



Town of Oro Valley

Annual Budget 2006-2007



A Community of Excellence

Town of Oro Valley



FY 2006 - 2007 Annual Budget

Town Council

Paul H. Loomis, Mayor
Terry Parish, Vice-Mayor
Paula Abbott, Council Member
Kenneth "KC" Carter, Council Member
Helen Dankwerth, Council Member
Barry Gillaspie, Council Member
Al Kunisch, Council Member

Chuck Sweet
Town Manager

Senior Management Staff

David L. Andrews
Assistant Town Manager

Sandra Abbey
Human Resource Director

Craig Civalier
Town Engineer

Kathryn Cuvelier
Town Clerk

George Dunscomb
Town Magistrate

Melinda Garrahan
Town Attorney

Stacey Lemos
Finance Director

Ainsley Reeder
Parks and Recreation Director

Philip Saletta
Water Utility Director

Daniel Sharp
Chief of Police

Brent Sinclair
Community Development Director



Town of Oro Valley

Organizational Mission

Our mission is to maintain and enhance our community of excellence.

We will:

- Act with openness, respect, integrity, accountability and quality
- Preserve and promote health, safety and quality of life
- Continue to provide exceptional municipal services

As a community we value:

- Our unique Sonoran Desert setting
- Quality education as an integral part of our community
- Economic stability that maintains our quality of life
- The richness that art, recreation, and culture brings to our lives
- Efficient government that balances the Town's long-term interests while being responsive to present community needs

Organizational Values

We are strongly committed to:

- Honesty
- Integrity
- Fairness
- Building Trust of Local Government
- Respect for diversity
- Creativity
- Excellent Customer Service
- Teamwork

Town of Oro Valley FY 2006 – 2007 Annual Budget

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Town of Oro Valley Strategic Plan

The Strategic Plan reflects a realistic picture of the Town's financial situation balanced against demands for service, and lays out the tasks necessary to maintain our community of excellence. The goals and objectives of the Adopted FY 2006-07 Budget encompass the below six key elements of the Strategic Plan and are essential to the growth and success of Oro Valley.

Economic Sustainability

Creating a long term, broad based revenue stream that will allow the Town to continue to meet the service demands consistent with a community of excellence.

- Retain and expand local businesses
- Development of a diverse sales tax base
- Identify other additional sources of revenue
- Update existing user fees and impact fees
- Actively pursue annexation of existing commercial developments

Annexation & Growth

Aggressively use annexation and growth as tools not only to ensure the Town's economic viability, but also to increase land mass for the preservation of open space and control development in order to preserve the Town's sphere of influence and quality of life.

- Actively annex those areas necessary to fulfill the goals of the General Plan and to contribute to and strengthen economic viability

Municipal Facilities

To ensure that adequate municipal facilities are provided in order to meet service demands and staffing needs.

- Educate community stake holders of the critical need for new municipal facilities
- Develop a comprehensive facilities plan, including funding to ensure proper facility infrastructure to meet demands for the next 20 years
- Locate and acquire suitable land for additional municipal facilities

Municipal Water Supply

Continue to maintain an adequate supply of high quality water sufficient to meet the requirements of an "Assured Water Supply Designation" from the Arizona Department of Water Resources or any other agency.

- Utilize all renewable water resources available to the Town
- Preserve and protect existing water supplies
- Continue to develop new sources of potable water

Quality of Life

Coordinate and sustain all historic, cultural, and recreational assets in a manner that achieves the community's shared vision of quality of life.

- Develop strategies for acquisition of land and development of facilities according to community approved plans
- Develop strategies for staffing and maintaining plans and facilities in an efficient and excellent manner

Infrastructure

To assure the Town maintains its existing traditional and nontraditional infrastructure and provides the necessary new infrastructure to support community growth and preservation.

- Identify, evaluate, and adequately fund existing traditional infrastructure.
- Identify, evaluate, and adequately fund existing nontraditional infrastructure
- Ensure all traditional and nontraditional infrastructure elements are maintained and kept in a dependable condition



July 19, 2006

To the Honorable Mayor and Town Council:

Transmitted herein is the FY 2006/07 adopted budget for the Town of Oro Valley. The budget continues to fund the basic services and initiatives directed by the Mayor and Council.

Budget in Brief

The adopted budget for FY 2006/07 totals \$105.9 million; a \$6.9 million or 6.97% increase from FY 2005/06.

Particular attention has been paid to the General Fund this year, as in years past, since it is the main operating fund of the Town providing resources to support many major programs and a majority of the Town's personnel. Recurring revenues in the General Fund increased by \$4.1 million, or 18.7%, over FY 2005/06, while recurring expenditures in the General Fund increased by \$3.4 million, or 15.8%, over FY 2005/06.

Additional Budget Assumptions

Inflation and Population Estimates – Inflation is projected at 3.0%. This assumption was provided by the University of Arizona's Department of Economic and Business Research. Population is estimated to increase by the same percentage (3%) from 41,072 in FY 2005/06 to 42,304 in FY 2006/07.

Building Activity

- It is assumed that the Town will issue 510 single family residential building permits in FY 2006/07 based on a survey of local home builders in the area. This is an increase from the FY 2005/06 budget amount of 440.
- Commercial building permit fees are estimated to be \$735,000 in FY 2006/07 compared to a \$1.0 million FY 2005/06 budget amount. The following outlines the commercial building projects associated with the \$735,000 figure:

Major Commercial/Office Space	\$460,000
Medical Facility Expansions	150,000
Boutique Resort Facility	50,000
Miscellaneous Development	75,000
Total Commercial Building Permit Fees	\$735,000

Employee Compensation & Benefits

Earlier in the year, a salary study was performed in which information was gathered regarding positions, job descriptions, and salary ranges, and was compared to eight (8) Arizona cities and towns comparable to Oro Valley to determine proposed new salary grades and compensation ranges. The budget includes the implementation of this revised, more competitive salary scale for the civilian employees and salary step plan for commissioned and non-commissioned police personnel. For the civilian employees whose pay grades changed in the new plan, a minimum market adjustment of 4% of the new grade mid-point was recommended, as well as a 3% cost of living adjustment (COLA) effective July 1, 2006. Some market adjustments were greater than 4% for those employees whose current salaries were significantly below the minimums of the new ranges, as their salaries were brought up to the new minimums. Those employees whose pay ranges were not changed as a result of the salary survey were budgeted for a 3% COLA effective July 1, 2006, with no market adjustment. Each employee would also be eligible for up to a 4% merit increase on their anniversary date based on their performance.

The salary step plan for commissioned police personnel and non-commissioned police personnel (dispatchers, records personnel and property/I.D. technicians) was also revised to be more competitive and comparable to the City of Tucson's step plan for these positions as it was felt that Oro Valley directly competes with the City of Tucson for these types of positions during recruitments. The steps in this pay plan were modified to include a 3% COLA and a market adjustment ranging anywhere from 0% to 8% (averaging around 4%). Each employee would also be eligible to move to the next step in the plan on their anniversary date.

The following illustrates the market adjustment, COLA, step increase and merit increase amounts included in the FY 06/07 budget for the above categories of employees:

	Civilian Personnel	Commissioned & Non-Commissioned Police Personnel
Cost of Living Adjustments (COLA)	\$294,864	\$182,255
Market Adjustments	380,014	279,469
Merit/Step Increases	235,057	87,267
Totals	\$909,935	\$548,991

Town-matching retirement contributions are increasing for one of our offered retirement plans covering our employees as shown below.

	FY 05/06 Employer-Matching Rates	FY 06/07 Employer-Matching Rates	% Increase/(Decrease)
AZ State Retirement System (ASRS)	7.40%	9.10%	23%
Correction Officers Retirement Plan (CORP)	8.15%	6.2%	(23%)
Public Safety Personnel Retirement System (PSPRS)	9.78%	9.45%	(3%)

Staffing

	Authorized FY 2004/05	Authorized FY 2005/06	Authorized FY 2006/07	Variance
Police	120.0	125.0	138.0	13.0
Public Works	51.5	54.0	53.1	(.90)
Development Services	33.5	33.5	33.5	0
Library	14.0	19.43	19.3	(0.13)
Parks & Recreation	20.8	20.8	27.0	6.2
Water Utility	34.0	34.0	35.50	1.5
Magistrate Court	8.5	8.5	8.5	0
Administration	32.25	37.25	40.35	3.1
Total	314.55	332.48	355.25	22.77

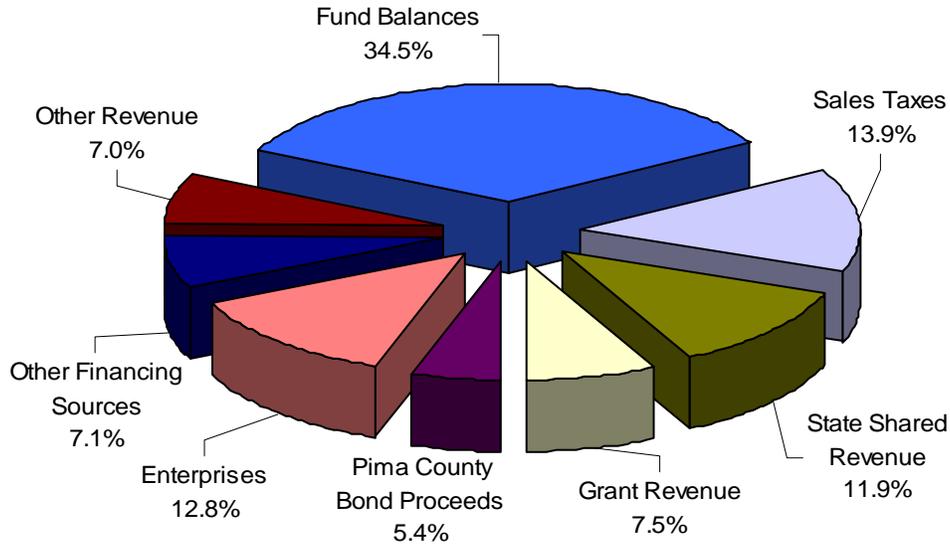
Staffing for FY 2006/07 has increased 22.77 positions, of which 18.5 positions are tied to the adoption of a utility sales tax. In the event the tax is not approved, these positions will not be funded. The positions are as follows:

- Senior Office Assistant - Parks 1.0
- Park Maintenance Worker 1.0
- Recreation Leader 0.5
- Financial Analyst 1.0
- Senior Civil Engineer 1.0
- Transit Dispatcher 1.0
- Office Specialist – Police 1.0
- Lead Dispatcher - Police 1.0
- Dispatcher - Police 1.0
- Records Specialist - Police 1.0
- Maintenance Technician - Police 1.0
- Patrol Officers 6.0
- School Resource Officer 1.0
- D.A.R.E. Officer 1.0

Additional positions approved for FY 2006/07 and not contingent on the tax are a Water Utility Operator II, a Human Resource Technician, and a Database Analyst position in the Information Technology Division.

Revenues

There are a variety of funding sources which compose the FY 2006-07 revenue budget of \$105.9 million. The chart below depicts where our money comes from.



"Where the Money Comes From"

The FY 2006-07 revenue budget is a \$6.9 million, or 6.9% increase over FY 2005-06.

Fund	FY 2005-06 Budget	FY 2006-07 Adopted Budget	Variance	%
General	\$31,818,553	\$37,465,278	\$5,646,725	17.7
Bed Tax	-	1,710,039	1,710,039	-
Highway	7,394,643	8,955,944	1,561,301	21.1
Public Transportation	415,318	436,018	20,700	5.0
Roadways	9,788,229	11,097,960	1,309,731	13.4
Water Utility	33,833,370	36,402,553	2,569,183	7.6
All Other Funds	15,744,146	9,801,858	(5,942,287)	-37.7
Total of All Funds	\$98,994,259	\$105,869,650	\$6,875,392	6.9

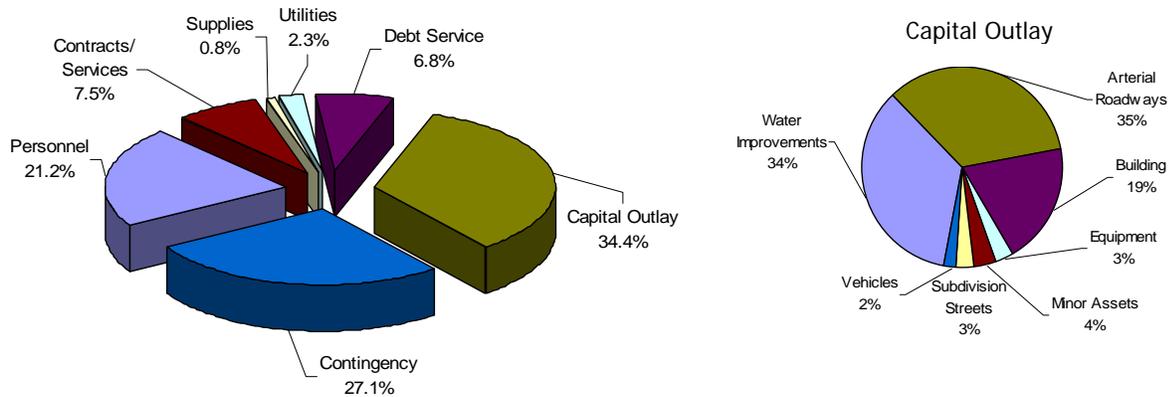
This increase is attributed to the following factors:

- \$5.6 million increase in the General Fund related to the possible adoption of a utility sales tax (\$1.2M), state/county shared revenues (\$1.5M), an increase in the fund balance (\$1.6M), and local sales tax collections (\$989k) due to two new commercial centers coming on-line and an increase in the overall level of sales activity from Town residents.
- \$1.7 million in the newly created Bed Tax Fund, the result of increasing the bed tax rate from 3% to 6%.
- \$1.6 million in the Highway Fund related to increased construction sales tax (\$468k), highway user revenue tax collections (\$378k), and an increase in the fund balance (\$630k).
- \$1.3 million in the Roadway Development Impact Fee Fund from state and federal grants to assist in major road projects.

- \$2.6M in the Water Utility Fund related to a 5% water rate increase planned for FY 2006/07 and increased water sales (\$1.4M), a .04¢ increase in Groundwater Preservation fees (\$174k), and an increase in the fund balance (\$700k).

Expenditures

Expenditures for FY 2006/07 total \$105.9 million. Capital outlay accounts for the majority of expenditures, totaling \$36.4 million. The chart below depicts where the money goes.



"Where the Money Goes"

The expenditure budget is a \$6.9 million, or 6.9% increase over FY 2005-06.

	FY 2005-06 Budget	FY 2006-07 Adopted Budget	Variance	%
Personnel	\$19,165,800	\$22,406,304	\$3,240,504	16.9
Contracts/Services	7,106,930	7,909,089	802,159	11.3
Supplies	709,136	819,746	110,610	15.6
Utilities	2,438,110	2,433,580	(4,530)	-0.2
Debt Service	6,752,884	7,172,444	419,560	6.2
Capital Outlay	36,142,211	36,399,962	257,751	0.7
Contingency	26,679,189	28,728,523	2,049,334	7.7
Total Expenditures	\$98,994,259	\$105,869,650	\$6,875,392	6.9

Personnel costs increased \$3.2 million, or 16.9% due to the implementation of salary market adjustments (\$659k), a 3% cost of living adjustment (\$477k), merit increases (\$322k), an increase in Arizona State Retirement System town-matching contributions, and an addition of 21.5 new positions, of which 18.5 positions (\$1.2M) is dependent on the adoption of a utility sales tax.

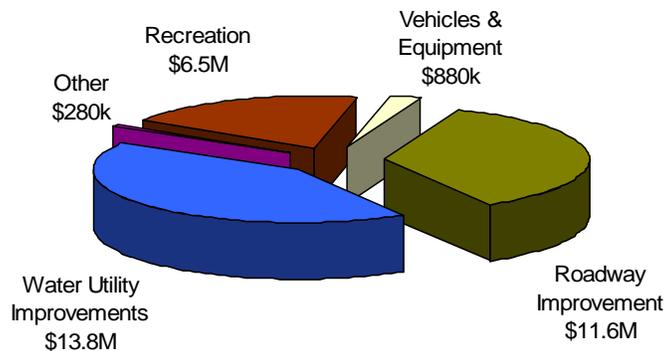
The Contract/Services category increased \$802k, or 11.3% over FY 2005/06 budget. This increase is primarily the result of budgeted sales tax rebates and more funding for marketing efforts in Economic Development (\$407k), water resource planning and rate analysis in Water Utility (\$196k), and higher insurance premiums and screening costs for new hires in the Police department (\$135k).

Debt Service increased \$420k, or 6.2% due to higher principal and interest payments on Water Utility bonds.

FY 2006 – 2007 Capital Improvement Plan

The Capital Improvement Program (CIP) is a comprehensive, five-year plan of capital projects that identifies priorities, methods of financing, costs, and associated revenues. It includes a one-year recommendation for the Town's capital budget. The CIP is one of the mechanisms that implement the Town's General Plan. It allocates funds to programs specified in the General Plan, uses implementation of the General Plan in the project evaluation criteria, and its evaluation criteria are based on the goals established in the General Plan.

The adopted FY 2006 – 2007 Town budget includes \$33 million in capital improvement projects. Projects to be completed include roadway improvements, replacement of aging vehicles and equipment to support operations, land acquisition and development for recreational uses, and improvement of our water systems. Each project is discussed below in its appropriate fund.



Project funding is comprised of the following sources: \$6.1 million in Federal and State grants, \$5.7 million from Pima County Bond proceeds, \$1.5 million in miscellaneous grants, and \$19.7 million from Town operating funds and General Fund cash reserves.

General Fund – \$1.1 million is budgeted in CIP items in this fund. Projects include a computer replacement program, replacement patrol vehicles and MDC's, improvements at James D. Kriegh Park which include irrigation upgrades, parking lot rehabilitations, dog parks and a sidewalk extension.

Transit Fund - \$60k is budgeted for the purchase of a van for Coyote Run transit service.

Highway Fund - \$1.5 million in projects is budgeted for pavement preservation and surface treatments, a sidewalk along Rancho Vistoso Blvd, overlay of Magee Rd., and the purchase of an asphalt patching truck and traffic signal maintenance lift truck.

Water Utility Funds - \$1 million is budgeted for drainage studies pertaining to the Stormwater system. \$12.8 million is budgeted for improvements to water wells, booster stations, reservoirs, distribution systems, and various other projects in the Water Utility department.

Bed Tax Fund – In this newly created fund, \$110k is budgeted for software to assist Parks & Recreation in managing their after school and summer programs, resurfacing basketball and tennis courts, various equipment, and two storage sheds.

Pima County Bond Fund - \$5.8 million is budgeted for the land acquisition and development of Steampump Ranch and Honeybee Village.

Roadway Impact Fee Fund - \$10.4 million will be spent on widening First Avenue, building a shared use path along the CDO Wash, right of way acquisition for the intersection of Tangerine and La Cholla, design costs for the widening of La Canada, and building a pedestrian bridge over the CDO Wash.

Financial Assessment

Oro Valley continues to be financially strong. Over the years, through sound fiscal management, Oro Valley has positioned itself well to weather economic downturns, create a positive atmosphere for economic development, and provide greater flexibility on budgetary issues.

Fund Balances

One measure of a city or town's financial strength is the level of its fund balances (i.e., revenues exceed expenditures). The Town's estimated unrestricted fund balance in the General Fund will approximate \$11.5 million as of June 30, 2006. This balance represents 45% of FY 2006/07 total General Fund revenue. Contingency is the estimated fund balance at the end of the fiscal year, June 30, 2007.

Fund	Fund Balances At July 1, 2006	Fund Balances at June 30, 2007
General Fund	\$11,538,788	\$10,659,571
Bed Tax Fund	515,788	535,174
Highway Fund	3,263,444	1,595,382
Public Transportation	75,535	0
Roadways	3,499,890	1,520,743
Oro Valley Water Utility	19,356,553	8,974,996
Other Funds	2,109,355	5,181,160
Total All Funds	\$40,359,353	\$28,467,026

Budget Policy

The Town Council's budgetary policy for the General Fund directs that recurring revenues meet or exceed recurring expenses and that a contingency reserve equal to 20% or more of recurring expenses be maintained. The 20% contingency reserve requirement has been met:

Expenditures	\$26,805,710
Contingency Requirement	<u>20%</u>
Required Contingency	<u>\$ 5,361,142</u>

The contingency reserve of \$10,659,571 exceeds the contingency reserve requirement by \$5,298,429.

The following is a comparative estimate of revenues and expenditures as related to the recurring revenues/expenditures:

Revenues	\$25,926,490
Expenditures & Transfers	<u>26,805,710</u>
Difference	<u><\$ 879,220></u>

The negative difference of \$879,220 may be attributed to \$296,860 of carryforward projects from the Finance Department (\$350,000) and Parks and Recreation (\$71,860), and \$1.1 million in one-time Capital Improvement Plan (CIP) projects funded from General Fund cash reserves.

The following depicts the General Fund's unreserved fund balance at fiscal year ends since 1998.

FYE June 30,	General Fund Unreserved Fund Balance
1998	\$ 5,710,237
1999	\$ 8,153,878
2000	\$ 10,001,568
2001	\$ 10,700,822
2002	\$ 9,871,155
2003	\$ 7,571,947
2004	\$ 8,974,342
2005	\$ 9,977,047
2006	\$ 11,538,788*
2007	\$ 10,659,571*

*Projected

Fund Subsidies

Two funds currently receiving subsidies from the General Fund for operations are the Public Transportation Fund and Stormwater Utility Fund.

Public Transportation Fund revenues are insufficient to cover expenditures even with a planned doubling of fare box charges in FY 2006/07. Therefore, a General Fund transfer of \$261,195 is included in the budget to subsidize operating expenditures and increased personnel costs due to salary market adjustments and benefit increases (\$116k).

The Stormwater Utility Fund will receive a \$83,506 from the General Fund in FY 2006/07. This amount compares to \$79,778 in FY 2005/06.

Bond Ratings

The Town's bond ratings are further evidence of its financial strength. Oro Valley's excise tax revenue bonds and senior lien water project revenue bonds are currently rated A+ by Fitch, and A by Standard & Poor's. Such rankings mean the Town's bonds are considered to be of excellent investment quality, meaning lower interest rates on bonds with corresponding lower interest payments. Having solid financial policies and strong financial reserves are principal reasons for these excellent bond ratings.

Fitch	June 2005	A+
Standard & Poor's	June 2005	A

Conclusion

The Town of Oro Valley has a long history of maintaining a high quality of service to its citizens. Whether these service levels fit the "basic service" definition or a "quality of life" definition, the Town seeks a balance to provide services to all its residents, and at the lowest possible cost. The budget for FY 2006/07 reflects the commitment to maintain these high levels of service.

Maintaining the Town's excellent financial situation is a top priority of the Town Council and staff. As such, we will continue to focus on the Town's financial planning to model future financial scenarios. Limiting recurring General Fund operating expenses along with enhancing revenues in future years will be a key factor in our scenario planning.

The budget reflects the Council's policy of preserving Oro Valley's strong financial position by maintaining strong fund balances and reserves, attracting and retaining high quality staff with highly competitive salaries and benefits, adding new programs cautiously and making decisions within the context of our comprehensive financial plan. The budget asserts our commitment to meet and exceed our community's high expectations and to continue to meet these needs at the lowest possible cost to our citizens.

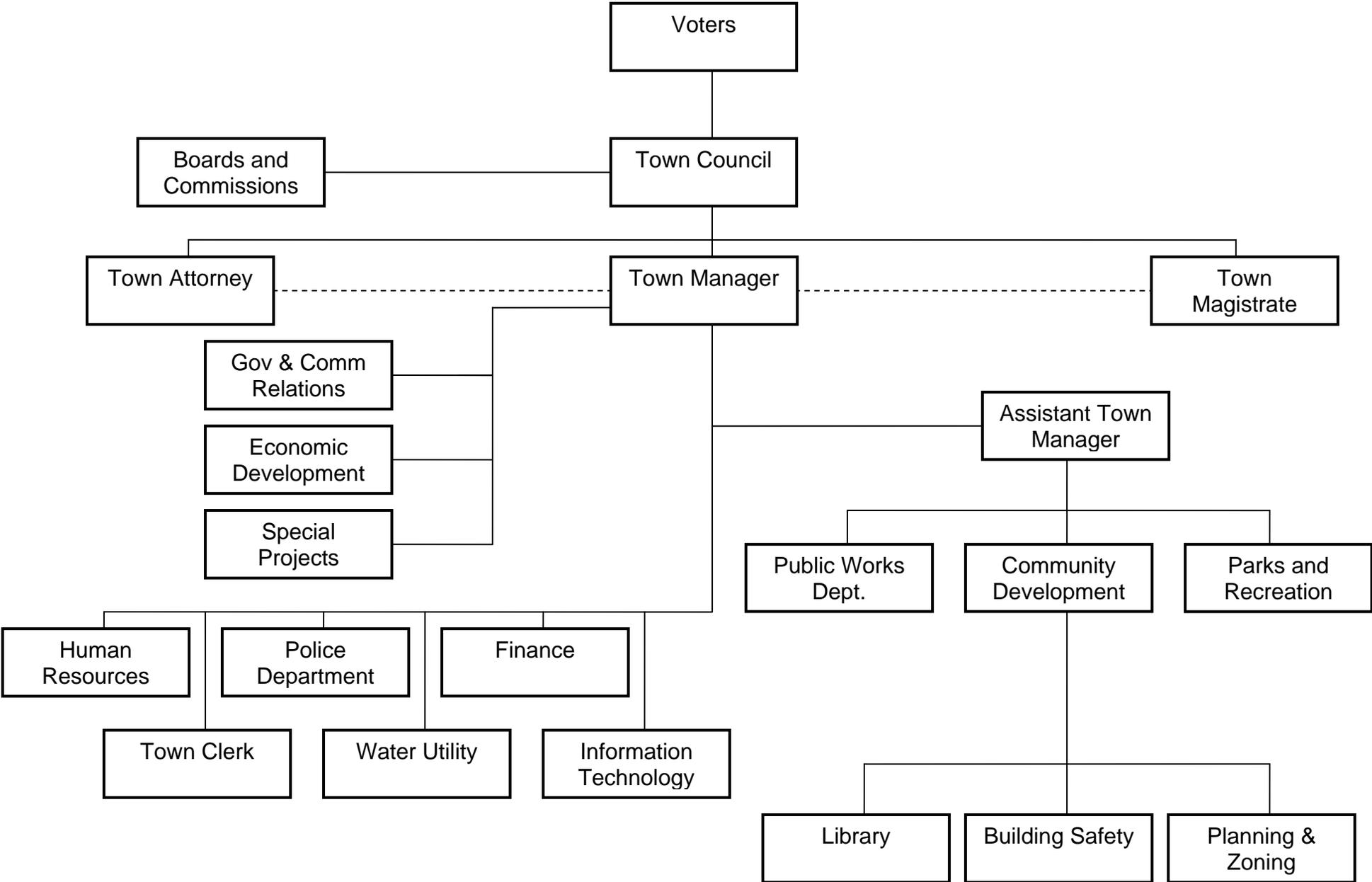
Respectfully submitted,

Stacey Lemos
Finance Director

David L. Andrews
Assistant Town Manager

Chuck Sweet
Town Manager

TOWN MANAGER ORGANIZATION CHART
FY 2006-2007





General Fund

Budgeted Sources and Uses

	2005/06 Adopted Budget	2005/06 Estimated Actuals	2006/07 Adopted Budget	% Budget to Budget Variance
BUDGETED SOURCES				
Revenues:				
Sales Taxes	\$ 8,176,000	\$ 8,745,773	\$ 10,399,815	27.2%
Cable Franchise Fee	402,000	420,000	420,000	4.5%
State Shared Revenue	7,920,000	7,950,000	9,242,500	16.7%
Fines and Fees	637,000	721,500	712,500	11.9%
Licenses and Permits	2,705,000	2,345,000	2,629,000	-2.8%
Grants	750,500	887,640	741,375	-1.2%
Other Income	1,251,006	1,696,714	1,781,300	42.4%
Subtotal: Revenues	\$ 21,841,506	\$ 22,766,627	\$ 25,926,490	18.7%
Fund Balance, Beginning of Year	\$ 9,977,047	\$ 10,757,036	\$ 11,538,788	15.7%
Total Fund Budgeted Sources	\$ 31,818,553	\$ 33,523,663	\$ 37,465,278	17.7%
BUDGETED USES				
Expenditures:				
Administration	\$ 5,571,701	\$ 5,288,333	\$ 5,817,376	4.4%
Legal	801,215	798,460	960,435	19.9%
Community Development	451,971	461,190	407,754	-9.8%
Planning & Zoning	831,498	755,766	923,275	11.0%
Parks & Recreation	1,530,852	1,593,413	1,886,958	23.3%
Library	1,210,679	1,077,283	1,194,626	-1.3%
Police	9,693,224	9,192,212	11,339,775	17.0%
Building Safety	1,240,774	1,397,262	1,371,005	10.5%
Public Works	345,247	317,183	493,261	42.9%
Non-Departmental	160,077	154,440	240,466	50.2%
Subtotal: Expenditures	\$ 21,837,238	\$ 21,035,542	\$ 24,634,933	12.8%
Capital Outlay:				
Administration	\$ 615,475	\$ 225,975	\$ 545,306	-11.4%
Legal	38,400	38,400	26,339	-31.4%
Community Development	-	-	11,525	n/a
Parks & Recreation	107,250	36,801	565,660	427.4%
Library	-	1,227	150,875	n/a
Police	609,285	609,285	813,369	33.5%
Building Safety	34,500	33,645	36,200	4.9%
Public Works	-	-	9,000	n/a
Non-Departmental	4,000	4,000	12,500	212.5%
Subtotal: Capital Outlay	\$ 1,408,910	\$ 949,333	\$ 2,170,774	54.1%
Subtotal: Expenditures & Capital Outlay	\$ 23,246,148	\$ 21,984,875	\$ 26,805,707	15.3%
Contingency	\$ 8,572,405	\$ 11,538,788	\$ 10,659,571	24.3%
Total Fund Budgeted Uses	\$ 31,818,553	\$ 33,523,663	\$ 37,465,278	17.7%



Bed Tax Fund
Budgeted Sources and Uses

	2005/06 Adopted Budget	2005/06 Estimated Actuals	2006/07 Adopted Budget	% Budget to Budget Variance
BUDGETED SOURCES				
Revenues:				
Sales Taxes	\$ -	\$ 553,788	\$ 1,194,251	n/a
Subtotal: Revenues	\$ -	\$ 553,788	\$ 1,194,251	n/a
Fund Balance, Beginning of Year	\$ -	\$ -	\$ 515,788	n/a
Total Fund Budgeted Sources	\$ -	\$ 553,788	\$ 1,710,039	n/a
BUDGETED USES				
Expenditures:				
Economic Development	\$ -	\$ -	\$ 741,402	n/a
Parks & Recreation	-	-	-	n/a
Subtotal: Expenditures	\$ -	\$ -	\$ 741,402	n/a
Capital Outlay:				
Economic Development	\$ -	\$ -	\$ -	n/a
Parks & Recreation	-	38,000	433,463	n/a
Subtotal: Capital Outlay	\$ -	\$ 38,000	\$ 433,463	n/a
Subtotal: Expenditures & Capital Outlay	\$ -	\$ 38,000	\$ 1,174,865	n/a
Contingency	\$ -	\$ 515,788	\$ 535,174	n/a
Total Fund Budgeted Uses	\$ -	\$ 553,788	\$ 1,710,039	n/a



Highway Fund
Budgeted Sources and Uses

	2005/06 Adopted Budget	2005/06 Estimated Actuals	2006/07 Adopted Budget	% Budget to Budget Variance
BUDGETED SOURCES				
Revenues:				
Sales Taxes	\$ 1,391,000	\$ 1,500,000	\$ 1,859,000	33.6%
Licenses and Permits	21,000	52,000	32,000	52.4%
State Grants	565,000	-	500,000	-11.5%
State Shared Revenue	2,761,000	2,761,000	3,138,500	13.7%
Other Income	23,000	149,100	163,000	608.7%
Subtotal: Revenues	\$ 4,761,000	\$ 4,462,100	\$ 5,692,500	19.6%
Fund Balance, Beginning of Year	\$ 2,633,643	\$ 3,247,588	\$ 3,263,444	23.9%
Total Fund Budgeted Sources	\$ 7,394,643	\$ 7,709,688	\$ 8,955,944	21.1%
BUDGETED USES				
Expenditures:				
Personnel	\$ 1,603,393	\$ 1,523,719	\$ 2,128,467	32.7%
Operations & Maintenance	969,065	1,038,206	1,167,269	20.5%
Other Financing Uses	-	-	1,232,301	n/a
Subtotal: Expenditures	\$ 2,572,458	\$ 2,561,925	\$ 4,528,037	76.0%
Capital Outlay:				
Minor Assets	\$ 31,500	\$ 31,500	\$ 70,500	123.8%
Vehicles	96,000	97,389	19,500	-79.7%
Equipment	221,000	213,292	165,000	-25.3%
Subdivision Streets	40,000	20,000	1,020,000	2450.0%
Arterial Roadways	2,595,365	1,522,138	1,557,525	-40.0%
Subtotal: Capital Outlay	\$ 2,983,865	\$ 1,884,319	\$ 2,832,525	-5.1%
Subtotal: Expenditures & Capital Outlay	\$ 5,556,323	\$ 4,446,244	\$ 7,360,562	32.5%
Contingency	\$ 1,838,320	\$ 3,263,444	\$ 1,595,382	-13.2%
Total Fund Budgeted Uses	\$ 7,394,643	\$ 7,709,688	\$ 8,955,944	21.1%



Seizures and Forfeitures

Budgeted Sources and Uses

	2005/06 Adopted Budget	2005/06 Estimated Actuals	2006/07 Adopted Budget	% Budget to Budget Variance
Seizures & Forfeitures - State Fund				
BUDGETED SOURCES				
Revenues:				
Forfeiture - State & Local	\$ 10,000	\$ 10,000	\$ 10,000	0.0%
Other Income	-	2,000	-	n/a
Subtotal: Revenues	\$ 10,000	\$ 12,000	\$ 10,000	0.0%
Fund Balance, Beginning of Year	\$ 66,282	\$ 116,283	\$ 82,089	23.8%
Total Fund Budgeted Sources	\$ 76,282	\$ 128,283	\$ 92,089	20.7%
BUDGETED USES				
Expenditures:				
Operations & Maintenance	-	33,627	-	n/a
Subtotal: Expenditures	\$ -	\$ 33,627	\$ -	n/a
Capital Outlay:				
Minor Assets	\$ -	\$ 12,567	\$ -	n/a
Subtotal: Capital Outlay	\$ -	\$ 12,567	\$ -	n/a
Subtotal: Expenditures & Capital Outlay	\$ -	\$ 46,194	\$ -	n/a
Contingency	\$ 76,282	\$ 82,089	\$ 92,089	20.7%
Total Fund Budgeted Uses	\$ 76,282	\$ 128,283	\$ 92,089	20.7%

Seizures & Forfeitures - Justice Fund

BUDGETED SOURCES				
Revenues:				
Forfeiture - Federal	\$ 100,000	\$ 221,549	\$ 100,000	0.0%
Other Income	-	2,400	-	n/a
Subtotal: Revenues	\$ 100,000	\$ 223,949	\$ 100,000	0.0%
Fund Balance, Beginning of Year	\$ 4,808	\$ 55,190	\$ 179,764	3638.9%
Total Fund Budgeted Sources	\$ 104,808	\$ 279,139	\$ 279,764	166.9%
BUDGETED USES				
Expenditures:				
Operations & Maintenance	-	72,901	-	n/a
Subtotal: Expenditures	\$ -	\$ 72,901	\$ -	n/a
Capital Outlay:				
Patrol Vehicles	\$ -	\$ 16,665	\$ -	n/a
Equipment	-	9,809	-	n/a
Subtotal: Capital Outlay	\$ -	\$ 26,474	\$ -	n/a
Subtotal: Expenditures & Capital Outlay	\$ -	\$ 99,375	\$ -	n/a
Contingency	\$ 104,808	\$ 179,764	\$ 279,764	166.9%
Total Fund Budgeted Uses	\$ 104,808	\$ 279,139	\$ 279,764	166.9%



Public Transportation Fund
Budgeted Sources and Uses

	2005/06 Adopted Budget	2005/06 Estimated Actuals	2006/07 Adopted Budget	% Budget to Budget Variance
BUDGETED SOURCES				
Revenues:				
Federal Grants	\$ 128,160	\$ 46,000	\$ 49,300	-61.5%
State Shared Revenue	190,000	225,000	234,183	23.3%
Charges for Services	33,500	35,000	70,000	
Other Income	167,562	182,162	268,195	60.1%
Subtotal: Revenues	\$ 519,222	\$ 488,162	\$ 621,678	19.7%
Fund Balance, Beginning of Year	\$ 61,658	\$ 82,045	\$ 75,535	22.5%
Total Fund Budgeted Sources	\$ 580,880	\$ 570,207	\$ 697,213	20.0%
BUDGETED USES				
Expenditures:				
Personnel	\$ 322,282	\$ 314,345	\$ 429,480	33.3%
Operations & Maintenance	138,598	115,927	147,733	6.6%
Subtotal: Expenditures	\$ 460,880	\$ 430,272	\$ 577,213	25.2%
Capital Outlay:				
Transit Vehicles	120,000	64,400	120,000	0.0%
Subtotal: Capital Outlay	\$ 120,000	\$ 64,400	\$ 120,000	0.0%
Subtotal: Expenditures & Capital Outlay	\$ 580,880	\$ 494,672	\$ 697,213	20.0%
Contingency	\$ -	\$ 75,535	\$ -	n/a
Total Fund Budgeted Uses	\$ 580,880	\$ 570,207	\$ 697,213	20.0%



Debt Funds

Budgeted Sources and Uses

Municipal Debt Service Fund

BUDGETED SOURCES

Revenues:

	2005/06 Adopted Budget	2005/06 Estimated Actuals	2006/07 Adopted Budget	% Budget to Budget Variance
Other Income	\$ 1,086,007	\$ 1,086,007	\$ 1,549,559	42.7%
Subtotal: Revenues	\$ 1,086,007	\$ 1,086,007	\$ 1,549,559	42.7%

Fund Balance, Beginning of Year	\$ 180,438	\$ 186,740	\$ 172,902	-4.2%
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Total Fund Budgeted Sources	\$ 1,266,445	\$ 1,272,747	\$ 1,722,461	36.0%
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BUDGETED USES

Expenditures:

Operations & Maintenance	\$ 10,000	\$ 10,000	\$ 10,000	0.0%
Debt Service	1,089,845	1,089,845	1,545,860	41.8%
Subtotal: Expenditures	\$ 1,099,845	\$ 1,099,845	\$ 1,555,860	41.5%

Contingency	\$ 166,600	\$ 172,902	\$ 166,601	0.0%
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Total Fund Budgeted Uses	\$ 1,266,445	\$ 1,272,747	\$ 1,722,461	36.0%
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Oracle Rd Debt Service Fund

BUDGETED SOURCES

Revenues:

Other Income	\$ 93,414	\$ 93,414	\$ 367,203	293.1%
Subtotal: Revenues	\$ 93,414	\$ 93,414	\$ 367,203	293.1%

Fund Balance, Beginning of Year	\$ 40,000	\$ 216,592	\$ 108,039	170.1%
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Total Fund Budgeted Sources	\$ 133,414	\$ 310,006	\$ 475,242	256.2%
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BUDGETED USES

Expenditures:

Operations & Maintenance	\$ 5,000	\$ 25,000	\$ 5,000	0.0%
Debt Service	-	176,967	371,827	#DIV/0!
Subtotal: Expenditures	\$ 5,000	\$ 201,967	\$ 376,827	7436.5%

