR PERIOD 99

ACCOUNTS FOR: PAG/RTA FUND	2018 ACTUAL	2019 ORIG BUD	2019 REVISED BUD	2020 TOWN MGR	2020 TOWN COUN	2020 FINAL	PCT CHANGE
10 PERSONNEL							
REGULAR EMPLOYEES	117,272.70	.00	.00	.00	.00	.00	.0%
OVERTIME PAY	12,545.40	.00	.00	.00	.00	.00	.0%
GROUP INSURANCE	11,648.26	.00	.00	.00	.00	.00	.0%
SOCIAL SECURITY/MEDICA	9,573.21	.00	.00	.00	.00	.00	.0%
ASRS CONTRIBUTIONS	14,383.88	.00	.00	.00	.00	.00	.0%
WORKERS' COMPENSATION	2,619.41	.00	.00	.00	.00	.00	.0%
PERSONNEL	168,042.86	.00	.00	.00	.00	.00	.0%
30 CAPITAL OUTLAY							
VEHICLES	32,782.26	38,000.00	38,000.00	.00	.00	.00	-100.0%
BUILDINGS & IMPROVEMEN	106,019.52	35,000.00	35,000.00	.00	.00	.00	-100.0%
ARTERIAL ROADWAYS	4,460,525.32	12,214,000.00	12,214,000.00	10,300,000.00	.00	.00	-15.7%
CAPITAL OUTLAY	4,599,327.10	12,287,000.00	12,287,000.00	10,300,000.00	.00	.00	-16.2%
TOTAL PAG/RTA FUND	4,767,369.96	12,287,000.00	12,287,000.00	10,300,000.00	.00	.00	-16.2%
GRAND TOTAL	4,767,369.96	12,287,000.00	12,287,000.00	10,300,000.00	.00	.00	-16.2%

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## Municipal Debt Service Fund

The Municipal Debt Service Fund allocates money for principal and interest payments on the issuance of tax-exempt bonds. The Town has issued bonds for the acquisition of land and construction of buildings to support Town services. This fund also allocates money for principal and interest payments on the Town's Clean Renewable Energy Bonds (CREBS). Repayment of debt is pledged with excise sales tax, state shared revenue and other permit and fee revenues.

	FY 2018 Actual	FY 2019 Budget	FY 2019 Projected	FY 2020 Budget
<b><i>PROGRAM EXPENDITURES</i></b>				
O&M	\$ 10,000	\$ 10,000	<b>\$ 10,000</b>	<b>\$ 10,000</b>
Debt Service	824,460	1,028,671	<b>1,028,671</b>	<b>1,190,228</b>
Total Expenditures	<b>\$ 834,460</b>	<b>\$ 1,038,671</b>	<b>\$ 1,038,671</b>	<b>\$ 1,200,228</b>

	FY 2018 Actual	FY 2019 Budget	FY 2019 Projected	FY 2020 Budget
<b><i>REVENUES BY FUNDING SOURCE</i></b>				
Interest	\$ 4,296	\$ -	<b>\$ 8,000</b>	<b>\$ 5,000</b>
Federal Subsidy	45,119	47,578	<b>47,578</b>	<b>43,509</b>
Miscellaneous	100,670	100,000	<b>100,000</b>	<b>100,000</b>
Transfer from General Fund	409,961	744,514	<b>744,514</b>	<b>944,246</b>
Transfer from Bed Tax Fund	225,019	-	-	-
Transfer from Energy Efficiency Project Fund	-	-	<b>86</b>	-
Transfer from Police Impact Fee Fund	-	-	-	<b>100,000</b>
Transfer from Community Center Fund	45,956	133,999	<b>133,999</b>	-
Transfer from Water Utility Fund	2,847	2,581	<b>2,581</b>	<b>2,472</b>
Total Revenues	<b>\$ 833,868</b>	<b>\$ 1,028,672</b>	<b>\$ 1,036,758</b>	<b>\$ 1,195,227</b>

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TOWN OF ORO VALLEY  
NEXT YEAR BUDGET COMPARISON REPORT

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PROJECTION: 2020 FY 2019/2020 BUDGET

FOR PERIOD 99

ACCOUNTS FOR: MUNICIPAL DEBT SERVICE FUND	2018 ACTUAL	2019 ORIG BUD	2019 REVISED BUD	2020 TOWN MGR	2020 TOWN COUN	2020 FINAL	PCT CHANGE
20 OPERATIONS & MAINTENANCE							
OUTSIDE PROFESSIONAL S OPERATIONS & MAINTENAN	10,000.00 10,000.00	10,000.00 10,000.00	10,000.00 10,000.00	10,000.00 10,000.00	.00 .00	.00 .00	.0% .0%
45 DEBT SERVICE							
PRINCIPAL PAYMENTS	544,290.00	763,772.00	763,772.00	877,352.00	.00	.00	14.9%
INTEREST PAYMENTS	280,170.33	264,899.00	264,899.00	312,876.00	.00	.00	18.1%
DEBT SERVICE	824,460.33	1,028,671.00	1,028,671.00	1,190,228.00	.00	.00	15.7%
TOTAL MUNICIPAL DEBT SERVICE	834,460.33	1,038,671.00	1,038,671.00	1,200,228.00	.00	.00	15.6%
GRAND TOTAL	834,460.33	1,038,671.00	1,038,671.00	1,200,228.00	.00	.00	15.6%

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## Oracle Road Improvement District

The Oracle Road Improvement District Debt Service Fund allocates money for principal and interest payments on the issuance of Improvement District Bonds. The Town issued bonds in 2005 to finance the widening of Oracle Road along the Rooney Ranch development. The bonds are repaid by the assessments levied on the property owners in the improvement district.

	FY 2018 Actual	FY 2019 Budget	FY 2019 Projected	FY 2020 Budget
<b><i>PROGRAM EXPENDITURES</i></b>				
O&M	\$ 2,050	\$ 3,000	\$ 3,000	\$ 3,000
Debt Service	176,290	184,428	174,313	176,912
Total Expenditures	\$ 178,340	\$ 187,428	\$ 177,313	\$ 179,912

	FY 2018 Actual	FY 2019 Budget	FY 2019 Projected	FY 2020 Budget
<b><i>REVENUES BY FUNDING SOURCE</i></b>				
Interest Repayments	\$ 26,955	\$ 19,428	\$ 21,076	\$ 11,912
Principal Repayments	149,124	165,000	155,000	165,000
Transfer from General Fund	3,000	3,000	3,000	-
Total Revenues	\$ 179,079	\$ 187,428	\$ 179,076	\$ 176,912

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TOWN OF ORO VALLEY  
NEXT YEAR BUDGET COMPARISON REPORT

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bgnyrpts

PROJECTION: 2020 FY 2019/2020 BUDGET

FOR PERIOD 99

ACCOUNTS FOR: ORACLE RD. DEBT SERVICE FUND	2018 ACTUAL	2019 ORIG BUD	2019 REVISED BUD	2020 TOWN MGR	2020 TOWN COUN	2020 FINAL	PCT CHANGE
<hr/>							
20 OPERATIONS & MAINTENANCE							
OUTSIDE PROFESSIONAL S OPERATIONS & MAINTENAN	2,050.00 2,050.00	3,000.00 3,000.00	3,000.00 3,000.00	3,000.00 3,000.00	.00 .00	.00 .00	.0% .0%
<hr/>							
45 DEBT SERVICE							
PRINCIPAL PAYMENTS	150,000.00	165,000.00	165,000.00	165,000.00	.00	.00	.0%
INTEREST PAYMENTS	26,290.00	19,428.00	19,428.00	11,912.00	.00	.00	-38.7%
DEBT SERVICE	176,290.00	184,428.00	184,428.00	176,912.00	.00	.00	-4.1%
TOTAL ORACLE RD. DEBT SERVIC	178,340.00	187,428.00	187,428.00	179,912.00	.00	.00	-4.0%
GRAND TOTAL	178,340.00	187,428.00	187,428.00	179,912.00	.00	.00	-4.0%

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## Benefit Self Insurance Fund

The Benefit Self Insurance Fund is used to manage costs related to the Town's self funding of health insurance, the employee onsite health clinic and Affordable Care Act (ACA) compliance fees.

	FY 2018 Actual	FY 2019 Budget	FY 2019 Projected	FY 2020 Budget
<b><i>PROGRAM EXPENDITURES</i></b>				
O&M	\$ 2,742,433	\$ 3,756,646	<b>\$ 3,830,454</b>	<b>\$ 4,014,972</b>
Total Expenditures	\$ 2,742,433	\$ 3,756,646	<b>\$ 3,830,454</b>	<b>\$ 4,014,972</b>

	FY 2018 Actual	FY 2019 Budget	FY 2019 Projected	FY 2020 Budget
<b><i>REVENUES BY FUNDING SOURCE</i></b>				
Self-Insurance Premiums	\$ 3,471,583	\$ 3,684,072	<b>\$ 3,686,192</b>	<b>\$ 3,865,752</b>
Miscellaneous	120,716	144,262	<b>144,262</b>	<b>149,220</b>
Total Revenues	\$ 3,592,299	\$ 3,828,334	<b>\$ 3,830,454</b>	<b>\$ 4,014,972</b>

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TOWN OF ORO VALLEY  
NEXT YEAR BUDGET COMPARISON REPORT

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bgnyrpts

PROJECTION: 2020 FY 2019/2020 BUDGET

FOR PERIOD 99

ACCOUNTS FOR:	2018	2019	2019	2020	2020	2020	PCT
BENEFIT SELF INSURANCE FUND	ACTUAL	ORIG BUD	REVISED BUD	TOWN MGR	TOWN COUN	FINAL	CHANGE
20 OPERATIONS & MAINTENANCE							
OUTSIDE PROFESSIONAL S	717,363.29	659,037.00	659,037.00	662,495.00	.00	.00	.5%
OFFICE SUPPLIES	91.27	.00	.00	.00	.00	.00	.0%
WELLNESS PROGRAM	39,522.42	40,000.00	40,000.00	40,000.00	.00	.00	.0%
CLAIM SETTLEMENT	1,980,483.16	3,057,609.00	3,057,609.00	3,312,477.00	.00	.00	8.3%
DENTAL CLAIMS SETTLEME	4,973.28	.00	.00	.00	.00	.00	.0%
OPERATIONS & MAINTENAN	2,742,433.42	3,756,646.00	3,756,646.00	4,014,972.00	.00	.00	6.9%
TOTAL BENEFIT SELF INSURANCE	2,742,433.42	3,756,646.00	3,756,646.00	4,014,972.00	.00	.00	6.9%
GRAND TOTAL	2,742,433.42	3,756,646.00	3,756,646.00	4,014,972.00	.00	.00	6.9%

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## Capital Fund

The Capital Fund is used to account for Capital Improvement Program (CIP) projects that serve a general government or Town-wide purpose. Beginning FY 18/19, fleet replacements are also budgeted out of this fund (fleet replacements for Water and Stormwater Utility are budgeted in the Water and Stormwater Enterprise Funds).