Contingency	\$ 128,414	\$ 108,039	\$ 98,415	-23.4%
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Total Fund Budgeted Uses	\$ 133,414	\$ 310,006	\$ 475,242	256.2%
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Special Revenue Funds

Budgeted Sources and Uses

	2005/06 Adopted Budget	2005/06 Estimated Actuals	2006/07 Adopted Budget	% Budget to Budget Variance
Steampump Ranch Acquisition Fund				
BUDGETED SOURCES				
Revenues:				
Pima County Bond Proceeds	\$ 2,000,000	\$ -	\$ 5,000,000	150.0%
Subtotal: Revenues	\$ 2,000,000	\$ -	\$ 5,000,000	150.0%
Fund Balance, Beginning of Year	\$ -	\$ -	\$ -	n/a
Total Fund Budgeted Sources	\$ 2,000,000	\$ -	\$ 5,000,000	150.0%
BUDGETED USES				
Capital Outlay:				
Buildings & Improvements	\$ 2,000,000	\$ -	\$ 5,000,000	150.0%
Subtotal: Expenditures	\$ 2,000,000	\$ -	\$ 5,000,000	150.0%
Contingency	\$ -	\$ -	\$ -	n/a
Total Fund Budgeted Uses	\$ 2,000,000	\$ -	\$ 5,000,000	150.0%

Honeybee Village Development Fund

BUDGETED SOURCES				
Revenues:				
Pima County Bond Proceeds	\$ 1,000,000	\$ -	\$ 100,000	-90.0%
Other Income	-	206,500	500,000	n/a
Subtotal: Revenues	\$ 1,000,000	\$ 206,500	\$ 600,000	-40.0%
Fund Balance, Beginning of Year	\$ -	\$ -	\$ 206,500	n/a
Total Fund Budgeted Sources	\$ 1,000,000	\$ 206,500	\$ 806,500	-19.4%
BUDGETED USES				
Capital Outlay:				
Buildings & Improvements	\$ 1,000,000	\$ -	\$ 806,500	-19.4%
Subtotal: Expenditures	\$ 1,000,000	\$ -	\$ 806,500	-19.4%
Contingency	\$ -	\$ 206,500	\$ -	n/a
Total Fund Budgeted Uses	\$ 1,000,000	\$ 206,500	\$ 806,500	-19.4%



Roadway Improvement Funds
Budgeted Sources and Uses

	2005/06 Adopted Budget	2005/06 Estimated Actuals	2006/07 Adopted Budget	% Budget to Budget Variance
Impact Fee Fund				
BUDGETED SOURCES				
Revenues:				
Grants	\$ 4,309,000	\$ 2,820,477	\$ 5,508,811	27.8%
State/County Shared Revenue	201,000	201,000	595,059	196.0%
Impact Fees	1,285,000	1,087,825	1,489,200	15.9%
Other Income	5,000	478,065	1,005,000	20000.0%
Subtotal: Revenues	\$ 5,800,000	\$ 4,587,367	\$ 8,598,070	48.2%
Fund Balance, Beginning of Year	\$ 3,988,229	\$ 7,301,641	\$ 3,499,890	-12.2%
Total Fund Budgeted Sources	\$ 9,788,229	\$ 11,889,008	\$ 12,097,960	23.6%
BUDGETED USES				
Expenditures:				
Personnel	\$ 377,391	\$ 378,436	\$ -	-100.0%
Operations & Maintenance	109,600	135,976	-	-100.0%
Debt Service	867,452	2,307,390	155,366	-82.1%
Subtotal: Expenditures	\$ 1,354,443	\$ 2,821,802	\$ 155,366	-88.5%
Capital Outlay:				
Arterial Roadways	7,799,179	5,567,316	10,421,850	33.6%
Subtotal: Capital Outlay	\$ 7,799,179	\$ 5,567,316	\$ 10,421,850	33.6%
Subtotal: Expenditures & Capital Outlay	\$ 9,153,622	\$ 8,389,118	\$ 10,577,217	15.6%
Contingency	\$ 634,607	\$ 3,499,890	\$ 1,520,743	139.6%
Total Fund Budgeted Uses	\$ 9,788,229	\$ 11,889,008	\$ 12,097,960	23.6%

Regional Transportation Authority Fund

BUDGETED SOURCES				
Revenues:				
State/County Shared Revenue	\$ -	\$ -	\$ 600,000	n/a
Other Income	-	-	-	n/a
Subtotal: Revenues	\$ -	\$ -	\$ 600,000	n/a
Fund Balance, Beginning of Year	\$ -	\$ -	\$ -	n/a
Total Fund Budgeted Sources	\$ -	\$ -	\$ 600,000	n/a
BUDGETED USES				
Capital Outlay:				
Arterial Roadways	\$ -	\$ -	\$ 600,000	n/a
Subtotal: Capital Outlay	\$ -	\$ -	\$ 600,000	n/a
Contingency	\$ -	\$ -	\$ -	n/a
Total Fund Budgeted Uses	\$ -	\$ -	\$ 600,000	n/a



Stormwater Utility Fund
Budgeted Sources and Uses

	2005/06 Adopted Budget	2005/06 Estimated Actuals	2006/07 Adopted Budget	% Budget to Budget Variance
BUDGETED SOURCES				
Revenues:				
Grants	\$ 7,562	\$ 22,751	\$ 992,000	13019.0%
Charges for Services	-	-	-	n/a
Other Income	79,778	83,710	83,506	4.7%
Subtotal: Revenues	\$ 87,340	\$ 106,461	\$ 1,075,506	1131.4%
Fund Balance, Beginning of Year	\$ 31,691	\$ 78,611	\$ 60,069	89.5%
Total Fund Budgeted Sources	\$ 119,031	\$ 185,072	\$ 1,135,575	854.0%
BUDGETED USES				
Expenditures:				
Personnel	\$ 45,631	\$ 45,303	\$ 51,275	12.4%
Operations & Maintenance	24,900	31,200	77,400	210.8%
Subtotal: Expenditures	\$ 70,531	\$ 76,503	\$ 128,675	82.4%
Capital Outlay:				
Minor Assets	\$ 3,500	\$ 3,500	\$ 4,900	40.0%
Townwide Drainage Projects	45,000	45,000	1,002,000	2126.7%
Subtotal: Capital Outlay	\$ 48,500	\$ 48,500	\$ 1,006,900	1976.1%
Subtotal: Expenditures & Capital Outlay	\$ 119,031	\$ 125,003	\$ 1,135,575	854.0%
Contingency	\$ -	\$ 60,069	\$ -	n/a
Total Fund Budgeted Uses	\$ 119,031	\$ 185,072	\$ 1,135,575	854.0%



Water Utility Fund

Budgeted Sources and Uses

	2005/06 Adopted Budget	2005/06 Estimated Actuals	2006/07 Adopted Budget	% Budget to Budget Variance
BUDGETED SOURCES				
Revenues:				
Water Sales	\$ 9,307,000	\$ 9,561,820	\$ 10,658,500	14.5%
Charges for Services	1,083,162	493,800	467,500	-56.8%
Connection Fees	967,560	-	-	-100.0%
Impact Fees	132,000	-	-	-100.0%
Other Income	250,000	532,600	300,000	20.0%
Subtotal: Revenues	\$ 11,739,722	\$ 10,588,220	\$ 11,426,000	-2.7%
Fund Balance, Beginning of Year	\$ 18,593,648	\$ 11,629,407	\$ 10,512,368	-43.5%
Total Fund Budgeted Sources	\$ 30,333,370	\$ 22,217,627	\$ 21,938,368	-27.7%
BUDGETED USES				
Expenditures:				
Personnel	\$ 1,902,477	\$ 1,823,203	\$ 2,178,532	14.5%
Operations & Maintenance	5,858,533	5,642,008	6,058,767	3.4%
Debt Service	4,795,587	3,611,151	3,587,053	-25.2%
Other Financing Uses	-	-	5,563,319	n/a
Subtotal: Expenditures	\$ 12,556,597	\$ 11,076,362	\$ 17,387,671	38.5%
Non Cash Outlay:				
Depreciation	\$ (2,057,495)	\$ (2,057,495)	\$ (2,210,000)	7.4%
Amortization	(107,790)	(131,900)	(131,900)	22.4%
Subtotal: Non Cash Outlay	\$ (2,165,285)	\$ (2,189,395)	\$ (2,341,900)	8.2%
Capital Outlay:				
Minor Assets	\$ 19,900	\$ 5,920	\$ 40,200	102.0%
Meters	102,000	102,000	137,000	34.3%
Wells	1,275,000	185,500	1,150,000	-9.8%
Booster Stations	600,000	208,312	730,000	21.7%
Reclaimed Water Booster Stations	420,000	-	-	-100.0%
Transmission/Distribution Main	2,213,000	1,972,000	1,570,000	-29.1%
Reclaimed Water Mains	700,000	-	-	-100.0%
Reservoirs	1,000,000	-	750,000	-25.0%
Reclaimed Water Reservoirs	-	1,060	-	n/a
Hydrants	75,000	75,000	110,000	46.7%
Water Rights	1,876,705	-	-	-100.0%
Vehicles	80,000	80,400	181,800	127.3%
Equipment	13,200	13,100	54,000	309.1%
Security Equipment	200,000	175,000	200,000	0.0%
Subtotal: Capital Outlay	\$ 8,574,805	\$ 2,818,292	\$ 4,923,000	-42.6%
Subtotal: Expenditures, Non Cash & Capital Outla	\$ 18,966,117	\$ 11,705,259	\$ 19,968,771	5.3%
Contingency	\$ 11,367,253	\$ 10,512,368	\$ 1,969,597	-82.7%
Total Fund Budgeted Uses	\$ 30,333,370	\$ 22,217,627	\$ 21,938,368	-27.7%



Alternative Water Resources Fund

Budgeted Sources and Uses

	2005/06 Adopted Budget	2005/06 Estimated Actuals	2006/07 Adopted Budget	% Budget to Budget Variance
BUDGETED SOURCES				
Revenues:				
Charges for Services	\$ -	\$ 665,000	\$ 832,300	n/a
Impact Fees	-	230,600	153,000	n/a
Other Income	-	38,000	5,435,000	n/a
Subtotal: Revenues	\$ -	\$ 933,600	\$ 6,420,300	n/a
Fund Balance, Beginning of Year	\$ -	\$ 3,588,800	\$ 788,168	n/a
Total Fund Budgeted Sources	\$ -	\$ 4,522,400	\$ 7,208,468	n/a
BUDGETED USES				
Expenditures:				
Operations & Maintenance	\$ -	\$ 47,690	\$ 47,500	n/a
Debt Service	-	550,242	878,542	n/a
Subtotal: Expenditures	\$ -	\$ 597,932	\$ 926,042	n/a
Capital Outlay:				
Booster Stations - Reclaimed	\$ -	\$ 1,926,400	\$ 947,100	n/a
Transmission/Distribution Main - Reclaimed	-	362,700	4,846,850	n/a
Reservoirs - Reclaimed	-	833,400	-	n/a
Equipment - Reclaimed	-	13,800	-	n/a
Subtotal: Capital Outlay	\$ -	\$ 3,136,300	\$ 5,793,950	n/a
Subtotal: Expenditures & Capital Outlay	\$ -	\$ 3,734,232	\$ 6,719,992	n/a
Contingency	\$ -	\$ 788,168	\$ 488,476	n/a
Total Fund Budgeted Uses	\$ -	\$ 4,522,400	\$ 7,208,468	n/a



Connection Fee Fund
Budgeted Sources and Uses

	2005/06 Adopted Budget	2005/06 Estimated Actuals	2006/07 Adopted Budget	% Budget to Budget Variance
BUDGETED SOURCES				
Revenues:				
Connection Fees	\$ -	\$ 1,655,600	\$ 1,084,700	n/a
Other Income	-	150,000	25,000	n/a
Subtotal: Revenues	\$ -	\$ 1,805,600	\$ 1,109,700	n/a
Fund Balance, Beginning of Year	\$ -	\$ 7,469,616	\$ 8,056,017	n/a
Total Fund Budgeted Sources	\$ -	\$ 9,275,216	\$ 9,165,717	n/a
BUDGETED USES				
Expenditures:				
Debt Service	\$ -	\$ 634,194	\$ 633,794	n/a
Subtotal: Expenditures	\$ -	\$ 634,194	\$ 633,794	n/a
Capital Outlay:				
Wells	\$ -	\$ 265,420	\$ -	n/a
Transmission/Distribution Main	-	101,875	740,000	n/a
Reservoirs	-	75,250	1,275,000	n/a
Hydrants	-	41,317	-	n/a
Structures	-	101,143	-	n/a
Subtotal: Capital Outlay	\$ -	\$ 585,005	\$ 2,015,000	n/a
Subtotal: Expenditures & Capital Outlay	\$ -	\$ 1,219,199	\$ 2,648,794	n/a
Contingency	\$ -	\$ 8,056,017	\$ 6,516,923	n/a
Total Fund Budgeted Uses	\$ -	\$ 9,275,216	\$ 9,165,717	n/a



Special Project Funds

Budgeted Sources and Uses

Municipal Operations Center Fund

BUDGETED SOURCES

Revenues:

	2005/06 Adopted Budget	2005/06 Estimated Actuals	2006/07 Adopted Budget	% Budget to Budget Variance
Bond Proceeds	\$ 6,000,000	\$ 6,215,368	\$ -	-100.0%
Other Income	-	20,369	20,300	n/a
Subtotal: Revenues	\$ 6,000,000	\$ 6,235,737	\$ 20,300	-99.7%

Fund Balance, Beginning of Year	\$ -	\$ -	\$ 1,299,992	n/a
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Total Fund Budgeted Sources	\$ 6,000,000	\$ 6,235,737	\$ 1,320,292	-78.0%
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BUDGETED USES

Capital Outlay:

Bond Issuance Costs	\$ -	\$ 161,040	\$ -	n/a
Buildings and Improvements	6,000,000	4,774,705	276,000	-95.4%
Subtotal: Capital Outlay	\$ 6,000,000	\$ 4,935,745	\$ 276,000	-95.4%

Contingency	\$ -	\$ 1,299,992	\$ 1,044,292	n/a
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Total Fund Budgeted Uses	\$ 6,000,000	\$ 6,235,737	\$ 1,320,292	-78.0%
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Water Utility Acquisition Fund

BUDGETED SOURCES

Revenues:

Bond Proceeds	\$ 3,500,000	\$ 3,500,000	\$ 3,500,000	0.0%
Subtotal: Revenues	\$ 3,500,000	\$ 3,500,000	\$ 3,500,000	0.0%

Fund Balance, Beginning of Year	\$ -	\$ -	\$ -	0.0%
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Total Fund Budgeted Sources	\$ 3,500,000	\$ 3,500,000	\$ 3,500,000	0.0%
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BUDGETED USES

Contingency	\$ 3,500,000	\$ 3,500,000	\$ 3,500,000	0.0%
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Total Fund Budgeted Uses	\$ 3,500,000	\$ 3,500,000	\$ 3,500,000	0.0%
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Town of Oro Valley

FY 2006-2007

Revenues and Other Financing Sources

GENERAL FUND

	2005/2006 Budget	06/30/2006 Year-End Estimated Actuals	2006/07 Town Manager Recommended	2006/2007 Final Council Approval
301 Local Sales Tax	\$ 8,176,000	\$ 8,745,773	\$ 9,063,000	\$ 9,165,000
301.001 Sales Tax Audit Recoveries	-	259,439	200,000	200,000
Utility Sales Tax				1,234,815
304 Cable Franchise	402,000	420,000	420,000	420,000
LOCAL TAXES - TOTALS:	\$ 8,578,000	\$ 9,425,212	\$ 9,683,000	\$ 11,019,815
316 Business Licenses & Permits	\$ 130,000	\$ 150,000	\$ 157,000	\$ 157,000
317 Residential Building Permits	1,510,000	1,540,000	1,632,000	1,632,000
318 Commercial Building Permits	1,000,000	500,000	735,000	735,000
319 Sign Permits	30,000	35,000	35,000	35,000
320 Special Inspection Fees	10,000	60,000	20,000	20,000
321 Grading Permit Fees	25,000	60,000	50,000	50,000
LICENSES & PERMITS - TOTALS:	\$ 2,705,000	\$ 2,345,000	\$ 2,629,000	\$ 2,629,000
331 MANTIS	\$ 75,000	\$ 100,000	\$ 75,000	\$ 75,000
334 COPS Universal	120,000	350,000	30,000	30,000
336 DEA OT Reimbursement	20,000	12,000	20,000	20,000
340 HIDTA	117,000	118,215	120,000	120,000
343 HIDTA-DEA	50,000	88,211	55,000	55,000
BJA Ballistic Vest Grant	10,000	10,000	10,000	10,000
344 GOHS	45,000	42,000	44,000	44,000
345 DOJ Homeland Security	195,000	58,000	175,000	175,000
345.001 Joint Terrorism Task Force	10,000	6,500	10,000	10,000
FEDERAL GRANTS - TOTALS:	\$ 642,000	\$ 784,926	\$ 539,000	\$ 539,000
352 Safe Schools Grant	\$ 85,000	\$ 85,000	\$ 139,000	\$ 139,000
357 Misc State Grants	3,500	17,714	13,500	13,500
The 100 Club of Arizona	20,000	-	20,000	20,000
Library Services & Tech. Act Grant	-	-	38,000	26,200
AZ State Library Grant			3,675	3,675
STATE GRANTS - TOTALS:	\$ 108,500	\$ 102,714	\$ 214,175	\$ 202,375
373 State Income	\$ 3,342,000	\$ 3,342,000	\$ 4,230,000	\$ 4,230,000
374 State Sales	3,128,000	3,128,000	3,712,500	3,712,500
389 County Auto Lieu	1,450,000	1,480,000	1,300,000	1,300,000
STATE/COUNTY SHARED - TOTALS:	\$ 7,920,000	\$ 7,950,000	\$ 9,242,500	\$ 9,242,500
390 JDK Park Contributions	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000
390.001 Town of Sahuarita		50,000	-	-
391 Pima County Bond Proceeds		-	71,000	71,000
392 PCLD Reimbursements	632,606	605,300	660,000	660,000

Town of Oro Valley

FY 2006-2007

Revenues and Other Financing Sources

GENERAL FUND

	2005/2006 Budget	06/30/2006 Year-End Estimated Actuals	2006/07 Town Manager Recommended	2006/2007 Final Council Approval
OTHER INTERGOVERNMENTAL - TOTALS:	\$ 662,606	\$ 685,300	\$ 761,000	\$ 761,000
405 Court Costs - Reimbursements	\$ 107,000	\$ 164,000	\$ 165,000	\$ 165,000
406 Public Defender - Reimbursements	6,000	4,000	4,000	4,000
407 Recording Fees	8,000	7,000	8,000	8,000
408 Zoning & Subdivision Fees	175,000	215,000	200,000	200,000
410 User Fees - Swimming Pool	85,000	85,000	85,000	85,000
411 User Fees - Electricity	12,000	35,000	40,000	40,000
412 User Fees - Miscellaneous	140,000	140,000	140,000	140,000
414 Copy Services	3,000	4,000	3,500	3,500
415 Town Hall Usage Fees	9,000	5,500	6,000	6,000
416 General Government Other	3,000	6,500	5,000	5,000
418 Police Report Copying	14,000	17,500	15,000	15,000
419 Police Other	1,500	4,000	3,000	3,000
420 Building Inspection Copying	-	-	-	-
421 Engineer Plan Review Fees	10,000	25,000	20,000	20,000
422 Grading Review Fees	5,000	8,000	7,500	7,500
423 Grading Inspection Fees	6,000	6,000	6,000	6,000
437 Financial Services	36,600	36,600	36,600	36,600
438 Real Property Rental Income	80,000	80,000	-	80,000
439 Maps	700	700	700	700
443 Code Book Sales	1,600	1,600	1,600	1,600
CHARGES FOR SERVICES - TOTALS:	\$ 703,400	\$ 845,400	\$ 746,900	\$ 826,900
460 Fines	\$ 187,000	\$ 195,000	\$ 200,000	\$ 200,000
FINES - TOTALS:	\$ 187,000	\$ 195,000	\$ 200,000	\$ 200,000
470 Interest - Investments	\$ 200,000	\$ 300,000	\$ 320,000	\$ 320,000
471 Interest - JCEF	-	-	-	-
INTEREST INCOME - TOTALS:	\$ 200,000	\$ 300,000	\$ 320,000	\$ 320,000
480 Donations	\$ -	\$ -	\$ 50,000	\$ 50,000
482 Miscellaneous	10,000	2,500	10,900	10,900
482.003 Holiday Parade	-	4,325	-	-
482.004 Election Ballot Measure	-	4,250	-	-
483 Insurance Recoveries	25,000	20,000	25,000	25,000
483.001 In-Lieu Income	100,000	102,000	100,000	100,000
MISCELLANEOUS - TOTALS:	\$ 135,000	\$ 133,075	\$ 185,900	\$ 185,900
490 Sale of Assets	\$ -	-	-	\$ -

Town of Oro Valley

FY 2006-2007

Revenues and Other Financing Sources

GENERAL FUND

	2005/2006 Budget	06/30/2006 Year-End Estimated Actuals	2006/07 Town Manager Recommended	2006/2007 Final Council Approval
SUBTOTAL REVENUES:	\$ 21,841,506	\$ 22,766,627	\$ 24,521,475	\$ 25,926,490
CARRYFORWARD FUND BALANCE	\$ 9,977,047	\$ 10,757,036	\$ 11,538,788	\$ 11,538,788
GENERAL FUND TOTALS	\$ 31,818,553	\$ 33,523,663	\$ 36,060,263	\$ 37,465,278

Town of Oro Valley

FY 2006-2007

Revenues and Other Financing Sources

BED TAX FUND

	2005/2006 Budget	06/30/2006 Year-End Estimated Actuals	2006/2007 Town Manager Recommended	2006/2007 Final Council Approval
301 Local Sales Tax		\$ 553,788	\$ 1,296,251	\$ 1,194,251
LOCAL TAXES - TOTALS:	\$ -	\$ 553,788	\$ 1,296,251	\$ 1,194,251
470 Interest - Investments				\$ -
INTEREST INCOME - TOTALS:	\$ -	\$ -	\$ -	\$ -
482 Miscellaneous				\$ -
MISCELLANEOUS - TOTALS:	\$ -	\$ -	\$ -	\$ -
SUBTOTAL - REVENUES:	\$ -	\$ 553,788	\$ 1,296,251	\$ 1,194,251
CARRYFORWARD FUND BALANCE			\$ 515,788	\$ 515,788
TOTAL FINANCING SOURCES:	\$ -	\$ 553,788	\$ 1,812,039	\$ 1,710,039

Town of Oro Valley

FY 2006-2007

Revenues and Other Financing Sources

HIGHWAY FUND				
	2005/2006 Budget	06/30/2006 Year-End Estimated Actuals	2006/2007 Town Manager Recommended	2006/2007 Final Council Approval
301 Local Sales Tax	\$ 1,391,000	\$ 1,500,000	\$ 1,859,000	\$ 1,859,000
322 Road Permits	\$ 20,000	\$ 48,000	\$ 30,000	\$ 30,000
323 Floodplain Use Permits	1,000	4,000	2,000	2,000
LICENSES & PERMITS - TOTALS:	\$ 21,000	\$ 52,000	\$ 32,000	\$ 32,000
358 PAG Reimbursements	\$ 565,000	\$ -	\$ 500,000	\$ 500,000
STATE GRANTS - TOTALS:	\$ 565,000	\$ -	\$ 500,000	\$ 500,000
375 Highway User	\$ 2,761,000	\$ 2,761,000	\$ 3,138,500	\$ 3,138,500
STATE SHARED - TOTALS:	\$ 2,761,000	\$ 2,761,000	\$ 3,138,500	\$ 3,138,500
421 Engineer Plan Review Fees	\$ 2,000	\$ 3,000	\$ 38,000	\$ 38,000
CHARGES FOR SERVICE - TOTALS:	\$ 2,000	\$ 3,000	\$ 38,000	\$ 38,000
470 Interest - Investments	\$ 20,000	\$ 120,000	\$ 123,000	\$ 123,000
INTEREST INCOME - TOTALS:	\$ 20,000	\$ 120,000	\$ 123,000	\$ 123,000
482 Miscellaneous	\$ 1,000	\$ 20,000	\$ 2,000	\$ 2,000
482.002 Subdivision Rehabilitation	\$ -	\$ -	\$ -	\$ -
483 Insurance Recoveries	-	6,100	-	-
MISCELLANEOUS - TOTALS:	\$ 1,000	\$ 26,100	\$ 2,000	\$ 2,000
SUBTOTAL - REVENUES:	\$ 4,761,000	\$ 4,462,100	\$ 5,692,500	\$ 5,692,500
CARRYFORWARD FUND BALANCE	\$ 2,633,643	\$ 3,247,588	\$ 3,263,444	\$ 3,263,444
TOTAL FINANCING SOURCES:	\$ 7,394,643	\$ 7,709,688	\$ 8,955,944	\$ 8,955,944

Town of Oro Valley

FY 2006-2007

Revenues and Other Financing Sources

SEIZURES & FORFEITURES - STATE FUND

	2005/2006 Budget	06/30/2006 Year-End Estimated Actuals	2006/2007 Town Manager Recommended	2006/2007 Final Council Approval
462 Forfeiture - State & Local	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000
470 Interest Investments	-	2,000		-
TOTAL REVENUE	\$ 10,000	\$ 12,000	\$ 10,000	\$ 10,000
CARRYFORWARD FUND BALANCE	\$ 66,282	\$ 116,283	\$ 82,089	\$ 82,089
SEIZURE FUND-STATE FUNDS TOTALS:	\$ 76,282	\$ 128,283	\$ 92,089	\$ 92,089

Town of Oro Valley

FY 2006-2007

Revenues and Other Financing Sources

SEIZURE & FORFEITURES - JUSTICE FUND

	2005/2006 Budget	06/30/2006 Year-End Estimated Actuals	2006/2007 Town Manager Recommended	2006/2007 Final Council Approval
463 Forfeiture - Federal	\$ 100,000	\$ 221,549	\$ 100,000	\$ 100,000
470 Interest Investments	-	2,400		-
TOTAL REVENUE	\$ 100,000	\$ 223,949	\$ 100,000	\$ 100,000
CARRYFORWARD FUND BALANCE	\$ 4,808	\$ 55,190	\$ 179,764	\$ 179,764
SEIZURE FUND JUSTICE TOTALS:	\$ 104,808	\$ 279,139	\$ 279,764	\$ 279,764

Town of Oro Valley

FY 2006-2007

Revenues and Other Financing Sources

PUBLIC TRANSPORTATION FUND

	2005/2006 Budget	06/30/2006 Year-End Estimated Actuals	2006/2007 Town Manager Recommended	2006/2007 Final Council Approval
342 Urbanized Area Formula	\$ 15,000	\$ -	\$ -	\$ -
358.001 STP Reimbursement from PAG	113,160	46,000	49,300	49,300
FEDERAL GRANTS: TOTAL	\$ 128,160	\$ 46,000	\$ 49,300	\$ 49,300
376 L.T.A.F	\$ 190,000	\$ 190,000	\$ 183,500	\$ 183,500
365 LTAF II	-	35,000	50,683	50,683
STATE SHARED: TOTAL	\$ 190,000	\$ 225,000	\$ 234,183	\$ 234,183
424 Fare Box	\$ 33,500	\$ 35,000	\$ 70,000	\$ 70,000
CHARGES FOR SERVICE - TOTAL:	\$ 33,500	\$ 35,000	\$ 70,000	\$ 70,000
470 Interest-Investments	\$ 2,000	\$ 6,800	\$ 7,000	\$ 7,000
INTEREST INVESTMENTS - TOTAL:	\$ 2,000	\$ 6,800	\$ 7,000	\$ 7,000
480 Donations	-	-	-	-
MISCELLANEOUS - TOTAL	-	-	-	-
496 Transfer from General Fund:	\$ 165,562	\$ 165,562	\$ 209,801	\$ 261,195
490 Sale of Assets	-	9,800	-	-
OTHER FINANCING SOURCES:	\$ 165,562	\$ 175,362	\$ 209,801	\$ 261,195
TOTAL REVENUE	\$ 519,222	\$ 488,162	\$ 570,284	\$ 621,678
CARRY FORWARD FUND BALANCE	\$ 61,658	\$ 82,045	\$ 75,535	\$ 75,535
TOTAL PUBLIC TRANSPORTATION:	\$ 580,880	\$ 570,207	\$ 645,819	\$ 697,213

Town of Oro Valley

FY 2006-2007

Revenues and Other Financing Sources

MUNICIPAL DEBT SERVICE FUND

	2005/2006 Budget	06/30/2006 Year-End Estimated Actuals	2006/2007 Town Manager Recommended	2006/2007 Final Council Approval
470 Interest Investments	\$ 3,000	\$ 3,000	\$ 3,000	\$ 3,000
INTEREST INCOME	3,000	3,000	3,000	3,000
496 Transfers from General Fund	\$ 1,083,007	\$ 1,083,007	\$ 1,160,939	\$ 1,160,939
496 Transfer from Highway Fund			232,301	232,301
496 Transfer from Water Utility Fund			153,319	153,319
487 Bond Proceeds	-	-	-	-
TOTAL OTHER FINANCING SOURCES:	\$ 1,083,007	\$ 1,083,007	\$ 1,546,559	\$ 1,546,559
TOTAL REVENUE	\$ 1,086,007	\$ 1,086,007	\$ 1,549,559	\$ 1,549,559
CARRY FORWARD FUND BALANCE	180,437	186,740	172,902	172,902
MUNICIPAL DEBT SERVICE - TOTALS	\$ 1,266,444	\$ 1,272,747	\$ 1,722,461	\$ 1,722,461

Town of Oro Valley

FY 2006-2007

Revenues and Other Financing Sources

ORACLE RD DEBT SERVICE FUND

	2005/2006 Budget	06/30/2006 Year-End Estimated Actuals	2006/2007 Town Manager Recommended	2006/2007 Final Council Approval
472 Interest - Special Assessments	\$ 93,414	\$ 93,414	\$ 182,203	\$ 182,203
475 Principal Repayments			185,000	185,000
INTEREST INCOME:	\$ 93,414	\$ 93,414	\$ 367,203	\$ 367,203
Carryforward Fund Balance	\$ 40,000	\$ 216,592	\$ 108,039	\$ 108,039
ORACLE RD. IMP. DISTRICT - TOTALS	\$ 133,414	\$ 310,006	\$ 475,242	\$ 475,242

Town of Oro Valley

FY 2006-2007

Revenues and Other Financing Sources

ORACLE RD CONSTRUCTION FUND

	2005/2006 Budget	06/30/2006 Year-End Estimated Actuals	2006/2007 Town Manager Recommended	2006/2007 Final Council Approval
472 Interest - Special Assessments	\$ -	\$ -	\$ -	\$ -
470 Interest - Investments		\$ 62,117		\$ -
INTEREST INCOME:	\$ -	\$ 62,117	\$ -	\$ -
Proceeds from Issuance of Imp. District Bonds				\$ -
Carryforward Fund Balance	\$ 2,473,952	\$ 3,639,704	\$ -	\$ -
ORACLE RD. CONSTRUCTION TOTALS:	\$ 2,473,952	\$ 3,701,821	\$ -	\$ -

Town of Oro Valley

FY 2006-2007

Revenues and Other Financing Sources

MUNICIPAL OPERATIONS CENTER FUND

	2005/2006 Budget	06/30/2006 Year-End Estimated Actuals	2006/2007 Town Manager Recommended	2006/2007 Final Council Approval
460 Fines		\$ -		\$ -
470 Interest-Investments		\$ 20,369	\$ 20,300	\$ 20,300
487 Bond Proceeds	\$ 6,000,000	\$ 6,215,368	\$ -	\$ -
Carryforward Fund Balance			\$ 1,299,992	\$ 1,299,992
MUNICIPAL OPERATIONS CENTER TOTAL	\$ 6,000,000	\$ 6,235,737	\$ 1,320,292	\$ 1,320,292

Town of Oro Valley

FY 2006-2007

Revenues and Other Financing Sources

STEAM PUMP RANCH ACQUISITION FUND

	2005/2006 Budget	06/30/2006 Year-End Estimated Actuals	2006/2007 Town Manager Recommended	2006/2007 Final Council Approval
391 Pima County Bond Proceeds	\$ 2,000,000	\$ -	\$ 5,000,000	\$ 5,000,000
Carryforward Fund Balance	\$ -		\$ -	
STEAM PUMP ACQUISITION	\$ 2,000,000	\$ -	\$ 5,000,000	\$ 5,000,000

Town of Oro Valley

FY 2006-2007

Revenues and Other Financing Sources

HONEYBEE VILLAGE DEVELOPMENT FUND

	2005/2006 Budget	06/30/2006 Year-End Estimated Actuals	2006/2007 Town Manager Recommended	2006/2007 Final Council Approval
391 Pima County Bond Proceeds	\$ 1,000,000	\$ -	\$ 1,000,000	\$ 100,000
Grant - Tohono O'dham		206,500	-	500,000
Carryforward Fund Balance	\$ -		\$ 206,500	\$ 206,500
HONEY BEE CONSTRUCTION TOTALS:	\$ 1,000,000	\$ 206,500	\$ 1,206,500	\$ 806,500

Town of Oro Valley

FY 2006-2007

Revenues and Other Financing Sources

NARANJA TOWNSITE ACQUISITION FUND

	2005/2006 Budget	06/30/2006 Year-End Estimated Actuals	2006/2007 Town Manager Recommended	2006/2007 Final Council Approval
391 Pima County Bond Proceeds	\$ 3,000,000	\$ -		
Carryforward Fund Balance	\$ -	\$ -		\$ -
NARANJA TOWN SITE CONSTRUCTION TOTALS:	\$ 3,000,000	\$ -	\$ -	\$ -

Town of Oro Valley

FY 2006-2007

Revenues and Other Financing Sources

LIBRARY CONSTRUCTION FUND

	2005/2006 Budget	06/30/2006 Year-End Estimated Actuals	2006/2007 Town Manager Recommended	2006/2007 Final Council Approval
391 Pima County Bond Proceeds	\$ 733,000	\$ 868,433		
Transfer from General Fund				
Carryforward Fund Balance	-	\$ 31,567		
LIBRARY CONSTRUCTION TOTALS:	\$ 733,000	\$ 900,000	\$ -	\$ -

Town of Oro Valley

FY 2006-2007
Revenues and Other Financing Sources

TOWNWIDE ROADWAY DEVELOPMENT IMPACT FEE FUND

	2005/2006 Budget	06/30/2006 Year-End Estimated Actuals	2006/2007 Town Manager Recommended	2006/2007 Final Council Approval
358.001 PAG Reimbursement:				
⇒ First Ave Widening	\$ 3,735,000	\$ 1,579,390	\$ 5,010,811	\$ 5,010,811
⇒ Pusch View/Lambert Lane Ext. Fund	574,000	1,039,587	-	-
⇒ La Cholla (Overton/Tangerine)		50,000	-	-
⇒ Hardy Rd (Northern/Calle Buena Vista)		50,000	-	-
⇒ Tangerine/La Cholla Intersection Imp		51,500	-	-
⇒ La Canada (Naranja/Tangerine)		50,000	-	-
STATE GRANTS- TOTAL:	\$ 4,309,000	\$ 2,820,477	\$ 5,010,811	\$ 5,010,811
Federal Grant: TEA Federal Grant				
⇒ CDO Shared Use Path			\$ 498,000	\$ 498,000
FEDERAL TOTAL:	\$ -	\$ -	\$ 498,000	\$ 498,000
391 Pima County Bond Proceeds				
⇒ CDO Shared Use Path	\$ 201,000	\$ 201,000	\$ 595,059	\$ 595,059
STATE/COUNTY SHARED TOTAL:	\$ 201,000	\$ 201,000	\$ 595,059	\$ 595,059
470 Interest-Investments	\$ -	\$ 77,853		\$ -
INTEREST INCOME - TOTAL:	\$ -	\$ 77,853	\$ -	\$ -
482 Miscellaneous	\$ 5,000	\$ 11,650	\$ 5,000	\$ 5,000
⇒ La Canada Widening (WAPA reimbursement)		160,452		-
⇒ La Canada Ext (IGA reimbursement from ADOT)		228,110		
MISCELLANEOUS - TOTAL	\$ 5,000	\$ 400,212	\$ 5,000	\$ 5,000
486 Development Impact Fees	\$ 1,285,000	\$ 1,087,825	\$ 1,489,200	\$ 1,489,200
IMPACT FEES- TOTAL	\$ 1,285,000	\$ 1,087,825	\$ 1,489,200	\$ 1,489,200
REVENUES SUBTOTAL:	\$ 5,800,000	\$ 4,587,367	\$ 7,598,070	\$ 7,598,070
OTHER FINANCING SOURCES:				
Loan Transfer from Highway Fund	\$ -	\$ -	\$ -	\$ 1,000,000
Carry Forward Fund Balance	\$ 3,988,229	\$ 7,301,641	\$ 3,499,890	\$ 3,499,890
TOWN WIDE ROADWAY IMPACT FEES - TOTAL:	\$ 9,788,229	\$ 11,889,008	\$ 11,097,960	\$ 12,097,960

Town of Oro Valley

FY 2006-2007

Revenues and Other Financing Sources

REGIONAL TRANSPORTATION AUTHORITY IMPROVEMENT FUND

	2005/2006 Budget	06/30/2006 Year-End Estimated Actuals	2006/2007 Town Manager Recommended	2006/2007 Final Council Approval
RTA Sales Tax Revenue				\$ 600,000
STATE/COUNTY SHARED TOTAL:	\$ -	\$ -	\$ -	\$ 600,000
470 Interest-Investments	\$ -	\$ -	\$ -	\$ -
INTEREST INCOME - TOTAL:	\$ -	\$ -	\$ -	\$ -
REVENUES SUBTOTAL:	\$ -	\$ -	\$ -	\$ 600,000
Carry Forward Fund Balance	\$ -	\$ -	\$ -	
RTA IMPROVEMENT FUND - TOTAL:	\$ -	\$ -	\$ -	\$ 600,000

Town of Oro Valley

FY 2006-2007

Revenues and Other Financing Sources

ORO VALLEY STORMWATER UTILITY FUND

	2005/2006 Budget	06/30/2006 Year-End Estimated Actuals	2006/2007 Town Manager Recommended	2006/2007 Final Council Approval
357 Misc. State Grants	\$ 7,562	\$ 7,751	\$ -	\$ -
Stormwater Utility Fee				\$ -
Pima County Flood Control Funds		\$ 15,000	\$ 992,000	\$ 992,000
470 Interest Investments	\$ -	\$ 3,932	\$ -	\$ -
Transfers from GF	\$ 79,778	\$ 79,778	\$ 84,011	\$ 83,506
TOTAL REVENUE	\$ 87,340	\$ 106,461	\$ 1,076,011	\$ 1,075,506
Carryforward Fund Balance	\$ 31,691	\$ 78,611	\$ 60,069	\$ 60,069
ORO VALLEY STORMWATER UTILITY - TOTAL	\$ 119,031	\$ 185,072	\$ 1,136,080	\$ 1,135,575

Town of Oro Valley

FY 2006-2007

Revenues and Other Financing Sources

ORO VALLEY WATER UTILITY FUND

	2005/2006 Budget	06/30/2006 Year-End Estimated Actuals	2006/2007 Department Recommended Budget	2006/2007 Town Manager Recommend	2006/2007 Final Council Approval
Water Sales:					
426 Unmetered/Whole Water Sales	\$ -			\$ -	\$ -
427 Residential Water Sales	6,257,200	6,583,820	7,114,500	7,114,500	7,114,500
428 Commercial Water Sales	452,700	463,000	486,000	486,000	486,000
429 Irrigation Water Sales	701,100	742,500	779,000	779,000	779,000
430 Turf Related Water Sales	708,800	800,000	746,000	746,000	746,000
431 Construction Water Sales	191,700	389,200	472,000	472,000	472,000
430.700 Turf Reclaimed	995,500	583,300	1,061,000	1,061,000	1,061,000
SUBTOTAL - WATER SALES	\$ 9,307,000	\$ 9,561,820	\$ 10,658,500	\$ 10,658,500	\$ 10,658,500
Charges for Services:					
421 Engineer Plan Review Fees	\$ 7,000	\$ 8,000	\$ 8,000	\$ 8,000	\$ 8,000
421.001 Construction Inspection Fees	-	11,000	11,000	11,000	11,000
432 Misc Service Revenue	50,000	76,000	50,000	50,000	50,000
432.001 Backflow-Install Permit Fee	1,000	1,000	1,500	1,500	1,500
432.002 Served by Tucson	10,100	12,000	12,000	12,000	12,000
432.003 Served by Metro	9,500	10,000	10,000	10,000	10,000
432.004 Sewer Fees	105,000	110,000	110,000	110,000	110,000
432.005 Late Fees	70,000	93,000	85,000	85,000	85,000
432.006 NSF Fees	5,000	5,000	5,000	5,000	5,000
432.007 Rain Sensors	-	200	-	-	-
432.008 Meter Re-read Fee	-	-	-	-	-
432.009 Community Display Garden		100	-	-	-
434 Meter Income	100,000	80,000	80,000	80,000	80,000
435 New Service Establish Fees	45,000	55,000	50,000	50,000	50,000
436 Reconnect Fees	10,000	20,000	15,000	15,000	15,000
436.002 Recharge-Kai Farms	12,500	12,500	30,000	30,000	30,000
444 Groundwater Preservation Fee	658,062		-	-	-
CHARGES FOR SERVICE - TOTAL:	\$ 1,083,162	\$ 493,800	\$ 467,500	\$ 467,500	\$ 467,500
Special Assessments:					
433.001 Single Family Connections	\$ 780,560	Moved to Connection Fee Fund		\$ -	\$ -
433.002 Multi-Family Connections	11,000	Moved to Connection Fee Fund		-	-
433.003 Commercial Connections	100,000	Moved to Connection Fee Fund		-	-
433.004 Irrigation Connections	50,000	Moved to Connection Fee Fund		-	-
433.006 Fire-Flow Connections	26,000	Moved to Connection Fee Fund		-	-
CONNECTION FEES - TOTAL	\$ 967,560	\$ -	\$ -	\$ -	\$ -
Interest Income:					
470 Interest - Water Utility	\$ 200,000	\$ 550,000	\$ 300,000	\$ 300,000	\$ 300,000
470 Interest - Alternative Water	\$ 25,000			-	-
470 Interest - Connection Fees	\$ 25,000	\$ -	\$ -	-	-
INTEREST INCOME - TOTAL:	\$ 250,000	\$ 550,000	\$ 300,000	\$ 300,000	\$ 300,000
482.00 Miscellaneous	\$ -	\$ 16,500	\$ -	\$ -	\$ -
482.001 Capital Contributions	-	(37,000)	-	-	-
483.000 Insurance Recoveries	-	3,100	-	-	-
MISCELLANEOUS - TOTAL:	\$ -	\$ (17,400)	\$ -	\$ -	\$ -

Town of Oro Valley

FY 2006-2007

Revenues and Other Financing Sources

ORO VALLEY WATER UTILITY FUND

	2005/2006 Budget	06/30/2006 Year-End Estimated Actuals	2006/2007 Department Recommended Budget	2006/2007 Town Manager Recommend	2006/2007 Final Council Approval
Impact Fees:					
486.000 Development Impact Fees	\$ 132,000				
IMPACT FEE - TOTAL:	\$ 132,000	\$ -	\$ -	\$ -	\$ -
TOTAL REVENUE	\$ 11,739,722	\$ 10,588,220	\$ 11,426,000	\$ 11,426,000	\$ 11,426,000
CASH CARRYFORWARD	\$ 13,262,120	\$ 6,905,641	\$ 9,457,068	9,637,368	9,637,368
2003 MPC Bond Proceeds	5,331,528	4,723,766	875,000	875,000	875,000
CASH CARRYFORWARD TOTAL	\$ 18,593,648	\$ 11,629,407	\$ 10,332,068	\$ 10,512,368	\$ 10,512,368
ORO VALLEY WATER UTILITY - TOTAL	\$ 30,333,370	\$ 22,217,627	\$ 21,758,068	\$ 21,938,368	\$ 21,938,368

Moved to AWD Fund

Town of Oro Valley

FY 2006-2007

Revenues and Other Financing Sources

ALTERNATIVE WATER RESOURCES FUND

	2005/2006 Budget	06/30/2006 Year-End Estimated Actuals	2006/2007 Department Recommended Budget	2006/2007 Town Manager Recommend	2006/2007 Final Council Approval
444 Groundwater Preservation Fee	\$ -	\$ 665,000	\$ 832,300	\$ 832,300	\$ 832,300
CHARGES FOR SERVICES - TOTAL:	\$ -	\$ 665,000	\$ 832,300	\$ 832,300	\$ 832,300
470 Interest - Investments	\$ -	\$ 38,000	\$ 25,000	\$ 25,000	\$ 25,000
INTEREST INCOME - TOTAL:	\$ -	\$ 38,000	\$ 25,000	\$ 25,000	\$ 25,000
486 Development Impact Fees	\$ -	230,600	153,000	153,000	153,000
OTHER FINANCING SOURCES	\$ -	\$ 230,600	\$ 153,000	\$ 153,000	\$ 153,000
Transfer from Enterprise Fund			5,410,000	5,410,000	5,410,000
TOTAL REVENUE	\$ -	\$ 933,600	\$ 6,420,300	\$ 6,420,300	\$ 6,420,300
CASH CARRYFORWARD	\$ -	\$ 1,808,217	591,268	788,168	788,168
2003 MPC Bond Proceeds	-	1,780,583	-	-	-
CASH CARRYFORWARD TOTAL	\$ -	\$ 3,588,800	\$ 591,268	\$ 788,168	\$ 788,168
ALTERNATIVE WATER - TOTAL	\$ -	\$ 4,522,400	\$ 7,011,568	\$ 7,208,468	\$ 7,208,468

Town of Oro Valley

FY 2006-2007

Revenues and Other Financing Sources

ORO VALLEY CONNECTION FEES FUND

	2005/2006 Budget	06/30/2006 Year-End Estimated Actuals	2006/2007 Department Recommended Budget	2006/2007 Town Manager Recommend	2006/2007 Final Council Approval
CONNECTION FEES:					
Single Family Connections	\$ -	\$ 800,000	\$ 904,700	\$ 904,700	\$ 904,700
Multi-Family Connections	-	125,600	5,000	5,000	5,000
Commerical Connections	-	398,000	100,000	100,000	100,000
Irrigation Connections	-	217,000	50,000	50,000	50,000
TURF	-	24,500			-
Fire-Flow Connections	-	90,500	25,000	25,000	25,000
CONNECTION FEES - TOTAL	\$ -	\$ 1,655,600	\$ 1,084,700	\$ 1,084,700	\$ 1,084,700
470 Interest - Investments	\$ -	\$ 150,000	\$ 25,000	\$ 25,000	\$ 25,000
INTEREST INCOME - TOTAL:	\$ -	\$ 150,000	\$ 25,000	\$ 25,000	\$ 25,000
TOTAL REVENUE	\$ -	\$ 1,805,600	\$ 1,109,700	\$ 1,109,700	\$ 1,109,700
CASH CARRYFORWARD	\$ -	\$ 3,918,671	\$ 4,945,667	5,070,017	5,070,017
2003 MPC Bond Proceeds	-	3,550,945	2,986,000	2,986,000	2,986,000
CASH CARRYFORWARD TOTAL	\$ -	\$ 7,469,616	\$ 7,931,667	\$ 8,056,017	\$ 8,056,017
CONNECTION FEES FUND-TOTAL	\$ -	\$ 9,275,216	\$ 9,041,367	\$ 9,165,717	\$ 9,165,717

Town of Oro Valley

FY 2006-2007

Revenues and Other Financing Sources

WATER UTILITY ACQUISITION FUND

	2005/2006 Budget	06/30/2006 Year-End Estimated Actuals	2006/2007 Town Manager Recommended	2006/2007 Final Council Approval
487 Bond Proceeds	\$ 3,500,000	3,500,000	\$ 3,500,000	\$ 3,500,000
OTHER FINANCING SOURCES - TOTAL:	\$ 3,500,000	\$ 3,500,000	\$ 3,500,000	\$ 3,500,000



Town Council

Mission

The Mayor and Council of Oro Valley are committed to the creation of a “Community of Excellence” where high quality municipal services are coupled with responsible development. Through the Town Manager, the Mayor and Council provide policy direction by adopting rules, regulations, and procedures to meet community needs. The Mayor and Council remain accountable and accessible to the residents through their commitment to full, honest, and timely communication.

Department Description

The Mayor and Council consist of seven elected officials of the Town. The Mayor is directly elected by the citizens while the Vice-mayor is selected by the Council annually. They serve four-year overlapping terms in the manner prescribed by State law.

Departmental Programs/Divisions

Volunteerism	Project Graduation
<p>In accordance with Oro Valley Town Code § 2-4-8, the Council may create such committees and commissions, standing or special, as it deems necessary. To date, the Town has eleven (11) standing committees and up to five (5) other volunteer groups such as the Citizen Volunteer Assistance Patrol (CVAP) and those that assist at the Oro Valley Public Library. Volunteerism in Oro Valley entails guidelines for the standing committees which include an interview process, term limits, and tracking training hours expected of each volunteer.</p>	<p>The Mayor and Council approved “Project Graduation – A Safe and Sober Graduation Celebration” program for all IRHS and CDO high school graduates in May 2004 and all high school graduates thereafter. Project Graduation is a drug and alcohol free all-night celebration held on graduation night modeled after the National Grad Night Network which was developed by the U.S. Department of Transportation over twenty years ago.</p>
Citizen Corps Council	
<p>The Oro Valley Citizen Corps Council was formed in 2002 in response to the President’s call for local communities to take the lead in emergency preparedness. The Citizen Corps Council has prepared Emergency Phone number magnets, mailed Emergency Preparedness brochures, and has made First Aid kits available <i>at cost</i> to Oro Valley residents. The Council continues to explore ways to help Oro Valley citizens feel safer by participating in regional and statewide emergency exercises and simulations.</p>	

FY 2005-06 Highlights

- ❖ Adopted General Plan Update 2020
- ❖ Approved Oracle Crossing Development Plan
- ❖ Approved Mercado del Rio Development Plan
- ❖ Approved Splendido Development Plan
- ❖ Completed Big Horn Commerce Annexation
- ❖ Completed La Cholla Air Park Annexation
- ❖ Hired Town Attorney Melinda Garrahan
- ❖ Hired Town Engineer Craig Civalier
- ❖ Created the Historical Preservation Commission
- ❖ Conducted the 1st Annual Holiday Parade
- ❖ Implemented Phase 1 of the Reclaimed Water System
- ❖ Implemented the Naranja Town Site Trail System Project

FY 2006–07 Goals and Objectives

Goal: Economic Sustainability

OBJECTIVES:

- ❖ Adopt additional revenue sources
- ❖ Monitor shared revenue
- ❖ Adopt annexation strategy
- ❖ Adopt sales tax auditing program
- ❖ Adopt an Economic Vitality Plan

Goal: Annexation & Growth

OBJECTIVES:

- ❖ Adopt an Annexation & Growth policy

Goal: Municipal Facilities

OBJECTIVES:

- ❖ Acquire real property based upon space needs for the next 20 years

Goal: Quality of Life

OBJECTIVES:

- ❖ Acquire Honey Bee Village
- ❖ Acquire Steam Pump Ranch
- ❖ Establish staffing protocols
- ❖ Finalized the acquisition of the Open Space transfer in Rancho Vistoso PAD

Town Council

Authorized Positions	FY 2004-2005	FY 2005-2006	FY 2006-2007
Mayor	1.0	1.0	1.0
Town Council Members	6.0	6.0	6.0
Total Positions	7.0	7.0	7.0

TOWN COUNCIL

Budget Summary

GENERAL FUND

Expenditure Category	2005-06 Budget	2005-06 Estimate	2006-07 Budget	Budget-Budget Variance
Personnel	\$72,233	\$70,824	\$72,216	(\$17)
Contracts/Services	\$132,226	\$127,724	\$134,625	\$2,399
Supplies	\$5,850	\$5,748	\$5,900	\$50
Utilities	-	-	-	-
Capital Outlay	\$6,200	\$6,200	\$2,000	(\$4,200)
Contingency	-	-	-	-
Total	\$216,509	\$210,496	\$214,741	(\$1,768)

Budget Summary:

The FY 2006/07 adopted budget for the Town Council Department has decreased by \$1,768 or 0.8% compared with the FY 2005/06 budget. Highlights include a 2.3% cost of living adjustment; the allocation of \$3,500 per Council Member for Travel and Training use during the year; a 16.6% increase (\$3,991) in Membership and Subscriptions due to increased membership renewal with the League of Cities and Towns; and a \$5,000 reduction in the amount of funding allocated to the Citizens Corp Council. An amount of \$2,000 has also been recommended in Capital Outlay to complete the Town Hall Campus signage project.

Department Line Item Detail

Expenditure Category	2005-2006 Budget	2005-2006 Estimate	2006-2007 Budget	Variance +/-
Personnel				
Salaries & Wages	\$ 66,904	\$ 65,652	\$ 66,904	\$ 0
Social Security/Medicare	5,119	5,022	5,118	(1)
Worker's Compensation	210	150	194	(16)
	\$ 72,233	\$ 70,824	\$ 72,216	\$ (17)
Contracts/Services				
Equipment Repair & Maintenance	\$ 200	\$ -	200	\$ -
Insurance	26,412	26,412	31,700	5,288
Telecommunications	9,120	4,966	9,120	-
Printing & Binding	800	652	800	-
Travel & Training	33,280	33,280	34,500	1,220
Memberships & Subscriptions	24,314	24,314	28,305	3,991
Volunteer Recognition Ceremony	14,000	14,000	14,000	-
Citizens Corps Council	10,000	10,000	5,000	(5,000)
League Conference	2,500	2,500	-	(2,500)
Non-Capitalized Equipment	1,600	1,600	1,000	(600)
Funding Requests from Outside Sources	10,000	10,000	10,000	-
	\$ 132,226	\$ 127,724	\$ 134,625	\$ 2,399
Supplies				
Postage	\$ 350	\$ 516	400	\$ 50
Office Supplies	1,000	732	1,000	-
Miscellaneous Other Operating	4,500	4,500	4,500	-
	\$ 5,850	\$ 5,748	\$ 5,900	\$ 50
Capital Outlay				
Minor Assets	\$ -	\$ -	\$ 2,000	\$ 2,000
Council Shared Library; cubicle spae	4,200	4,200		(4,200)
Town Hall Signage	2,000	2,000		(2,000)
	\$ 6,200	\$ 6,200	\$ 2,000	\$ (4,200)
Total	\$ 216,509	\$ 210,496	\$ 214,741	\$ (1,768)



Town Clerk

Mission

The Town Clerk Department is committed to maintaining public confidence and trust. The Department continually strives to improve the quality and accessibility of public information, provide fair and impartial elections and provide quality customer service to our citizens, Town Council and staff.

Department Description

The Clerk's Office is the centralized information distribution point for our citizens, Town Council and staff. The Clerk's Office is responsible for preserving the legislative history of the Town, maintaining public records of the Town and conducting fair and impartial elections. The Clerk's Office provides staff support to Town Council; Public Records & Information; Licensing; Records Management; Elections; Voter Registration; Notary Services. Functions of the Clerk's Office are performed in accordance with Arizona Revised Statutes, Oro Valley Town Code and the administrative policies and objectives of the Town.

FY 2005-06 Highlights

- ❖ Council packet information available on the Town's website for review and downloading by members of the public.
- ❖ Scanning permanent documents such as minutes, resolutions and ordinances to the Town's website, allowing the public to search and download these documents at their convenience.
- ❖ Converted the business license software to Permits Plus software to be compatible with Building Codes and Community Development for sharing of information.
- ❖ Conducted November/March Ballot By Mail Elections in accordance with Arizona State Law and the Federal Voting Rights Act in a fair and impartial manner.

FY 2006-07 Goals and Objectives

- ❖ Continue to microfiche permanent documents of the Town, such as Council Minutes, Ordinances and Resolutions in accordance with State of Arizona Department of Library and Archives.
- ❖ Continue to provide direction to departments in the organization, maintenance, storage and disposal of records created or received during the course of business in accordance with State of Arizona Department of Library and Archives.
- ❖ Provide efficient information retrieval services for internal and external customers of information under the control of Records Management.
- ❖ Provide quality customer service to our citizens, Town Council and staff.
- ❖ Provide excellent customer service in a professional, accurate, timely and courteous manner.
- ❖ Schedule and coordinate meetings held in Administration Building. Issue permits to organizations wanting to rent the Town Council Chambers or Magistrate Court Room in accordance with Town Council Policy.

FY 2006-07 Goals and Objectives

Strategic Plan Goal: Quality of Life

OBJECTIVES:

- ❖ Provide Records & Information Management Services for internal and external customers in accordance with the State of Arizona Department of Library and Archives.

FY 2006–07 Goals and Objectives, continued

- ❖ Continue to update the Oro Valley Town Code in accordance with Section 3-2-2 of the Town Code and continue to provide the codified Town Code on the Town's website to allow public on-line access.
- ❖ Ensure posting and publication requirements are met as required by the Arizona Open Meeting Law and Oro Valley Town Code.
- ❖ Continue to scan Town Council Minutes, Ordinances and Resolutions to the Town's website to allow public on-line access.
- ❖ Continue to prepare and assemble Council packets to address the business of the Town and scan packet materials to the Town's website to allow public on-line access.
- ❖ Maintain accurate records of actions taken by the Town Council.
- ❖ Provide assistance to secretaries in meeting preparation, room set-up and writing good minutes for their Boards and/or Commissions.
- ❖ Assist with orientation training to Advisory Boards.
- ❖ Assist in special projects as needed (i.e. research, purchase and maintain furniture, accessories, equipment for public areas/general office).
- ❖ Conduct Town elections and all election related activities in the most efficient and effective manner, and in full compliance with all applicable statutes.
- ❖ Conduct ballot by mail elections to increase voter participation and provide convenience to our voters in accordance with Arizona State Law and the Federal Voting Rights Act.
- ❖ Prepare, distribute and maintain Council candidate or political action committee financial reporting documents and other related filings in accordance with Arizona State Law.
- ❖ Provide orientation training to candidates running for office.

Strategic Plan Goal: Annexation and Growth

OBJECTIVES:

- ❖ Facilitate the annexation process to ensure compliance with Arizona Annexation Law.
- ❖ Complete the annexation procedures; notice; petitions; access to information as set forth in ARS 9-471 and pursuant to SOP No. 24 Annexation Checklist.

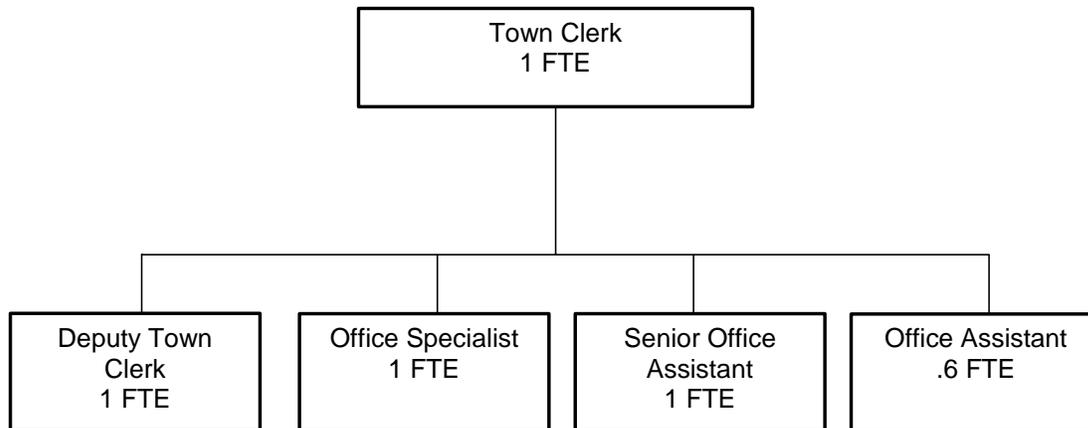
Strategic Plan Goal: Economic Sustainability

OBJECTIVES:

- ❖ Administer Chapter 8 of the Oro Valley Town Code Related to Businesses
- ❖ Issued Business licenses and collect business license fees in accordance with Chapter 8 of the Oro Valley Town Code.
- ❖ Disseminate Oro Valley sales tax information to applicable businesses and assist Finance Department with monitoring businesses to ensure that the proper sales tax is collected.
- ❖ Facilitate the processing of liquor license applications in accordance with State Law and provide accurate information of same.

Department Personnel

Authorized Positions	FY 2004-2005	FY 2005-2006	FY 2006-2007
Town Clerk	1.0	1.0	1.0
Deputy Clerk	1.0	1.0	1.0
Office Specialist	1.0	1.0	1.0
Office Assistant	1.5	0.5	0.6
Senior Office Assistant	0.0	1.0	1.0
Total Positions	4.5	4.5	4.6



TOWN CLERK

Budget Summary

GENERAL FUND				
Expenditure Category	2005-06 Budget	2005-06 Estimate	2006-07 Budget	Budget-Budget Variance
Personnel	\$233,380	\$230,729	\$259,263	\$25,883
Contracts/Services	\$176,763	\$183,908	\$67,831	(\$108,932)
Supplies	\$4,600	\$4,600	\$4,600	-
Utilities	-	-	-	-
Capital Outlay	-	-	\$9,271	\$9,271
Total	\$414,743	\$419,237	\$340,965	(\$73,778)

Budget Summary:

The FY 2006/07 adopted budget for the Town Clerk Department has decreased by \$73,778 or 17.8% under the FY 2005/06 budget. The fact that FY 2006/07 is not a regular election year is the main reason for this decrease. Personnel costs have increased 11.1% (\$26K) over last year's budget due to the implementation of salary market adjustments and a 3% cost of living adjustment (COLA) designed to make our pay scale more competitive with comparable Arizona communities. Also, Arizona State Retirement System (ASRS) town-matching contributions increased 23% in FY 2006/07. Election expenditures are significantly reduced in FY 06/07 leading to the major decrease in the Contracts/Services category. The Capital Outlay category contains funding for a Granicus Web Streaming Application. This is an internet broadcasting and archiving application for local governments that allows the public easy access to Town Council information through indexed, fully searchable multi-media streams and archives of government meetings and documents.

Department Line Item Detail

Expenditure Category	2005-2006 Budget	2005-2006 Estimate	2006-2007 Budget	Variance +/-
Personnel				
Salaries & Wages	\$ 187,469	\$ 186,888	\$ 207,809	\$ 20,340
Group Insurance	17,108	15,272	16,071	(1,037)
Social Security/Medicare	14,341	14,117	15,720	1,379
ASRS	13,873	13,830	18,911	5,038
Worker's Compensation	589	424	603	14
Other Employee Benefits	-	198	149	149
	\$ 233,380	\$ 230,729	\$ 259,263	\$ 25,883
Contracts/Services				
Outside Professional Services	\$ 4,000	\$ 4,000	\$ 10,150	\$ 6,150
Elections	128,000	135,000	500	(127,500)
Equipment Repair & Maintenance	4,455	4,600	11,955	7,500
Rentals	18,000	18,000	22,632	4,632
Advertising	12,000	12,000	12,000	-
Printing & Binding	100	100	100	-
Recording Fees	1,500	1,500	5,000	3,500
Travel & Training	2,840	2,840	3,410	570
Memberships & Subscriptions	1,218	1,218	858	(360)
Non-Capitalized Equipment	4,650	4,650	1,226	(3,424)
	\$ 176,763	\$ 183,908	\$ 67,831	\$ (108,932)
Supplies				
Postage	\$ 2,500	\$ 2,500	\$ 2,500	\$ -
Office Supplies	2,000	2,000	2,000	-
Miscellaneous Other Operating	100	100	100	-
	\$ 4,600	\$ 4,600	\$ 4,600	\$ -
Capital Outlay				
Minor Assets	\$ -	\$ -	\$ 9,271	\$ 9,271
	\$ -	\$ -	\$ 9,271	\$ 9,271
Total	\$ 414,743	\$ 419,237	\$ 340,965	\$ (73,778)



Town Manager

Mission

The Town Manager's office provides high-quality, executive level leadership for the community by efficiently planning and directing Town services. These services are provided to implement the policies, rules, and regulations as expressed or directed by the Town Council. The Town Manager remains accessible and accountable to the community as a whole by maintaining open communications with all of the residents and stakeholders of Oro Valley.

Department Description

The Town Manager is responsible for the proper administration of the Town and serves as the Chief Administrative Officer of the government under the control and direction of the Town Council pursuant to Oro Valley Town Code § 3-2-1.

The Town Manager is further responsible for the coordination of the administrative functions of the various departments, divisions, boards, and services of the Town government. The following Department Heads report to and receive direction from the Town Manager: Town Clerk, Human Resources Director, Water Utility Director, and Police Chief. The following Department Heads report to and receive direction from the Assistant Town Manager: Finance Director, Community Development Director, and Town Engineer. It is recommended that the Parks and Recreation Division of the Community Development Department become a separate department reporting to the Assistant Town Manager.

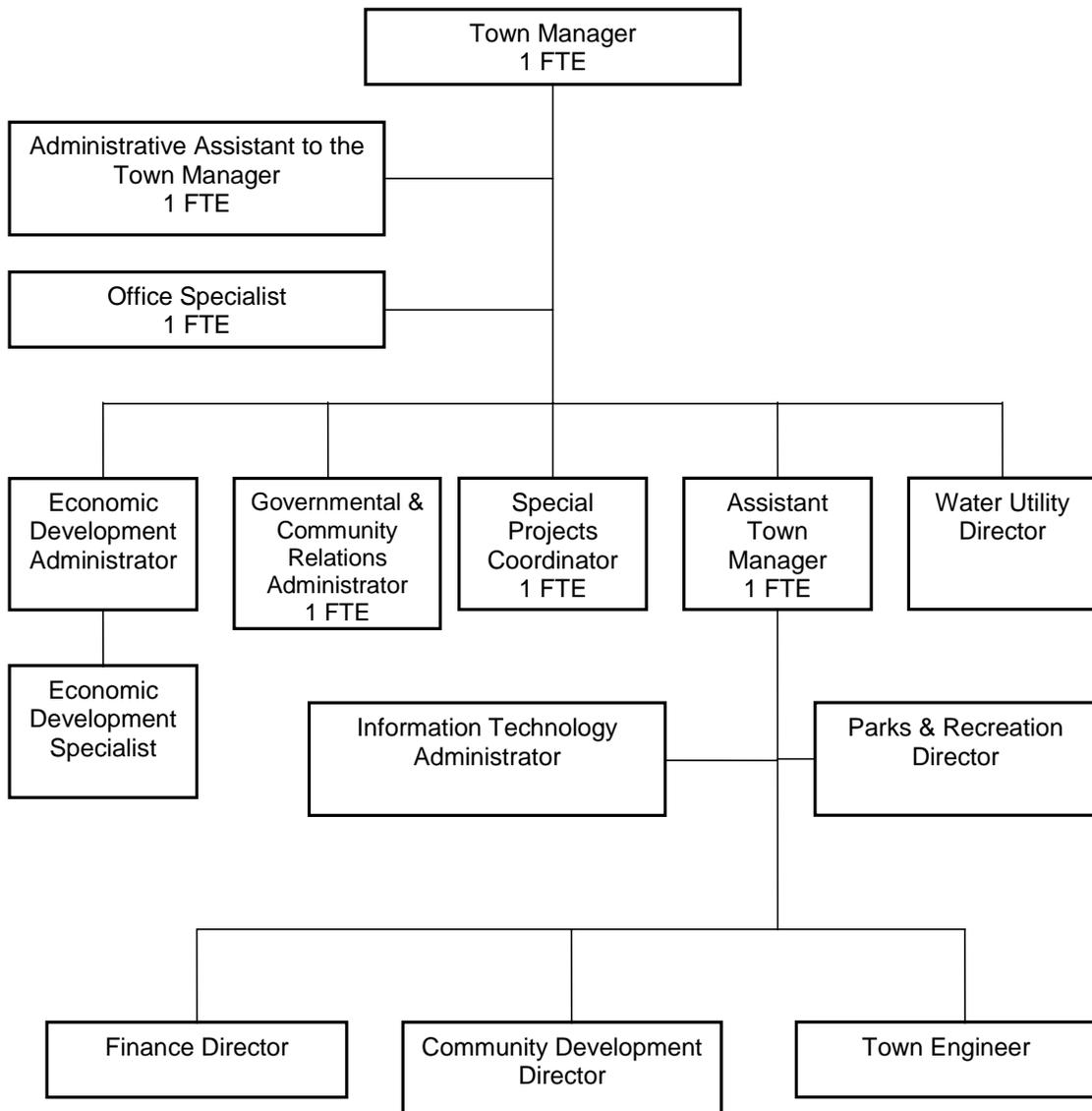
Departmental Programs/Divisions

Special Projects	Govt & Community Relations
<p>Planning, organizing, and managing various Town projects. These projects include special building projects, significant policy projects, the revision and negotiation of contracts, as well as the coordination of the Town's annexation efforts.</p>	<p>Coordinating activities related to community relations, public information, and inter-governmental relations. Also, tracking legislation and lobbying issues that significantly impact the municipality. Further, planning, developing, and producing publications and services designed to facilitate two-way communications with residents, informing them of services, activities, programs, as well as positions the Town has taken on issues.</p>

FY 2005-06 Highlights	FY 2006–07 Goals and Objectives
<ul style="list-style-type: none"> ❖ Hired Assistant Town Manager David Andrews ❖ Hired Finance Director Stacey Lemos ❖ Modified Town Council packet production ❖ Established regular meetings with Public Safety Providers ❖ Completed Oro Valley Strategic Plan ❖ Completed Naranja Town Site Funding Strategy Report ❖ Participated in negotiations for the following: <ul style="list-style-type: none"> ○ Steam Pump Ranch land acquisition ○ Honey Bee Village Bond Preservation Project ○ Municipal Operations Center land purchase 	<p>Goal: Economic Sustainability OBJECTIVES:</p> <ul style="list-style-type: none"> ❖ Actively pursue annexation of existing commercial developments ❖ Ensure the Town’s impact fees are updated bi-annually ❖ Evaluate programs/services that may be eliminated ❖ Explore grants available from state, federal, and private sources <p>Goal: Annexation & Growth OBJECTIVES:</p> <ul style="list-style-type: none"> ❖ Actively annex those areas necessary to fulfill the goals of the General Plan. ❖ To contribute to and to strengthen economic vitality. <p>Goal: Municipal Facilities OBJECTIVES:</p> <ul style="list-style-type: none"> ❖ Educate community of the need for new municipal facilities ❖ Develop a facilities plan, including funding, to ensure proper facility infrastructure to meet demands for the next 20 years. ❖ Locate and acquire land for additional municipal facilities <p>Goal: Quality of Life OBJECTIVES:</p> <ul style="list-style-type: none"> ❖ Develop strategies for acquisition of land and development of facilities ❖ Develop strategies for staffing and maintaining facilities

Department Personnel

Authorized Positions	FY 2004-2005	FY 2005-2006	FY 2006-2007
Town Manager	1.0	1.0	1.0
Assistant Town Manager	0.0	1.0	1.0
Administrative Assistant	1.0	1.0	1.0
Governmental/Community Relations Administrator	1.0	1.0	1.0
Special Projects Coordinator	1.0	1.0	1.0
Office Specialist	1.0	1.0	1.0
Total Positions	5.0	6.0	6.0



TOWN MANAGER DEPARTMENT

Budget Summary

GENERAL FUND				
Expenditure Category	2005-06 Budget	2005-06 Estimate	2006-07 Budget	Budget-Budget Variance
Personnel	\$521,986	\$482,523	\$594,239	\$72,253
Contracts/Services	\$40,050	\$50,448	\$49,303	\$9,253
Supplies	\$1,600	\$2,220	\$1,600	-
Utilities	-	-	-	-
Capital Outlay	\$7,375	\$7,375	\$2,000	(\$5,375)
Contingency	\$15,000	\$11,000	\$15,000	-
Total	\$586,011	\$553,566	\$662,142	\$76,131

Budget Summary:

The FY 2006/07 adopted budget for the Town Manager Department has increased \$76,131 or 13.0% over the FY 2005/06 budget. Personnel costs account for \$72,253 of the increase, or 13.8%, due to the implementation of salary market adjustments and a 3% cost of living adjustment (COLA) designed to make our pay scale more competitive with comparable Arizona communities. Also, Arizona State Retirement System (ASRS) town-matching contributions increased 23% in FY 2006/07. These increases are reflected in the Town Manager Department's Personnel budget totals. In the Contracts/Services category, the Public Information Services line item is \$6,000 over the previous year budget due to the publication of the Oro Valley Vista Newsletter, which debuted during FY 2005/06, as it moves to a larger size with color. No other major variances are noted in the remaining categories.

Department Line Item Detail

Expenditure Category	2005-2006 Budget	2005-2006 Estimate	2006-2007 Budget	Variance +/-
Personnel				
Salaries & Wages	\$ 432,098	\$ 394,788	\$ 472,488	\$ 40,390
Group Insurance	34,166	30,086	41,585	7,419
Social Security/Medicare	27,745	27,214	35,602	7,857
ASRS	26,838	29,214	42,996	16,158
Worker's Compensation	1,139	923	1,370	231
Other Employee Benefits	-	298	198	198
	\$ 521,986	\$ 482,523	\$ 594,239	\$ 72,253
Contracts/Services				
Vehicle Repair & Maintenance	\$ 1,000	\$ 400	1,000	\$ -
Equipment Repair & Maintenance	250	64	250	-
Telecommunications	1,600	1,708	1,800	200
Printing & Binding	400	2,976	3,000	2,600
Travel & Training	7,500	9,000	9,500	2,000
Memberships & Subscriptions	2,000	2,000	3,173	1,173
Non-Capitalized Equipment	3,300	3,300	580	(2,720)
Public Information Services	24,000	31,000	30,000	6,000
	\$ 40,050	\$ 50,448	\$ 49,303	\$ 9,253
Supplies				
Postage	\$ 400	\$ 150	\$ 400	\$ -
Office Supplies	1,000	1,618	1,000	-
Miscellaneous Other Operating	200	452	200	-
	\$ 1,600	\$ 2,220	\$ 1,600	\$ -
Capital Outlay				
Minor Assets	\$ 7,375	\$ 7,375	\$ 2,000	\$ (5,375)
	\$ 7,375	\$ 7,375	\$ 2,000	\$ (5,375)
Contingency	\$ 15,000	\$ 11,000	\$ 15,000	\$ -
Total	\$ 586,011	\$ 553,566	\$ 662,142	\$ 76,131



Human Resources

Mission

Human Resources is committed to providing quality services and support in employment, training, employee relations, benefits, compensation, employee records and safety which are delivered with a sense of friendliness, warmth and pride that meets or exceeds our customers' expectations and enables our employees to better serve our external customers.

Department Description

The Human Resources Department provides personnel-related services to citizens and town employees. These include services in the areas of employee relations, recruitment and selection, classification and compensation, benefits administration, worker's compensation and OSHA oversight, training and development, Human Resources Information Systems, organizational development, and employee records and retention.

Departmental Programs/Divisions

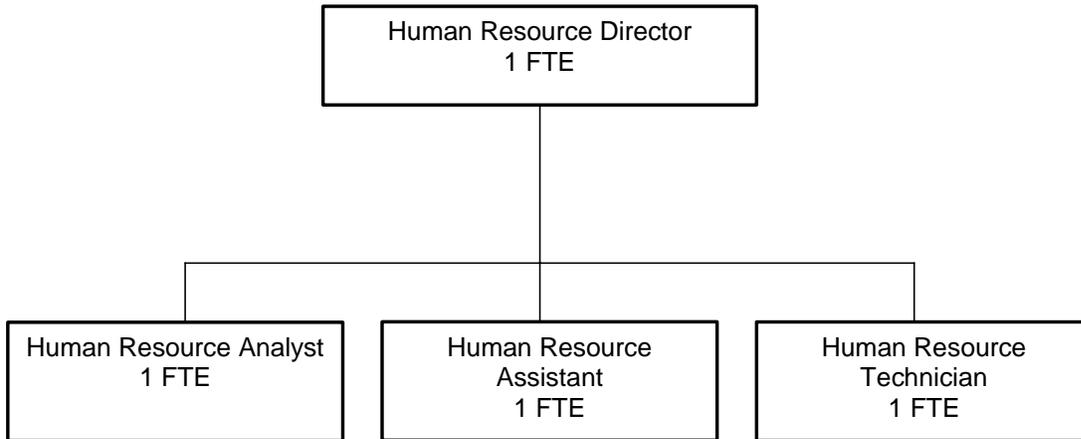
<p>Recruitment</p> <ul style="list-style-type: none"> • Advertising/internal posting • Assist in applicant selection • Schedule interviews – panel and applicants • Participate in interview process • Verify references • Make employment offers • Notify applicants at end of recruitment • Create & store recruitment files and records • Coordinate Police Dept. promotional processes 	<p>Compensation Management</p> <ul style="list-style-type: none"> • HRIS – information management and reporting • Design, review and update of compensation, classification and step plans • Administer and monitor performance appraisal process • Create and update job classifications • Provide information to internal and external customers
<p>Training & Development</p> <ul style="list-style-type: none"> • Provide ongoing training and development opportunities for all levels of staff • Comply with Federal, State and Local requirements regarding training and training updates • Succession planning • Orientation programs 	<p>Benefits and Program Administration</p> <ul style="list-style-type: none"> • Benefits negotiation and administration • Workers' Compensation Program administration • Tuition Reimbursement Program administration • COBRA administration • Leave administration including FMLA, personal leaves, sick time donation, sick time conversions • Town wide drug testing as required

Departmental Programs/Divisions, continued

Communications & Employee Relations	FY 2006–07 Goals and Objectives
<ul style="list-style-type: none"> • Employee Relations issues • Disciplinary processes • Grievance Review Board • Employee Assistance Program • Annual Police negotiations • Policy Administration • Website, sub-web and intranet updates and maintenance • Recognition programs • Employee Events 	<p>Goal: Economic Sustainability OBJECTIVES:</p> <ul style="list-style-type: none"> ❖ The Human Resources Department will support the economic sustainability of the Town by actively recruiting qualified individuals. ❖ Through ongoing compensation management and succession planning, be able to retain qualified staff ❖ Provide accurate and timely information and services to internal and external customers.
<p>FY 2005-06 Highlights</p>	<p>Goal: Quality of Life OBJECTIVES:</p> <ul style="list-style-type: none"> ❖ Assist with quality of life issues for our employees by offering comprehensive benefits at competitive rates. ❖ Strive to increase employee morale through ongoing recognition, training and orientation programs
<ul style="list-style-type: none"> ❖ Served a larger Town employee population with no increase in staffing levels, and also with a reduced staff since January '06. ❖ Negotiated benefit renewal rates with no increase in premiums. ❖ Hired new Library positions to support Opening of new 10,000 square feet ❖ Hired 47 employees, terminated 56 (voluntary and involuntary), promoted 26 through Town's internal process ❖ Processed 27 Workers Compensation claims, 16 Tuition reimbursement applications & 13 COBRA participants ❖ Offered training sessions to Town Employees presented by both University of Phoenix and Jorgensen-Brooks Group. ❖ Planned several employee events including the annual Holiday Party, employee information and benefit fairs, service award reception and other smaller events. 	