	FY 2018 Actual	FY 2019 Budget	FY 2019 Projected	FY 2020 Budget
<b><u>PERSONNEL</u></b>				
Heavy Equipment Operator II <sup>(A)</sup>	1.50	-	-	-
Total FTEs	1.50	-	-	-

**(A)** Project-specific personnel to construct fields at Naranja Park through December 31, 2017. These employees shifted to the Stormwater Utility Fund beginning January 1, 2018.

	FY 2018 Actual	FY 2019 Budget	FY 2019 Projected	FY 2020 Budget
<b><u>PROGRAM EXPENDITURES</u></b>				
Personnel	\$ 64,028	\$ -	\$ -	\$ -
O&M	614	-	35,000	-
Capital	1,793,207	6,952,192	6,980,988	2,960,100
Total Expenditures	\$ 1,857,849	\$ 6,952,192	\$ 7,015,988	\$ 2,960,100

	FY 2018 Actual	FY 2019 Budget	FY 2019 Projected	FY 2020 Budget
<b><u>REVENUES BY FUNDING SOURCE</u></b>				
Transfer from General Fund	\$ 1,811,707	\$ 3,403,000	\$ 3,403,000	\$ 1,350,000
Transfer from P&R Impact Fee Fund	539,400	-	-	-
Bond Proceeds	-	-	2,035,000	-
Federal Grants	-	-	-	229,500
State Grants	-	-	100,000	100,000
Miscellaneous	-	-	280,355	-
Vehicle Reserves	-	420,400	420,400	536,900
Total Revenues	\$ 2,351,107	\$ 3,823,400	\$ 6,238,755	\$ 2,216,400

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wgomez

TOWN OF ORO VALLEY  
NEXT YEAR BUDGET COMPARISON REPORT

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bgnyrpts

PROJECTION: 2020 FY 2019/2020 BUDGET

FOR PERIOD 99

ACCOUNTS FOR: CAPITAL FUND	2018 ACTUAL	2019 ORIG BUD	2019 REVISED BUD	2020 TOWN MGR	2020 TOWN COUN	2020 FINAL	PCT CHANGE
10 PERSONNEL							
REGULAR EMPLOYEES	39,689.16	.00	.00	.00	.00	.00	.0%
GROUP INSURANCE	13,132.91	.00	.00	.00	.00	.00	.0%
SOCIAL SECURITY/MEDICA	2,858.68	.00	.00	.00	.00	.00	.0%
ASRS CONTRIBUTIONS	4,550.87	.00	.00	.00	.00	.00	.0%
WORKERS' COMPENSATION PERSONNEL	3,796.84 64,028.46	.00 .00	.00 .00	.00 .00	.00 .00	.00 .00	.00% .00%

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TOWN OF ORO VALLEY  
NEXT YEAR BUDGET COMPARISON REPORT

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bgnyrpts

PROJECTION: 2020 FY 2019/2020 BUDGET

FOR PERIOD 99

ACCOUNTS FOR: CAPITAL FUND	2018 ACTUAL	2019 ORIG BUD	2019 REVISED BUD	2020 TOWN MGR	2020 TOWN COUN	2020 FINAL	PCT CHANGE
20 OPERATIONS & MAINTENANCE							
TELECOMMUNICATIONS	321.42	.00	.00	.00	.00	.00	.0%
UNIFORMS	292.74	.00	.00	.00	.00	.00	.0%
BOND ISSUANCE COSTS	.00	.00	.00	.00	.00	.00	.0%
OPERATIONS & MAINTENAN	614.16	.00	.00	.00	.00	.00	.0%

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TOWN OF ORO VALLEY  
NEXT YEAR BUDGET COMPARISON REPORT

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bgnyrpts

PROJECTION: 2020 FY 2019/2020 BUDGET

FOR PERIOD 99

ACCOUNTS FOR: CAPITAL FUND	2018 ACTUAL	2019 ORIG BUD	2019 REVISED BUD	2020 TOWN MGR	2020 TOWN COUN	2020 FINAL	PCT CHANGE
30 CAPITAL OUTLAY							
VEH REPLACEMENT - CED	.00	73,000.00	73,000.00	76,000.00	.00	.00	4.1%
VEH REPLACEMENT - HIGH	.00	38,000.00	38,000.00	.00	.00	.00	-100.0%
VEH REPLACEMENT - TRAN	.00	68,750.00	68,750.00	150,000.00	.00	.00	118.2%
VEH REPLACEMENT - PD	.00	500,000.00	500,000.00	514,100.00	.00	.00	2.8%
VEH REPLACEMENT - GEN	.00	39,000.00	39,000.00	.00	.00	.00	-100.0%
VEH REPLACEMENT - P&R	.00	60,000.00	60,000.00	33,000.00	.00	.00	-45.0%
COURTHOUSE SEATING & R	.00	200,000.00	200,000.00	.00	.00	.00	-100.0%
VIRTUAL SERVER HOST SY	.00	.00	.00	75,000.00	.00	.00	.0%
IT TOWNWIDE FACILITY I	.00	50,000.00	50,000.00	50,000.00	.00	.00	.0%
VIRTUAL DESKTOP INFRAS	26,500.00	.00	.00	.00	.00	.00	.0%
UPGRADE TO WINDOWS 10	.00	75,000.00	75,000.00	.00	.00	.00	-100.0%
IT NETWORK STORAGE UPG	.00	.00	.00	50,000.00	.00	.00	.0%
PROPERTY ID & SUBSTATI	83,620.94	4,720,442.00	4,720,442.00	.00	.00	.00	-100.0%
3-D MAPPING EQUIPMENT	73,024.85	.00	.00	.00	.00	.00	.0%
NATL INCIDENT BASED RE	.00	95,100.00	95,100.00	.00	.00	.00	-100.0%
EOC GENERATOR	.00	145,900.00	145,900.00	146,000.00	.00	.00	.1%
POLICE PROPERTY ROOM R	.00	.00	.00	165,000.00	.00	.00	.0%
PARKS MAINT TRACTOR	54,248.16	.00	.00	.00	.00	.00	.0%
FIELDS @ NARANJA - CAP	1,047,054.19	.00	.00	.00	.00	.00	.0%

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TOWN OF ORO VALLEY  
NEXT YEAR BUDGET COMPARISON REPORT

P 2  
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PROJECTION: 2020 FY 2019/2020 BUDGET

FOR PERIOD 99

ACCOUNTS FOR: CAPITAL FUND	2018 ACTUAL	2019 ORIG BUD	2019 REVISED BUD	2020 TOWN MGR	2020 TOWN COUN	2020 FINAL	PCT CHANGE
STEAM PUMP RANCH CIP I	59,400.00	75,000.00	75,000.00	50,000.00	.00	.00	-33.3%
EL CONQUISTADOR ACQUIS	350,000.00	.00	.00	.00	.00	.00	.0%
POOL HEATERS AT AQUATI	99,033.38	.00	.00	.00	.00	.00	.0%
RECREATION SOFTWARE UP	.00	60,000.00	60,000.00	36,000.00	.00	.00	-40.0%
JDK PARK IMPROVEMENTS	.00	340,000.00	340,000.00	200,000.00	.00	.00	-41.2%
NARANJA PK PLAY/INFRAS	.00	.00	.00	950,000.00	.00	.00	.0%
IMPROVEMENTS @ 680 CAL	325.26	.00	.00	.00	.00	.00	.0%
TOWN HALL FRONT OFFICE	.00	80,000.00	80,000.00	.00	.00	.00	-100.0%
TOWN FACILITIES ROOF R	.00	252,000.00	252,000.00	.00	.00	.00	-100.0%
PUBLIC WORKS/CED FRONT	.00	.00	.00	375,000.00	.00	.00	.0%
TENNIS COURT IMPROVEME	.00	80,000.00	80,000.00	90,000.00	.00	.00	12.5%
CAPITAL OUTLAY	1,793,206.78	6,952,192.00	6,952,192.00	2,960,100.00	.00	.00	-57.4%



## Capital Improvement Program (CIP) Overview

### Overview

Providing infrastructure is a primary function of local governments. Maintaining public safety, Town services, parks and recreation facilities, adequate transportation systems, and the community's quality of life are all heavily dependent on how the Town handles infrastructure issues.

The Capital Improvement Program (CIP) is a comprehensive, ten-year plan of capital projects that will support the continued growth and development of the town. The CIP is used in implementing the General Plan and supporting the Town's adopted Strategic Leadership Plan by developing a prioritized schedule of short-range and long-range community capital needs, evaluating projects, and analyzing the community's ability and willingness to pay for them in the most cost-effective way. The Town uses the CIP as its method in determining future infrastructure requirements and planning the financing of facilities and equipment to maintain the service levels provided to town citizens.

The Town identifies capital projects as those which:

- Cost \$50,000 or more;
- Have an expected useful life of five or more years; and
- Becomes, or preserves, an asset of the Town

*Although facility repair and maintenance, as well as fleet replacements, do not meet the definition of a capital project, they are a significant expense for the Town, and thus are included in the CIP for planning purposes.*

The Town uses the Capital Improvement Program as an avenue of communication to the public. Through the CIP document, residents and businesses are provided with an accurate and concise view of the Town's long term direction for capital investment and the Town's need for stable revenue sources to fund large multi-year capital projects.

CIP projects funded in FY 2019-20 total \$32,537,039. The table below shows this breakdown by Fund:

<b>Fund</b>	<b>Amount</b>
Capital Fund	\$3,052,100
Highway Fund	\$2,115,000
Community Center Bond Fund	\$3,000,000
Roadway Impact Fee Fund	\$2,700,000
PAG/RTA Fund	\$10,300,000
Police Impact Fee Fund	\$650,000
Parks and Recreation Impact Fee Fund	\$400,000
General Fund (facility repair & maintenance program)	\$241,400
Water Utility Fund	\$4,480,616
Alternative Water Resources Dev. Impact Fee Fund	\$2,355,923
Potable Water System Dev. Impact Fee Fund	\$800,000
Stormwater Utility Fund	\$2,442,000
<b>Total All Funds</b>	<b>\$32,537,039</b>

Please refer to the comprehensive ten-year CIP schedules and the project descriptions for additional detail on all projects.

## CAPITAL IMPROVEMENT PROGRAM

Fund and Project Name	FY 19/20	FY 20/21	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	FY 28/29	10-Year Total
<b>GENERAL IMPROVEMENTS</b>											
Naranja Park Playground and Infrastructure	\$ 950,000										\$ 950,000
Improvements at James D. Kriegh Park	\$ 200,000										\$ 200,000
Tennis Court Improvements	\$ 90,000	\$ 90,000	\$ 90,000	\$ 90,000	\$ 90,000	\$ 90,000	\$ 90,000				\$ 630,000
Steam Pump Ranch Improvements	\$ 50,000	\$ 50,000	\$ 50,000		\$ 250,000	\$ 150,000	\$ 100,000	\$ 100,000	\$ 100,000		\$ 850,000
Recreation Software Upgrade (Rollover)	\$ 36,000										\$ 36,000
CED/Public Works Building Front Office Enhancement	\$ 375,000										\$ 375,000
Police Former Property Room Renovation	\$ 165,000										\$ 165,000
Emergency Operations Center Generator	\$ 146,000										\$ 146,000
Police Command Post Replacement			\$ 200,000								\$ 200,000
Police Communications Console Addition and Upgrades		\$ 171,000									\$ 171,000
Police Main Station Building Renovations		\$ 269,000									\$ 269,000
IT Virtual Server Host System Replacement	\$ 75,000						\$ 60,000				\$ 135,000
IT Network Storage Upgrade	\$ 50,000			\$ 60,000					\$ 72,000		\$ 182,000
IT Townwide Facility Improvements	\$ 50,000	\$ 50,000	\$ 50,000								\$ 150,000
Park Development/Improvement Projects		\$ 400,000	\$ 400,000	\$ 400,000	\$ 400,000	\$ 400,000	\$ 400,000	\$ 400,000	\$ 400,000	\$ 400,000	\$ 3,600,000
Police Department Perimeter Wall		\$ 140,000									\$ 140,000
Town Hall Walkways, ADA and Signage Improvements		\$ 75,000									\$ 75,000
IT Server Operating System Upgrade		\$ 50,000					\$ 60,000				\$ 110,000
Court Secured Parking		\$ 238,000									\$ 238,000
Court Lobby Expansion		\$ 120,000									\$ 120,000
Rancho Vistoso Blvd. Street Lights (Crcts. 1 & 3)			\$ 325,000								\$ 325,000
Building Improvements at 680 Calle Concordia		\$ 50,000									\$ 50,000
Replacement Phone System							\$ 300,000				\$ 300,000
Upgrade Desktop Oper. System - Windows 10					\$ 200,000						\$ 200,000
Town Backups		\$ 200,000									\$ 200,000
Database Licensing			\$ 80,000				\$ 85,000				\$ 165,000
Replace Network Infrastructure Hardware			\$ 50,000		\$ 200,000						\$ 250,000
IT Regulatory Compliance			\$ 50,000			\$ 50,000		\$ 50,000			\$ 150,000
<b>TOTAL GENERAL IMPROVEMENTS</b>	<b>\$ 2,187,000</b>	<b>\$ 1,903,000</b>	<b>\$ 1,295,000</b>	<b>\$ 550,000</b>	<b>\$ 1,140,000</b>	<b>\$ 690,000</b>	<b>\$ 1,095,000</b>	<b>\$ 550,000</b>	<b>\$ 572,000</b>	<b>\$ 400,000</b>	<b>\$ 10,382,000</b>

## CAPITAL IMPROVEMENT PROGRAM

Fund and Project Name	FY 19/20	FY 20/21	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	FY 28/29	10-Year Total
<b>HIGHWAY FUND IMPROVEMENTS</b>											
<b>Programs</b>											
Pavement Preservation Program	\$ 1,450,000	\$ 1,411,200	\$ 1,422,490	\$ 1,433,870	\$ 1,445,340	\$ 1,456,903	\$ 1,468,558	\$ 1,480,307	\$ 1,492,149	\$ 1,504,087	\$ 14,564,904
Illuminated Street Signs (2 Intersections per Yr)			\$ 55,000	\$ 55,000	\$ 55,000	\$ 55,000	\$ 55,000	\$ 55,000			\$ 330,000
Sidewalk Safety Program			\$ 50,000	\$ 50,000	\$ 50,000	\$ 150,000	\$ 150,000	\$ 150,000	\$ 150,000	\$ 150,000	\$ 900,000
<b>Projects</b>											
Pusch View Lane Mill and Pavement	\$ 260,000										\$ 260,000
Tangerine Access to Safeway (1st Ave) - Safety	\$ 250,000										\$ 250,000
Shannon Road Design and Reconstruction	\$ 80,000	\$ 450,000									\$ 530,000
Via De La Verbenita Cul-de-Sac Road Reconstruction	\$ 75,000										\$ 75,000
<b>Equipment</b>											
Heavy Equipment Replacement-Public Works Operations			\$ 245,000	\$ 410,000	\$ 155,000	\$ 270,000	\$ 165,000	\$ 165,000	\$ 105,000	\$ 85,000	\$ 1,600,000
<b>TOTAL HIGHWAY FUND</b>	<b>\$ 2,115,000</b>	<b>\$ 1,861,200</b>	<b>\$ 1,772,490</b>	<b>\$ 1,948,870</b>	<b>\$ 1,705,340</b>	<b>\$ 1,931,903</b>	<b>\$ 1,838,558</b>	<b>\$ 1,850,307</b>	<b>\$ 1,747,149</b>	<b>\$ 1,739,087</b>	<b>\$ 18,509,904</b>
<b>COMMUNITY CENTER (CC) BOND FUNDED IMPROVEMENTS</b>											
Community Center and Golf Course Improvements	\$ 3,000,000	\$ 3,000,000									\$ 6,000,000
<b>TOTAL CC BOND FUNDED IMPROVEMENTS</b>	<b>\$ 3,000,000</b>	<b>\$ 3,000,000</b>	<b>\$ -</b>	<b>\$ 6,000,000</b>							
<b>ROADWAY IMPACT FEE FUND IMPROVEMENTS</b>											
La Cholla Blvd from Overton to Tangerine	\$ 1,700,000										\$ 1,700,000
La Cañada Drive & Moore Road Roundabout	\$ 1,000,000										\$ 1,000,000
1st Avenue/Oracle Intersection Improvement Study		\$ 50,000									\$ 50,000
La Cholla and Moore Intersection Improvement			\$ 450,000	\$ 450,000							\$ 900,000
<b>TOTAL ROADWAY IMPACT FEE FUND</b>	<b>\$ 2,700,000</b>	<b>\$ 50,000</b>	<b>\$ 450,000</b>	<b>\$ 450,000</b>	<b>\$ -</b>	<b>\$ 3,650,000</b>					
<b>PAG/RTA FUND IMPROVEMENTS</b>											
Transportation Art by Youth Program (TABY)		\$ 75,000			\$ 75,000			\$ 75,000			\$ 225,000
La Cholla Blvd from Overton to Tangerine	\$ 10,300,000	\$ 4,700,000									\$ 15,000,000
<b>TOTAL PAG/RTA FUND</b>	<b>\$ 10,300,000</b>	<b>\$ 4,775,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 75,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 75,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 15,225,000</b>