Department Personnel

Authorized Positions	FY 2004-2005	FY 2005-2006	FY 2006-2007
Human Resource Director	1.0	1.0	1.0
Human Resource Clerk	1.0	1.0	1.0
Human Resource Analyst	1.0	1.0	1.0
Human Resource Technician	0.0	0.0	1.0
Total Positions	3.0	3.0	4.0



HUMAN RESOURCES DEPARTMENT

Budget Summary

GENERAL FUND				
Expenditure Category	2005-06 Budget	2005-06 Estimate	2006-07 Budget	Budget-Budget Variance
Personnel	\$197,764	\$196,323	\$268,115	\$70,351
Contracts/Services	\$65,600	\$96,714	\$54,795	(\$10,805)
Supplies	\$2,000	\$2,000	\$2,040	40
Utilities	-	-	-	-
Capital Outlay	\$2,000	\$2,000	\$4,000	\$2,000
Total	\$267,364	\$297,037	\$328,950	\$61,586

Budget Summary:

The FY 2006/07 adopted budget for the Human Resources Department has increased \$61,586 or 23.0% over the FY 2005/06 budget. Personnel costs account for the majority of this increase (35.6%) due to the implementation of salary market adjustments and a 3% cost of living adjustment (COLA) designed to make our pay scale more competitive with comparable Arizona communities. Also, Arizona State Retirement System (ASRS) town-matching contributions increased 23% in FY 2006/07. Personnel costs also include the addition of a Human Resource Technician to handle the significant increase in daily workload due to the increase in the number of Town employees. The only major variance noted in the Contracts/Services category is a \$12,000 decrease in the Recruitment-Advertising line item as more opportunities to advertise positions on the internet will be pursued.

Human Resources

Department Line Item Detail

Expenditure Category	2005-2006 Budget	2005-2006 Estimate	2006-2007 Budget	Variance +/-
Personnel				
Salaries & Wages	\$ 162,725	\$ 158,759	\$ 207,460	\$ 44,735
Group Insurance	9,911	13,514	25,610	15,699
Social Security/Medicare	12,449	11,930	15,465	3,016
ASRS	12,042	11,744	18,879	6,837
Worker's Compensation	637	177	602	(35)
Other Employee Benefits	-	198	99	99
	\$ 197,764	\$ 196,323	\$ 268,115	\$ 70,351
Contracts/Services				
Contract Personnel Services	\$ -	\$ 2,500	\$ -	\$ -
Telecommunications	300	300	300	-
Printing & Binding	300	-	300	-
Travel & Training	3,215	3,215	3,500	285
Memberships & Subscriptions	1,995	1,995	1,995	-
Non-Capitalized Equipment	500	500	1,000	500
Recruitment - Advertising	32,000	60,500	20,000	(12,000)
Employee Service Awards	6,790	7,100	6,200	(590)
Employee Holiday Party	5,000	5,604	6,000	1,000
Special Functions (Retirements)	500	-	500	-
Tuition Reimbursements	15,000	15,000	15,000	-
	\$ 65,600	\$ 96,714	\$ 54,795	\$ (10,805)
Supplies				
Postage	\$ 600	\$ 600	\$ 840	\$ 240
Recruitment - Postage	200	-	-	(200)
Office Supplies	1,200	1,400	1,200	-
	\$ 2,000	\$ 2,000	\$ 2,040	\$ 40
Capital Outlay				
Minor Assets	\$ 2,000	\$ 2,000	\$ 4,000	\$ 2,000
	\$ 2,000	\$ 2,000	\$ 4,000	\$ 2,000
Total	\$ 267,364	\$ 297,037	\$ 328,950	\$ 61,586



Economic Development

Mission

To increase the quality of life for Oro Valley citizens and the business community by developing a positive business climate consistent with the community's values to ensure the long-term financial and economic sustainability of the Town of Oro Valley.

Division Description

The Economic Development Division provides a variety of important services to the Town Council, Staff, Oro Valley residents, and local businesses, including but not limited to, the recruitment of new businesses, and ombudsman to existing businesses and those going through Oro Valley's building plan review process. Additionally, the Economic Development Division has been a project team leader for development projects, liaison with regional organizations to provide continuity with the community's economic goals, and prepared economic analyses and projections. The Economic Development Division adheres to the 1997 Community Economic Development Strategy (CEDS), which indicated that the residents of Oro Valley are interested in expansion, diversification, and development of local business. According to the Oro Valley General Plan, Oro Valley's economic future is interwoven with its distinctive community character based on a residential/resort image and its proximity to the Pusch Ridge Wilderness, Coronado National Forest, and Catalina State Park. Diversification in the local revenue base, encouraged through additions to employment and shopping opportunities, is desirable. However, any new development must be consistent with the community vision for the future and values.

Departmental Programs/Divisions

Attraction & Recruitment	Ombudsman
<p>Attract and recruit retail businesses, resort facilities, high-tech and bioscience industries, and needed service providers. Promote the Town as a tourism destination consistent with the Town's General Plan. Further, create employment opportunities in the community, and provide information on all facets of available community resources.</p>	<p>Provide facilitation and resolution for local business owners and operators in order to promote fairness and accountability within Oro Valley. This program is developed to protect the interests of all parties to any concerns with respect to the Town's development review process.</p>
Marketing	Retention & Expansion
<p>The Town has engaged Epic Productions to expand the original economic development video into a tourism and relocation video. Also, the Town did a Commercial Building Analysis by providing GIS access through the Town's website to offer information about all local commercial buildings. This project has not been launched to date, but the database has been completed which includes information about the type of building, tenants, owner, possible vacancies, and other pertinent data.</p>	<p>Foster local businesses by providing access to the Town through open communication and maintaining long term relationships because existing businesses and industries are the backbone of Oro Valley's economy. Provide recognition and support to the local business community through the development of meaningful business retention and expansion programs.</p>

Economic Development

FY 2005-06 Highlights

- ❖ Grand Opening of Sprouts Grocery (Oracle Crossings)
- ❖ Current projects under construction
 - Steam Pump Village
 - San Jose Plaza
 - Splendido
 - Entrada de Oro Shopping Center
 - Oracle Crossings
 - Beztak Development
- ❖ Current projects in the development stages
 - Oro Valley Marketplace
 - Oro Valley Town Centre
 - Chuy's Restaurant
 - Oro Valley Retail Center
 - Mercado del Rio
 - Vistoso Commerce Plaza
- ❖ Developed an Oro Valley promotional DVD
- ❖ Initiated the Economic Development Think Tank and prepared a report that has been reviewed by the Town Council

FY 2006–07 Goals and Objectives

Goal: Economic Sustainability

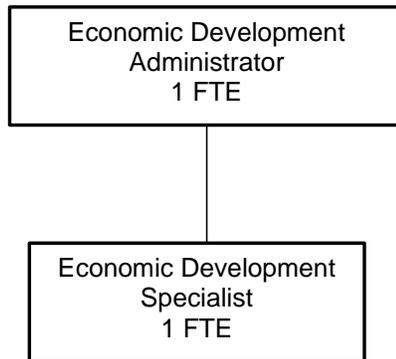
OBJECTIVES:

- ❖ Retain and expand local businesses
- ❖ Develop diverse sales tax base
- ❖ Identify additional sources of revenue
- ❖ Update user fees
- ❖ Monitor state-shared revenues
- ❖ Monitor federal-shared revenues
- ❖ Implement Economic Vitality Plan

Economic Development

Department Personnel

Authorized Positions	FY 2004-2005	FY 2005-2006	FY 2006-2007
Economic Development Administrator	1.0	1.0	1.0
Economic Development Specialist	1.0	1.0	1.0
Total Positions	2.0	2.0	2.0



ECONOMIC DEVELOPMENT

Budget Summary

GENERAL FUND				
Expenditure Category	2005-06 Budget	2005-06 Estimate	2006-07 Budget	Budget-Budget Variance
Personnel	\$164,739	\$81,317	\$154,599	(\$10,140)
Contracts/Services	\$521,717	\$528,093	\$186,881	(\$334,836)
Supplies	\$3,500	\$1,668	\$1,700	(\$1,800)
Capital Outlay	-	-	-	-
Total	\$689,956	\$611,078	\$343,180	(\$346,776)

Budget Summary:

The FY 2006/07 adopted General Fund Budget for the Economic Development Division has decreased by \$346,775 or 50.3% under the FY 2005/06 budget. This is due to the reallocation of a portion of economic development-related expenditures to the newly created Bed Tax Fund. The Bed Tax Fund was created to administer the provisions of Oro Valley Resolution No. (R) 05-35, approved on August 24, 2005, which allocates specific portions of the Town's 6% bed tax revenues (effective January 1, 2006) for the promotion and facilitation of Oro Valley's economic development efforts. The Economic Development division expenditures remaining in the General Fund consist of two (2) personnel (Economic Development Administrator and Economic Development Specialist) and their related operating supplies, as well as estimated sales tax sharing (rebate) amounts to fulfill the economic development agreements approved for the Oracle Crossings and Steam Pump Village commercial centers.

Department Line Item Detail

General Fund Expenditure Category	2005-2006 Budget	2005-2006 Estimate	2006-2007 Budget	Variance +/-
Personnel				
Salaries & Wages	\$ 133,885	\$ 65,229	\$ 121,691	\$ (12,194)
Group Insurance	10,284	6,044	12,245	1,961
Social Security/Medicare	10,242	4,957	9,169	(1,073)
ASRS	9,907	4,829	11,074	1,167
Worker's Compensation	421	158	353	(68)
Other Employee Benefits	-	100	66	66
	\$ 164,739	\$ 81,317	\$ 154,599	\$ (10,140)
Contracts/Services				
Outside Professional Services	\$ 10,000	\$ 10,000	\$ -	\$ (10,000)
Tourism & Economic Development	500,367	500,367	178,781	(321,586)
Vehicle Repair & Maintenance	1,500	118	500	(1,000)
Telecommunications	600	456	600	-
Printing & Binding	-	7,902	0	-
Travel & Training	5,250	5,250	4,000	(1,250)
Memberships & Subscriptions	2,500	2,500	2,000	(500)
Non-Capitalized Equipment	1,500	1,500	1,000	(500)
	\$ 521,717	\$ 528,093	\$ 186,881	\$ (334,836)
Supplies				
Postage	\$ 2,000	\$ 214	\$ 1,000	\$ (1,000)
Office Supplies	500	682	500	0
Miscellaneous Other Operating	1,000	772	200	(800)
	\$ 3,500	\$ 1,668	\$ 1,700	\$ (1,800)
Total	\$ 689,956	\$ 611,078	\$ 343,180	\$ (346,776)



Bed Tax Fund – Economic Development

Budget Summary

Expenditure Category	2005-06 Budget	2005-06 Estimate	2006-07 Budget	Budget-Budget Variance
Contracts/Services	-	-	\$741,402	\$741,402
Total	-	-	\$741,402	\$741,402

Budget Summary:

The Bed Tax Fund was created to administer the provisions of Oro Valley Resolution No. (R) 05-35, approved on August 24, 2005, which allocates specific portions of the Town's 6% bed tax revenues (effective January 1, 2006) for the promotion and facilitation of Oro Valley's economic development efforts. The balance of the bed tax revenues are dedicated to Parks and Recreation Facilities/Services and the Naranja Town Site project. Under the category of Tourism & Economic Development, funding is recommended for a 2% bed tax rebate commitment (\$299,318), a contribution to the Metropolitan Tucson Convention and Visitors Bureau (MTCVB) at 1% of the 6% tax rate (\$216,042), economic development marketing at 1% of the 6% tax rate (\$216,042) and Other Professional Services (\$10,000).

Department Line Item Detail

Bed Tax Fund Expenditure Category	2005-2006 Budget	2005-2006 Estimate	2006-2007 Budget	Variance +/-
Contracts/Services				
Outside Professional Services	-	-	10,000	10,000
Tourism & Economic Development	-	-	731,402	731,402
	\$ -	\$ -	\$ 741,402	\$ 741,402
Total	\$ -	\$ -	\$ 741,402	\$ 741,402



Finance Department

Mission

The Finance Department is dedicated to protecting the financial integrity of the Town of Oro Valley by providing timely, accurate and relevant financial data to support informed decision-making for both internal and external customers of the Town. The Finance Department encourages and promotes learning and growth in the individual employee, the Finance Team and the organization as a whole.

Department Description

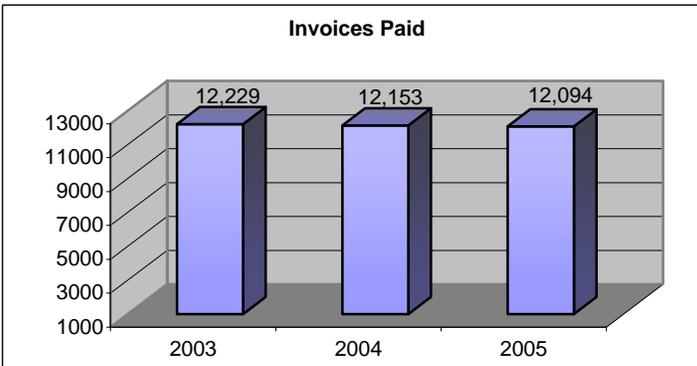
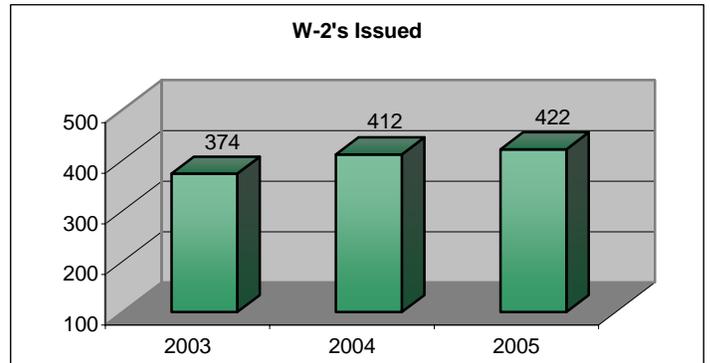
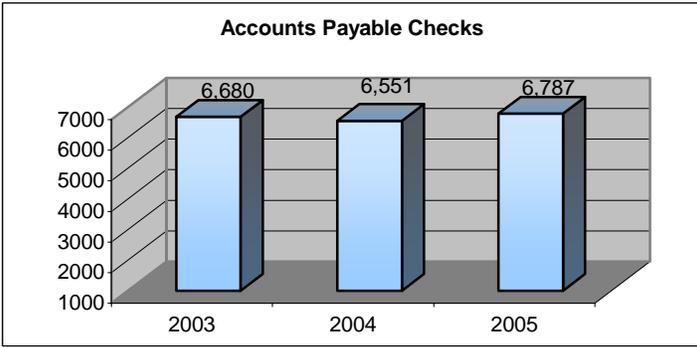
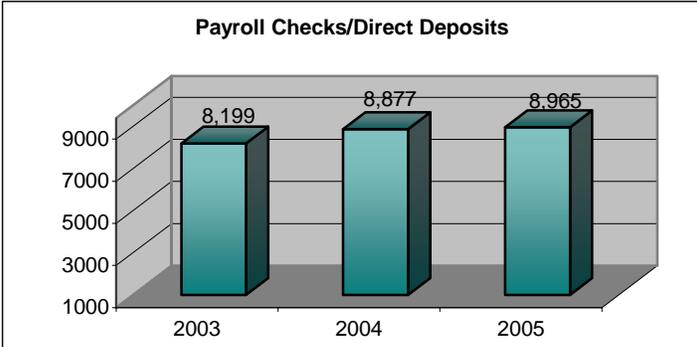
The Finance Department is responsible for Town financial activities, including accounting, payroll and accounts payable processing, budget development, coordination and analysis, financial statement preparation, audit coordination, debt management, managerial reporting, sales tax compliance, support for the Town's Finance and Bond Committee, and participation in a variety of other administrative and special projects. The Department also assists in the development of the Town's Capital Improvement Program, coordinates the Town's risk management program and acts as the purchasing oversight agent for the Town.

Departmental Programs/Divisions

Administration	Accounting
<p>The Administration section of the Finance Department provides leadership and resources to support all divisions within the Finance Department and the Town's Finance and Bond Committee, oversees the debt management activities of the Town, and administers the Town's investment program. This section also participates in a variety of other administrative and special projects requested by Town management and the Mayor and Council.</p>	<p>The Accounting section of the Finance Department maintains efficient accounting systems and controls and performs the following activities: payroll and accounts payable processing, accounts receivable, annual audit coordination and financial statement preparation.</p>
Budgeting	Risk Management
<p>The Budgeting section of the Finance Department is responsible for preparation and monitoring of the budget Town's annual budget. Duties of this section include: revenue and expenditure analysis, forecasting and modeling, capital improvement plan compilation, performing cost/benefit analyses, and preparing special financial studies and reports.</p>	<p>The Risk Management section of the Finance Department is responsible for liability claims resolution, worker's compensation claims resolution, and participation in the Employee Safety Program. This sections works closely with the Arizona Municipal Risk Retention Pool and the Arizona Municipal Worker's Compensation Pool for claims investigation and resolution purposes.</p>

FY 2005-06 Highlights	FY 2006–07 Goals and Objectives
<ul style="list-style-type: none"> ❖ Received Government Finance Officers Association (GFOA) Certificate of Achievement For Financial Reporting Excellence for FY 04/05 ❖ Received an unqualified audit opinion for FY 04/05 financial statements ❖ Maintained bond ratings of 'A' (Standard & Poor's and 'AAA' (Fitch Ratings) on Town's outstanding debt obligations ❖ Maintained continued compliance with the Town's adopted budget policy and investment policy ❖ Analyzed current procurement processes with the assistance of the National Institute of Government Purchasing (NIGP) ❖ Modified budget format to focus on departmental programs/divisions and report on operational goals/objectives, performance metrics and current year highlights ❖ Prepared a balanced budget document that incorporated the Town's newly adopted Strategic Plan elements ❖ Initiated a sales tax auditing consultant contract to enhance sales tax revenue collection efforts and compliance with the Town's sales tax code ❖ Awarded a consultant contract for the preparation of an Economic Vitality Model to assist in forecasting long and short-term fiscal impacts of various growth and economic scenarios ❖ Further pursued cooperative purchasing arrangements with City of Tucson and State of Arizona to achieve lower cost purchases in a timely manner 	<p>Goal: Economic Sustainability OBJECTIVES (continued):</p> <ul style="list-style-type: none"> ❖ Continue to receive GFOA Certificate of Achievement for Financial Reporting Excellence ❖ Continue to receive an unqualified audit opinion on Town financial statements ❖ Continue to maintain bond ratings on Town's outstanding debt obligations <p>Goal: Annexation & Growth OBJECTIVES:</p> <ul style="list-style-type: none"> ❖ Work together with the Town Manager Department to review the Town's current annexation policies and procedures and make necessary updates <p>Goal: Municipal Water Supply OBJECTIVES:</p> <ul style="list-style-type: none"> ❖ Work together with the Water Utility Department to ensure water rates and fees are adequate to support the operations of the Oro Valley Water Utility (OVWU) <p>Goal: Quality of Life OBJECTIVES:</p> <ul style="list-style-type: none"> ❖ Provide assistance in updating the Naranja Town Site financing plan <p>Goal: Infrastructure OBJECTIVES:</p> <ul style="list-style-type: none"> ❖ Provide assistance in updating the Naranja Town Site financing plan ❖ Implement Enterprise Resource Planning (ERP) System to enhance e-government and financial reporting capabilities of Town
<p>FY 2006–07 Goals and Objectives</p> <p>Goal: Economic Sustainability OBJECTIVES:</p> <ul style="list-style-type: none"> ❖ Continued renewal of sales tax auditing consultant contract to enhance revenue collection efforts and compliance with Town Tax Code ❖ Utilize Economic Vitality Model to perform cost analyses and short-term and long-term forecasting ❖ Provide timely reporting of financial information to management and Council 	

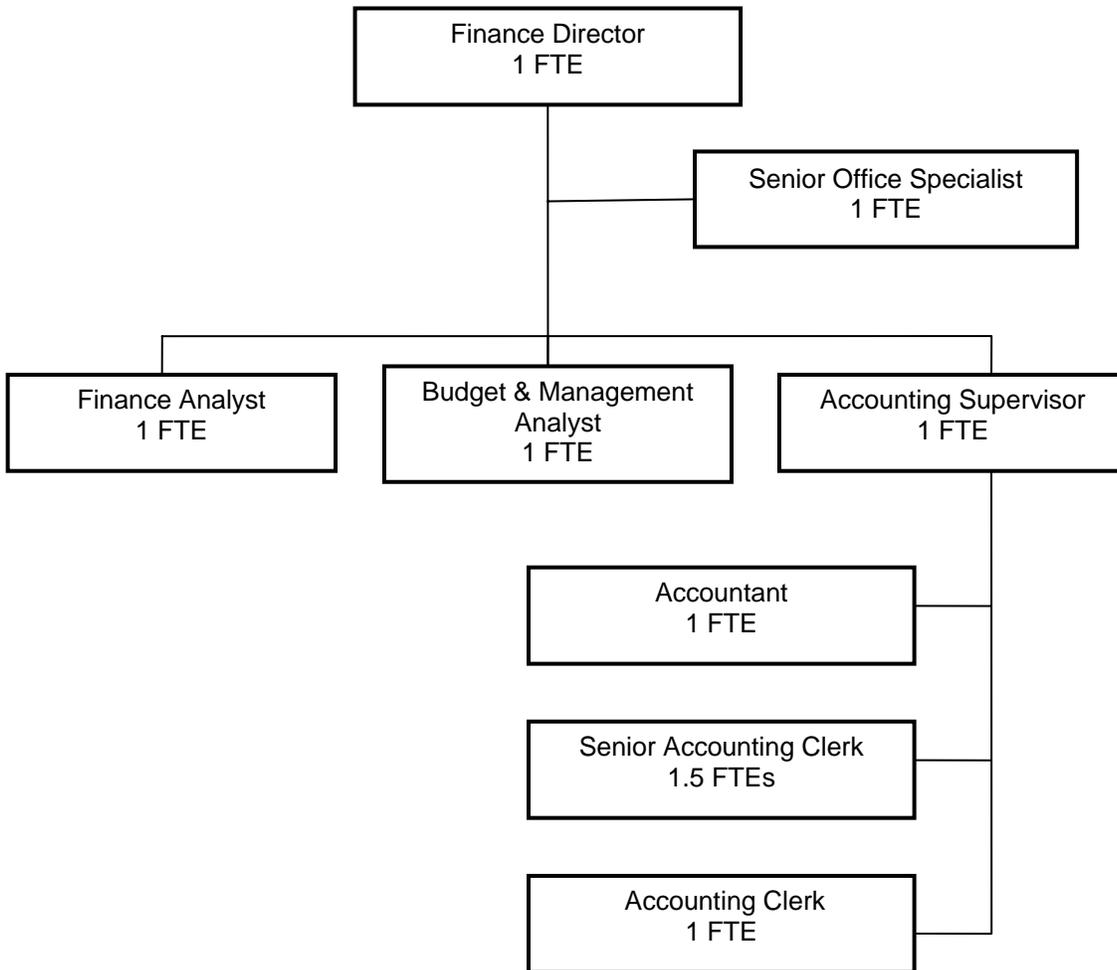
CY 2005 Performance Metrics



Department Personnel

Authorized Positions	FY 2004-2005	FY 2005-2006	FY 2006-2007
Finance Director	1.0	1.0	1.0
Accounting Supervisor	1.0	1.0	1.0
Accountant	1.0	1.0	1.0
Senior Accounting Clerk	1.5	1.5	1.5
Accounting Clerk	1.0	1.0	1.0
Senior Office Specialist	1.0	1.0	1.0
Management & Budget Analyst	1.0	1.0	1.0
Financial Analyst *	0.0	0.0	1.0
Total Positions	7.5	7.5	8.5

* Contingent upon approval of utility sales tax or other recurring revenue source



FINANCE DEPARTMENT

Budget Summary

GENERAL FUND				
Expenditure Category	2005-06 Budget	2005-06 Estimate	2006-07 Budget	Budget-Budget Variance
Personnel	\$433,105	\$403,879	\$560,713	\$127,608
Contracts/Services	\$159,950	\$95,718	\$127,650	(\$32,300)
Supplies	\$17,200	\$12,400	\$12,850	(\$4,350)
Utilities	-	-	-	-
Capital Outlay	\$350,000	\$5,700	\$357,600	\$7,600
Total	\$960,255	\$517,697	\$1,058,813	\$98,558

Budget Summary:

The FY 2006/07 adopted budget for the Finance Department has increased \$98,558 or 10.3% compared to the FY 2005/06 budget. Personnel costs increased by 29.5% (\$128K) due to the implementation of salary market adjustments and a 3% cost of living adjustment (COLA) designed to make our pay scale more competitive with comparable Arizona communities. Also, Arizona State Retirement System (ASRS) town-matching contributions increased 23% in FY 2006/07. Personnel costs also include the addition of a Financial Analyst (\$67.6K) to handle a variety of new tasks and workload that the Finance Department has not experienced in the past. This new position is contingent on the passing of a Utility Sales Tax and will not be funded if the tax is not approved. Contracts/Services category decreased by 20.2% (\$32K) primarily due to the partial completion of the Economic Vitality Plan (the project is 20% complete) and costs related to the Home Rule presentations completed in FY 2005/06. Capital Outlay costs consist of a ERP software system for \$350,000 (previously budgeted for FY 2005/06) and equipment/furniture for the new Financial Analyst position.

Department Line Item Detail

Expenditure Category	2005-2006 Budget	2005-2006 Estimate	2006-2007 Budget	Variance +/-
Personnel				
Salaries & Wages	\$ 343,562	\$ 318,028	\$ 445,225	\$ 101,663
Group Insurance	34,083	37,117	39,276	5,193
Social Security/Medicare	27,647	24,149	34,124	6,477
ASRS	26,678	23,510	40,515	13,837
Worker's Compensation	1,135	679	1,291	156
Other Employee Benefits	-	396	281	281
	\$ 433,105	\$ 403,879	\$ 560,713	\$ 127,608
Contracts/Services				
Contract Personnel Services	\$ -	\$ 3,500	\$ -	\$ -
Outside Professional Services	136,500	66,000	112,000	(24,500)
Equipment Repair & Maintenance	1,100	1,100	1,200	100
Printing & Binding	10,000	9,638	4,400	(5,600)
Travel & Training	5,850	5,850	6,700	850
Memberships & Subscriptions	2,400	1,605	2,050	(350)
Non-Capitalized Equipment	-	4,225	1,300	1,300
Software Maintenance & Licensing	4,100	3,800	-	(4,100)
	\$ 159,950	\$ 95,718	\$ 127,650	\$ (32,300)
Supplies				
Postage	\$ 7,500	\$ 4,200	\$ 2,850	\$ (4,650)
Office Supplies	9,700	8,000	10,000	300
Miscellaneous Other Operating	-	200	-	-
	\$ 17,200	\$ 12,400	\$ 12,850	\$ (4,350)
Capital Outlay				
Minor Assets	\$ -	\$ 5,700	\$ 7,600	\$ 7,600
FY 05-06 Carryforward Projects	350,000	0	350,000	0
	\$ 350,000	\$ 5,700	\$ 357,600	\$ 7,600
Total	\$ 960,255	\$ 517,697	\$ 1,058,813	\$ 98,558



Information Technology

Mission

The Information Technology Division is dedicated to providing the vision and leadership that will enable the Town of Oro Valley to improve public service by delivery of effective information technology products.

Division Description

The first priority is to provide the basic information technology services required by Town departments and offices. These services include, but are not limited to:

Local and Wide Area Network, Electronic Mail, Internet, Intranet, Web Site, Geographical Information Systems (GIS), Telecommunications, PC's, Peripherals, Consultation, and Training.

Departmental Programs/Divisions

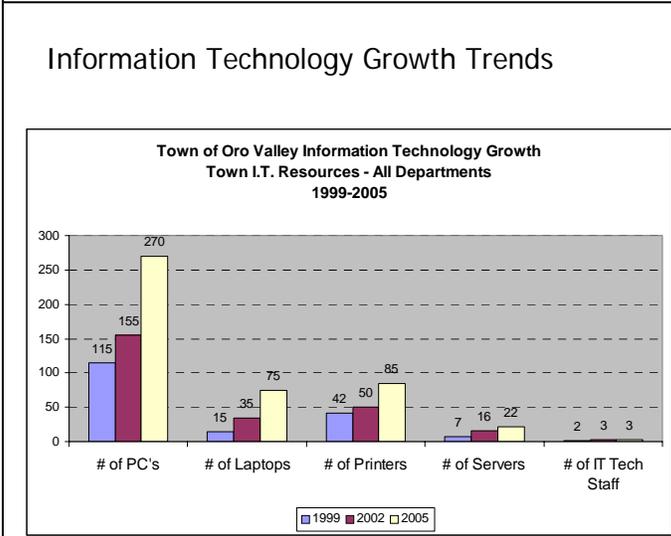
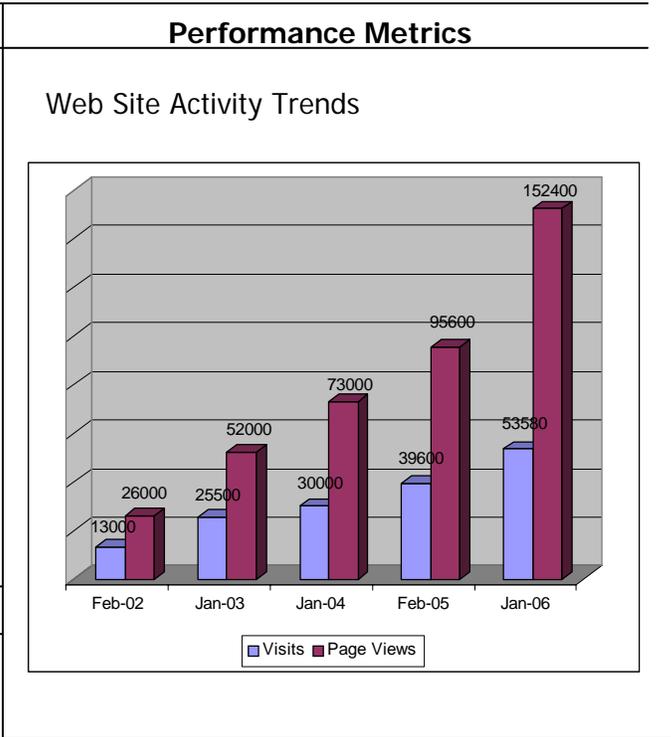
Geographical Information Systems (GIS)	Web Services
Responsible for providing complete, accurate, and current GIS maps, analysis, proposals, and presentations to support the operations used by each department.	Responsible for the day-to-day development and maintenance of the functional elements of the Town's Web Site and Intranet site(s), Electronic Government (E-Gov), and future E-commerce applications.
Network & Client Services	Telecommunications
Provides management and security of the Town's computer networks, desktop technology acquisition, support, training, and database management.	Management of all voice and data systems, including the Town's PBX (Private Branch Exchange) phone system, voice mail, long distance, Internet access, and point-to-point communications.

FY 2005-06 Highlights
❖ Strategic Plan Implementation
❖ Web Site Re-Design
❖ Permits on the Web
❖ Technology Implementation – Library Expansion
❖ Technology Implementation – Reclaimed Water
❖ Technology Implementation - Minutes, Agendas, & Council Packets on Web Site

FY 2006–07 Goals and Objectives

Goal: Infrastructure
OBJECTIVES:

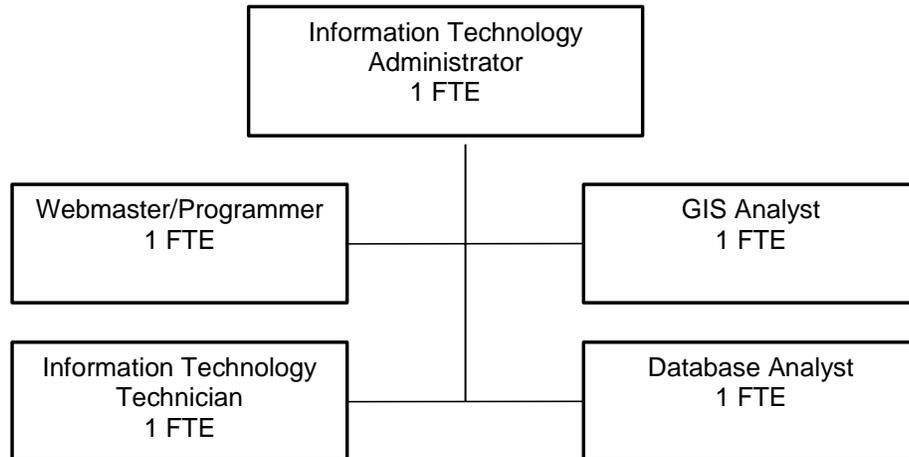
- ❖ Maintain viable high-speed network
- ❖ Minimize server down-time
- ❖ Continue Gigabit Migration
- ❖ Relocate telecommunications equipment to Data Center
- ❖ Complete re-design of Town web-site
- ❖ Implement Content Management System
- ❖ Begin Intranet re-design 3Q 2007
- ❖ Plan for successful implementation of Enterprise Resource Planning (ERP) System by 12/2006
- ❖ Integrate ERP interface into intranet



Information Technology

Department Personnel

Authorized Positions	FY 2004-2005	FY 2005-2006	FY 2006-2007
Information Technology Administrator	1.0	1.0	1.0
Information Technology Technician	1.0	1.0	1.0
Web Master/Programmer	1.0	1.0	1.0
GIS Analyst	1.0	1.0	1.0
Database Analyst	0.0	0.0	1.0
Total Positions	4.0	4.0	5.0



INFORMATION TECHNOLOGY

Budget Summary

GENERAL FUND				
Expenditure Category	2005-06 Budget	2005-06 Estimate	2006-07 Budget	Budget-Budget Variance
Personnel	\$275,233	\$262,498	\$359,895	\$84,662
Contracts/Services	\$182,050	\$176,180	\$220,230	\$38,180
Supplies	\$3,900	\$6,150	\$6,400	\$2,500
Utilities	-	-	-	-
Capital Outlay	\$141,200	\$139,500	\$109,700	(\$31,500)
Total	\$602,383	\$584,328	\$696,225	\$93,842

Budget Summary:

The FY 2006/07 adopted budget for the Information Technology (IT) Division has increased by \$93,842 or 15.6% over the FY 2005/06 budget. Personnel costs account for the majority of this increase at \$84,662, or 30.8%, due to the transfer of the vacant Building Safety Permits Manager position from the Building Safety Division to the IT Division. This position has been reclassified to a Database Analyst position and will assist in maintaining the Town's various system databases. Personnel costs also increased due to the implementation of salary market adjustments and a 3% cost of living adjustment (COLA) designed to make our pay scale more competitive with comparable Arizona communities. Also, Arizona State Retirement System (ASRS) town-matching contributions increased 23% in FY 2006/07. The only major variance noted in the Contracts/Services category is an increase in Software Maintenance & Licensing to capture the costs to maintain the Permits Plus software that were transferred from the Building Safety division. The Capital Outlay budget includes funding to replace 95 aging computers in the town-wide computer replacement program.

Information Technology

Department Line Item Detail

Expenditure Category	2005-2006 Budget	2005-2006 Estimate	2006-2007 Budget	Variance +/-
Personnel				
Salaries & Wages	\$ 214,735	\$ 206,712	\$ 277,813	\$ 63,078
Overtime Pay	-	1,436	-	-
Group Insurance	27,507	22,262	35,045	7,538
Social Security/Medicare	16,427	15,711	20,786	4,359
ASRS	15,889	15,711	25,281	9,392
Worker's Compensation	675	468	806	131
Other Employee Benefits	-	198	165	165
	\$ 275,233	\$ 262,498	\$ 359,895	\$ 84,662
Contracts/Services				
Outside Professional Services	\$ 19,000	\$ 18,100	\$ 20,000	\$ 1,000
Equipment Repair & Maintenance	31,600	29,900	35,500	3,900
Telecommunications	77,500	75,080	76,900	(600)
Travel & Training	8,800	8,000	8,800	0
Memberships & Subscriptions	1,650	1,600	2,600	950
Non-Capitalized Equipment	5,300	5,300	1,000	(4,300)
Software Maintenance & Licensing	38,200	38,200	75,430	37,230
	\$ 182,050	\$ 176,180	\$ 220,230	\$ 38,180
Supplies				
Postage	\$ 200	\$ 200	\$ 200	\$ -
Office Supplies	3,700	5,950	6,200	2,500
	\$ 3,900	\$ 6,150	\$ 6,400	\$ 2,500
Capital Outlay				
Minor Assets	\$ 34,200	\$ 34,500	\$ 14,700	\$ (19,500)
Equipment	107,000	105,000	95,000	(12,000)
	\$ 141,200	\$ 139,500	\$ 109,700	\$ (31,500)
Total	\$ 602,383	\$ 584,328	\$ 696,225	\$ 93,842



Legal Department

Mission

The Legal Department is organized into two divisions, Civil and Prosecution, under supervision of the Town Attorney. The Legal Department provides two very different types of legal services to the Town: handling civil matters, including managing legal services by outside counsel, and prosecuting misdemeanor crimes and traffic violations within the Town.

The Civil Division consists of the Chief Civil Deputy Town Attorney, Civil Paralegal and Civil Legal Secretary. There are two people in the process of being hired, an Assistant Civil Attorney and a Civil Legal Assistant.

The Prosecution Division consists of the Town Prosecutor, an Assistant Town Prosecutor, a Prosecution Paralegal and a File Clerk/Victim's Rights notification clerk.

Department Description

Civil Division Mission:

The members of the Civil Division value a respectful approach to working with people; personal commitment and loyalty to our client; timely and effective legal work; and consideration of other points of view. We understand that legal issues are generally only one factor that Council and administration need to consider in handling their respective responsibilities to the Town. We value a "preventative law" approach to providing legal services whenever possible.

Prosecution Division Mission:

The members of the Prosecution Division promise to fairly resolve criminal or civil court matters while respecting the rights of all parties in as timely a manner as resources allow.

Departmental Programs/Divisions

Civil Division	Prosecution Division
<p>The Civil Division is analogous to the General Counsel's office of a corporation. The Town itself is the client, with the Council and Manager the primary "control group". They set the overall direction of legal services in accordance with goals and objectives set by the Council as the governing board and the Manager as Council's chief administrative officer.</p> <p>The Division drafts and/or reviews all Town Contracts, resolutions and ordinances, policies and procedures; advises officials and employees about regulatory compliance and risk management issues associated with the matter for which they are responsible; advises officials and employees and assists them in complying with administrative requirements such as open meeting, public records and conflict of interest laws. We handle code enforcement matters and a variety of negotiations arising out of contract and litigation matters.</p>	<p>The Prosecution Division prosecutes or otherwise handles misdemeanor crimes and traffic violations within the Town.</p> <p>The Prosecution Division also provides legal advice and training to the Oro Valley Police Department in handling criminal investigations of matters that will be prosecuted by the County or Arizona Attorney General.</p>

FY 2005-06 Highlights

Legal Department

- ❖ Handled all Town civil and prosecution work for many months despite staffing shortages.
- ❖ Established two divisions, Civil and Prosecution, through Council's approval of a (1) Chief Civil Deputy and (2) hiring of additional personnel to specialize in handling civil and prosecution work.