## CAPITAL IMPROVEMENT PROGRAM

Fund and Project Name	FY 19/20	FY 20/21	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	FY 28/29	10-Year Total
<b>POLICE IMPACT FEE FUND IMPROVEMENTS</b>											
Police Property/ID & Southern Substation Bldg (Rollover)	\$ 650,000										\$ 650,000
<b>TOTAL POLICE IMPACT FEE FUND</b>	<b>\$ 650,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 650,000</b>
<b>PARKS &amp; RECREATION IMPACT FEE FUND IMPROVEMENTS</b>											
Naranja Park Improvements					\$ 500,000	\$ 500,000					\$ 1,000,000
Naranja Park Playground and Infrastructure	\$ 400,000	\$ 375,000									\$ 775,000
<b>TOTAL PARKS &amp; RECREATION IMPACT FEE FUND</b>	<b>\$ 400,000</b>	<b>\$ 375,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 500,000</b>	<b>\$ 500,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,775,000</b>
<b>FACILITY REPAIR AND MAINTENANCE</b>											
Town-Wide Facility Repair and Maintenance Program	\$ 241,400	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000	\$ 2,041,400
<b>TOTAL FACILITY REPAIR AND MAINTENANCE</b>	<b>\$ 241,400</b>	<b>\$ 200,000</b>	<b>\$ 200,000</b>	<b>\$ 200,000</b>	<b>\$ 200,000</b>	<b>\$ 200,000</b>	<b>\$ 200,000</b>	<b>\$ 200,000</b>	<b>\$ 200,000</b>	<b>\$ 200,000</b>	<b>\$ 2,041,400</b>
<b>FLEET REPLACEMENTS</b>											
Vehicles	\$ 865,100	\$ 900,000	\$ 945,000	\$ 945,000	\$ 945,000	\$ 945,000	\$ 1,092,250	\$ 1,092,250	\$ 1,092,250	\$ 1,092,250	\$ 9,914,100
680 Calle Concordia Fueling & Facility Upgrades		\$ 55,000	\$ 90,000								\$ 145,000
Maintenance Service Truck		\$ 100,000									\$ 100,000
<b>TOTAL FLEET REPLACEMENTS</b>	<b>\$ 865,100</b>	<b>\$ 1,055,000</b>	<b>\$ 1,035,000</b>	<b>\$ 945,000</b>	<b>\$ 945,000</b>	<b>\$ 945,000</b>	<b>\$ 1,092,250</b>	<b>\$ 1,092,250</b>	<b>\$ 1,092,250</b>	<b>\$ 1,092,250</b>	<b>\$ 10,159,100</b>

# CAPITAL IMPROVEMENT PROGRAM

Fund and Project Name	FY 19/20	FY 20/21	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	FY 28/29	10-Year Total
<b>WATER UTILITY FUND</b>											
<b>Existing System Improvements</b>											
<b>Wells</b>											
Nakoma Sky D Zone Well (Rollover)	\$ 800,000										\$ 800,000
Well D8 Replacement Drill and Construct				\$ 700,000	\$ 900,000						\$ 1,600,000
Palisades Replacement D Zone Well Drill and Equip								\$ 700,000	\$ 800,000		\$ 1,500,000
Electromagnetic Flow Meter Replacements	\$ 75,000										\$ 75,000
Hydropneumatic Tank Replacements	\$ 150,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 1,050,000
Well Rehabilitation	\$ 150,000	\$ 150,000	\$ 150,000	\$ 150,000	\$ 150,000	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000	\$ 1,750,000
<b>Boosters</b>											
High Mesa E and F Zone Booster Enhancements					\$ 50,000	\$ 300,000					\$ 350,000
El Con Booster Rehabilitation	\$ 50,000										\$ 50,000
Replace Crimson Canyon Booster Station			\$ 250,000								\$ 250,000
Hydropneumatic Tank Replacements	\$ 100,000	\$ 100,000				\$ 100,000	\$ 100,000				\$ 400,000
Woodburn Booster Relocation E-F Zone	\$ 100,000	\$ 500,000									\$ 600,000
Booster Rehabilitation	\$ 150,000	\$ 150,000	\$ 150,000	\$ 150,000	\$ 150,000	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000	\$ 1,750,000
<b>Mains</b>											
12-Inch F-Zone Main (Woodburne Booster)		\$ 100,000									\$ 100,000
Fire Line Backflow Protection	\$ 200,000	\$ 200,000									\$ 400,000
Drinking Fountain Rework		\$ 50,000									\$ 50,000
Countryside 40 Drain Valve Assembly Replacements	\$ 210,000										\$ 210,000
Rancho Verde Hydrants			\$ 100,000								\$ 100,000
Main Valve Replacements	\$ 50,000	\$ 50,000	\$ 50,000			\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 400,000
La Cholla Relocation - Lambert to Tangerine (RTA)	\$ 480,000										\$ 480,000
Hilton Hotel & Casitas Main Replacement					\$ 150,000	\$ 150,000	\$ 150,000	\$ 150,000			\$ 600,000
Linda Vista Citrus Tracts Main Replacement		\$ 250,000	\$ 250,000	\$ 250,000							\$ 750,000
Pusch Ridge Estates Main Replacement			\$ 250,000	\$ 250,000							\$ 500,000
6-Inch Pressure Reducing Valve - Rancho Sonora		\$ 70,000									\$ 70,000
6-Inch Pressure Reducing Valve - Stargazer Drive			\$ 70,000								\$ 70,000
4-Inch PRV and 6-Inch PRV at La Reserve						\$ 100,000					\$ 100,000
Palisades Neighborhood Pipeline Redundancy					\$ 500,000						\$ 500,000
<b>Reservoirs</b>											
Naranja Reservoir Relining	\$ 120,000										\$ 120,000
<b>Structures &amp; Walls</b>											
Wall Upgrades and Improvements	\$ 100,000					\$ 100,000	\$ 100,000				\$ 300,000

# CAPITAL IMPROVEMENT PROGRAM

Fund and Project Name	FY 19/20	FY 20/21	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	FY 28/29	10-Year Total
<b>Meters &amp; Equipment</b>											
SCADA Legacy Replacement	\$ 100,000										\$ 100,000
Instrumentation Replacement			\$ 250,000							\$ 300,000	\$ 550,000
Electric Sub Metering Wells/Boosters	\$ 75,000										\$ 75,000
<b>TOTAL EXISTING SYSTEM IMPROVEMENTS</b>	<b>\$ 2,910,000</b>	<b>\$ 1,720,000</b>	<b>\$ 1,620,000</b>	<b>\$ 1,600,000</b>	<b>\$ 2,000,000</b>	<b>\$ 1,300,000</b>	<b>\$ 900,000</b>	<b>\$ 1,400,000</b>	<b>\$ 1,350,000</b>	<b>\$ 850,000</b>	<b>\$ 15,650,000</b>
<b>Central Arizona Project (CAP) Improvements (Existing Customers)</b>											
<b>Northwest Recharge, Recovery and Delivery System (NWRDSD) Partnered Projects</b>											
Program Management Support Services	\$ 44,000	\$ 192,000	\$ 296,000	\$ 8,000							\$ 540,000
Well Improvement Analysis & Recovery permits	\$ 40,000										\$ 40,000
Well Drilling and Testing		\$ 234,000									\$ 234,000
Construction Permit, Drill, Development & Testing				\$ 780,000							\$ 780,000
Well Equipping Design & Site Improvements				\$ 390,000							\$ 390,000
Pipeline Design (Recovered Water & Transmission)	\$ 440,462										\$ 440,462
Pipeline Construction			\$ 880,923	\$ 880,923							\$ 1,761,846
NWRDSD Forebay Design	\$ 66,154										\$ 66,154
NWRDSD Forebay Reservoir Construction			\$ 132,077	\$ 132,077							\$ 264,154
<b>NWRDSD Independent Projects</b>											
Shannon Rd. Forebay Reservoir & Booster Prop. Acq.	\$ 80,000										\$ 80,000
Pipeline Easement Acquisition	\$ 300,000										\$ 300,000
Pipeline Design	\$ 560,000										\$ 560,000
NWRDSD Forebay Reservoir Booster Station Design	\$ 40,000										\$ 40,000
Shannon Forebay Reservoir & Booster Station Design		\$ 120,000									\$ 120,000
Booster Station Construct at NWRDSD Forebay Res.			\$ 200,000								\$ 200,000
Shannon Rd. Forebay Reservoir Construction				\$ 280,000	\$ 280,000						\$ 560,000
Booster Station Construct at Shannon Forebay Res.				\$ 100,000	\$ 100,000						\$ 200,000
Pipeline - Bstr. Station @ NWRDSD to La Canada Res.					\$ 3,920,000						\$ 3,920,000
<b>NWRDSD Conveyance Projects</b>											
NWRDSD Interconnect to Tangerine					\$ 180,000						\$ 180,000
NWRDSD Interconnect to Lambert					\$ 340,000						\$ 340,000
<b>TOTAL CAP IMPROVEMENTS</b>	<b>\$ 1,570,616</b>	<b>\$ 546,000</b>	<b>\$ 1,509,000</b>	<b>\$ 2,571,000</b>	<b>\$ 4,820,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 11,016,616</b>
<b>TOTAL WATER UTILITY FUND</b>	<b>\$ 4,480,616</b>	<b>\$ 2,266,000</b>	<b>\$ 3,129,000</b>	<b>\$ 4,171,000</b>	<b>\$ 6,820,000</b>	<b>\$ 1,300,000</b>	<b>\$ 900,000</b>	<b>\$ 1,400,000</b>	<b>\$ 1,350,000</b>	<b>\$ 850,000</b>	<b>\$ 26,666,616</b>

## CAPITAL IMPROVEMENT PROGRAM

Fund and Project Name	FY 19/20	FY 20/21	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	FY 28/29	10-Year Total
<b>ALTERNATIVE WATER RESOURCES DEVELOPMENT IMPACT FEE (AWRDIF) FUND</b>											
<b>Central Arizona Project (CAP) Improvements (New Growth)</b>											
<b>Northwest Recharge, Recovery and Delivery System (NWRDRS) Partnered Projects</b>											
Program Management Support Services	\$ 66,000	\$ 288,000	\$ 444,000	\$ 12,000							\$ 810,000
Well Improvement Analysis & Recovery permits	\$ 60,000										\$ 60,000
Well Drilling and Testing		\$ 351,000									\$ 351,000
Construction Permit, Drill, Development & Testing				\$ 1,170,000							\$ 1,170,000
Well Equipping Design & Site Improvements				\$ 585,000							\$ 585,000
Pipeline Design (Recovered Water & Transmission)	\$ 660,692										\$ 660,692
Pipeline Construction			\$ 1,321,385	\$ 1,321,385							\$ 2,642,770
NWRDRS Forebay Design	\$ 99,231										\$ 99,231
NWRDRS Forebay Reservoir Construction			\$ 198,116	\$ 198,116							\$ 396,232
<b>NWRDRS Independent Projects</b>											
Shannon Rd. Forebay Reservoir & Booster Prop. Acq.	\$ 120,000										\$ 120,000
Pipeline Easement Acquisition	\$ 450,000										\$ 450,000
Pipeline Design	\$ 840,000										\$ 840,000
NWRDRS Forebay Reservoir Booster Station Design	\$ 60,000										\$ 60,000
Shannon Forebay Reservoir & Booster Station Design		\$ 180,000									\$ 180,000
Booster Station Construct at NWRDRS Forebay Res.			\$ 300,000								\$ 300,000
Shannon Rd. Forebay Reservoir Construction				\$ 420,000	\$ 420,000						\$ 840,000
Booster Station Construct at Shannon Forebay Res.				\$ 150,000	\$ 150,000						\$ 300,000
Pipeline - Bstr. Station @ NWRDRS to La Canada Res.					\$ 5,880,000						\$ 5,880,000
<b>NWRDRS Conveyance Projects</b>											
NWRDRS Interconnect to Tangerine					\$ 270,000						\$ 270,000
NWRDRS Interconnect to Lambert					\$ 510,000						\$ 510,000
<b>TOTAL AWRDIF FUND</b>	<b>\$ 2,355,923</b>	<b>\$ 819,000</b>	<b>\$ 2,263,501</b>	<b>\$ 3,856,501</b>	<b>\$ 7,230,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 16,524,925</b>
<b>POTABLE WATER SYSTEM DEVELOPMENT IMPACT FEE (PWSDF) FUND</b>											
<b>Expansion-Related Improvements</b>											
Steam Pump C-Zone Well	\$ 800,000										\$ 800,000
Palisades C-Zone Storage Tank and Pipeline		\$ 500,000	\$ 300,000	\$ 1,450,000	\$ 2,000,000						\$ 4,250,000
Water Plant 14 Booster Capacity Expansion						\$ 250,000					\$ 250,000
Zone F1 Moore Road Interconnect		\$ 750,000									\$ 750,000
Pressure Zone G,H and I Storage Expansion										\$ 1,000,000	\$ 1,000,000
Pressure Zone G Storage Expansion										\$ 2,000,000	\$ 2,000,000
<b>TOTAL PWSDF FUND</b>	<b>\$ 800,000</b>	<b>\$ 1,250,000</b>	<b>\$ 300,000</b>	<b>\$ 1,450,000</b>	<b>\$ 2,000,000</b>	<b>\$ 250,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 3,000,000</b>	<b>\$ 9,050,000</b>

## CAPITAL IMPROVEMENT PROGRAM

Fund and Project Name	FY 19/20	FY 20/21	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	FY 26/27	FY 27/28	FY 28/29	10-Year Total
<b>STORMWATER UTILITY FUND</b>											
Catalina Ridge - Mitigation Grant Channel Repair	\$ 2,100,000										\$ 2,100,000
W. Lambert Dip Crossing Repair, Rehab & Reconstruct	\$ 242,000										\$ 242,000
4x4 Skip Loader With Gannon - Replacement	\$ 100,000										\$ 100,000
Mutterer's Wash Capacity / Conveyance Improvements		\$ 56,300	\$ 333,362								\$ 389,662
Sierra Wash: RCBC Outlet Down-Cutting & Scour Mitigation		\$ 137,000		\$ 286,945	\$ 225,198	\$ 286,945					\$ 936,088
Major Stormwater Maintenance Projects							\$ 400,000	\$ 400,000	\$ 400,000		\$ 1,200,000
Street Sweeper - Replacement (2)			\$ 280,000					\$ 280,000			\$ 560,000
Side Cast Sweeper - Replacement							\$ 85,000				\$ 85,000
<b>TOTAL STORMWATER UTILITY FUND</b>	<b>\$ 2,442,000</b>	<b>\$ 193,300</b>	<b>\$ 613,362</b>	<b>\$ 286,945</b>	<b>\$ 225,198</b>	<b>\$ 286,945</b>	<b>\$ 485,000</b>	<b>\$ 680,000</b>	<b>\$ 400,000</b>	<b>\$ -</b>	<b>\$ 5,612,750</b>
<b>TOTAL ALL FUNDS</b>	<b>\$ 32,537,039</b>	<b>\$ 17,747,500</b>	<b>\$ 11,058,353</b>	<b>\$ 13,858,316</b>	<b>\$ 20,840,538</b>	<b>\$ 6,103,848</b>	<b>\$ 5,610,808</b>	<b>\$ 5,847,557</b>	<b>\$ 5,361,399</b>	<b>\$ 7,281,337</b>	<b>\$ 126,246,695</b>



## CIP Project Descriptions

The following are detailed descriptions of all of the recommended CIP projects for Fiscal Year 2019-20. Discussion includes potential operating impact to the Town (if known and identifiable at this time) as well as indicating any additional funding the Town will receive to complete the project.

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PROJECT TITLE:	Naranja Park Playground and Infrastructure
FY 19-20 PROJECT BUDGET:	\$1,350,000
PRIMARY FUNDING:	General Fund - \$950,000
ADDITIONAL FUNDING:	Parks and Recreation impact fees - \$400,000
PROJECT DESCRIPTION:	A new roadway, additional paved and lighted parking lots, improved drainage, a large playground, and ramadas
PROJECT JUSTIFICATION:	Level of service will increase to the general public in that roadways will be safer, parking will be safer, and a new playground/ramada picnic area will be available; project is included in Town Council Strategic Leadership Plan
ANNUAL OPERATING IMPACT:	\$2,000 for parking lot cleaning and playground safety inspection costs; could be offset with ramada rental income

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PROJECT TITLE:	James D. Kriegh Park Improvements
FY 19-20 PROJECT BUDGET:	\$200,000
PRIMARY FUNDING:	General Fund - \$100,000
ADDITIONAL FUNDING:	Arizona State Parks grant reimbursement - \$100,000
PROJECT DESCRIPTION:	Complete the James D. Kriegh Park improvements that began in FY 18/19; FY 19/20 improvements will consist of a restroom replacement and an additional shade ramada
PROJECT JUSTIFICATION:	Project completes the start of renovations from FY 18/19 and updates outdated amenities for the community
ANNUAL OPERATING IMPACT:	None anticipated

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PROJECT TITLE:	Tennis Court Improvements
FY 19-20 PROJECT BUDGET:	\$90,000
PRIMARY FUNDING:	General Fund
ADDITIONAL FUNDING:	N/A
PROJECT DESCRIPTION:	Crack repair, resurfacing and repainting of asphalt tennis courts at the Oro Valley Community Center
PROJECT JUSTIFICATION:	Prevent further degradation, which creates tripping hazards and results in more costly repairs in the future; ensures courts are maintained for safe and enjoyable use by public
ANNUAL OPERATING IMPACT:	Avoidance of future costly removal and reconstruction costs; avoidance of liability for personal injury claims

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## CIP Project Descriptions

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PROJECT TITLE:	Steam Pump Ranch improvements
FY 19-20 PROJECT BUDGET:	\$50,000
PRIMARY FUNDING:	General Fund
ADDITIONAL FUNDING:	N/A
PROJECT DESCRIPTION:	Continue the planting plan at Steam Pump Ranch, beautifying and creating a natural dust mitigation
PROJECT JUSTIFICATION:	Continue investment in historic property acquired by the Town in accordance with the community's General Plan
ANNUAL OPERATING IMPACT:	Likely cost increase for water usage at Steam Pump Ranch

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PROJECT TITLE:	Recreation Software Upgrade (Rollover from FY 18/19)
FY 19-20 PROJECT BUDGET:	\$36,000
PRIMARY FUNDING:	General Fund
ADDITIONAL FUNDING:	N/A
PROJECT DESCRIPTION:	Recreation software to replace current system; software is used for activities, memberships, events, contractors, reservations, reporting, data analysis, etc.
PROJECT JUSTIFICATION:	Analysis has deemed it necessary to replace and/or upgrade our outdated, inefficient software; new software provides the tools to improve efficiency and ensure high-quality customer service
ANNUAL OPERATING IMPACT:	\$10,000 in annual maintenance and licensing fees

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PROJECT TITLE:	CED/Public Works Building Front Office Enhancement
FY 19-20 PROJECT BUDGET:	\$375,000
PRIMARY FUNDING:	General Fund
ADDITIONAL FUNDING:	N/A
PROJECT DESCRIPTION:	Safety enhancement to the front desk and lobby of the Community and Economic Development and Public Works building
PROJECT JUSTIFICATION:	Addresses threats through the establishment of a protected perimeter, hardened walls and security glass; physical barrier along with operational security measures addresses life safety of Town employees
ANNUAL OPERATING IMPACT:	Minimal building maintenance cost increases

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## CIP Project Descriptions

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PROJECT TITLE: Police Former Property Room Renovation

FY 19-20 PROJECT BUDGET: \$165,000

PRIMARY FUNDING: General Fund

ADDITIONAL FUNDING: N/A

PROJECT DESCRIPTION: Renovation of the former Property and Evidence room to create additional office space for overcrowding issues

PROJECT JUSTIFICATION: Address critical space issues and needs for command staff in the Patrol Bureau, Support Services and Special Operations

ANNUAL OPERATING IMPACT: None anticipated

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PROJECT TITLE: Emergency Operations Center (EOC) Generator

FY 19-20 PROJECT BUDGET: \$146,000

PRIMARY FUNDING: Potential FEMA grant funding to cover 75% of the project cost - \$109,500