Civil Division:

- ❖ Established a more efficient civil filing and intake/project tracking system.
- ❖ Developed a more professional and consistent approach for handling Town resident inquiries/complaints.
- ❖ Assisted the Town Clerk with election matters.
- ❖ Continued to provide timely and effective legal advice and support to the Mayor and Council, and all Town Departments in a professional manner.
- ❖ Provided training to new and experienced Board and Commission members, and to the Citizens Planning Institute (CPI) class in: Planning, land use and eminent domain law; administrative law and procedure; and the open meeting, public records and conflict of interest laws.

Prosecution Division:

- ❖ Participated as an amicus in an appeal before the Arizona Supreme Court in a significant case involving jury trials in DUI cases.
- ❖ Prosecution Paralegal active in the reorganization of the employee representative group and its successor, ABOVE.
- ❖ Provided advice and assistance to the Town of Marana in setting up its new, in-house prosecution office.
- ❖ Provided assistance to the Mock Court, Teen Court and arson investigator programs.

FY 2005-06 Highlights (cont.)

- ❖ Town Prosecutor honored by re-appointment to the Arizona Prosecuting Attorneys Advisory Council by Governor Napolitano.
- ❖ Continued to handle a voluminous number of prosecution cases, and assist OVPD officers in carrying out their duties effectively through timely advice.

FY 2006-07 Goals and Objectives

Legal Department

- ❖ The Legal Department is very appreciative both of Council's decision to authorize a significant number of new positions in FY 2005-2006, and the support of Town Administration for adding legal personnel. Thanks to the additional personnel, in FY 2006-2007 the Legal Department will engage in additional training for the respective civil and prosecution client groups, in an effort to better fulfill our goals of practicing "preventative law" and enabling our clients to carry out their own responsibilities more effectively.

Civil Division

The Civil Division essentially functions as a support unit, enabling other Town officials and other employees to carry out their responsibilities and projects effectively and in a manner that is consistent with legal requirements. The Civil Division does not have discrete goals and objectives under the Town's strategic plan. Rather, our goal is to facilitate Town officials and other employees in accomplishing their goals and objectives. Each day the Civil Division objective is to assess what it takes to accomplish that goal, prioritize/reprioritize what must be done with the resources at hand and on a timely basis.

FY 2006–07 Goals and Objectives (cont.)

Civil Division (Continued)

Additionally, when matters are handled by outside counsel, the Civil Division objective shifts to coordination and oversight of such services so that the Town’s legal needs are met as efficiently and effectively as possible.

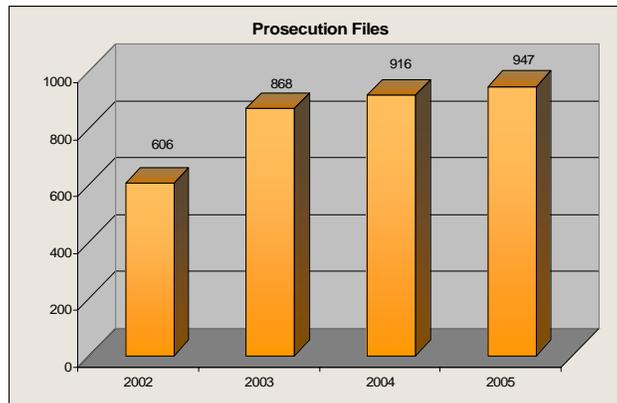
As far as organizational goals and objectives, in 2006-2007 the Civil Division will address:

- ❖ Determining whether the ERP system can handle the time-keeping, project intake and tracking needs of the division or whether off-the-shelf legal office software should be purchased.
- ❖ Survey other public law offices in the state, determine what can be measured to develop meaningful performance metrics and an efficient system for doing so, and meet with the Council to discuss implementation of the same.

Prosecution Division

Similarly, the Prosecution Division generally does not have discrete goals and objectives under the Town’s Strategic Plan. It does, however, have a significant role in fulfilling the public safety enhancement objective under the “Quality of Life” goal of the Plan. In order to meet that responsibility, the daily objective of the division is to efficiently and effectively prosecute or otherwise handle misdemeanors and civil violations, and provide guidance to the members of the OVPD in carrying out their law enforcement responsibilities.

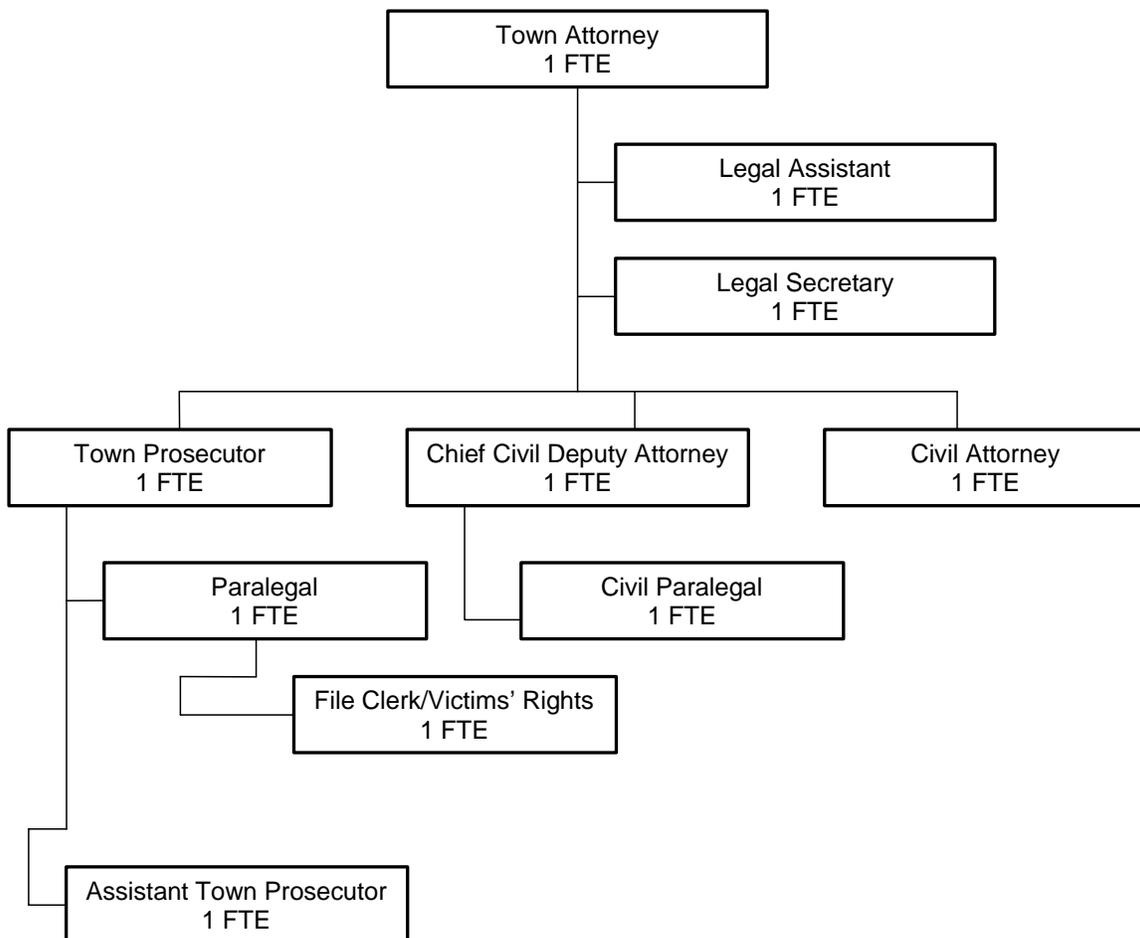
Performance Metrics



	FY 2005
New Files Opened	268
Files Closed	228
Intakes	507
Active Files	192
Ordinance Drafted	47
Resolutions Drafted	122
Executive Session Council Communications	39
Memoranda to Mayor and Council	66
Meetings Attended (Regular, Special & Study, Boards & Commissions)	87
Agenda Items Worked	664
Business Licenses Handled	297

Department Personnel

Authorized Positions	FY 2004-2005	FY 2005-2006	FY 2006-2007
Town Attorney	1.0	1.0	1.0
Town Prosecutor	1.0	1.0	1.0
Legal Assistant	1.0	1.0	1.0
Assistant Prosecutor	0.0	1.0	1.0
Paralegal	1.0	2.0	2.0
Chief Civil Deputy Attorney	0.0	0.0	1.0
Assistant Civil Attorney	1.0	2.0	1.0
Legal Secretary	1.0	1.0	1.0
Law Clerk-Civil	.25	.25	.25
File Clerk/Victims Rights Coordinator	0.0	1.0	1.0
Total Positions	6.25	10.25	10.25



LEGAL DEPARTMENT

Budget Summary

GENERAL FUND				
Expenditure Category	2005-06 Budget	2005-06 Estimate	2006-07 Budget	Budget-Budget Variance
Personnel	\$648,315	\$588,254	\$786,425	\$138,110
Contracts/Services	\$145,900	\$203,684	\$161,510	\$15,610
Supplies	\$7,000	\$6,522	\$12,500	\$5,500
Utilities	-	-	-	-
Capital Outlay	\$38,400	\$38,400	\$26,339	(\$12,061)
Total	\$839,615	\$836,860	\$986,774	\$147,159

Budget Summary:

The FY 2006/07 adopted budget for the Legal Department has increased by \$147,159 or 17.5% over the FY 2005/06 budget. Personnel costs increased 21.3% due to the implementation of salary market adjustments and a 3% cost of living adjustment (COLA) designed to make our pay scale more competitive with comparable Arizona communities. Also, Arizona State Retirement System (ASRS) town-matching contributions increased 23% in FY 2006/07 and vacant positions were filled at a higher starting salary than previously budgeted. The increases in Contracts/Services and Supplies are attributed to the cost of additional legal staff authorized during FY 2005/06. Capital Outlay is budgeted to decrease by 31.4% compared with the FY 2005/06 budget due to reductions in capital needs for FY 06/07.

Department Line Item Detail

Expenditure Category	2005-2006 Budget	2005-2006 Estimate	2006-2007 Budget	Variance +/-
Personnel				
Salaries & Wages	\$ 537,469	\$ 485,311	\$ 626,422	\$ 88,953
Group Insurance	45,004	31,968	54,824	9,820
Social Security/Medicare	33,578	36,849	47,049	13,471
ASRS	31,194	32,866	56,415	25,221
Worker's Compensation	1,070	814	1,378	308
Other Employee Benefits	-	446	338	338
	\$ 648,315	\$ 588,254	\$ 786,425	\$ 138,110
Contracts/Services				
Outside Professional Services	\$ 100,000	\$ 160,000	\$ 100,000	\$ -
Equipment Repair & Maintenance	2,500	150	13,574	11,074
Telecommunications	2,500	1,360	5,373	2,873
Printing & Binding	2,000	3,274	4,880	2,880
Travel & Training	8,300	8,300	10,000	1,700
Memberships & Subscriptions	28,000	28,000	27,483	(517)
Non-Capitalized Equipment	2,600	2,600	200	(2,400)
Office Lease	-	-	-	-
	\$ 145,900	\$ 203,684	\$ 161,510	\$ 15,610
Supplies				
Postage	\$ 2,500	\$ 1,452	\$ 3,000	\$ 500
Office Supplies	4,500	5,070	9,500	5,000
	\$ 7,000	\$ 6,522	\$ 12,500	\$ 5,500
Capital Outlay				
Minor Assets	\$ -	\$ -	\$ 16,339	\$ 16,339
Equipment	38,400	38,400	10,000	(28,400)
	\$ 38,400	\$ 38,400	\$ 26,339	\$ (12,061)
Total	\$ 839,615	\$ 836,860	\$ 986,774	\$ 147,159



General Administration

Department Description

General Administration budget allocations include funding for overhead and pooled costs such as utility expenses, pool vehicle maintenance and operation, and general liability insurance. General Administration is also used to account for some capital improvement projects, monetary transfers to other funds and an appropriated contingency amount.

Budget Summary

GENERAL FUND				
Expenditure Category	2005-06 Budget	2005-06 Estimate	2006-07 Budget	Budget-Budget Variance
Contracts/Services	\$282,022	\$134,495	\$313,371	\$31,349
Supplies	\$43,000	\$113,000	\$56,500	\$13,500
Utilities	\$86,700	\$84,700	\$89,900	\$3,200
Other Financing Uses	\$1,328,347	\$1,328,347	\$1,505,640	\$177,293
Capital Outlay	\$96,000	\$52,500	\$47,400	(\$48,600)
Contingency	\$8,572,405	\$11,538,788	\$10,659,571	\$2,087,166
Total	\$10,408,474	\$13,251,830	\$12,672,382	\$2,263,908

Budget Summary:

The FY 2006/07 adopted budget for General Administration has increased by \$2,263,908 or 21.8% over the FY 2005/06 budget. No major variances are noted in the Contracts/Services, Supplies or Utilities categories. Capital Outlay decreased by \$49K primarily related to costs associated with the Municipal Operations Center. Future costs for the Municipal Operations Center will be reflected in a Capital Projects Fund. Contingency reserves increased by \$2,087,166.

Department Line Item Detail

Expenditure Category	2005-2006 Budget	2005-2006 Estimate	2006-2007 Budget	Variance +/-
Contracts/Services				
Outside Professional Services	\$ 44,000	\$ 48,700	\$ 39,000	\$ (5,000)
Vehicle Repair & Maintenance	1,000	1,000	1,000	-
Equipment Repair & Maintenance	2,500	1,700	2,000	(500)
Rentals	6,300	6,200	6,500	200
Insurance	212,722	65,000	222,116	9,394
Memberships & Subscriptions	500	1,095	1,655	1,155
Non-Capitalized Equipment	4,000	3,800	0	(4,000)
Annexation Expenses	10,000	6,000	40,000	30,000
Safety Compliance	1,000	1,000	1,100	100
	\$ 282,022	\$ 134,495	\$ 313,371	\$ 31,349
Supplies				
Office Supplies	\$ 17,500	\$ 17,500	\$ 18,500	\$ 1,000
Miscellaneous Other Operating	25,500	95,500	38,000	12,500
	\$ 43,000	\$ 113,000	\$ 56,500	\$ 13,500
Utilities				
Water & Sewage	\$ 7,500	\$ 5,800	\$ 6,500	\$ (1,000)
Waste Disposal Fees	4,000	4,100	4,300	300
Natural Gas & Electricity	73,400	73,000	77,200	3,800
Gasoline & Oil	1,800	1,800	1,900	100
	\$ 86,700	\$ 84,700	\$ 89,900	\$ 3,200
Other Financing Uses				
Transfers to Public Transportation Fund	\$ 165,562	\$ 165,562	\$ 261,195	\$ 95,633
Transfers to Municipal Debt Service Fun	1,083,007	1,083,007	1,160,939	77,932
Transfers to Stormwater Utility Fund	79,778	79,778	83,506	3,728
	\$ 1,328,347	\$ 1,328,347	\$ 1,505,640	\$ 177,293
Capital Outlay				
Minor Assets	\$ -	\$ 12,500	\$ 7,400	\$ 7,400
Buildings & Improvements	96,000	40,000	15,000	(81,000)
Equipment	-	-	25,000	25,000
	\$ 96,000	\$ 52,500	\$ 47,400	\$ (48,600)
Contingency	\$ 8,572,405	\$ 11,538,788	\$ 10,659,571	\$ 2,087,166
Total	\$ 10,408,474	\$ 13,251,830	\$ 12,672,382	\$ 2,263,908



Municipal Debt Service Fund

Department Description

This fund is used to account for principal and interest payments on all Town general debt issuances.

Budget Summary

Expenditure Category	2005-06 Budget	2005-06 Estimate	2006-07 Budget	Budget-Budget Variance
Contracts/Services	\$10,000	\$10,000	\$10,000	-
Debt Service	\$1,089,845	\$1,089,845	\$1,545,861	\$456,016
Contingency	\$166,600	\$172,902	\$166,600	-
Total	\$1,266,445	\$1,272,747	\$1,722,461	\$456,016

Budget Summary:

The Debt Service category is for the payments of the following issuances: Series 1996 Certificates of Participation, Series 1999 Municipal Property Corporation Excise Tax Revenue Bonds, Series 2000 Excise Tax Revenue Obligations, Series 2001 Municipal Property Corporation Excise Tax Revenue Bonds, Series 2003 Municipal Property Corporation Excise Tax Revenue Refunding Bonds, and Series 2005 Excise Tax Revenue Obligations.

Department Line Item Detail

Expenditure Category	2005-2006 Budget	2005-2006 Estimate	2006-2007 Budget	Variance +/-
Contracts/Services				
Outside Professional Services	\$ 10,000	\$ 10,000	\$ 10,000	\$ -
	\$ 10,000	\$ 10,000	\$ 10,000	\$ -
Debt Service				
Principal Payments	\$ 657,638	\$ 657,638	\$ 843,120	\$ 185,482
Interest Payments	432,207	432,207	702,741	270,534
	\$ 1,089,845	\$ 1,089,845	\$ 1,545,861	\$ 456,016
Contingency	\$ 166,600	\$ 172,902	\$ 166,600	\$ -
Total	<u>\$ 1,266,445</u>	<u>\$ 1,272,747</u>	<u>\$ 1,722,461</u>	<u>\$ 456,016</u>



Oracle Road Improvement District Debt Service Fund

Department Description

The purpose of this District is to provide a funding mechanism for improvements to Oracle Road, First Avenue and Pusch View needed to accommodate the additional traffic resulting from the development of Rooney Ranch parcels. Included in this District are properties within the district boundaries.

Budget Summary

Expenditure Category	2005-06 Budget	2005-06 Estimate	2006-07 Budget	Budget-Budget Variance
Contracts/Services	\$5,000	\$25,000	\$5,000	-
Debt Service	-	\$176,967	\$371,827	\$371,827
Contingency	\$128,414	\$108,039	\$98,415	(\$29,999)
Total	\$133,414	\$310,006	\$475,242	\$341,828

Department Line Item Detail

Expenditure Category	2005-2006 Budget	2005-2006 Estimate	2006-2007 Budget	Variance +/-
Contracts/Services				
Outside Professional Services	\$ 5,000	\$ 25,000	\$ 5,000	\$ -
	\$ 5,000	\$ 25,000	\$ 5,000	\$ -
Debt Service				
Principal Payments	\$ -	\$ -	\$ 185,000	\$ 185,000
Interest Payments	0	176,967	186,827	186,827
	\$ -	\$ 176,967	\$ 371,827	\$ 371,827
Contingency	\$ 128,414	\$ 108,039	\$ 98,415	\$ (29,999)
Total	\$ 133,414	\$ 310,006	\$ 475,242	\$ 341,828



Community Development

Mission

To provide high quality community development services that are efficient and responsive to the needs of the community, delivered by knowledgeable staff, in a timely fashion with professionalism and common courtesy.

Department Description

Community Development Administration provides oversight, direction and support services to the Building Safety, Planning and Zoning and Library Divisions. An important component to this oversight is the provision of guidance and training to each member of this growing department in a manner that is consistent with the established policies and expectations of the community. Each of these Divisions and the services they perform positively impact the quality of the community in both natural and built form.

Departmental Programs/Divisions

Community Development Administration	Oro Valley Public Library
<p>This division will take a lead role in improving the development process. This will involve implementing any policies, procedures or staff modifications as recommended by a consultant and customers and confirmed by Town Management and Council.</p> <p>Provide oversight to the Naranja Town Site Programming Phase.</p> <p>Continue implementation of 2004 Pima County Bond Issue Projects including: *Honey Bee Village acquisition and preservation planning; and *Steam Pump Village acquisition, site planning and restoration planning.</p>	<p>The Library Division operates and maintains the Oro Valley Public Library. The Library averages 29,300 visitors a month, answers an average 8,067 inquiries a month, and circulates an average of 56,234 items a month. The library continues to sponsor 50-60 programs a month for various ages and interests.</p>
	Planning and Zoning
	<p>Planning and Zoning administers the Town's Zoning Code and the General Plan for the harmonious growth of the Town. The division is responsible for providing Planning and Zoning related services to the Community, Town Council, various Boards, the Planning and Zoning Commission, and Town staff.</p>
Building Safety Division	
<p>This division is responsible for ensuring the health, safety and welfare of the public in the built environment. The Division coordinates all facets of building plan review and the subsequent inspection process during construction for code conformance in the interest of public safety.</p>	

FY 2005-06 Highlights

- ❖ General Plan 2020 ratified by Oro Valley Voters in November 2005.
- ❖ Establishment of the Historic Preservation Commission and Draft Ordinance.
- ❖ Assisted in the negotiation of the 13 acre Honey Bee Village core area.
- ❖ Selected consultant for Naranja Town Site and commenced the Programming Phase.
- ❖ Completed the Honey Bee Village archaeological Preserve Concept Plan and initiated the Preserve Development Plan.
- ❖ Assisted in the negotiations of the Steam Pump Ranch acquisition.

FY 2006-07 Goals and Objectives

Town of Oro Valley Strategic Plan

Goal: Municipal Facilities

OBJECTIVES:

- ❖ Locate and acquire suitable land for additional municipal facilities
- ❖ A list of available properties suitable for Town facilities shall be initiated following the results of a comprehensive space needs analysis. This list should be updated annually by the Manager's office. This list must be completed by November 2006.
- ❖ Complete the Programming Phase for Naranja Townsite (NTS) before September 2006.
- ❖ Initiate public information efforts to raise awareness of the Naranja Townsite.

FY 2006-07 Goals and Objectives

Goal: Quality of Life

OBJECTIVES:

- ❖ Develop strategies for acquisition of land and development of facilities according to community approved plans.
- ❖ Complete acquisition and rehabilitation of Honey Bee Village and Steam Pump Ranch by June 2007 with voter-approved County bond funds.
- ❖ Develop preservation and maintenance plans for Honey Bee Village and Steam Pump Ranch.

Goal: Economic Sustainability

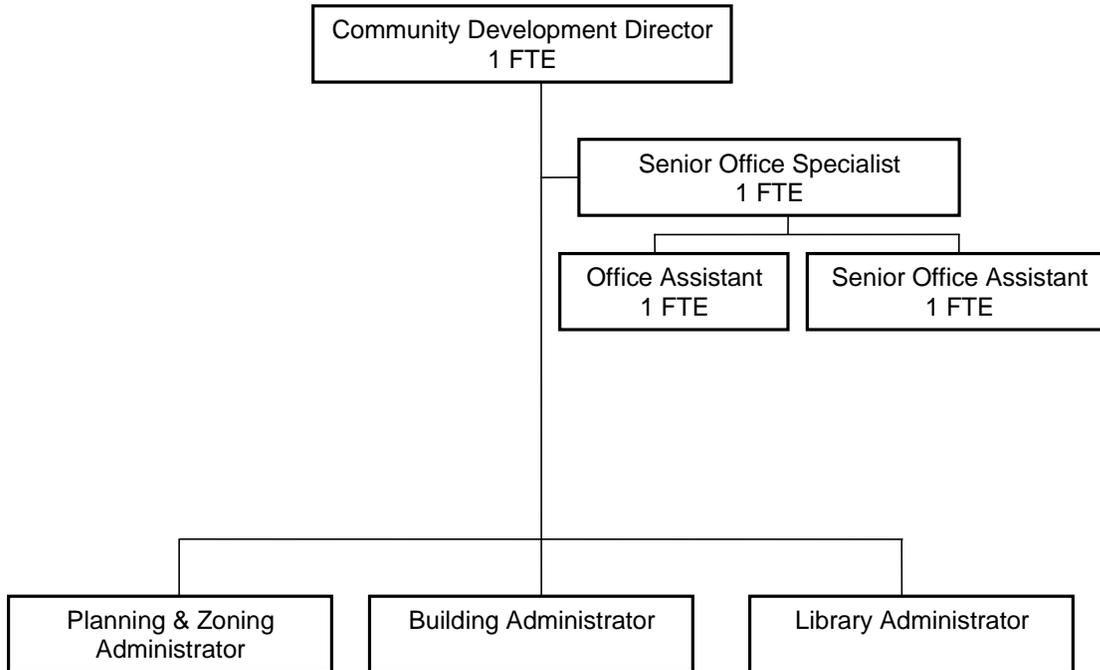
OBJECTIVES:

- ❖ Develop and implement a user fee philosophy and frame work that reflects true user costs and achieves sustainability.

Community Development

Department Personnel

Authorized Positions	FY 2004-2005	FY 2005-2006	FY 2006-2007
Community Development Director	1.0	1.0	1.0
Senior Office Specialist	1.0	1.0	1.0
Senior Office Assistant	1.0	1.0	1.0
Office Assistant	1.0	1.0	1.0
Total Positions	4.0	4.0	4.0



COMMUNITY DEVELOPMENT

Budget Summary

GENERAL FUND				
Expenditure Category	2005-06 Budget	2005-06 Estimate	2006-07 Budget	Budget-Budget Variance
Personnel	\$226,656	\$234,775	\$256,583	\$29,927
Contracts/Services	\$207,615	\$208,815	\$133,671	(\$73,944)
Supplies	\$17,700	\$17,600	\$17,500	(\$200)
Utilities	-	-	-	-
Capital Outlay	-	-	\$11,525	\$11,525
Contingency	-	-	-	-
Total	\$451,971	\$461,190	\$419,279	(\$32,692)

Budget Summary:

The FY 2006/07 adopted budget for Community Development Administration has decreased by \$32,692 or 7.2% under the FY 2005/06 budget. Personnel costs increased \$29,927, or 13.2% due to the implementation of salary market adjustments and a 3% cost of living adjustment (COLA) designed to make our pay scale more competitive with comparable Arizona communities. Also, Arizona State Retirement System (ASRS), town-matching contributions increased 23% in FY 2006/07. Funding allocated to the Greater Oro Valley Arts Council (GOVAC) has been reduced by \$74,000 due to the elimination of overhead costs in GOVAC's request. Capital Outlay is budgeted to increase by \$11,525 due to the purchase of a copy machine and a color laser printer.

Department Line Item Detail

Expenditure Category	2005-2006 Budget	2005-2006 Estimate	2006-2007 Budget	Variance +/-
Personnel				
Salaries & Wages	\$ 176,814	\$ 184,557	\$ 197,043	\$ 20,229
Group Insurance	22,676	22,193	26,159	3,483
Social Security/Medicare	13,526	13,749	14,747	1,221
ASRS	13,084	13,657	17,931	4,847
Worker's Compensation	556	421	571	15
Other Employee Benefits	-	198	132	132
	\$ 226,656	\$ 234,775	\$ 256,583	\$ 29,927
Contracts/Services				
Contract Personnel Services	\$ 4,000	\$ 4,000	\$ -	\$ (4,000)
Equipment Repair & Maintenance	10,070	10,070	8,625	(1,445)
Rentals	-	1,000	-	-
Telecommunications	150	150	200	50
Advertising	500	500	500	-
Printing & Binding	1,500	1,500	1,500	-
Travel & Training	3,250	3,250	4,030	780
Memberships & Subscriptions	1,075	1,075	1,075	-
Non-Capitalized Equipment	400	600	1,100	700
Greater OV Arts Council Agreement	186,670	186,670	112,641	(74,029)
Funding Requests from Outside Sources	-	-	4,000	4,000
	\$ 207,615	\$ 208,815	\$ 133,671	\$ (73,944)
Supplies				
Postage	\$ 500	\$ 600	\$ 500	\$ -
Office Supplies	17,000	17,000	17,000	-
Miscellaneous Other Operating	200	-	-	(200)
	\$ 17,700	\$ 17,600	\$ 17,500	\$ (200)
Capital Outlay				
Minor Assets	\$ -	\$ -	\$ 3,500	\$ 3,500
Equipment	-	-	8,025	8,025
	\$ -	\$ -	\$ 11,525	\$ 11,525
Total	<u>\$ 451,971</u>	<u>\$ 461,190</u>	<u>\$ 419,279</u>	<u>\$ (32,692)</u>



Planning & Zoning

Mission

To provide a healthy, pleasant environment for those who live, work and visit Oro Valley by protecting the unique natural resources of our community and ensuring quality, sustainable development. “Teams of Excellence” are formed by knowledgeable, respectful, motivated, and creative staff. The work setting provides challenges, opportunities to excel, professional development, and the satisfaction of helping create a community of quality. Staff welcomes and engages all customers in partnerships to help the community implement its standards and achieve its vision.

Division Description

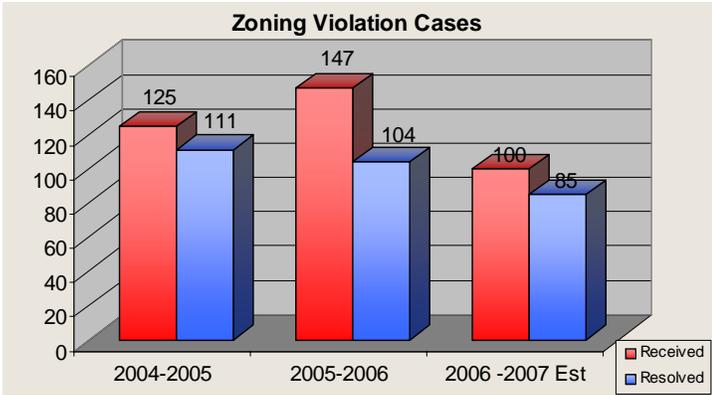
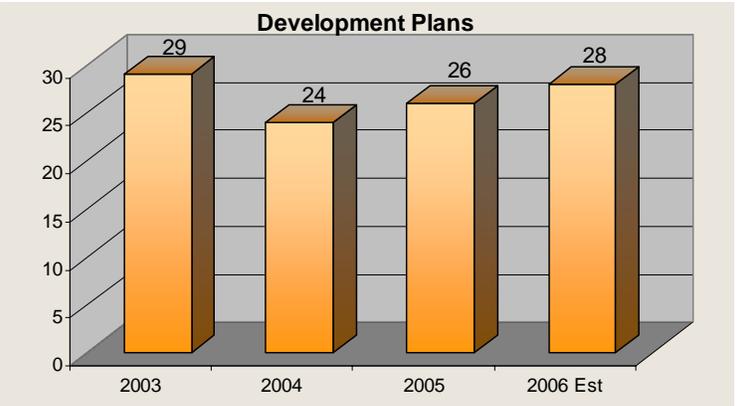
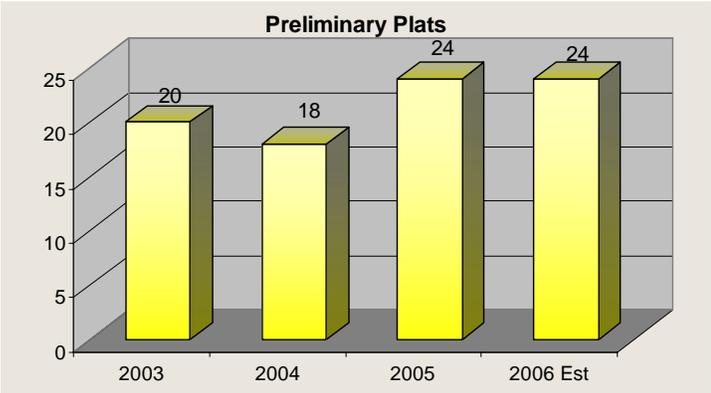
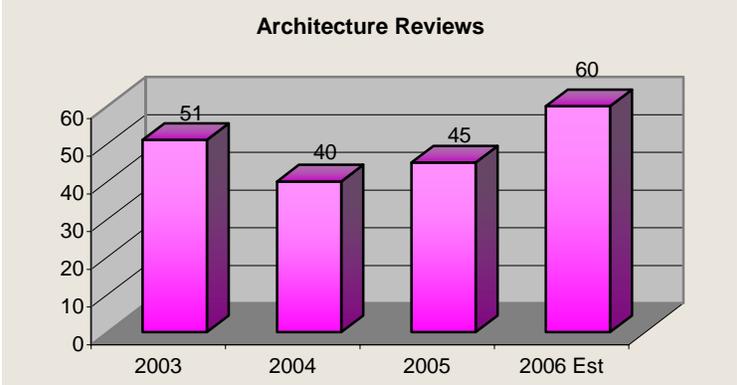
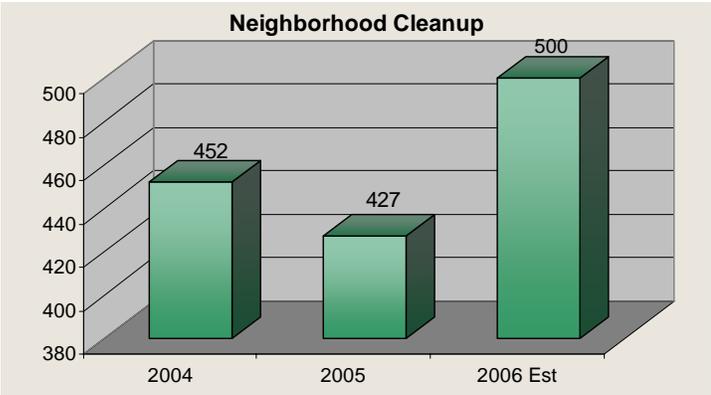
The Planning and Zoning Division administers the Zoning Code and the General Plan for the harmonious growth of the Town. The division is responsible for providing planning and zoning services to the community, Town Council, Planning and Zoning Commission, Development Review Board, and other boards and project teams. The division is made up of three teams that work in close coordination: Administration, Planning, and Zoning Compliance. Each team is responsible for specific objectives and with a common goal of providing excellent service to all our customers.

Division Programs/Teams

Administration	Planning (Continued)
<p>The primary function of the Planning and Zoning Administrator is to assure the proper implementation of adopted plans, polices and standards as well as make determinations as they apply to specific development projects. The Administrator, supported by one full time and one part-time staff member, provides direction to, and support for the other teams, the Planning and Zoning Commission, the Development Review Board and the Board of Adjustment. The Administrator is responsible for staff growth and development, participation on town projects involving annexation, economic development, capital improvements, and other planning and zoning related issues. The Planning and Zoning Division is responsible for the Citizen’s Planning Institute (CPI).</p>	<p>program adopted by the Town Council. Amendments to the General Plan, PADs, and rezoning cases are processed and analyzed by this team. Staff develops recommendations to promote the aesthetic, organized growth and development of the Town. They administer the Save-a-Plant program.</p>
	Zoning
Planning	<p>The zoning team enforces the Zoning Code and implements the development approval decisions of the Town Council and Development Review Board. This team issues all zoning permits, except grading permits; reviews site plans for all buildings, pools, walls, etc.; monitors compliance with Town plant salvage, landscape, sign and development performance standards. They also collect and release assurances posted to ensure that development occurs in a timely manner and in compliance with approved plans. Zoning coordinates and maintains files for all development projects. They administer the neighborhood cleanup program.</p>
<p>The planning team is responsible for the coordination of review of development projects by various Town departments and divisions as well as external review agencies such as Pima County Wastewater, Golder Ranch Fire District, Amphitheater School District, and the Arizona State Museum. Planning also prepares amendments to the Zoning Code as determined by the work</p>	

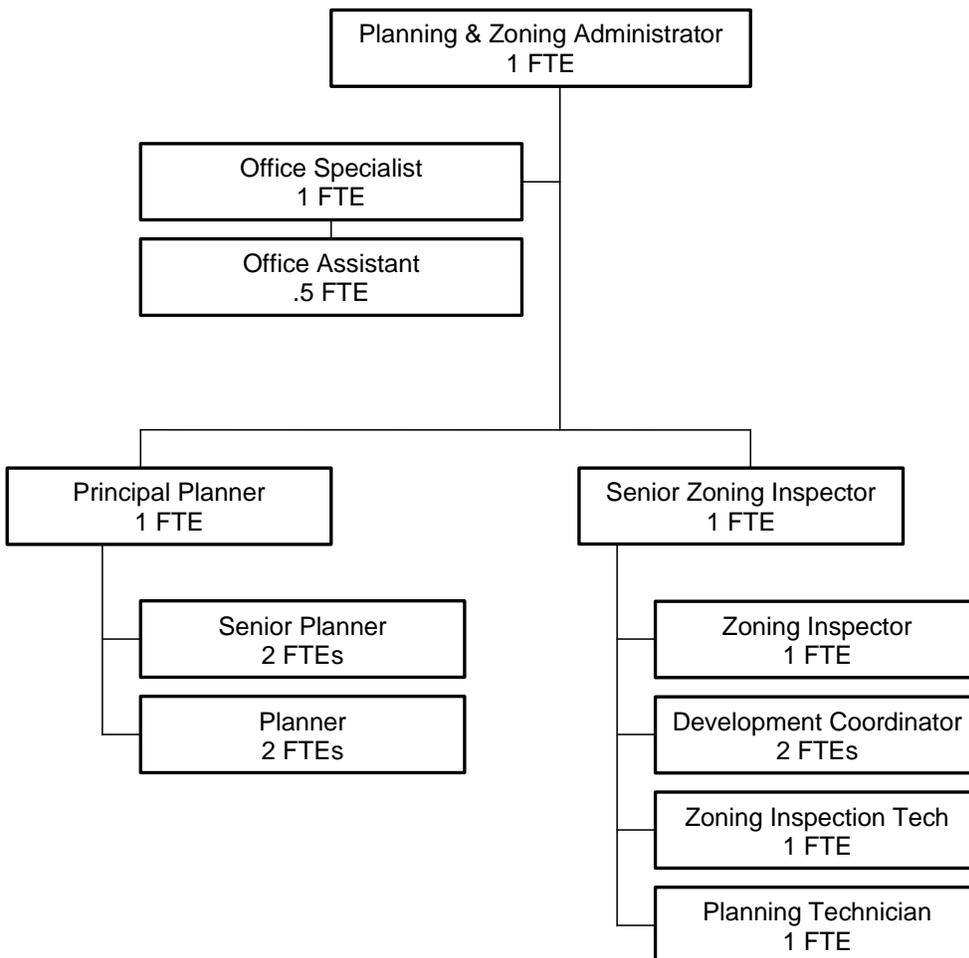
FY 2005-06 Highlights	FY 2006-07 Goals and Objectives
<ul style="list-style-type: none"> ❖ Adoption of the General Plan by the Town Council and ratification by the voters. ❖ Five neighborhood cleanups that were highly appreciated by citizens in the areas. ❖ Amendment of the Zoning Code for commercial zone regulations. ❖ Amendment of the Zoning Code to provide for adequate height allowances for resorts. ❖ New zoning regulations for sexually-oriented businesses. ❖ Development plan review and approval of several significant projects in the Town. ❖ Graduated a class of 30 from the Citizens Planning Institute. 	<ul style="list-style-type: none"> ❖ Environmentally Sensitive Lands Ordinance <ul style="list-style-type: none"> ▪ Viewshed preservation and scenic corridors ▪ Riparian Habitat preservation ▪ Wildlife corridors and other sensitive lands ❖ Evaluate and update codes and procedures Per Growing Smarter state statutes the requirements for rezoning, General Plan, PAD, and conditional use permit procedures in the Zoning Code will be reviewed and updated. ❖ Develop preservation and development plan for Steam Pump Ranch. ❖ Save-a-Plant ongoing program
<p>FY 2006-07 Goals and Objectives</p> <p>Goal: Quality of Life Coordinate and sustain all historic, cultural, and recreational assets in a manner that achieves the community's shared vision of quality of life.</p> <p>OBJECTIVES:</p> <ul style="list-style-type: none"> ❖ Develop strategies for acquisition of land and development of facilities according to community approved plans. ❖ Develop strategies for staffing and maintaining plans and facilities in an efficient and excellent manner. <p>Work Plan: The following elements of the adopted Planning and Zoning Work Plan support these goals and objectives.</p> <ul style="list-style-type: none"> ❖ Recreation Areas and Trails – Assess Zoning Code standards for private recreation areas in subdivisions and re-examine in-lieu fees, incorporating bicycle and trails component. 	<ul style="list-style-type: none"> ❖ Develop Crime Prevention Through Environmental Design (CPTED) standards for adoption into the Zoning Code ❖ Citizens Planning Institute ongoing program ❖ Ongoing assistance to the Annexation program. ❖ Capital Improvement Plan support

FY 2005-06 Performance Metrics



Department Personnel

Authorized Positions	FY 2004-2005	FY 2005-2006	FY 2006-2007
Planning & Zoning Administrator	1.0	1.0	1.0
Senior Planner	2.0	2.0	2.0
Principal Planner	1.0	1.0	1.0
Planner	2.0	2.0	2.0
Senior Zoning Inspector	1.0	1.0	1.0
Zoning Inspector	1.0	1.0	1.0
Planning Technician	1.0	1.0	1.0
Zoning Inspection Tech	1.0	1.0	1.0
Development Coordinator	2.0	2.0	2.0
Office Specialist	1.0	1.0	1.0
P/T Office Assistant	0.5	0.5	0.5
Total Positions	13.5	13.5	13.5



PLANNING & ZONING

Budget Summary

GENERAL FUND				
Expenditure Category	2005-06 Budget	2005-06 Estimate	2006-07 Budget	Budget-Budget Variance
Personnel	\$764,638	\$684,291	\$845,379	\$80,741
Contracts/Services	\$53,605	\$51,879	\$49,866	(\$3,739)
Supplies	\$11,300	\$17,596	\$25,930	\$14,630
Utilities	\$1,955	\$2,000	\$2,100	\$145
Capital Outlay	-	-	-	-
Total	\$831,498	\$755,766	\$923,275	\$91,777

Budget Summary:

The FY 2006/07 adopted budget for the Planning and Zoning Division has increased \$91,777 or 11% over the FY 2005/06 budget. Personnel costs account for the majority of this increase at \$80,741, or 10.6%, due to the implementation of salary market adjustments and a 3% cost of living adjustment (COLA) designed to make our pay scale more competitive with comparable Arizona communities. Also, the Arizona State Retirement System (ASRS) town-matching contributions increased 23% in FY 2006/07. This increase is reflected in the Planning & Zoning Department's Personnel budget totals. The Supplies category for FY 06/07 has increased \$14,630 over budget due to neighborhood cleanup events planned for 4 Oro Valley neighborhoods.