ADDITIONAL FUNDING: General Fund (with grant approval) - \$36,500

PROJECT DESCRIPTION: The EOC is the focal point for coordination of the Town's emergency planning, training and response/recovery efforts in the event of an emergency, natural disaster or act of terrorism

PROJECT JUSTIFICATION: The generator must maintain the functionality of the entire facility to provide uninterrupted communications and continuity of operations; maintenance of operation includes the Town's ability to continue IT functionality through redundant systems

ANNUAL OPERATING IMPACT: \$3,000 in maintenance costs

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PROJECT TITLE: IT Virtual Server Host System Replacement

FY 19-20 PROJECT BUDGET: \$75,000

PRIMARY FUNDING: General Fund

ADDITIONAL FUNDING: N/A

PROJECT DESCRIPTION: This project upgrades the hardware for our virtual server environment, which supports 90% of our servers

PROJECT JUSTIFICATION: Maintains Town service and software performance levels, which would be affected by outages due to unsupported and failing hardware

ANNUAL OPERATING IMPACT: None anticipated

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## CIP Project Descriptions

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PROJECT TITLE:	IT Network Storage Upgrade
FY 19-20 PROJECT BUDGET:	\$50,000
PRIMARY FUNDING:	General Fund
ADDITIONAL FUNDING:	N/A
PROJECT DESCRIPTION:	Increase the capacity of Town's current storage area network (SAN), which is used by all IT services
PROJECT JUSTIFICATION:	Prevents extended and costly outages; maintains Town service levels that would be impacted in the event storage capacity is maxed out; inability to store files on network storage and impact to server operations
ANNUAL OPERATING IMPACT:	None anticipated

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PROJECT TITLE:	IT Townwide Facility Improvements
FY 19-20 PROJECT BUDGET:	\$50,000
PRIMARY FUNDING:	General Fund
ADDITIONAL FUNDING:	N/A
PROJECT DESCRIPTION:	Install card readers and cameras in key locations around the Town
PROJECT JUSTIFICATION:	Protection of Town assets: provides 24/7 surveillance and recordings of Town facilities; decreases the likelihood of thefts, vandalism, etc; assurance of employee safety and security
ANNUAL OPERATING IMPACT:	None anticipated

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PROJECT TITLE:	Pavement Preservation Program
FY 19-20 PROJECT BUDGET:	\$1,450,000
PRIMARY FUNDING:	Highway Fund gas taxes
ADDITIONAL FUNDING:	N/A
PROJECT DESCRIPTION:	Perform annual roadway and multi-use path surface treatments per the Town's pavement preservation and management program
PROJECT JUSTIFICATION:	Enhances and improves the roadway system, maintains current overall condition index (OCI) rating, meeting key elements of the General and Strategic Plans
ANNUAL OPERATING IMPACT:	Maintaining adequate funding for this program prevents future costly roadway reconstruction and rehabilitation

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## CIP Project Descriptions

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PROJECT TITLE:	Pusch View Lane Mill and Pavement
FY 19-20 PROJECT BUDGET:	\$260,000
PRIMARY FUNDING:	Highway Fund gas taxes
ADDITIONAL FUNDING:	N/A
PROJECT DESCRIPTION:	Mill and pave upper surface layer of pavement that takes the wear of the traffic from Oracle Road to the bridge over the Cañada del Oro Wash
PROJECT JUSTIFICATION:	The new pavement will improve the public's safety, mobility, and welfare, and meets key elements of the General Plan
ANNUAL OPERATING IMPACT:	Preserves the Town's most expensive infrastructure, and reduces or eliminates potential claims related to pavement condition

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PROJECT TITLE:	Tangerine Access to Safeway (1st Ave) - Safety
FY 19-20 PROJECT BUDGET:	\$250,000
PRIMARY FUNDING:	Highway Fund gas taxes
ADDITIONAL FUNDING:	N/A
PROJECT DESCRIPTION:	Address traffic safety issue at intersection by constructing a new entrance to shopping center
PROJECT JUSTIFICATION:	Mitigation of acute traffic safety issue based on completed intersection safety study
ANNUAL OPERATING IMPACT:	None anticipated

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PROJECT TITLE:	Shannon Road Design and Reconstruction
FY 19-20 PROJECT BUDGET:	\$80,000 (design in FY 19/20, construction in FY 20/21)
PRIMARY FUNDING:	Highway Fund gas taxes
ADDITIONAL FUNDING:	N/A
PROJECT DESCRIPTION:	Design and reconstruction of Shannon Road from Lambert Lane to Naranja Drive
PROJECT JUSTIFICATION:	The new road will improve the public's safety, mobility, and welfare, meeting key elements of the General Plan
ANNUAL OPERATING IMPACT:	The project will save money in the out years by preserving the Town's most expensive infrastructure, and reduce or eliminate potential claims related to pavement condition.

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## CIP Project Descriptions

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PROJECT TITLE:	Via De La Verbenita Cul-de-Sac Road Reconstruction
FY 19-20 PROJECT BUDGET:	\$75,000
PRIMARY FUNDING:	Highway Fund gas taxes
ADDITIONAL FUNDING:	N/A
PROJECT DESCRIPTION:	Reconstruct the cul-de-sac on Via de la Verbenita
PROJECT JUSTIFICATION:	Asphalt pavement was built on clay material, which is causing the asphalt pavement to fail and chip away, creating a public safety hazard
ANNUAL OPERATING IMPACT:	Savings on potential claims due to failed pavement and continuous repair efforts by Public Works staff

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PROJECT TITLE:	Community Center Bond-Funded Improvements
FY 19-20 PROJECT BUDGET:	\$3,000,000
PRIMARY FUNDING:	Excise tax bonds (debt service payments would be pledged with General Fund excise taxes)
ADDITIONAL FUNDING:	N/A
PROJECT DESCRIPTION:	Make numerous improvements to the Town's Community Center and golf courses, per Council direction
PROJECT JUSTIFICATION:	Address goals and strategies within the Town Council's Strategic Leadership Plan
ANNUAL OPERATING IMPACT:	Impact would be determined when project specifics are available

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PROJECT TITLE:	La Cholla Boulevard from Overton to Tangerine Widening Project
FY 19-20 PROJECT BUDGET:	\$12,000,000
PRIMARY FUNDING:	Regional Transportation Authority (RTA) funds - \$10,300,000
ADDITIONAL FUNDING:	Roadway impact fees - \$1,700,000
PROJECT DESCRIPTION:	Widen La Cholla Boulevard from Overton Road to Tangerine Road to four lanes, make drainage improvements and add multi-use lanes
PROJECT JUSTIFICATION:	As per the adopted RTA plan
ANNUAL OPERATING IMPACT:	None anticipated for the first five years; the increase in asphalt will be added to the Town's Pavement Preservation Program

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## CIP Project Descriptions

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PROJECT TITLE:	La Cañada Drive & Moore Road Roundabout
FY 19-20 PROJECT BUDGET:	\$1,000,000
PRIMARY FUNDING:	Roadway impact fees
ADDITIONAL FUNDING:	N/A
PROJECT DESCRIPTION:	Installation of a roundabout at the intersection of La Cañada Drive and Moore Road, per recommendations of a completed intersection safety study
PROJECT JUSTIFICATION:	Due to the high growth rate at the vicinity of the intersection, a roundabout will improve travel and increase safety for vehicles and pedestrians at this intersection
ANNUAL OPERATING IMPACT:	\$2,000 increase for maintenance costs

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PROJECT TITLE:	Police Property/ID and Southern Substation Building (Rollover from FY 18/19)
FY 19-20 PROJECT BUDGET:	\$650,000
PRIMARY FUNDING:	Police impact fees (for FY 19/20)
ADDITIONAL FUNDING:	General Fund \$3.5 million; excise tax bonds \$2.0 million (prior to FY 19/20)
PROJECT DESCRIPTION:	Complete the expansion and construction of the Police southern substation and evidence facility
PROJECT JUSTIFICATION:	Evidence storage enhances compliance with state and federal occupational safety and health regulations; project mitigates liabilities due to staff safety hazards by providing a safe and secure evidence storage facility and needed space for public safety personnel
ANNUAL OPERATING IMPACT:	Savings in previous rental lease costs are expected to fully cover new facility operating costs

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PROJECT TITLE:	Town-Wide Facility Repair and Maintenance Program
FY 19-20 PROJECT BUDGET:	\$241,400
PRIMARY FUNDING:	General Fund
ADDITIONAL FUNDING:	N/A
PROJECT DESCRIPTION:	Annual program to address Town-wide facility repair and maintenance needs
PROJECT JUSTIFICATION:	Address and plan for current and future facility repair and maintenance needs of aging buildings
ANNUAL OPERATING IMPACT:	Addressing and maintaining repair and maintenance of Town assets prevents more costly repairs/replacements in the future

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## CIP Project Descriptions

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PROJECT TITLE:	Town-Wide Fleet Replacements
FY 19-20 PROJECT BUDGET:	\$865,100
PRIMARY FUNDING:	Vehicle reserves - \$653,100
ADDITIONAL FUNDING:	Arizona Department of Transportation 5307 grant -\$120,000 Water Utility Fund revenues - \$92,000
PROJECT DESCRIPTION:	Annual replacement of vehicles across Town departments
PROJECT JUSTIFICATION:	Replacement of aging fleet helps control vehicle repair and maintenance costs; vehicle reserves are set-aside annually to fund replacements
ANNUAL OPERATING IMPACT:	Potential for reduced maintenance costs as aging fleet are replaced