Department Line Item Detail

Expenditure Category	2005-2006 Budget	2005-2006 Estimate	2006-2007 Budget	Variance +/-
Personnel				
Salaries & Wages	\$ 603,762	\$ 549,555	\$ 662,161	\$ 58,399
Overtime Pay	-	1,008		-
Group Insurance	68,114	48,292	69,004	890
Social Security/Medicare	46,187	41,830	50,002	3,815
ASRS	44,678	40,394	60,257	15,579
Worker's Compensation	1,897	2,519	3,510	1,613
Other Employee Benefits	-	694	446	446
	\$ 764,638	\$ 684,291	\$ 845,379	\$ 80,741
Contracts/Services				
Outside Professional Services	\$ 20,000	\$ 21,000	\$ 19,925	\$ (75)
Vehicle Repair & Maintenance	3,500	4,500	4,000	500
Equipment Repair & Maintenance	1,000	-	500	(500)
Telecommunications	800	866	900	100
Advertising	4,000	2,288	2,500	(1,500)
Printing & Binding	8,500	11,080	9,800	1,300
General Plan	-	545	-	-
Travel & Training	10,900	7,500	9,700	(1,200)
Memberships & Subscriptions	2,505	1,700	1,941	(564)
Non-Capitalized Equipment	2,400	2,400	600	(1,800)
	\$ 53,605	\$ 51,879	\$ 49,866	\$ (3,739)
Supplies				
Postage	\$ 5,300	\$ 9,628	\$ 9,280	\$ 3,980
Field Supplies	3,000	1,500	1,900	(1,100)
Miscellaneous Other Operating	3,000	6,468	14,750	11,750
	\$ 11,300	\$ 17,596	\$ 25,930	\$ 14,630
Utilities				
Gasoline & Oil	\$ 1,955	\$ 2,000	\$ 2,100	\$ 145
	\$ 1,955	\$ 2,000	\$ 2,100	\$ 145
Capital Outlay				
Minor Assets	\$ -	\$ -	\$ -	\$ -
	\$ -	\$ -	\$ -	\$ -
Total	\$ 831,498	\$ 755,766	\$ 923,275	\$ 91,777



Building Safety

Mission

The Oro Valley Building Safety Division is committed to public safety. We pledge to maintain the highest standards of integrity and treat all persons with courtesy, equality and fairness. We will strive to serve the public efficiently, accurately and in a timely fashion. We are committed to the performance of our duties in a manner that fosters mutual respect between our employees and our customers.

Division Description

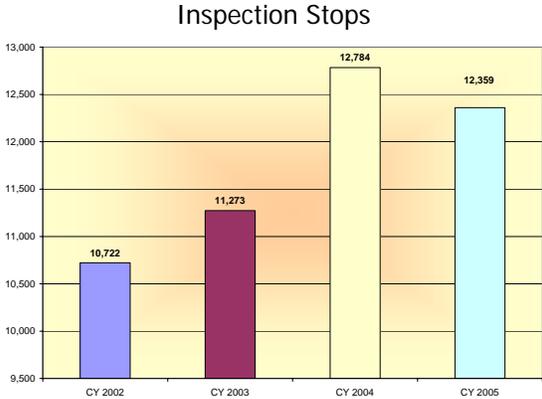
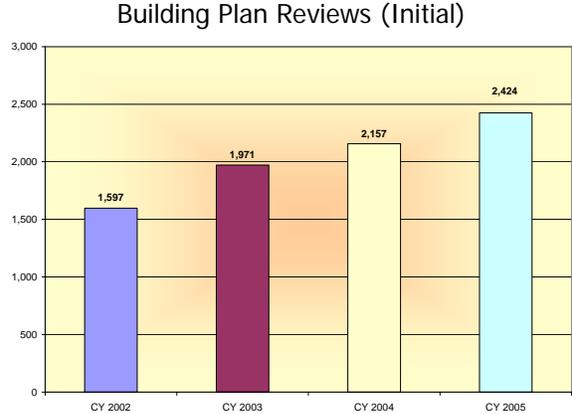
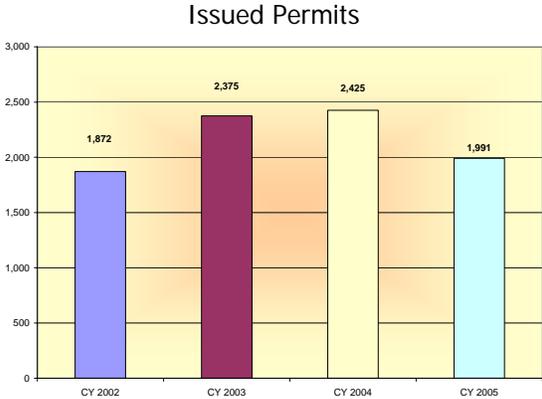
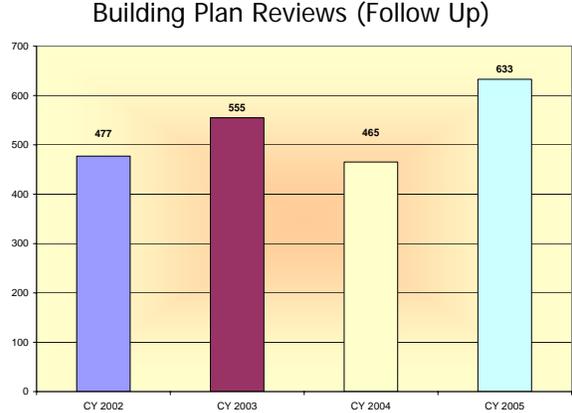
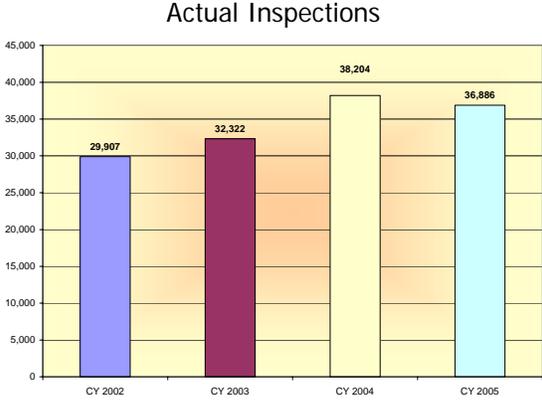
This division is responsible for ensuring the health, safety and welfare of the public in the built environment. The Division coordinates all facets of building plan review and the subsequent inspection process during construction for code conformance in the interest of public safety. The Building Safety Division is responsible for the review of site development plans, construction plans including architecture, structural, fire-resistive, life/safety, plumbing, electrical and mechanical systems, retaining walls and pools/spas to assess their compliance with the codes. The Division also performs inspections on the construction of all buildings, remodeled or altered within the Town to verify they are constructed to the health and safety standards contained within the codes and ordinances adopted by the Town. In coordination with the Fire Marshal, the division is responsible for field inspections on projects under construction and on existing buildings for compliance with fire codes, ordinances and laws.

Departmental Programs/Divisions

Training Program	Web Access
<p>In fiscal year 2005-2006 the Division continued to be involved in a training program to train construction superintendents and subcontractors in the use and application of the construction codes adopted and enforced by the Town. The Division plans to maintain this program and re-institute the training for designers and architects that was once in place. The intent is to also expand these programs as the request for more training is received from the public.</p> <p>The division plans to implement the adoption of the 2006 editions of the International codes and the 2005 edition of the National Electric Code during this fiscal year. We will also be implementing appropriate and widespread training associated with these adoptions.</p> <p>These programs include Fire Code management, fire and life safety maintenance inspections, construction inspections, plan review, fire investigations, public education, and community services.</p>	<p>In fiscal year 2005-2006 the Division started converting data from the PermitsPlus and Selectron data bases into SQL Server to ultimately provide web access to reports from PermitsPlus to the public. Once completed this program will allow the public to check on building permit issued, status of plan review or inspections on line.</p>
	Plan Review
	<p>The Building Safety Division is responsible for the review of site development plans, construction plans including architecture, structural, fire-resistive, life/safety, plumbing, electrical and mechanical systems, retaining walls and pools/spas to assess their compliance with the codes.</p>
	Inspections
	<p>The Division also performs inspections on the construction of all buildings, remodeled or altered within the Town to verify they are constructed to the health and safety standards contained within the codes and ordinances adopted by the Town.</p>

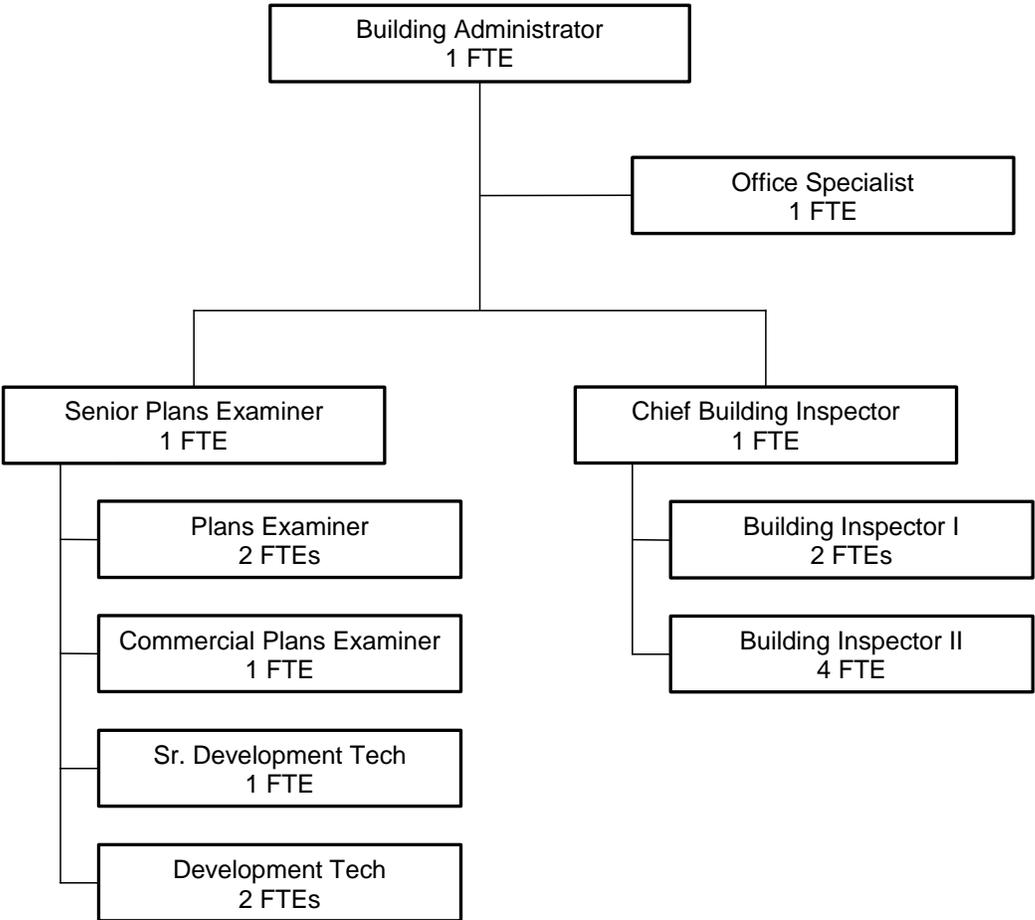
FY 2005-06 Highlights	FY 2006–07 Goals and Objectives
<ul style="list-style-type: none"> ❖ Set up program to track, maintain, and notify customers in regard to permit status ❖ Processed and issued approximately 1,900 permits ❖ Met the needs of approximately 10,000 walk in customers ❖ Performed approximately 3,300 first and follow-up plan reviews ❖ Performed approximately 32,000 inspections ❖ Generated approximately \$1.75 million in revenues for the town from permit fees 	<p>Goal: Quality of Life Coordinate and sustain all historic, cultural, and recreational assets in a manner that achieves the community's shared vision of quality of life.</p> <p>OBJECTIVES:</p> <ul style="list-style-type: none"> ❖ Develop strategies for staffing and maintaining plans and facilities in an efficient and excellent manner ❖ Develop an effective and efficient staffing plan for Building Safety based on recommendations from consultant
FY 2006–07 Goals and Objectives	
<p>Goal: Economic Sustainability Creating a long term, broad based revenue stream that will allow the Town to continue to meet the service demands consistent with a community of excellence.</p> <p>OBJECTIVES:</p> <ul style="list-style-type: none"> ❖ Development of a diverse sales tax base ❖ Identify other additional sources of revenue ❖ Update existing user fees and distinguish user fees that equitably pay for costs ❖ Continue to explore and implement ways of streamlining and expediting commercial plan review to order to get new businesses online quicker. ❖ Update plan review and permit fee schedules to ensure service is paying its fair share. 	

Performance Metrics



Department Personnel

Authorized Positions	FY 2004-2005	FY 2005-2006	FY 2006-2007
Building Administrator	1.0	1.0	1.0
Building Permit Manager	1.0	1.0	0.0
Chief Building Inspector	1.0	1.0	1.0
Senior Plans Examiner	1.0	1.0	1.0
Commercial Plans Examiner	1.0	1.0	1.0
Plans Examiner	2.0	2.0	2.0
Senior Development Tech	1.0	1.0	1.0
Development Tech	2.0	2.0	2.0
Building Inspector II	4.0	2.0	4.0
Building Inspector I	0.0	4.0	2.0
Building Inspector	2.0	0.0	0.0
Office Specialist	0.0	0.0	1.0
Total Positions	16.0	16.0	16.0



BUILDING SAFETY

Budget Summary

GENERAL FUND				
Expenditure Category	2005-06 Budget	2005-06 Estimate	2006-07 Budget	Budget-Budget Variance
Personnel	\$957,534	\$905,062	\$1,040,085	\$82,551
Contracts/Services	\$267,040	\$476,000	\$311,670	\$44,630
Supplies	\$8,150	\$8,150	\$9,150	\$1,000
Utilities	\$8,050	\$8,050	\$10,100	\$2,050
Capital Outlay	\$34,500	\$33,645	\$36,200	\$1,700
Contingency	-	-	-	-
Total	\$1,275,274	\$1,430,907	\$1,407,205	\$131,931

Budget Summary:

The FY 2006/07 adopted budget for the Building Safety Division has increased by \$131,931 or 10.3% over the FY 2005/06 budget. Personnel costs account for a 8.6% increase, or \$82,551, due to the implementation of salary market adjustments and a 3% cost of living adjustment (COLA) designed to make our pay scale more competitive with comparable Arizona communities. Also contributing to this increase is the Arizona State Retirement System (ASRS) town-matching contributions rate which increased 23% in FY 2006/07. The Contracts/Services category is forecasted to increase 16.7% due mainly to Outside Professional Services. The increase of \$78,750 in this line item is based on current FY 05/06 spending patterns for outside consultant plan review services. A decrease is seen in the Equipment Repair & Maintenance line item of \$32,000 as all licenses and costs associated with the Permits Plus software and maintenance have been transferred to the Information Technology division budget.

Department Line Item Detail

Expenditure Category	2005-2006 Budget	2005-2006 Estimate	2006-2007 Budget	Variance +/-
Personnel				
Salaries & Wages	\$ 721,736	\$ 702,178	\$ 790,072	\$ 68,336
Group Insurance	120,458	92,892	111,976	(8,482)
Social Security/Medicare	55,213	52,897	58,950	3,737
ASRS	53,409	51,619	71,897	18,488
Worker's Compensation	6,718	4,684	6,663	(55)
Other Employee Benefits	-	792	528	528
	\$ 957,534	\$ 905,062	\$ 1,040,085	\$ 82,551
Contracts/Services				
Outside Professional Services	\$ 171,250	\$ 395,000	\$ 250,000	\$ 78,750
Vehicle Repair & Maintenance	8,000	6,000	7,700	(300)
Equipment Repair & Maintenance	41,000	41,000	9,000	(32,000)
Telecommunications	6,000	6,000	6,000	-
Advertising	1,000	-	1,000	-
Printing & Binding	17,500	5,500	17,500	-
Travel & Training	12,000	12,000	9,920	(2,080)
Memberships & Subscriptions	7,790	9,000	8,350	560
Non-Capitalized Equipment	2,500	1,500	2,200	(300)
	\$ 267,040	\$ 476,000	\$ 311,670	\$ 44,630
Supplies				
Postage	\$ 1,500	\$ 1,500	\$ 1,500	\$ -
Office Supplies	3,000	3,000	3,500	500
Uniforms	2,150	2,150	2,450	300
Field Supplies	1,000	1,000	1,200	200
Miscellaneous Other Operating	500	500	500	0
	\$ 8,150	\$ 8,150	\$ 9,150	\$ 1,000
Utilities				
Gasoline & Oil	\$ 8,050	\$ 8,050	\$ 10,100	\$ 2,050
	\$ 8,050	\$ 8,050	\$ 10,100	\$ 2,050
Capital Outlay				
Minor Assets	\$ 2,500	\$ 2,500	\$ 19,200	\$ 16,700
Equipment	-	1,145	-	-
Vehicles	32,000	30,000	17,000	(15,000)
Buildings & Improvements	-	-	-	-
	\$ 34,500	\$ 33,645	\$ 36,200	\$ 1,700
Total	<u>\$ 1,275,274</u>	<u>\$ 1,430,907</u>	<u>\$ 1,407,205</u>	<u>\$ 131,931</u>



Library

Mission

The Oro Valley Public Library, an affiliate of the Tucson-Pima Public Library, endeavors to provide resources, services, programs, and activities to meet or address the cultural, educational, and recreational needs and desires of Oro Valley and surrounding communities while encouraging interaction among citizens.

Division Description

The Library Division operates and maintains the Oro Valley Public Library as an affiliate of the Tucson-Pima Public Library system. The Library operates a 25,000 square foot facility with 50 hours of operation per week. The Library is guided by the "Planning for Results, 2003-2008" strategic plan accepted by Town Council in June 2003. The document was created with public input and under the guidelines from the Arizona State Library, Archives, and Public Records.

Division Programs/Priorities

General Information & Current Topics and Titles	Commons
<p>Residents in the Oro Valley area will have a variety of programs, services, and materials to meet their general and current information needs. Staff provides services that include developing the collections in a wide variety of formats, providing customer services to answer all kinds of questions from general how-to to specialized reference inquiries. Activities are provided for all ages on a wide range of topics.</p>	<p>Residents in Oro Valley area will have opportunities and space to meet with community members and take part in programs and services on community issues and interests. Staff sponsor programs such as the Chess Club and Great Decisions as well as providing space for groups to meet that are free and open to the public. The library helps address the need for people needing a place to meet.</p>
Family or Youth Focus	Life-Long Learning Focus
<p>The Library strives to provide support for the educational and recreation needs of the children, teens and families in our community. Information services include developing collections of information in a variety of formats including and full service in the Children's Room and in the Teen Zone. Activities provided are Story Times, Summer Reading Program, Homework Help, and Teen activities such as movie night, collaborative writing program. Community input comes mainly from the Library's Family Advisory Board and Teen Advisory Board.</p>	<p>The Library strives to develop and provide services and activities that promote the personal development of its community members. Services and activities include developing collections in all formats and in a wide range of topics, including the development of Internet services, library sponsored programs such as discussion groups, book clubs, and ability for individual research with help from staff. Topics cover issues dealing in all types of life issues such as health, finance, and politics.</p>

FY 2005-06 Highlights	FY 2006–07 Goals and Objectives
<ul style="list-style-type: none"> ❖ On May 9, 2005 construction began on the Library Expansion Project. ❖ The Library continues to sponsor a wide variety of programs for all ages including the annual Great American Literature series, Book Clubs, SCORE, Summer Reading Program, Homework Help, and Story Times. ❖ Answers on average 8,000 questions a month. ❖ Held the Annual Summer Reading Program while under construction. ❖ Updated the circulation technology for better customer service. ❖ Built and relocated library-sponsored programs so as to provide more public access to the Library's Meeting Room. ❖ Held a Grand Re-Opening for the Library Expansion Project on February 4, 2006. 	<p>Goal: Quality of Life Current Titles & Topics Priority: Residents in the Oro Valley area will have a variety of programs, services, and materials to meet their general and current information needs.</p> <p>Objective 1: Every year, users of the Oro Valley Public Library will benefit from the library's affiliation with Tucson-Pima Public Library by having TPPL-related services maintained at least 90% of the time.</p> <p>Objective 2: By the year 2005, Oro Valley Public Library staff will analyze and evaluate the library collection to support community needs and desires.</p> <p>Objective 3: By 2005, Oro Valley Public Library staff will develop procedures to preserve and protect the usefulness and safety of the library building; staff and volunteers will clean and maintain collection materials and shelves.</p> <p>Objective 4: Library users will receive requested information in a timely manner 95% of the time.</p>
FY 2006-07 Goals and Objectives	<p>Cultural Diversity Priority: Residents in the Oro Valley area will have a variety of programs and materials that promote both multi-ethnic understanding and a general appreciation of the arts and humanities.</p> <p>Objective 1: By 2005, regularly scheduled rotating art exhibits will be displayed throughout the library at least once a year.</p> <p>Objective 2: By 2008, the library will provide multi-ethnic and culturally diverse programs and materials for all ages.</p>
<p>Goal: Municipal Facilities Commons Priority: Residents in Oro Valley area will have opportunities and space to meet with community members and take part in programs and services on community issues and interests.</p> <p>Objective 1: Each year in January, the library staff reviews and evaluates its plan to ensure that the library maintains its image as the "Great Good Place", a place for customers to congregate for whatever reason, consult resources, enjoy programs and activities, and debate issues.</p> <p>Objective 3: In the next five years, the library will sponsor programs and services for each age group – children, teen, and adult.</p>	

FY 2006–07 Goals and Objectives (cont.)

Local Authors Priority: Residents in the Oro Valley area will have opportunities to read, discuss, meet, and interact with established local/regional authors.

Objective 1: Each year, Oro Valley Public Library will have local/regional authors identified and represented in the collection and promoted to the public.

Objective 2: Each year, the library will schedule author visits for book readings and discussions.

Objective 3: By 2006, hold the library's first book festival of local/regional authors with help from agencies such as the Arizona Historical Society and Arizona Humanities Council.

Life-Long Learning Priority: Residents in Oro Valley area have a variety of materials, programs, and services available to assist in personal growth and development for all ages and interests.

Objective 1: The collection will support customers' interests as related to customer lifelong learning goal.

Objective 2: Library-sponsored programs pertaining to lifelong learning will be held each year as determined by customers' interests.

Objective 3: Each year, library volunteers will contribute to the library.

Local History Priority: Town of Oro Valley preserves its written, oral, and pictorial historical documents so community residents have an opportunity to know and better understand the community's heritage.

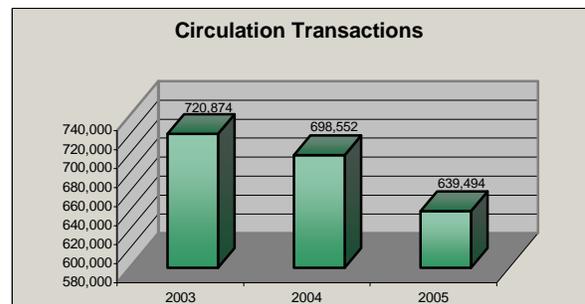
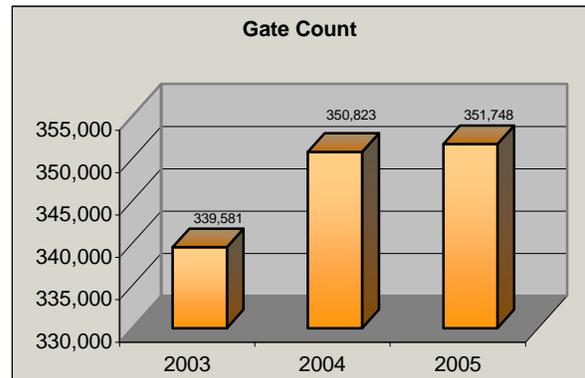
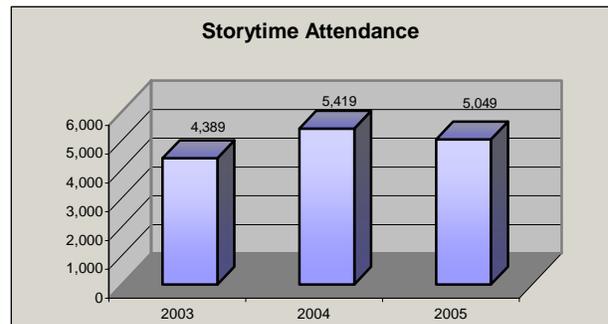
Objective 1: By 2005, the Oro Valley Public Library will establish procedures for collecting Town of Oro Valley historical documents and make them available to the community.

Objective 2: By 2008, the Oro Valley Public Library will write a plan to house a small collection that contains local oral and written history, documents, audio-visual materials, and regional reference materials.

Formal Education Support: The Library will support the formal education process with a variety of materials, programs, and services to help students reach their formal educational goals whether enrolled in a school or a home schooling program.

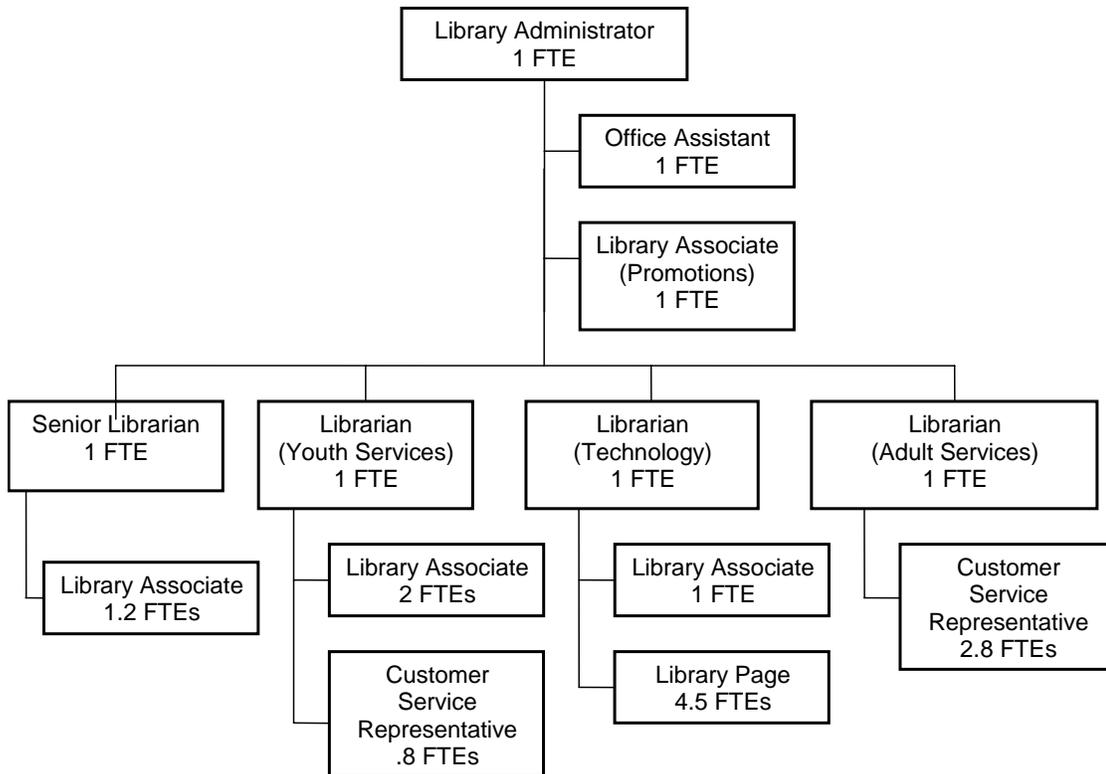
Objective 1: In the next five years, the Oro Valley Public Library will develop and implement a formal education support plan.

Performance Metrics



Department Personnel

Authorized Positions	FY 2004-2005	FY 2005-2006	FY 2006-2007
Library Administrator	1.0	1.0	1.0
Senior Librarian	1.0	1.0	1.0
Senior Library Associate	1.0	0.0	0.0
Librarian	2.0	3.0	3.0
Library Associate	2.0	5.43	5.2
Customer Services Representative	3.5	3.5	3.6
Library Page	2.5	4.5	4.5
Office Assistant	1.0	1.0	1.0
Total Positions	14.0	19.43	19.3



LIBRARY SERVICES

Budget Summary

GENERAL FUND				
Expenditure Category	2005-06 Budget	2005-06 Estimate	2006-07 Budget	Budget-Budget Variance
Personnel	\$749,606	\$648,532	\$792,497	\$42,891
Contracts/Services	\$358,227	\$346,076	\$306,319	(\$51,908)
Supplies	\$29,486	\$27,525	\$18,110	(\$11,376)
Utilities	\$73,360	\$55,150	\$77,700	\$4,340
Capital Outlay	-	\$1,227	\$150,875	\$150,875
Total	\$1,210,679	\$1,078,510	\$1,345,501	\$134,822

Budget Summary:

The FY 2006/07 adopted budget for the Library Division has increased by \$134,822 or 11.1% over the FY 2005/06 budget. Capital Outlay costs account for the majority of this increase (\$150,875) due to the inclusion of various items (computers, wireless access capability, and a computer classroom) that are contingent on grant funds and donations totaling \$79,875. An additional amount of \$71,000 is included in Capital Outlay to provide an additional parking lot adjacent to the Library and will be funded with remaining library construction bond funds. Personnel costs increased \$42,891 (5.7%) due to the implementation of salary market adjustments and a 3% cost of living adjustment (COLA) designed to make our pay scale more competitive with comparable Arizona communities. Also, Arizona State Retirement System (ASRS) town-matching contributions increased 23% in FY 2006/07. These increases are reflected in the Library Division's Personnel budget totals. The line item budget amounts for Building Repair and Maintenance, Custodial Supplies and Custodial Services were moved from the Library budget to the Custodial/Facilities Maintenance budget in the Public Works department, as these areas have been deemed non-reimbursable from Pima County.

Department Line Item Detail

Expenditure Category	2005-2006 Budget	2005-2006 Estimate	2006-2007 Budget	Variance +/-
Personnel				
Salaries & Wages	\$ 575,121	\$ 534,804	\$ 654,155	\$ 79,034
Group Insurance	80,726	42,190	44,498	(36,228)
Social Security/Medicare	47,509	40,590	49,594	2,085
ASRS	44,299	29,043	41,718	(2,581)
Worker's Compensation	1,951	518	1,897	(54)
Other Employee Benefits	-	1,386	634	634
	\$ 749,606	\$ 648,532	\$ 792,497	\$ 42,891
Contracts/Services				
Outside Professional Services	\$ 128,900	\$ 127,650	\$ 90,770	\$ (38,130)
Equipment Repair & Maintenance	800	-	800	-
Building Repair & Maintenance	1,350	1,350	-	(1,350)
Rentals	2,510	3,000	3,615	1,105
Public Liability Insurance	3,279	3,280	4,000	721
Telecommunications	2,400	2,400	3,000	600
Advertising	200	-	200	-
Printing & Binding	2,755	1,000	3,300	545
Travel & Training	9,000	10,023	6,299	(2,701)
Memberships & Subscriptions	1,300	1,270	1,335	35
Non-Capitalized Equipment	2,853	2,853	1,000	(1,853)
Volunteer Recognition Ceremony	4,000	4,000	2,000	(2,000)
Collection Materials and Subs.	180,000	180,000	180,000	-
Custodial Services	18,880	9,250	-	(18,880)
Software Maintenance & Licensing	-	-	10,000	10,000
	\$ 358,227	\$ 346,076	\$ 306,319	\$ (51,908)
Supplies				
Postage	\$ 1,500	\$ 1,200	\$ 1,200	\$ (300)
Office Supplies	10,461	10,000	8,600	(1,861)
Miscellaneous Other Operating	9,325	9,325	3,310	(6,015)
Custodial Supplies	3,200	2,000	0	(3,200)
Program Supplies	5,000	5,000	5,000	0
	\$ 29,486	\$ 27,525	\$ 18,110	\$ (11,376)
Utilities				
Water & Sewage	\$ 3,500	\$ 2,950	\$ 4,500	\$ 1,000
Waste Disposal Fees	1,800	2,100	2,500	700
Natural Gas & Electricity	68,060	50,100	70,700	2,640
	\$ 73,360	\$ 55,150	\$ 77,700	\$ 4,340
Capital Outlay				
Minor Assets	\$ -	\$ -	\$ 79,875	\$ 79,875
Improvements	-	1,227	71,000	71,000
	\$ -	\$ 1,227	\$ 150,875	\$ 150,875
Total	\$ 1,210,679	\$ 1,078,510	\$ 1,345,501	\$ 134,822



Library Construction Fund

Department Description

This fund consists of expenditures for the \$1.1 million expansion of the Oro Valley library. These funds are allocated to the Town through the 2004 Pima County bond issue.

Budget Summary

Expenditure Category	2005-06 Budget	2005-06 Estimate	2006-07 Budget	Budget-Budget Variance
Capital Outlay	\$733,000	\$900,000	-	(\$733,000)
Contingency	-	-	-	-
Total	\$733,000	-	-	(\$733,000)

Note:

Remaining expenditures for the completion of the expansion have been transferred to the Library division in the General Fund.

Department Line Item Detail

Expenditure Category	2005-2006 Budget	2005-2006 Estimate	2006-2007 Budget	Variance +/-
Capital Outlay				
Buildings & Improvements	\$ 733,000	\$ 900,000	\$ -	\$ (733,000)
Total	\$ 733,000	\$ 900,000	\$ -	\$ (733,000)



Steampump Ranch Acquisition Fund

Department Description

This fund consists of expenditures for the acquisition and restoration of a 4.2 acre site containing the steam pump ranch house and steam pump building. These funds are available to the Town through the 2004 Pima County bond issue.

Budget Summary

Expenditure Category	2005-06 Budget	2005-06 Estimate	2006-07 Budget	Budget-Budget Variance
Capital Outlay	\$2,000,000	-	\$5,000,000	\$3,000,000
Contingency	-	-	-	-
Total	\$2,000,000	-	\$5,000,000	\$3,000,000

Department Line Item Detail

Expenditure Category	2005-2006 Budget	2005-2006 Estimate	2006-2007 Budget	Variance +/-
Capital Outlay				
Buildings & Improvements	\$ 2,000,000	\$ -	\$ 5,000,000	\$ 3,000,000
	\$ 2,000,000	\$ -	\$ 5,000,000	\$ 3,000,000
Total	<u>\$ 2,000,000</u>	<u>\$ -</u>	<u>\$ 5,000,000</u>	<u>\$ 3,000,000</u>



Honey Bee Village Development Fund

Department Description

This fund consists of expenditures for the acquisition of the core area of Honey Bee Village. These funds are available to the Town through the 2004 Pima County bond issue.

Budget Summary

Expenditure Category	2005-06 Budget	2005-06 Estimate	2006-07 Budget	Budget-Budget Variance
Capital Outlay	\$1,000,000	\$300,000	\$806,500	(\$193,500)
Contingency	-	-	-	-
Total	\$1,000,000	\$300,000	\$806,500	(\$193,500)

Department Line Item Detail

Expenditure Category	2005-2006 Budget	2005-2006 Estimate	2006-2007 Budget	Variance +/-
Capital Outlay				
Buildings & Improvements	1,000,000	300,000	806,500	(193,500)
	\$ 1,000,000	\$ 300,000	\$ 806,500	\$ (193,500)
Total	<u>\$ 1,000,000</u>	<u>\$ 300,000</u>	<u>\$ 806,500</u>	<u>\$ (193,500)</u>



Naranja Townsite Acquisition Fund

Department Description

This fund consists of expenditures for the acquisition of a 28 acre site adjacent to the Naranja Town site. These funds are available to the Town through the 2004 Pima County bond issue.

Budget Summary

Expenditure Category	2005-06 Budget	2005-06 Estimate	2006-07 Budget	Budget-Budget Variance
Capital Outlay	\$3,000,000	-	-	(\$3,000,000)
Contingency	-	-	-	-
Total	\$3,000,000	-	-	(\$3,000,000)

Note:

The budget for this fund has been transferred to the Steampump Ranch Acquisition Fund.

Department Line Item Detail

Expenditure Category	2005-2006 Budget	2005-2006 Estimate	2006-2007 Budget	Variance +/-
Capital Outlay				
Buildings & Improvements	\$ 3,000,000	\$ -	\$ -	\$ (3,000,000)
Total	\$ 3,000,000	\$ -	\$ -	\$ (3,000,000)



Parks and Recreation

Mission

To enhance the quality of life for all Oro Valley residents by providing exceptional parks, recreation, and trail facilities and offering a wide range of programs and activities for all ages.

Department Description

This Department provides municipal Parks and Recreation services to the residents of Oro Valley, including park facilities, recreational programs, reservation services, trails, special events, and all related maintenance functions.

Departmental Programs/Divisions

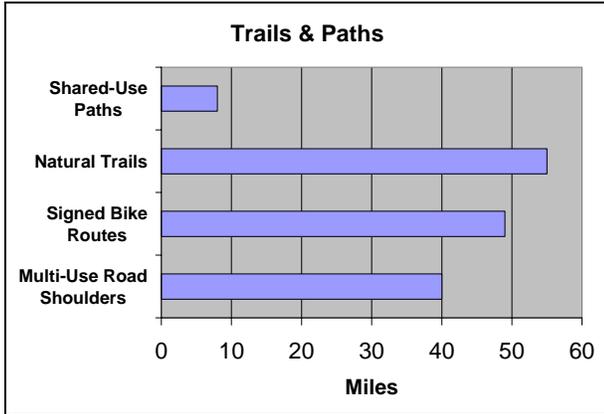
Parks	Recreation
<p>The Parks Section is responsible for building maintenance, janitorial services, turf management, landscape maintenance and property upkeep for all parks, natural trails, and bicycle/pedestrian oasis facilities. Parks is also responsible for the landscape maintenance at Town Hall, including the Police Department and Library. Parks oversees all parks construction projects, including new construction, renovations, and repairs.</p>	<p>The Recreation Section is responsible for providing recreational programs, activities, classes, hikes, and special events for all ages. Programs are provided at parks, public schools, the Library, and at the Rec Room, a 1370 sq. ft. storefront space on the southwest corner of La Cañada Drive and Naranja Drive. Over 50 different programs are offered annually.</p>
Trails	Aquatics
<p>The Trails Section is responsible for insuring that the Town's Trails Plan, as well as the Pedestrian & Bicycle Plan, is implemented and followed. This section handles trails issues, manages the Adopt-A-Trail Program, and provides public information, safety and instructional programs. Additionally, Trails performs development review to insure that all "bike, ped & trails" issues are properly addressed when development occurs.</p>	<p>The Aquatics Section is responsible for the safe operation, maintenance and management of the Oro Valley Municipal Pool. This facility includes an Olympic sized swimming pool, a wading pool, canteen, office and bath house. The pool, which is open from mid-January until mid-November, hosts over 112,000 visitors per year.</p>
Administration	
<p>The Parks and Recreation Administration Section is responsible for program registrations; processing fees and making deposits; coordinating facility reservations; ball field management and contracts; responding to all phone, walk-in and e-mail inquiries; and clerical and organizational support to the entire Division. Additionally, this Section provides administrative support to the Parks and Recreation Advisory Board.</p>	

Parks and Recreation

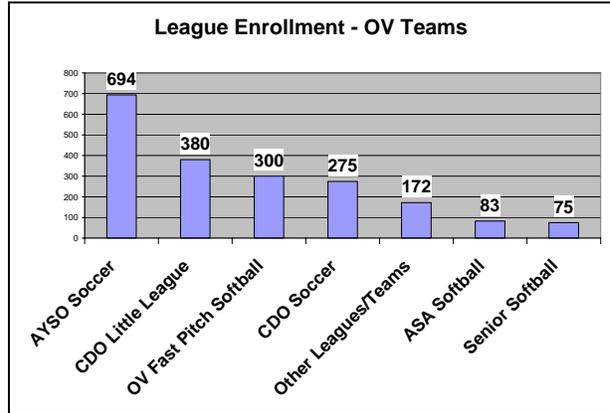
FY 2005-06 Highlights	FY 2006–07 Goals and Objectives
<ul style="list-style-type: none"> ❖ Oro Valley Municipal Pool Office was enclosed; air conditioning and heat added, providing a safe haven for those suffering exposure from the elements ❖ All buildings at Cañada del Oro Riverfront Park repainted ❖ Four Parks Staff became Certified Pest Control Applicators ❖ 1st Annual Winter Basketball League for Youth held serving 165 children ❖ First Splash Camp offered at Oro Valley Municipal Pool for elementary age children ❖ Completion of the Naranja Town Site Financial Feasibility Report; also completed a Citizen Survey regarding available funding options. 	<ul style="list-style-type: none"> ❖ Complete Intergovernmental Agreement with Amphitheater School District to insure programming continuity ❖ Purchase of parks storage shed to facilitate proper storage techniques ❖ Purchase of two field groomers to soften infields for safe play ❖ Resurface basketball court and tennis court at Riverfront Park, preserving the surface integrity <p>Goal: Municipal Facilities OBJECTIVE:</p> <ul style="list-style-type: none"> ❖ Continue implementation of the Trails Master Plan and include at least one new trail each year in the Capital Improvement Plan. Included in the FY06-07 CIP are trails at West Lambert Lane Park and Naranja Town Site. <p>Goal: Economic Sustainability OBJECTIVE:</p> <ul style="list-style-type: none"> ❖ Develop and implement a user fee philosophy and frame work that reflects true user costs and achieves sustainability.
FY 2006–07 Goals and Objectives	
<p>Goal: Quality of Life OBJECTIVES:</p> <ul style="list-style-type: none"> ❖ Using the results of the comprehensive space needs analysis and the approved Master Plan for Naranja Town Site, utilize consultant services to complete the Programming and Concept Phase for Naranja Town ❖ Complete trail development and open the site to the public ❖ Initiate a public education program regarding the Master Plan and planned uses for the site 	

FY 2005–06 Performance Metrics

Trails and Paths



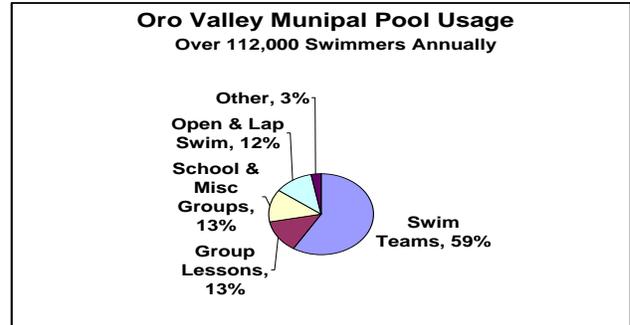
League Enrollment – Oro Valley Teams



Recreation Programs Offered Annually



Oro Valley Municipal Pool Usage

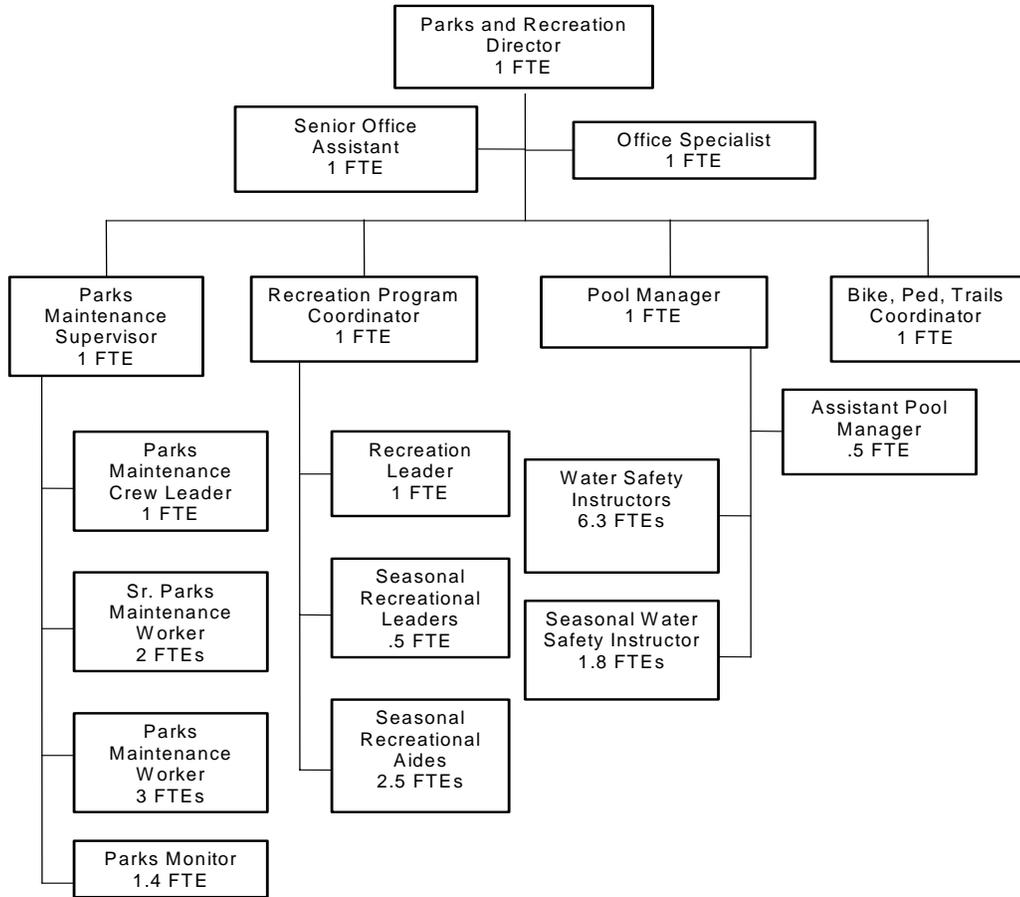


Parks and Recreation

Department Personnel

Authorized Positions	FY 2004-2005	FY 2005-2006	FY 2006-2007
Parks & Recreation Administrator	1.0	1.0	1.0
Office Specialist	1.0	1.0	1.0
Park Monitor	2.0	2.0	1.4
Park Maintenance Supervisor	1.0	1.0	1.0
Parks Maintenance Crew Leader	1.0	1.0	1.0
Senior Parks Maintenance Worker	2.0	2.0	2.0
Parks Maintenance Worker	2.0	2.0	2.0
Pool Manager	1.0	1.0	1.0
Assistant Pool Manager	0.5	0.5	0.5
Recreation Program Coordinator	1.0	1.0	1.0
Bicycle, Pedestrian & Trails Coordinator	1.0	1.0	1.0
Recreation Leader	0.5	0.5	0.5
Water Safety Instructors	0.0	0.0	6.3
Water Safety Instructors (Seasonal)	3.8	3.8	1.8
Recreation Leaders (Seasonal)	0.5	0.5	0.5
Recreation Aides (Seasonal)	2.5	2.5	2.5
Positions Contingent on Approval of Utility Sales Tax:			
Senior Office Assistant	0.0	0.0	1.0
Parks Maintenance Worker	0.0	0.0	1.0
Recreation Leader	0.0	0.0	0.5
Total Positions	20.8	20.8	27.0

Parks and Recreation



PARKS AND RECREATION

Budget Summary

GENERAL FUND				
Expenditure Category	2005-06 Budget	2005-06 Estimate	2006-07 Budget	Budget-Budget Variance
Personnel	\$801,012	\$867,973	\$1,083,748	\$282,736
Contracts/Services	\$416,740	\$398,940	\$468,810	\$52,070
Supplies	\$87,500	\$110,200	\$117,600	\$30,100
Utilities	\$225,600	\$216,300	\$216,800	(\$8,800)
Capital Outlay	\$107,250	\$36,801	\$565,660	\$458,410
Total	\$1,638,102	\$1,630,214	\$2,452,618	\$814,516

Budget Summary:

The FY 2006/07 adopted budget for the Parks and Recreation Department has increased \$814,516 or 49.7% over the FY 2005/06 budget. Capital Outlay accounts for the majority of this increase at \$458,410 due to improvements at JDK Park which include - irrigation upgrades to increase efficiency, conserve water and maintain healthier turf, upgrades and paving of parking lots, resurfacing and a shade structure for the playground, installing a new sidewalk, and renovation of the dog park. Personnel costs have increased \$282,736, or 35.3%, due to the implementation of salary market adjustments and a 3% cost of living adjustment (COLA) designed to make our pay scale more competitive with comparable Arizona communities. Also, Arizona State Retirement System (ASRS) town-matching contributions increased 23% in FY 2006/07. Personnel costs also include the addition of a Park Maintenance Worker, a Senior Office Assistant and the reclassification of a part time Recreation Leader to full time. These additional positions are contingent on the passing of a Utility Sales Tax and will not be funded if the tax is not approved. This increase is reflected in the Parks & Recreation Department's Personnel budget totals. The Contracts/Services category has increased 12.5% due to higher lease payments to the Amphitheater School District to host summer programs, and various maintenance costs of the department.

Department Line Item Detail

Expenditure Category	2005-2006 Budget	2005-2006 Estimate	2006-2007 Budget	Variance +/-
Personnel				
Salaries & Wages	\$ 625,183	\$ 654,595	\$ 832,705	\$ 207,522
Overtime Pay	-	26,869	27,000	27,000
Group Insurance	67,998	56,322	77,190	9,192
Social Security/Medicare	47,827	52,564	63,941	16,114
ASRS	35,459	52,497	56,652	21,193
Worker's Compensation	24,545	24,269	25,511	966
Other Employee Benefits	-	858	748	748
	\$ 801,012	\$ 867,973	\$ 1,083,748	\$ 282,736
Contracts/Services				
Contract Personnel Services	\$ 60,000	\$ 40,000	\$ 45,000	\$ (15,000)
Outside Professional Services	142,000	142,000	134,900	(7,100)
Recreation Programs	56,500	56,500	61,865	5,365
Vehicle Repair & Maintenance	4,000	7,500	4,000	-
Equipment Repair & Maintenance	6,500	6,500	8,800	2,300
Grounds Repair & Maintenance	5,600	5,000	11,300	5,700
Rentals	1,600	2,400	5,000	3,400
Insurance	46,610	46,610	56,000	9,390
Telecommunications	11,500	14,500	15,000	3,500
Advertising	5,000	5,000	7,000	2,000
Printing & Binding	5,200	8,000	9,200	4,000
Travel & Training	7,500	9,000	10,000	2,500
Memberships & Subscriptions	1,630	1,630	1,650	20
Non-Capitalized Equipment	6,000	6,000	10,000	4,000
Leases	44,000	39,600	72,900	28,900
Parks & Recreation Advisory Board	1,100	1,700	2,000	900
Special Events	12,000	7,000	14,195	2,195
Honeybee Park	-	-	-	-
Bocce Ball Court	-	-	-	-
	\$ 416,740	\$ 398,940	\$ 468,810	\$ 52,070
Supplies				
Postage	\$ 2,000	\$ 2,700	\$ 3,000	\$ 1,000
Office Supplies	7,500	7,500	8,000	500
Uniforms	10,000	10,000	10,600	600
Field Supplies	63,000	90,000	90,000	27,000
Miscellaneous Other Operating	5,000	-	6,000	1,000
	\$ 87,500	\$ 110,200	\$ 117,600	\$ 30,100
Utilities				
Water & Sewage	\$ 100,000	\$ 84,000	\$ 84,000	\$ (16,000)
Waste Disposal Fees	10,000	10,500	11,000	1,000
Natural Gas & Electricity	110,000	113,000	113,000	3,000
Gasoline & Oil	5,600	8,800	8,800	3,200
	\$ 225,600	\$ 216,300	\$ 216,800	\$ (8,800)

Parks and Recreation

Department Detail Cont'd

Expenditure Category	2005-2006 Budget	2005-2006 Estimate	2006-2007 Budget	Variance +/-
Capital Outlay				
Minor Assets	\$ 6,000	\$ 7,411	\$ 56,600	\$ 50,600
Vehicles	6,860	-	15,200	8,340
Building & Improvements	94,390	29,390	493,860	399,470
	\$ 107,250	\$ 36,801	\$ 565,660	\$ 458,410
Total	<u>\$ 1,638,102</u>	<u>\$ 1,630,214</u>	<u>\$ 2,452,618</u>	<u>\$ 814,516</u>



Bed Tax Fund – Parks and Recreation

Budget Summary

Expenditure Category	2005-06 Budget	2005-06 Estimate	2006-07 Budget	Budget-Budget Variance
Capital Outlay	\$0	\$38,000	\$433,463	\$433,463
Contingency	-	515,788	535,174	535,174
Total	\$0	\$553,788	\$968,637	\$968,637

Budget Summary:

The Bed Tax Fund was created to administer the provisions of Oro Valley Resolution No. (R) 05-35, approved on August 24, 2005, which allocates specific portions of the Town's 6% bed tax revenues (effective January 1, 2006) for Parks and Recreation Facilities/Services. The balance of the bed tax revenues are dedicated to promoting economic development efforts in the Town. Per the Resolution, Parks & Recreation Facilities/Services are allocated 0.50% of the 6% rate. The Naranja Town Site project is allocated 1.5% of the 6% rate. The Contingency line item is for the Bed Tax fund as a whole and may be allocated between economic development purposes and parks and recreation purposes per the percentages in Oro Valley Resolution (R) 05-35.

Department Line Item Detail

Expenditure Category	2005-2006 Budget	2005-2006 Estimate	2006-2007 Budget	Variance +/-
Capital Outlay				
Buildings & Improvements	\$ -	\$ 38,000	\$ 35,000	\$ 35,000
Naranja Townsite			324,063	324,063
Equipment			74,400	74,400
	\$ -	\$ 38,000	\$ 433,463	\$ 433,463
Contingency	\$ -	\$ 515,788	\$ 535,174	535,174
Total	\$ -	\$ 553,788	\$ 968,637	\$ 968,637



Police Department

Mission Statement

We, the members of the Oro Valley Police Department, are dedicated to providing excellent service through partnerships that build trust, prevent crime and promote a safe environment to enhance the quality of life within our community.

Vision Statement

The Oro Valley Police Department is committed to providing public safety services needed to ensure a safe environment through problem-solving partnerships, adaptability to change, cultural sensitivity, and efficient allocation of resources.

Value Statement

FAIRNESS: We believe every individual must be treated with dignity and respect. The foundation of professional police service is based upon fair and equal treatment of all people.

INTEGRITY: We adhere to the highest moral and ethical standards. We are consistent in and accountable for all our actions.

EXCELLENCE: We are committed to quality of performance using teamwork to achieve comprehensive and common goals.

Operating Divisions

Field Operations	Support Services
<p>The Field Operations Division consists of the Community Action Team, Special Operations, Traffic, SWAT, Hostage Negotiation, Security, Honor Guard, K-9 Unit, Bike Unit, Motorcycle Squad and the Field Training Program.</p> <p>Patrol is the largest and most visible bureau in this department. Patrol personnel are responsible for the protection of life and property, and the preliminary investigation of crimes. This department also provides community services in the form of programs, presentations and working with community groups.</p>	<p>Included in the Support Services Division are Communications, Records, Information Technology & the Support Services Bureau.</p> <p>Communications handles the response of 911 and other calls for service. The dispatcher determines if the situation is police, fire or medical and transfers to the appropriate area.</p> <p>Records is responsible for case management, transcription of narratives, taped statements, and citation entries into a county wide database system.</p> <p>The Support Services Bureau consists of Fleet Management, Mobile Command Post, I.D., Evidence, Community Resources, Investigations, Special Assignments, DARE, SRO, CVAP, and Police Explorer Scouts.</p>
<h4>Professional Standards</h4>	
<p>The Office of Professional Standards handles the recruitment of new personnel and the investigation of citizen complaints. It is the policy of the Oro Valley Police Department to thoroughly investigate all complaints against its employees in order to preserve public confidence.</p>	<h4>Professional Development</h4> <p>The Office of Professional Development assists Police Department personnel with any issue that stands in their way of achieving a full and satisfying career. This office consists of Training and Safety.</p>

FY 2005-06 Highlights	FY 2006–07 Goals and Objectives - Continued
<ul style="list-style-type: none"> ❖ Established Community Action Team (CAT) to respond to community problems. ❖ Provided all patrol officers with Tasers. ❖ Increased Facility Security. ❖ Sponsored International training by National Trainers for Continuing Education in Oro Valley. ❖ Opened a new substation at Magee & Oracle Roads, provide space to DPS & County Attorney's Office. ❖ Presented alcohol and drug abuse educational programs through media, schools and Block Watch meetings. ❖ Monitored case tracking policy to ensure department standards are maintained. ❖ Continue to promote our community policing philosophy through continued training. ❖ Participate in County & State wide wireless radio inoperability. ❖ Utilized proactive units and other resources in selected neighborhoods in order to address concerns over traffic safety. ❖ Install fire panel vehicular protection systems in all patrol vehicles. ❖ Implementation of Citizen Satisfaction Survey. 	<p>Goal: To ensure public safety in Oro Valley, first and foremost</p> <p>OBJECTIVES:</p> <ul style="list-style-type: none"> ❖ Make Oro Valley safer by aggressively fighting drugs and gang-related crimes, domestic violence, and violent and property crimes that affect the Oro Valley community. ❖ Save lives on Oro Valley roads through vigilant traffic enforcement targeting aggressive and alcohol/drug-impaired drivers and accident-causing violations. ❖ Improve and strengthen statewide law enforcement efforts through collaboration, partnerships and strategic alliances. ❖ Improve services to the motoring public by minimizing traffic congestion and delays with technology-enhanced collision investigations and by expanding roadside assistance services. ❖ Bolster public safety efforts with innovative programs that educate and involve the public in traffic and community safety issues. <p>Goal: To attract and retain exemplary employees with outstanding abilities, uncompromising integrity & strong work ethic.</p> <p>OBJECTIVES:</p> <ul style="list-style-type: none"> ❖ Support programs that strengthen the physical and mental well-being of employees and assure an efficient and productive workforce. ❖ Develop, initiate and evaluate strategies to recruit and hire the best candidates for employment with the Department while balancing the workforce with diversity. ❖ Assess agency strengths and weaknesses in meeting employees' needs by gathering their opinions about the Department, their work environment and their job satisfaction. ❖ Develop and implement an annual Employee Recognition Program to highlight and reward excellent performance by Oro Valley Police Department personnel.
<p>FY 2006–07 Goals and Objectives</p> <p>Goal: Municipal Facilities</p> <p>OBJECTIVES:</p> <ul style="list-style-type: none"> ❖ Purchase land, develop, plan and construct a new 20,000 sq. ft. police substation. ❖ Construct a new police property and I.D. retention facility, training facility with indoor range. <p>Goal: Infrastructure</p> <p>OBJECTIVES:</p> <ul style="list-style-type: none"> ❖ Replace patrol car mobile data computers. ❖ Provide specialized vehicle for the expanding special operations unit. ❖ Replace 16 police vehicles & 3 motorcycles. ❖ Enhance security by adding monitors to the secured parking area. ❖ Provide all officers with the new 3rd generation Glock 22 pistols. 	

FY 2006–07 Goals and Objectives (Cont'd)

Goal: To improve organizational effectiveness and community partnerships through enhanced communication.

OBJECTIVES:

- ❖ Strengthen and improve the availability and exchange of information among:
 - Members of the Oro Valley Police Department.
 - Members of the public.
 - Town organizations and their employees.
 - Members of the criminal justice community and other agencies providing public service.
- ❖ Ensure adequate personnel and facilities to meet projected growth.
- ❖ Provide the infrastructure, technological resources and leadership to modernize telecommunications for our partners in public safety.

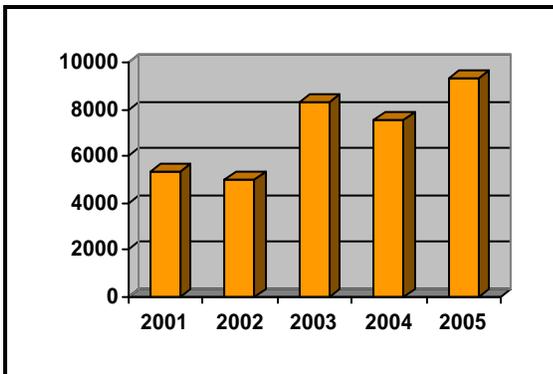
Goal: To deliver services in a timely, consistent, fair and high quality manner.

OBJECTIVES:

- ❖ Bridge the gap between what we are doing and what needs to be done in the future by utilizing the power of technology to increase individual and organizational productivity.
- ❖ Focus on community needs, anticipate and prepare for future needs and the delivery of quality services.
- ❖ Deliver services that effectively address the safety and security concerns of the community.

Performance Metrics

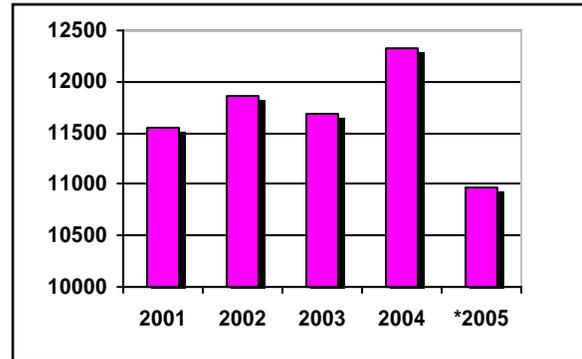
CITATIONS



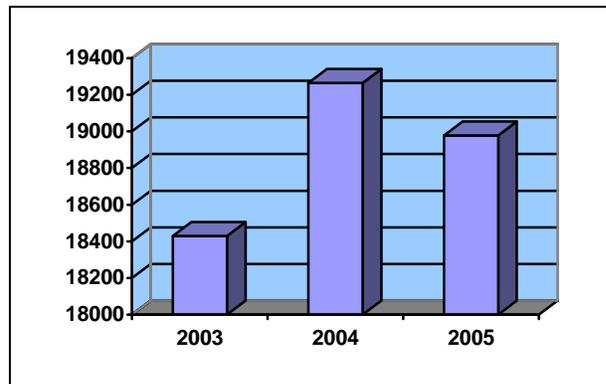
CVAP VOLUNTEER HOURS

(Administrative & Patrol)

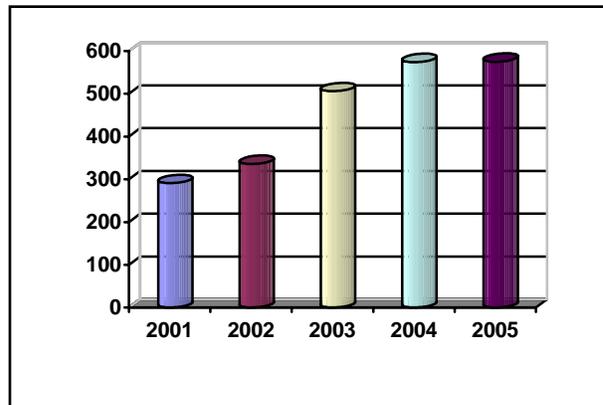
*decrease is due to the volunteer hours not utilized when the Town Service Center closed



911 Calls

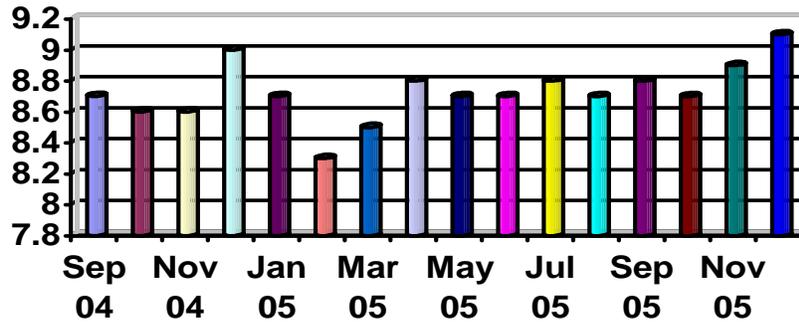


MOTOR VEHICLE ACCIDENTS

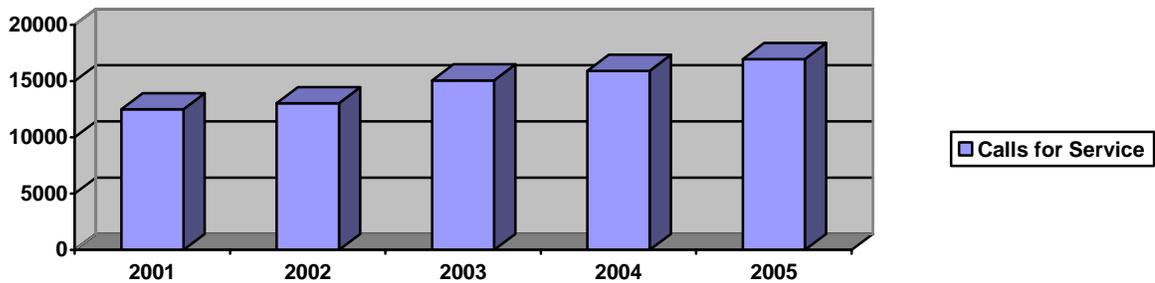


Performance Metrics (Cont'd)

CITIZEN SATISFACTION SURVEYS – Oro Valley Police Department
(10 = High 1 = Low)



Calls for Service

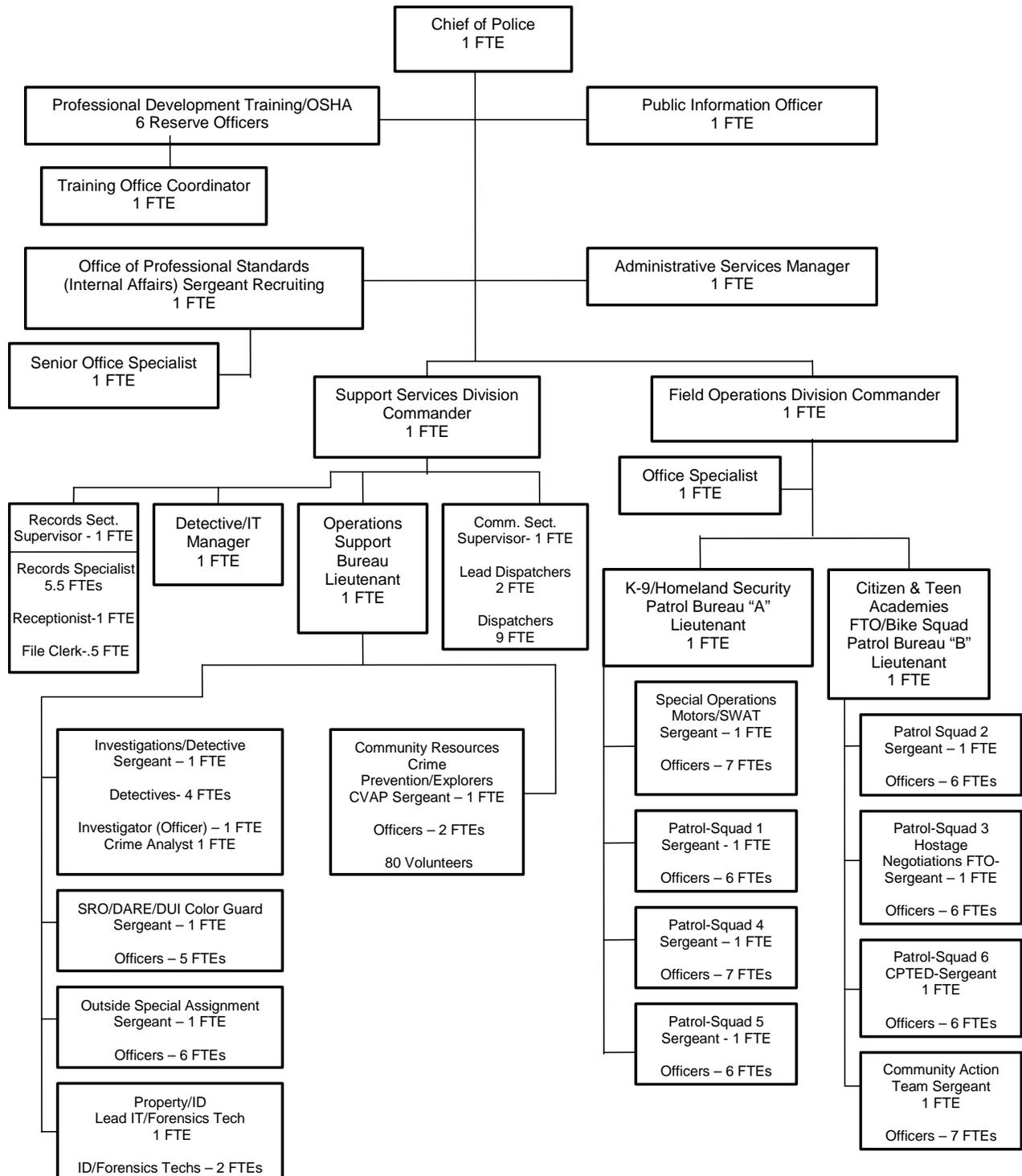


Statistical Comparisons	2003	2004	2005
Calls for Service	15,069	15,911	16,981
Total Arrests	2,310	1,952	2,249
Auto Thefts	47	57	72
Burglaries	91	95	134
Thefts	584	529	642
D.U.I.	228	165	137
Liquor Laws	92	63	67
Drug Offenses	160	148	207
Homicides	0	0	0
Assaults	128	167	159
Investigations	3,776	4,404	4,568
K-9 Searches	215	161	159
First Aid Calls	1,580	1,833	2,006
Accidents	506	574	575
Citations	8,324	7,541	9,354
Public Assists	2,896	2,599	1,482
Drug Task Force Arrests	120	67	116

Department Personnel

Authorized Positions	FY 2004-2005	FY 2005-2006	FY 2006-2007
Chief of Police	1.0	1.0	1.0
Commander	2.0	2.0	2.0
Lieutenant	3.0	3.0	3.0
Sergeant	13.0	13.0	13.0
Detective	3.0	5.0	5.0
Patrol Officer	49.0	51.0	51.0
Motorcycle Officer	6.0	6.0	6.0
School Resource Officer	3.0	3.0	3.0
K-9 Officer	3.0	3.0	3.0
D.A.R.E. Officer	2.0	2.0	2.0
Training Officer	1.0	1.0	1.0
Reserve Officer	6.0	6.0	6.0
Communications Supervisor	1.0	1.0	1.0
Lead Dispatcher	2.0	2.0	2.0
Dispatcher	9.0	9.0	9.0
Records Supervisor	1.0	1.0	1.0
Records Specialist	5.5	5.5	5.5
Lead IT Forensics Technician	0.0	1.0	1.0
Property Forensics Technician	2.0	2.0	2.0
Administrative Services Manager	1.0	1.0	1.0
Public Information Officer	1.0	1.0	1.0
Professional Development & Training Administrator	1.0	1.0	1.0
Senior Office Specialist	1.0	1.0	1.0
Crime Analyst	1.0	1.0	1.0
Receptionist	1.0	1.0	1.0
File Clerk	0.5	0.5	0.5
Office Specialist	1.0	1.0	1.0
Positions Contingent on Approval of Utility Sales Tax:			
Patrol Officer	0.0	0.0	6.0
School Resource Officer	0.0	0.0	1.0
D.A.R.E. Officer	0.0	0.0	1.0
Lead Dispatcher	0.0	0.0	1.0
Dispatcher	0.0	0.0	1.0
Records Specialist	0.0	0.0	1.0
Maintenance Technician	0.0	0.0	1.0
Office Specialist	0.0	0.0	1.0
Total Positions	120.0	125.0	138.0

Police Department



Police Department

Budget Summary

GENERAL FUND				
Expenditure Category	2005-06 Budget	2005-06 Estimate	2006-07 Budget	Budget-Budget Variance
Personnel	\$8,024,645	\$7,739,641	\$9,493,706	\$1,469,061
Contracts/Services	\$939,279	\$976,631	\$1,074,119	\$134,840
Supplies	\$210,800	\$207,840	\$239,450	\$28,650
Utilities	\$243,000	\$268,100	\$286,000	\$43,000
Capital Outlay	\$609,285	\$609,285	\$813,369	\$204,084
Contingency	\$275,500	-	\$246,500	(\$29,000)
Total	\$10,302,509	\$9,801,497	\$12,153,144	\$1,850,635

Budget Summary:

The FY 2006/07 adopted budget for the Police Department increased \$1,850,636, or 18.0% over the FY 2005/06 budget. Personnel costs account for an 18.3% increase due to the implementation of salary market adjustments and a 3% cost of living adjustment (COLA) incorporated into a new pay step plan designed to be more comparable with the City of Tucson pay scale. Also, Arizona State Retirement System (ASRS), and the Correction Officers Retirement Plan (CORP) town-matching contributions increased 21 - 25% in FY 2006/07. Personnel costs also include the addition of 13 new positions in the Police Department to support the safety needs of an ever-growing community. These additional positions are contingent on the passing of a Utility Sales Tax and will not be funded if the tax is not approved. These increases are also reflected in the Police Department's Personnel budget totals. The Contracts/Services category has increased 14.4% over the previous year budget due to higher insurance premiums (\$54K), the increased cost of hiring and training new personnel as well as training and certifications for existing staff (\$38K), and new substation expenses (\$27K). Capital Outlay consists of costs to equip new personnel, replacement patrol vehicles, mobile data computers (MDC's) and consoles, and the cost to modify existing space to house a temporary property and ID storage room.

Department Line Item Detail

Expenditure Category	2005-2006 Budget	2005-2006 Estimate	2006-2007 Budget	Variance +/-
Personnel				
Salaries & Wages	\$ 5,710,845	\$ 5,569,145	\$ 6,766,789	\$ 1,055,944
Overtime Pay	232,600	283,184	250,000	17,400
Holiday Pay	50,000	37,526	50,000	-
Assignment Pay	31,000	41,260	35,360	4,360
MANTIS Overtime Pay	30,000	26,538	30,000	-
Uniform Allowance	105,900	94,434	129,600	23,700
Group Insurance	621,046	534,497	777,383	156,337
Social Security/Medicare	456,471	456,598	509,484	53,013
Corp Contribution	38,655	37,599	60,481	21,826
APSRs Contributions	416,693	436,564	499,800	83,107
ASRS	67,273	72,178	107,385	40,112
Worker's Compensation	174,162	144,442	206,996	32,834
Other Employee Benefits	90,000	5,676	70,429	(19,571)
	\$ 8,024,645	\$ 7,739,641	\$ 9,493,706	\$ 1,469,061
Contracts/Services				
Outside Professional Services	\$ 54,200	\$ 53,250	\$ 92,500	\$ 38,300
Custody of Prisoners	130,000	100,000	130,000	-
Vehicle Repair & Maintenance	120,200	143,050	108,950	(11,250)
Equipment Repair & Maintenance	25,000	25,650	25,000	-
Building Repair & Maintenance	19,000	21,717	22,450	3,450
Rentals	23,100	21,000	23,100	-
Insurance	271,460	271,460	325,750	54,290
Telecommunications	70,000	117,480	96,650	26,650
Printing & Binding	15,000	17,700	15,000	-
Travel & Training	59,000	60,600	71,000	12,000
Memberships & Subscriptions	9,000	9,000	9,000	-
Non-Capitalized Equipment	64,260	73,470	75,410	11,150
Office Lease	73,209	56,154	73,209	-
Software Maintenance & Licensing	5,850	6,100	6,100	250
	\$ 939,279	\$ 976,631	\$ 1,074,119	\$ 134,840
Supplies				
Postage	\$ 6,500	\$ 4,000	\$ 6,500	\$ -
Office Supplies	33,500	33,500	34,600	1,100
Uniforms	16,300	16,120	16,300	-
Field Supplies	60,000	60,520	73,000	13,000
Custodial Supplies	7,500	7,500	7,500	-
Miscellaneous Other Operating	87,000	86,200	101,550	14,550
	\$ 210,800	\$ 207,840	\$ 239,450	\$ 28,650
Utilities				
Water & Sewage	\$ 2,000	\$ 1,800	\$ 2,000	\$ -
Natural Gas & Electricity	66,000	71,300	74,000	8,000
Gasoline & Oil	175,000	195,000	210,000	35,000
	\$ 243,000	\$ 268,100	\$ 286,000	\$ 43,000

Department Line Item Detail (Continued)

Expenditure Category	2005-2006 Budget	2005-2006 Estimate	2006-2007 Budget	Variance +/-
Capital Outlay				
Minor Assets	\$ 16,000	\$ 16,000	\$ 47,000	\$ 31,000
Equipment	71,300	71,300	240,750	169,450
Patrol Vehicle	364,985	364,985	505,619	140,634
Buildings & Improvements	157,000	157,000	20,000	(137,000)
	\$ 609,285	\$ 609,285	\$ 813,369	\$ 204,084
Contingency				
GOHS	\$ 47,000	\$ -	\$ 43,000	\$ (4,000)
ACJC	3,500	-	3,500	-
DOJ Homeland Security	195,000	-	170,000	(25,000)
The 100 Club of Arizona	20,000	-	20,000	-
BJA - Ballistic Vest Grant	10,000	-	10,000	-
	\$ 275,500	\$ -	\$ 246,500	\$ (29,000)
Total	<u>\$ 10,302,509</u>	<u>\$ 9,801,497</u>	<u>\$ 12,153,144</u>	<u>\$ 1,850,635</u>



Seizures & Forfeitures –State Fund

Budget Summary

Expenditure Category	2005-06 Budget	2005-06 Estimate	2006-07 Budget	Budget-Budget Variance
Contracts/Services	-	\$33,627	-	-
Capital Outlay	-	\$12,567	-	-
Contingency	\$76,282	\$82,089	\$92,089	(\$15,807)
Total	\$76,282	\$128,283	\$92,089	(\$15,807)

Budget Summary:

By law, all monies released from this fund must be expended only on police programs/prosecution matters/racketeering offenses. This fund is controlled by the Pima County Attorney's office and all expenditure requests by law must 1) be approved by the County Attorney as being lawful and 2) the funds must be released by the County Attorney's office to the Police Department only for that particular request. Quarterly reports to the State must be made regarding the expenditures of any funds.