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PROJECT TITLE:	Nakoma Sky Replacement Well (Rollover from FY 18/19)
FY 19-20 PROJECT BUDGET:	\$800,000
PRIMARY FUNDING:	Excise tax bonds (debt service paid by Water Utility Enterprise Fund)
ADDITIONAL FUNDING:	N/A
PROJECT DESCRIPTION:	Complete the equipping of a new well at the Nakoma Sky development at First Ave. and Lambert Lane
PROJECT JUSTIFICATION:	Replace lost well capacity; maintain healthy groundwater capacity during periods of increased summer demand and in the event of Central Arizona Project water outage as a redundant system
ANNUAL OPERATING IMPACT:	Replacement well; none anticipated

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PROJECT TITLE:	Electromagnetic Flow Meter Replacements
FY 19-20 PROJECT BUDGET:	\$75,000
PRIMARY FUNDING:	Excise tax bonds (debt service paid by Water Utility Enterprise Fund)
ADDITIONAL FUNDING:	N/A
PROJECT DESCRIPTION:	Replace 20 well meters with new electromagnetic flow meters
PROJECT JUSTIFICATION:	Improve operational efficiencies and minimize unaccounted water loss by installing reliable meters at water source (wells); allow real-time monitoring of flows and water-pumping volumes in our Advanced Metering Infrastructure (AMI)
ANNUAL OPERATING IMPACT:	\$500 increase in power costs for new meters

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## CIP Project Descriptions

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PROJECT TITLE:	Hydropneumatic Tank Replacement Phase IV (Wells)
FY 19-20 PROJECT BUDGET:	\$150,000
PRIMARY FUNDING:	Excise tax bonds (debt service paid by Water Utility Enterprise Fund)
ADDITIONAL FUNDING:	N/A
PROJECT DESCRIPTION:	Replace existing hydropneumatic tank at Well F1
PROJECT JUSTIFICATION:	The existing tank is not certified by the American Society of Mechanical Engineers or National Board registered; multiple locations on the exterior and the ultrasonic thickness gauge indicate material thickness is less than when the tank was placed in service
ANNUAL OPERATING IMPACT:	\$500 decrease in maintenance costs due to new tank

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PROJECT TITLE:	Well Rehabilitation, D1 and CS1
FY 19-20 PROJECT BUDGET:	\$150,000
PRIMARY FUNDING:	Excise tax bonds (debt service paid by Water Utility Enterprise Fund)
ADDITIONAL FUNDING:	N/A
PROJECT DESCRIPTION:	Replace pump, motor and accessories Well D1 and CS1
PROJECT JUSTIFICATION:	Well D1 and CS1 require pump and motor replacement; both well pumps have lost efficiency and produce less water; equipment has been in service for over ten years and is past its useful life
ANNUAL OPERATING IMPACT:	\$1,000 decrease in annual power costs

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PROJECT TITLE:	El Con Booster Rehabilitation
FY 19-20 PROJECT BUDGET:	\$50,000
PRIMARY FUNDING:	Excise tax bonds (debt service paid by Water Utility Enterprise Fund)
ADDITIONAL FUNDING:	N/A
PROJECT DESCRIPTION:	Design and replace booster pumps at existing facility
PROJECT JUSTIFICATION:	Due to growth in the area, there is a need to convert to level control; existing pumps are not designed to operate efficiently
ANNUAL OPERATING IMPACT:	\$500 decrease in annual power costs due to new, efficient pumps

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## CIP Project Descriptions

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PROJECT TITLE:	Hydropneumatic Tank Replacement Phase II (Boosters)
FY 19-20 PROJECT BUDGET:	\$100,000
PRIMARY FUNDING:	Excise tax bonds (debt service paid by Water Utility Enterprise Fund)
ADDITIONAL FUNDING:	N/A
PROJECT DESCRIPTION:	Replace existing hydropneumatic tank at High Mesa F Zone booster station
PROJECT JUSTIFICATION:	The existing tank is not certified by the American Society of Mechanical Engineers or National Board registered; ultrasonic thickness gauge measurements indicate corrosion inside the tank and less than half of the original thickness
ANNUAL OPERATING IMPACT:	\$500 decrease in maintenance costs due to new tank

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PROJECT TITLE:	Woodburn Booster Relocation E-F Zone
FY 19-20 PROJECT BUDGET:	\$100,000 (design in FY 19/20; construction in FY 20/21)
PRIMARY FUNDING:	Excise tax bonds (debt service paid by Water Utility Enterprise Fund)
ADDITIONAL FUNDING:	N/A
PROJECT DESCRIPTION:	Design service to relocate the existing Woodburn Booster Station to the La Canada Reservoir Facility; new pumps, underground piping, controls SCADA, telemetry and new TEP three phase power
PROJECT JUSTIFICATION:	The existing Woodburn Booster Station develops low suction pressure during periods of high water demand; relocating the booster station to the La Cañada Reservoir facility provides adequate pump suction throughout the year
ANNUAL OPERATING IMPACT:	None anticipated

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PROJECT TITLE:	Booster Rehabilitation, Rancho Del Oro and Woodshade
FY 19-20 PROJECT BUDGET:	\$150,000
PRIMARY FUNDING:	Excise tax bonds (debt service paid by Water Utility Enterprise Fund)
ADDITIONAL FUNDING:	N/A
PROJECT DESCRIPTION:	Design Rancho Del Oro and Woodshade booster station to accommodate future CAP Water delivery from NWRD La Cañada Reservoir; new pumps, controls security wall SCADA and telemetry; design includes construction cost estimate
PROJECT JUSTIFICATION:	Increased water demands north of Tangerine Road and planned higher volumes of CAP water require both booster stations to be redesigned
ANNUAL OPERATING IMPACT:	\$500 decrease in annual power costs due to new, efficient pumps

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## CIP Project Descriptions

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PROJECT TITLE:	Fire Line Backflow Protection
FY 19-20 PROJECT BUDGET:	\$200,000
PRIMARY FUNDING:	Excise tax bonds (debt service paid by Water Utility Enterprise Fund)
ADDITIONAL FUNDING:	N/A
PROJECT DESCRIPTION:	Retrofit and bring substandard fire service lines up to current standards to protect public health
PROJECT JUSTIFICATION:	From 1999 to 2004, fire line backflow protection devices were not required per code; old stagnant water in them has created a potential health hazard if a backflow event occurs
ANNUAL OPERATING IMPACT:	None anticipated

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PROJECT TITLE:	Countryside 40 Drain Valve Assembly Replacements
FY 19-20 PROJECT BUDGET:	\$210,000
PRIMARY FUNDING:	Water Utility Enterprise Fund water sales
ADDITIONAL FUNDING:	N/A
PROJECT DESCRIPTION:	Replace 40 Drain Valve Assemblies (DVA's) in the Countryside Service Area.
PROJECT JUSTIFICATION:	New DVA's reduce bacteria growth that cause taste and odor complaints, help maintain chlorine residual and allow system flushing to improve water quality
ANNUAL OPERATING IMPACT:	\$500 decrease in maintenance costs due to new equipment

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PROJECT TITLE:	Main Valve Replacements
FY 19-20 PROJECT BUDGET:	\$50,000
PRIMARY FUNDING:	Excise tax bonds (debt service paid by Water Utility Enterprise Fund)
ADDITIONAL FUNDING:	N/A
PROJECT DESCRIPTION:	Identify and replace non-working isolation valves throughout water system
PROJECT JUSTIFICATION:	Supports goals and strategies outlined in the Town's General and Strategic Plans
ANNUAL OPERATING IMPACT:	\$500 decrease in maintenance costs due to new valves

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## CIP Project Descriptions

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PROJECT TITLE:	La Cholla Boulevard Main Relocation - Lambert to Tangerine
FY 19-20 PROJECT BUDGET:	\$480,000
PRIMARY FUNDING:	Excise tax bonds (debt service paid by Water Utility Enterprise Fund)
ADDITIONAL FUNDING:	N/A
PROJECT DESCRIPTION:	Relocate existing potable mains on La Cholla Boulevard from Lambert Lane to Tangerine Road; add water main extension across La Cholla for future growth and loop existing "D" zone mains to improve system reliability
PROJECT JUSTIFICATION:	Work is being completed in coordination with planned La Cholla roadway project
ANNUAL OPERATING IMPACT:	\$500 decrease in maintenance costs due to new water main and valves

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PROJECT TITLE:	Naranja Reservoir Relining
FY 19-20 PROJECT BUDGET:	\$120,000
PRIMARY FUNDING:	Water Utility Enterprise Fund cash reserves
ADDITIONAL FUNDING:	N/A
PROJECT DESCRIPTION:	Drain the 500,000 gallon reservoir, sandblast the interior, repair corrosion damage and apply a new NSF-approved epoxy lining
PROJECT JUSTIFICATION:	Existing lining has reached the end of its useful service life; corrosion is beginning to occur on the reservoir structural members
ANNUAL OPERATING IMPACT:	Project will extend the facility's service life

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PROJECT TITLE:	Wall Upgrades and Improvements
FY 19-20 PROJECT BUDGET:	\$100,000
PRIMARY FUNDING:	Water Utility Enterprise Fund
ADDITIONAL FUNDING:	N/A
PROJECT DESCRIPTION:	Seal and recoat stucco security walls at Water Plant 16, Well D9 and Glover facility
PROJECT JUSTIFICATION:	Prevent further damage to walls; water is penetrating beneath the stucco coating, causing spalling damage; grout between the upper security grating and wall is cracking
ANNUAL OPERATING IMPACT:	Anticipated savings in stucco repair costs

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## CIP Project Descriptions

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PROJECT TITLE:	SCADA - Legacy Replacement
FY 19-20 PROJECT BUDGET:	\$100,000
PRIMARY FUNDING:	Water Utility Enterprise Fund water sales
ADDITIONAL FUNDING:	N/A
PROJECT DESCRIPTION:	Replace aging communication radios at all booster pump and well locations
PROJECT JUSTIFICATION:	Existing radios have been in service for over ten years; replacement parts no longer available; software updates not supported by manufacturer
ANNUAL OPERATING IMPACT:	None anticipated

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PROJECT TITLE:	Electric Sub-Metering Wells/Boosters
FY 19-20 PROJECT BUDGET:	\$75,000
PRIMARY FUNDING:	Water Utility Enterprise Fund water sales
ADDITIONAL FUNDING:	N/A
PROJECT DESCRIPTION:	Design service and installation of electric sub metering devices to communicate with SCADA system
PROJECT JUSTIFICATION:	There are three water production facilities (Naranja, Lambert and Big Wash) where one TEP meter records usage, and cannot track separately for each pump, well or pressure zone; this information is needed for efficiency analysis
ANNUAL OPERATING IMPACT:	None anticipated

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PROJECT TITLE:	Program Management Support Services (Northwest Recharge, Recovery and Delivery System)
FY 19-20 PROJECT BUDGET:	\$110,000
PRIMARY FUNDING:	Alternative Water Resources development impact fees - \$66,000
ADDITIONAL FUNDING:	Groundwater preservation fees - \$44,000
PROJECT DESCRIPTION:	Professional consulting firm to provide program support services for design and construction of the Northwest Recharge, Recovery and Delivery System (NWRDRS)
PROJECT JUSTIFICATION:	Consultant will serve in the capacity of a program manager, advising on construction methods, preparing preliminary design, procurement of the project engineers and contractors, overseeing contracts, permitting and construction oversight
ANNUAL OPERATING IMPACT:	Ongoing operating costs expected to increase with additional infrastructure

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## CIP Project Descriptions

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PROJECT TITLE:	Well Improvement Analysis & Recovery Permits
FY 19-20 PROJECT BUDGET:	\$100,000
PRIMARY FUNDING:	Alternative Water Resources development impact fees - \$60,000
ADDITIONAL FUNDING:	Groundwater preservation fees - \$40,000
PROJECT DESCRIPTION:	Professional support services agreement via an engineering consultant to evaluate and recommend final transmission main and well collector pipeline alignment, potential impacts during construction, evaluation of SCADA refine anticipated design, mapping of existing easements and remaining real property
PROJECT JUSTIFICATION:	Professional engineering firm will evaluate the recommended alignments, SCADA configuration, design and easements that current staffing of partners cannot absorb through existing partnered representatives
ANNUAL OPERATING IMPACT:	Ongoing operating costs expected to increase with additional infrastructure

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PROJECT TITLE:	Pipeline Design (Recovered Water & Transmission)
FY 19-20 PROJECT BUDGET:	\$1,101,154
PRIMARY FUNDING:	Alternative Water Resources development impact fees - \$660,692
ADDITIONAL FUNDING:	Groundwater preservation fees - \$376,462 Water Utility Enterprise Fund Northwest Reliability cash reserves - \$64,000
PROJECT DESCRIPTION:	Provide design services to extract and deliver water from lower Santa Cruz basin into the partnered reservoir, allowing partners to pump based on allocation into individual water systems for distribution and blending with groundwater
PROJECT JUSTIFICATION:	Design well extraction system to meet partners' extraction demand as well as allotted water delivery via transmission main to meet demands of partner agreement
ANNUAL OPERATING IMPACT:	Ongoing operating costs expected to increase with additional infrastructure

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PROJECT TITLE:	NWRRDS Forebay Design
FY 19-20 PROJECT BUDGET:	\$165,385
PRIMARY FUNDING:	Alternative Water Resources development impact fees - \$99,231
ADDITIONAL FUNDING:	Groundwater preservation fees - \$66,154
PROJECT DESCRIPTION:	Provide design services for a storage reservoir prior to partners extracting and delivery into individual water system service areas
PROJECT JUSTIFICATION:	Design forebay (reservoir) with sufficient capacity to store water prior to pumping and delivery into individual service areas; forebay and related components will be shared by the project partners; however, each entity will construct and maintain individual boosters
ANNUAL OPERATING IMPACT:	Ongoing operating costs expected to increase with additional infrastructure

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## CIP Project Descriptions

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PROJECT TITLE:	Shannon Road Forebay Reservoir and Booster Property Acquisition
FY 19-20 PROJECT BUDGET:	\$200,000
PRIMARY FUNDING:	Alternative Water Resources development impact fees - \$120,000
ADDITIONAL FUNDING:	Groundwater preservation fees - \$80,000
PROJECT DESCRIPTION:	Acquire property for siting intermediate forebay and booster to boost water from partnered NWRD to the La Cañada Reservoir; property is essential to the delivery of water into the Town's system
PROJECT JUSTIFICATION:	Property will allow the Water Utility to import CAP water allotment from the lower Santa Cruz basin into the Town's distribution area, as well as reduce the groundwater pumping and allow for groundwater recharge and rebounding within the Town's well field
ANNUAL OPERATING IMPACT:	Ongoing operating costs expected to increase with additional infrastructure

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PROJECT TITLE:	Pipeline Easement Acquisition
FY 19-20 PROJECT BUDGET:	\$750,000
PRIMARY FUNDING:	Alternative Water Resources development impact fees - \$450,000
ADDITIONAL FUNDING:	Groundwater preservation fees - \$300,000
PROJECT DESCRIPTION:	Acquire property outside of public right-of-way and conflict areas for the purpose of siting water transmission main
PROJECT JUSTIFICATION:	Allows the Water Utility to locate water transmission mains outside of present and future conflict areas and establish prior rights outside of public right-of-way, avoiding relocation based on future roadway expansions
ANNUAL OPERATING IMPACT:	Avoidance of future relocation costs and conflicts with roadway projects and utilities

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PROJECT TITLE:	Pipeline Design
FY 19-20 PROJECT BUDGET:	\$1,400,000
PRIMARY FUNDING:	Alternative Water Resources development impact fees - \$840,000
ADDITIONAL FUNDING:	Water Utility Enterprise Fund Northwest Reliability cash reserves - \$560,000
PROJECT DESCRIPTION:	Design water transmission main from Lambert Lane and Twin Peaks Road to King Aire Drive and La Cañada reservoir
PROJECT JUSTIFICATION:	Property will allow the Water Utility to import CAP water allotment from the lower Santa Cruz basin into the Town's distribution area, as well as reduce the groundwater pumping and allow for groundwater recharge and rebounding within the Town's well field
ANNUAL OPERATING IMPACT:	Ongoing operating costs expected to increase with additional infrastructure

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## CIP Project Descriptions

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PROJECT TITLE:	NWRRDS Forebay Reservoir Booster Station Design
FY 19-20 PROJECT BUDGET:	\$100,000
PRIMARY FUNDING:	Alternative Water Resources development impact fees - \$60,000
ADDITIONAL FUNDING:	Groundwater preservation fees - \$40,000
PROJECT DESCRIPTION:	Design pumps, booster, forebay reservoir and associated piping to booster water from the lower Santa Cruz basin (Water Utility storage facility) to the La Cañada reservoir at King Aire Drive and Moore Road
PROJECT JUSTIFICATION:	Reduces reliance on groundwater, ensuring reliable water resources well into the future by utilizing banked CAP allotment
ANNUAL OPERATING IMPACT:	Ongoing operating costs expected to increase with additional infrastructure

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PROJECT TITLE:	Steam Pump C-Zone Replacement Well
FY 19-20 PROJECT BUDGET:	\$800,000
PRIMARY FUNDING:	Potable Water System development impact fees
ADDITIONAL FUNDING:	N/A
PROJECT DESCRIPTION:	Equip the newly drilled replacement well at the Steam Pump location with a projected capacity of 800 gallons per minute
PROJECT JUSTIFICATION:	Replace lost well capacity, which has decreased by approximately 1,500 gallons per minute; replace aging infrastructure (seven production wells are over 25 years old); maintain robust well field to meet potable primary and secondary supply
ANNUAL OPERATING IMPACT:	Replacement well; none anticipated

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PROJECT TITLE:	Catalina Ridge - Mitigation Grant Channel Repair
FY 19-20 PROJECT BUDGET:	\$2,100,000
PRIMARY FUNDING:	Arizona Department of Emergency Management mitigation grant
ADDITIONAL FUNDING:	N/A
PROJECT DESCRIPTION:	Mitigate channel deficiencies if federal grant is approved to repair failed channel (project contingent on grant award)
PROJECT JUSTIFICATION:	Grant application has been submitted for funding to mitigate and repair a drainage channel that is damaged and in disrepair, which could potentially result in private property damage
ANNUAL OPERATING IMPACT:	Avoidance of potential costly liability claims for private property damage

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## CIP Project Descriptions

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PROJECT TITLE:	West Lambert Lane Dip Crossing Repair, Rehabilitation & Reconstruction
FY 19-20 PROJECT BUDGET:	\$242,000
PRIMARY FUNDING:	Stormwater Utility Enterprise Fund
ADDITIONAL FUNDING:	N/A
PROJECT DESCRIPTION:	Repair, rehabilitate and reconstruct the downstream terminus of existing wash crossing (dip) on West Lambert Lane near North Cross Road
PROJECT JUSTIFICATION:	Project will reconstruct the apron and add a ten-foot vertical cut off wall with armored plunge basin to mitigate local scour
ANNUAL OPERATING IMPACT:	None anticipated

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PROJECT TITLE:	4x4 Skip Loader With Gannon
FY 19-20 PROJECT BUDGET:	\$100,000
PRIMARY FUNDING:	Stormwater Utility Enterprise Fund
ADDITIONAL FUNDING:	N/A
PROJECT DESCRIPTION:	Replace current 2005 equipment to ensure drainage and wash maintenance
PROJECT JUSTIFICATION:	This project supports both the community goal of maintaining the Town's infrastructure and assets in addition to managing our Stormwater quality
ANNUAL OPERATING IMPACT:	None anticipated

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