Department Line Item Detail

Expenditure Category	2005-2006 Budget		2005-2006 Estimate		2006-2007 Budget	Variance +/-
Contracts/Services						
Non-Capitalized Equipment	\$	-	\$	33,627	\$	-
	\$	-	\$	33,627	\$	-
Capital Outlay						
Minor Assets	\$	-	\$	12,567	\$	-
	\$	-	\$	12,567	\$	-
Contingency	\$	76,282	\$	82,089	\$	15,807
Total	\$	76,282	\$	128,283	\$	15,807



Seizures & Forfeitures – Justice Fund

Budget Summary

Expenditure Category	2005-06 Budget	2005-06 Estimate	2006-07 Budget	Budget-Budget Variance
Contracts/Services	-	\$72,901	-	-
Capital Outlay	-	\$26,474	-	-
Contingency	\$104,808	\$179,764	\$279,764	(\$174,956)
Total	\$104,808	\$279,139	\$279,764	(\$174,956)

Budget Summary:

By law, all monies released from this fund must be expended only on police programs/prosecution matters/racketeering offenses. This fund is controlled by the Pima County Attorney's office and all expenditure requests by law must 1) be approved by the County Attorney as being lawful and 2) the funds must be released by the County Attorney's office to the Police Department only for that particular request. Quarterly reports to the State must be made regarding the expenditures of any funds.

Department Line Item Detail

Expenditure Category	2005-2006 Budget	2005-2006 Estimate	2006-2007 Budget	Variance +/-
Contracts/Services				
Non-Capitalized Equipment	\$ -	\$ 72,901	\$ -	\$ -
	\$ -	\$ 72,901	\$ -	\$ -
Capital Outlay				
Patrol Vehicle	\$ -	\$ 16,665	\$ -	\$ -
Equipment	-	9,809	-	-
	\$ -	\$ 26,474	\$ -	\$ -
Contingency	\$ 104,808	\$ 179,764	\$ 279,764	\$ 174,956
Total	<u>\$ 104,808</u>	<u>\$ 279,139</u>	<u>\$ 279,764</u>	<u>\$ 174,956</u>



Magistrate Court

Mission

To uphold the law and administer justice fairly and efficiently and adjudicate all cases brought to the Oro Valley Magistrate Court in a fair, courteous and impartial manner treating all who come to the Court with dignity and respect, providing prompt, polite and efficient service to the customers of the Oro Valley Magistrate Court, the Town of Oro Valley, and the public in general.

Department Description

The processing and adjudication of all cases filed in the court, including the trial or other disposition of misdemeanor criminal cases, criminal traffic cases and civil traffic cases; collection of fines, surcharges, restitution and other fees; issue Injunctions Against Harassment and Domestic Violence Restraining Orders, take applications for and issue marriage licenses, and perform some weddings. Services rendered by the court are governed by Rules set by the Arizona Supreme Court and guided by statutes enacted by the Arizona Legislature.

Departmental Programs/Divisions

Judicial Division	Case Processing Division
<p>The Judicial division consists of a full time Magistrate and a full time courtroom clerk.</p> <p>Presides over the adjudication of the cases of all those appearing in Oro Valley Court and handles dispositions of all criminal cases.</p>	<p>This division consists of the Court Administrator and Court Clerks.</p> <p>This division handles the flow of the case from the time it is filed with the court through adjudication until it is archived or destroyed. They are also responsible for maintaining the Case Management System (AZTEC) of the case records. All phone inquiries, receipting and collection are performed in this division.</p> <p>Jury summons and records are maintained by the Court Administrator as well as functional operation, court performance standards, training and execution of initiatives.</p>
Security Program	
<p>The Court Bailiff insures the safety of the courtroom and court building, transports defendants who are held in custody to the court, aids in the processing of defendants who are charged with a criminal violation and fail to appear for scheduled court appearances and serves arrest warrants.</p>	

FY 2005-06 Highlights

**Improved court efficiency through:
Technology**

- ❖ New T-1 line to speed up data entry in the Court's Record Management System.
- ❖ Wireless headsets for the clerks for better and faster customer service.
- ❖ Added a town PC to allow the Court access the Town Intranet and develop a new court website.
- ❖ Added a second printer for faster receipting
- ❖ Initiated and implemented an electronic citation entry system in partnership with the Police Department to reduce data entry and increase the accuracy of court records.
- ❖ Acquired additional technology services: Arizona Criminal Justice Information Services (ACJIS) and Fines/Fees and Restitutions Enforcement Program (FARE) in support of increasing collections
- ❖ Purchased a "Notebook" PC for the Judge with a goal of converting to computer generated forms.
- ❖ Acquired Digital recording system in the Court Room.

Business processes

- ❖ Issued RFP for Defensive Driving School (DDS) Program Providers and revamped our DDS Program.
- ❖ Instituted more efficient method of reconciling court's bond, overpayment and restitution accounts.
- ❖ Partnered with the OVPD to receipt impound fees and process repair violation.

FY 2006-07 Goals and Objectives

Goal: Municipal Facilities

Objectives:

- a. Improve Courtroom security
 - ❖ Acquire and install a gate between seats and bench.
- b. Improve Court appearance.
 - ❖ Improve courtroom appearance with new carpet, chairs, paint and repairs.
 - ❖ Secure and contract an electronic record storage system provider to reduce the need for storage space.
 - ❖ Purchase new furniture to replace worn out staff chairs and desk.

Goal: Economic Sustainability

Objectives:

- ❖ Enhance collection methods through increased use of technology such as on-Line credit payments and Electronic Citation processing to allow staff to have more time for collections and be more efficient.
- ❖ Add a Court enhancement fee to violations to finance new and maintain existing technology.

Goal: Annexation & Growth

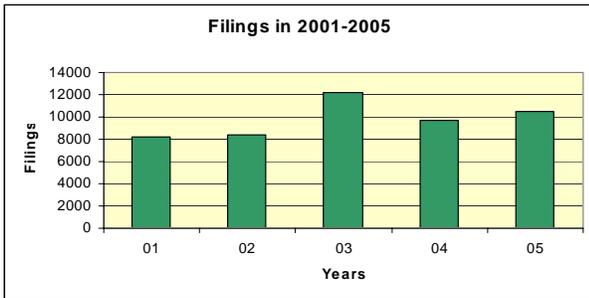
Objectives:

- ❖ Be resourceful with the management of cases resulting from growth by installing digital recording, document storage and the use of an electronic citation system.
- ❖ In preparation for an increased case load, enhance the courtroom functionality which will include the addition of electronic minute entries, printing and copying.
- ❖ Add the services of a professional law clerk to support the judicial need for more research capabilities and one new clerk as the case load increases.

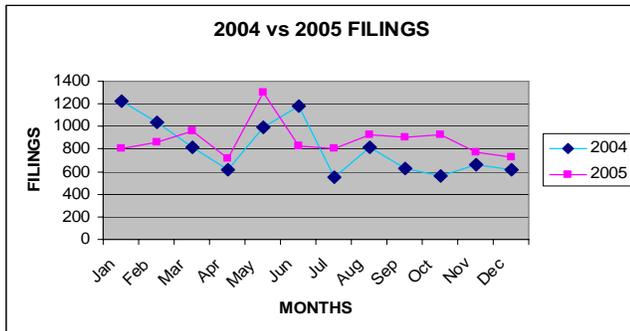
FY 2005–06 Performance Metrics

The Court's main function is to process the violation citations filed by the Oro Valley Police Department. Metrics can be based only on the number of filings (violations) the court receives and the efficiency with which they are processed.

Total filings for the last 5 years



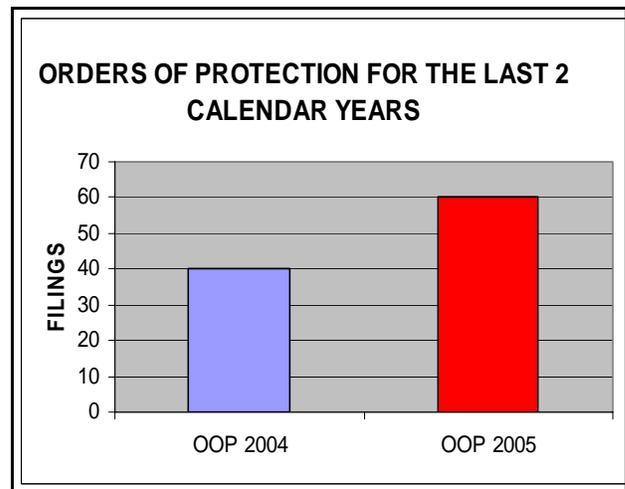
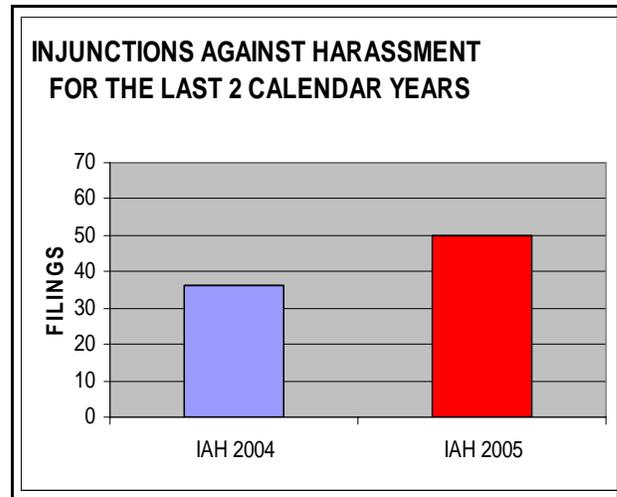
Filings for 2004 vs 2005 by month



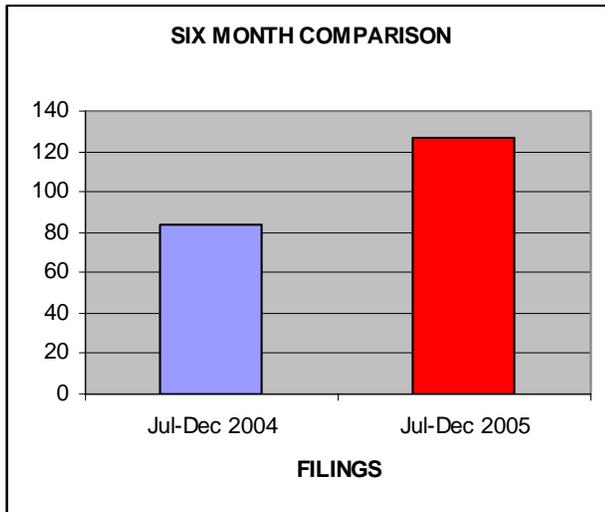
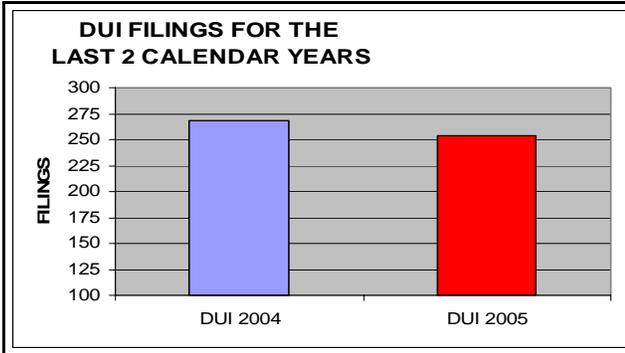
Spikes in filings occur when the Police Department has a special enforcement program such as Seat Belt Enforcement or DUI Task Forces.

Overview of Filings

The Driving Under the Influence (DUI), Orders of Protection (OOP) and Injunctions Against Harassment (IAH) filings are the most time consuming in the court's case processing.



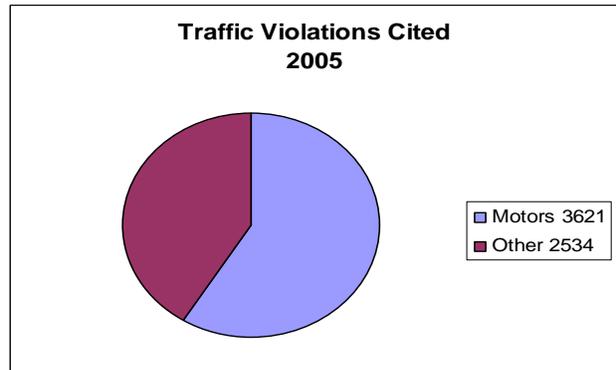
Department Performances Metrics



DUI Filings although somewhat lower in number have resulted in more hearings and trials because of increased fines and sanctions imposed by the Supreme Court.

Traffic Filings

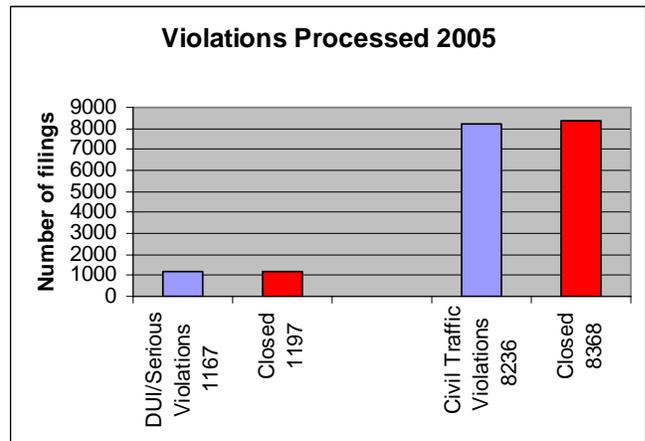
The seven (7) motor officers, dedicated to civil and criminal traffic violations, issued about 60% of the total number of traffic filings in Oro Valley in 2005. An increase of one motor officer would amount to over 500 new filings or about 8% of the total of all charges issued in Oro Valley.



Performance Measurements

Performance is measured by the efficiency of the court case processing. While we could find no set performance measure from the AOC or other courts it would seem that the minimum requirement is that there be no more than a 5 to 10% difference in the number of filings to the number of completed cases. More completions than filings creating a reduction in pending files can be defined as a higher measure of performance.

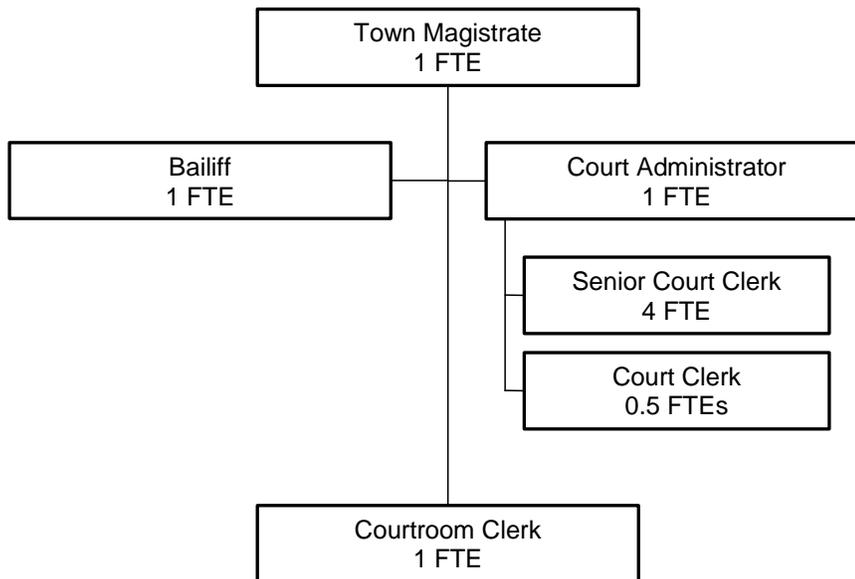
This chart shows that where slightly more completed than filed. This means the court is within an acceptable measure of performance and is attempting to clear up a few of the older files.



Magistrate Court

Department Personnel

Authorized Positions	FY 2004-2005	FY 2005-2006	FY 2006-2007
Magistrate	1.0	1.0	1.0
Court Administrator	1.0	1.0	1.0
Court Clerk	1.5	0.5	0.5
Courtroom Clerk	1.0	1.0	1.0
Court Services Senior Clerk	3.0	4.0	4.0
Bailiff/Marshall	1.0	1.0	1.0
Total Positions	8.5	8.5	8.5



MAGISTRATE COURT

Budget Summary

GENERAL FUND				
Expenditure Category	2005-06 Budget	2005-06 Estimate	2006-07 Budget	Budget-Budget Variance
Personnel	\$475,206	\$471,055	\$536,362	\$61,156
Contracts/Services	\$118,100	\$116,401	\$145,780	\$27,680
Supplies	\$6,500	\$7,020	\$8,000	\$1,500
Utilities	\$1,380	\$650	\$1,380	-
Capital Outlay	\$12,700	\$12,700	\$13,335	\$635
Contingency	-	-	-	-
Total	\$613,886	\$607,826	\$704,857	\$90,971

Budget Summary:

The FY 2006/07 adopted budget for the Magistrate Court has increased by \$90,971 or 14.8% over the FY 2005/06 budget. Personnel costs account for a 12.9% increase, or \$61,156, due to the implementation of salary market adjustments and a 3% cost of living adjustment (COLA) designed to make our pay scale more competitive with comparable Arizona communities. Also, Arizona State Retirement System (ASRS) town-matching contributions increased 23% in FY 2006/07. These increases are reflected in the Magistrate Court's Personnel budget totals. Additional funds have been budgeted for Contract Personnel Services in the contract personnel and outside professional services line items to handle the caseload should the number of traffic citations issued increase or more cases go to jury trials. Funds have also been included in the Capital Outlay budget to perform much needed maintenance and improvements to the courtroom in the way of replacing worn carpeting and repainting.

Department Line Item Detail

Expenditure Category	2005-2006 Budget	2005-2006 Estimate	2006-2007 Budget	Variance +/-
Personnel				
Salaries & Wages	\$ 368,342	\$ 369,238	\$ 412,057	\$ 43,715
Overtime	-	-	5,000	5,000
Uniform Allowance	1,200	-	1,200	-
Group Insurance	46,777	42,748	45,570	(1,207)
Social Security/Medicare	28,178	27,953	31,425	3,247
APRS Contributions	4,780	5,795	5,577	797
ASRS	23,640	23,053	32,350	8,710
Worker's Compensation	2,289	1,872	2,903	614
Other Employee Benefits	-	396	281	281
	\$ 475,206	\$ 471,055	\$ 536,362	\$ 61,156
Contracts/Services				
Contract Personnel Services	\$ 5,800	\$ 7,000	\$ 14,600	\$ 8,800
Outside Professional Services	8,000	6,600	10,000	2,000
Jury Fees	1,000	1,000	2,100	1,100
Court Appointed Attorney Fees	51,000	51,000	55,000	4,000
Vehicle Repair & Maintenance	1,000	1,000	1,000	-
Equipment Repair & Maintenance	500	500	500	-
Rentals	12,250	12,250	11,400	(850)
Insurance	24,255	24,256	29,100	4,845
Telecommunications	3,500	2,500	3,500	-
Printing & Binding	3,500	3,000	3,500	-
Travel & Training	3,700	3,700	5,000	1,300
Memberships & Subscriptions	3,295	3,295	3,330	35
Non-Capitalized Equipment	300	300	4,400	4,100
Software Maintenance & Licensing	-	-	2,350	2,350
	\$ 118,100	\$ 116,401	\$ 145,780	\$ 27,680
Supplies				
Postage	\$ 3,000	\$ 3,500	\$ 3,500	\$ 500
Office Supplies	3,500	3,520	4,000	500
Miscellaneous Other Operating	-	-	500	500
	\$ 6,500	\$ 7,020	\$ 8,000	\$ 1,500
Utilities				
Gasoline & Oil	\$ 1,380	\$ 650	\$ 1,380	\$ -
	\$ 1,380	\$ 650	\$ 1,380	\$ -
Capital Outlay				
Minor Assets	\$ 10,000	\$ 10,000	\$ 11,335	\$ 1,335
Equipment	2,700	2,700	2,000	(700)
	\$ 12,700	\$ 12,700	\$ 13,335	\$ 635
Total	\$ 613,886	\$ 607,826	\$ 704,857	\$ 90,971



Public Works

Mission

We will provide safe and efficient roadways, stormwater programs to protect water quality, healthy, safe and functional working environments for employees, and ensure the private developments are designed and built in compliance with all Town codes, standards and policies.

Department Description

The department is lead by the Town Engineer which is a position that is required by State Law. The Department is organized into three functional divisions: engineering, development review and operations.

Departmental Programs/Divisions

Engineering	Development Review
<p>The Engineering Division is responsible for the management of roadway improvement projects. While most large projects are designed by consultants, the Engineering Division has a small in house design section. This section provides designs for small Town projects.</p> <p>Funding acquisition for roadway improvements is the responsibility of this division. Through the Transportation Improvement Plan of the Pima Association of Governments the Engineering Division secures State and Federal funds.</p>	<p>The Development Review Division reviews all development plans, preliminary and final plats, improvement and grading plans for privately constructed commercial and residential projects within the Town. The division issues grading and floodplain use permits for all of the approved projects. The primary emphasis is assuring that projects adhere to all Town codes, standards and policies.</p>
Operations	
<p>The Operations Division is responsible for street maintenance and stormwater management. These services include surface treatments, pavement rehabilitation, traffic signing, pavement markings, drainage repair and maintenance, traffic signals operation and maintenance, developing and maintaining stormwater programs to protect water quality, flood prevention, and maintenance of all Town owned buildings.</p>	



Public Works - Highway Fund

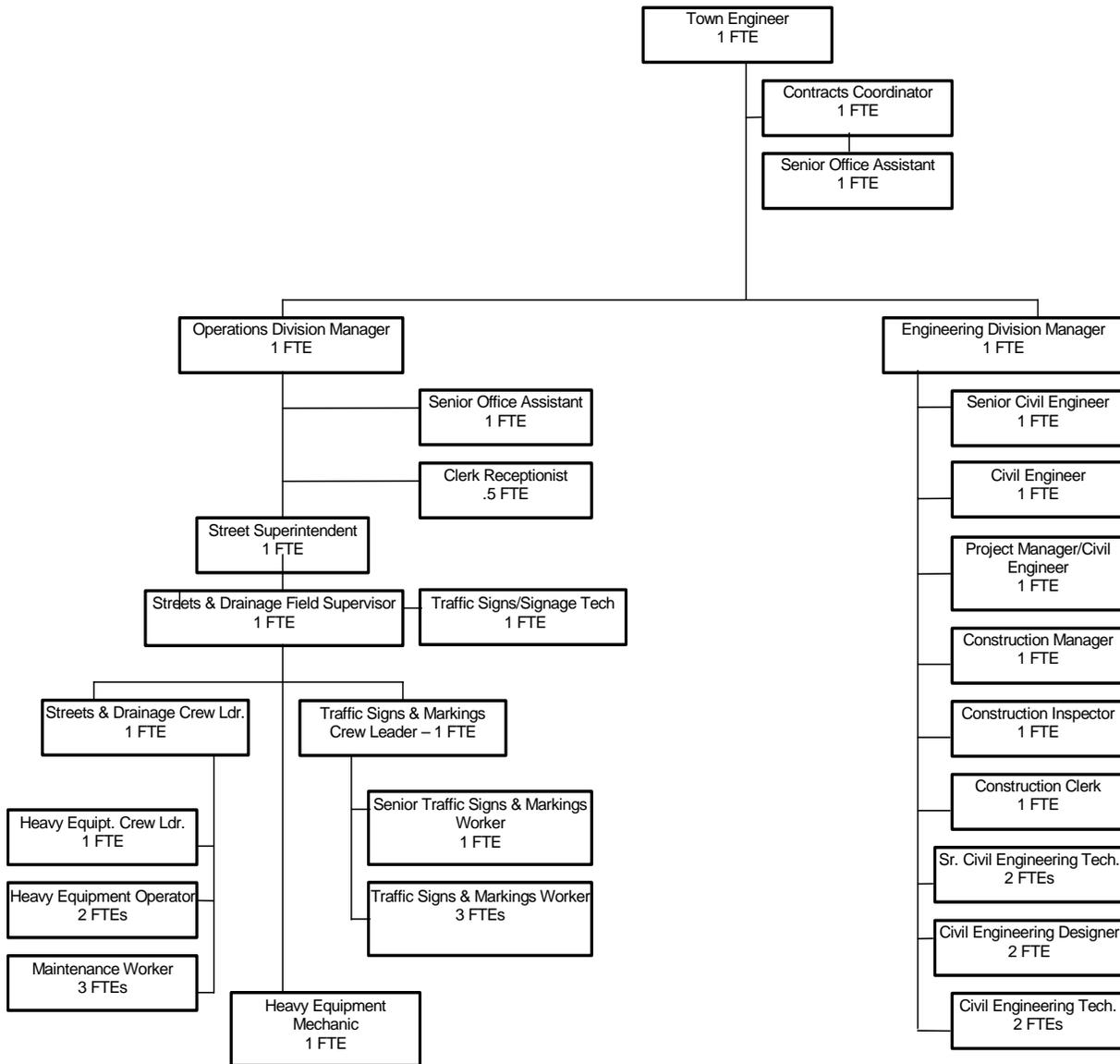
FY 2005-06 Highlights	Performance Metrics
<ul style="list-style-type: none"> ❖ Oracle Road Improvement District ❖ Pusch View Lane ❖ Adopt-A-Road 	<ul style="list-style-type: none"> ❖ Two bridges built ❖ Three miles of new Road ❖ Three new traffic signals
<p>FY 2006–07 Goals and Objectives</p> <p>OBJECTIVES:</p> <p>Goal: Economic Sustainability</p> <ul style="list-style-type: none"> ❖ Continue Securing Funds for Highway Projects ❖ Review Developer Review Fees and Permit Fees <p>Goal: Annexation & Growth</p> <ul style="list-style-type: none"> ❖ Obtain additional Staff to service annexation and growth <p>Goal: Municipal Facilities</p> <ul style="list-style-type: none"> ❖ Complete the Town Wide Municipal Space Needs Study ❖ Complete the Master Plan for the Municipal Service Center <p>Goal: Municipal Water Supply</p> <ul style="list-style-type: none"> ❖ Work with OVWU on Groundwater Recharge <p>Goal: Quality of Life</p> <ul style="list-style-type: none"> ❖ Develop Neighborhood Outreach Program <p>Goal: Infrastructure</p> <ul style="list-style-type: none"> ❖ Develop Pavement Management Concept ❖ Develop a Grading Design Manual 	<ul style="list-style-type: none"> ❖ 30 Lane Miles of Crack Filling ❖ 96 Lane miles white striped ❖ 48 Lane miles yellow striped ❖ 95 Tons of pothole patched ❖ 36 Lane Miles of Surface Treatment in 11 Subdivisions ❖ 49 Sponsors that have adopted 50 miles of road

Public Works – Highway Fund

Department Personnel

Authorized Positions	FY 2004-2005	FY 2005-2006	FY 2006-2007
Town Engineer	1.0	1.0	1.0
Streets & Drainage Crew Lead	1.0	1.0	1.0
Heavy Equipment Operator	2.0	2.0	2.0
Senior Heavy Equipment Operator	1.0	1.0	1.0
Heavy Equipment Mechanic	1.0	1.0	1.0
Traffic Signs & Markings Crew Lead	1.0	1.0	1.0
Traffic Signs & Markings Worker	4.0	2.0	2.0
Senior Traffic Signs & Markings Worker	0.0	2.0	2.0
Maintenance Worker	3.0	2.0	2.0
Senior Maintenance Worker	0.0	1.0	1.0
Engineering Division Manager	1.0	1.0	1.0
Civil Engineer	1.0	1.0	1.0
Senior Civil Engineering Tech	2.0	2.0	2.0
Senior Office Assistant	2.0	2.0	2.0
Contract Coordinator	0.5	0.5	1.0
Civil Engineering Tech	3.0	3.0	4.0
Field Supervisor – Roads & Drainage	1.0	1.0	1.0
Streets Superintendent	1.0	1.0	1.0
Clerk Receptionist	0.5	0.5	0.5
Civil Engineering Designer	2.0	2.0	2.0
Operations Division Manager	1.0	1.0	1.0
Senior Civil Engineer	0.0	0.0	1.0
Project Manager	0.0	0.0	1.0
Construction Manager	0.0	0.0	1.0
Construction Clerk	0.0	0.0	1.0
Total Positions	29.0	29.0	34.5

Department Personnel Cont'd



PUBLIC WORKS - HIGHWAY

Budget Summary

HIGHWAY FUND				
Expenditure Category	2005-06 Budget	2005-06 Estimate	2006-07 Budget	Budget-Budget Variance
Personnel	\$1,603,393	\$1,523,719	\$2,128,467	\$525,074
Contracts/Services	\$738,515	\$751,380	\$846,069	\$107,554
Supplies	\$111,050	\$115,054	\$119,200	\$8,150
Utilities	\$119,500	\$171,772	\$202,000	\$82,500
Capital Outlay	\$2,983,865	\$1,884,319	\$2,832,525	(\$151,340)
Other Financing Uses			\$1,232,301	\$1,232,301
Contingency	\$1,838,320	\$3,263,444	\$1,595,382	(\$242,938)
Total	\$7,394,643	\$7,709,688	\$8,955,944	\$1,561,301

Budget Summary:

The FY 2006/07 adopted budget for the Highway Department has increased \$1,561,301 or 21.1% over the FY 2005/06 budget. Personnel costs account for the majority of this increase at \$525,074 due to the transfer of 6.5 FTE's from the Roadway Development Impact Fee Fund to the Highway Fund (\$420k). The variance increase in Personnel includes the implementation of salary market adjustments, as well, and a 3% cost of living adjustment (COLA) designed to make our pay scale more competitive with comparable Arizona communities. Also, Arizona State Retirement System (ASRS) town-matching contributions increased 23% in FY 2006/07. Contracts/Services increased \$107,554 due to the higher cost of traffic signal and street maintenance and the transfer of expenses from the Roadway Development Impact Fee Fund to the Highway Fund. Utilities increased \$82,500 over FY 2005/06 as expenses relating to water and sewage, electricity, and gasoline continue to escalate. Capital Outlay is budgeted to decrease \$151,340 due to fewer roadway projects and equipment requests, although maintenance and improvements to subdivision streets is budgeted to increase \$1MM. The Other Financing Uses category includes a transfer of funds to the Municipal Debt Service fund (\$232,301) and the Roadway Improvements fund (\$1MM).

Department Line Item Detail

Expenditure Category	2005-2006 Budget	2005-2006 Estimate	2006-2007 Budget	Variance +/-
Personnel				
Salaries & Wages	\$ 1,167,190	\$ 1,162,121	\$ 1,582,324	\$ 415,134
Overtime Pay	-	6,767	10,000	10,000
Group Insurance	203,470	151,404	207,120	3,650
Social Security/Medicare	89,290	88,582	119,080	29,790
ASRS	86,372	75,474	143,991	57,619
Worker's Compensation	57,071	37,884	64,809	7,738
Other Employee Benefits	-	1,486	1,143	1,143
	\$ 1,603,393	\$ 1,523,719	\$ 2,128,467	\$ 525,074
Contracts/Services				
Outside Professional Services	\$ 75,000	\$ 75,000	\$ 75,000	\$ -
Sound Wall OV 30 30/04 07	-	87	-	-
Vehicle Repair & Maintenance	25,500	18,478	20,000	(5,500)
Equipment Repair & Maintenance	25,000	30,000	35,000	10,000
Building Repair & Maintenance	500	500	500	-
Grounds Repair & Maintenance	500	500	500	-
Street Maintenance	221,200	222,000	292,500	71,300
Street Improvements	150,000	170,000	150,000	-
Rentals	4,000	4,000	20,700	16,700
Insurance	124,465	124,465	124,465	-
Telecommunications	25,000	25,000	25,000	-
Advertising	1,000	1,000	1,000	-
Printing & Binding	8,000	5,000	5,000	(3,000)
Travel & Training	16,800	16,800	22,350	5,550
Memberships & Subscriptions	2,750	2,750	3,754	1,004
Blue Stake	8,000	5,000	4,000	(4,000)
Safety Compliance	3,000	3,000	3,000	-
Non-Capitalized Equipment	2,800	2,800	3,300	500
Traffic Signal Maintenance	45,000	45,000	60,000	15,000
	\$ 738,515	\$ 751,380	\$ 846,069	\$ 107,554
Supplies				
Postage	\$ 2,000	\$ 2,000	\$ 2,000	\$ -
Office Supplies	28,000	28,000	20,000	(8,000)
Uniforms	11,300	15,354	16,000	4,700
Field Supplies	59,250	59,000	69,500	10,250
Miscellaneous Other Operating	10,000	10,000	11,000	1,000
Custodial Supplies	500	700	700	200
	\$ 111,050	\$ 115,054	\$ 119,200	\$ 8,150
Utilities				
Water & Sewage	\$ 22,000	\$ 57,000	\$ 65,000	\$ 43,000
Waste Disposal Fees	\$ 7,500	\$ 10,540	\$ 12,000	\$ 4,500
Natural Gas & Electricity	18,000	19,000	25,000	7,000
Electricity - Street Lights	22,000	25,000	25,000	\$ 3,000
Traffic Signal Electricity	25,000	25,000	35,000	\$ 10,000
Gasoline & Oil	25,000	35,232	40,000	15,000
	\$ 119,500	\$ 171,772	\$ 202,000	\$ 82,500

Public Works – Highway Fund

Department Line Item Detail (cont'd)

Expenditure Category	2005-2006 Budget	2005-2006 Estimate	2006-2007 Budget	Variance +/-
Capital Outlay				
Minor Assets	\$ 31,500	\$ 31,500	\$ 70,500	\$ 39,000
Vehicles	96,000	97,389	19,500	(76,500)
Equipment	221,000	213,292	165,000	(56,000)
Subdivision Streets	40,000	20,000	1,020,000	980,000
Arterial Roadways	2,595,365	1,522,138	1,557,525	(1,037,840)
	\$ 2,983,865	\$ 1,884,319	\$ 2,832,525	\$ (151,340)
Other Financing Uses				
Transfers to Municipal Debt Service Fund			\$ 232,301	\$ 232,301
Transfers to Roadway Impact Fee Fund			1,000,000	1,000,000
	\$ -	\$ -	\$ 1,232,301	\$ 1,232,301
Contingency	\$ 1,838,320	\$ 3,263,444	\$ 1,595,382	\$ (242,938)
Total	\$ 7,394,643	\$ 7,709,688	\$ 8,955,944	\$ 1,561,301



Public Works – Development Review Division

FY 2005-06 Highlights

- ❖ Vestar Development Plan Approved
- ❖ Vistoso Town Center Development Plan Approved
- ❖ Filled the key position of Development Review Division Manager

FY 2006–07 Goals and Objectives

OBJECTIVES:

Goal: Economic Sustainability

- ❖ Review and Adjust Development Review Fees, Permit Fees and Inspection Fees
- ❖ Issue Type 2 Grading Permit(s) to commence construction of the Oro Valley Marketplace

Goal: Annexation & Growth

- ❖ Obtain additional Staff to service annexation and growth

Goal: Municipal Facilities

- ❖ Complete the Review Master Plan for the Municipal Service Center
- ❖ Review the Construction Documents for the Municipal Service Center and issue the Type 2 Grading Permit.

Goal: Municipal Water Supply

- ❖ Incorporate Water Harvesting standards into all upcoming private developments to alleviate irrigation demand to the water supply

Goal: Quality of Life

- ❖ Maintain Diligence in the review of new projects to ensure that they fit within the fabric which defines the character of Oro Valley.

Goal: Infrastructure

- ❖ Revise Drainage Criteria manual to incorporate existing and upcoming EPA and ADEQ Storm Water Management measures.
- ❖ Develop a Grading Design Manual

Performance Metrics

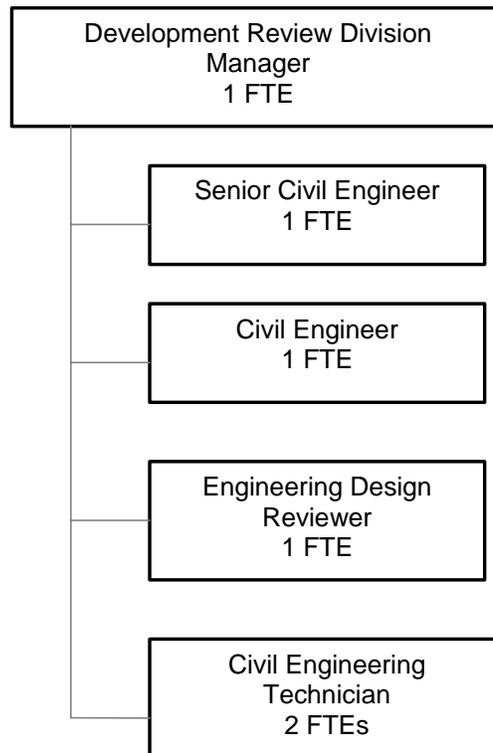
- ❖ 424 Type 1 permits for single family custom graded lots, retaining walls, pools and additions
- ❖ 6 Floodplain Use permits
- ❖ 24 Type 2 Permits, Reviewed & Issued
- ❖ 20 Type 3 Permits, Reviewed & Issued
- ❖ 325 Reviews of Improvement Plans, Development Plans, Preliminary Plans, Preliminary Plats and Final Plats

Public Works – Development Review Division

Department Personnel

Authorized Positions	FY 2004-2005	FY 2005-2006	FY 2006-2007
Engineering Design Reviewer	1.0	1.0	1.0
Civil Engineering Technician	2.0	2.0	2.0
Civil Engineer	1.0	1.0	1.0
Development Review Division Manager	1.0	1.0	1.0
Senior Civil Engineer *	0.0	0.0	1.0
Total Positions	5.0	5.0	6.0

* Contingent upon approval of utility sales tax or other recurring revenue source



PUBLIC WORKS - DEVELOPMENT REVIEW

Budget Summary

GENERAL FUND				
Expenditure Category	2005-06 Budget	2005-06 Estimate	2006-07 Budget	Budget-Budget Variance
Personnel	\$321,097	\$297,171	\$462,737	\$141,640
Contracts/Services	\$21,700	\$19,560	\$27,874	\$6,174
Supplies	\$2,450	\$452	\$2,650	\$200
Utilities	-	-	-	-
Capital Outlay	-	-	\$9,000	\$9,000
Total	\$345,247	\$317,183	\$502,261	\$157,014

Budget Summary:

The FY 2006/07 adopted budget for the Public Works Development Review division has increased \$157,014, or 45.5% over the FY 2005/06 budget. Personnel costs account for the majority of this increase due to the implementation of salary market adjustments and a 3% cost of living adjustment (COLA) designed to make our pay scale more competitive with comparable Arizona communities. Also, Arizona State Retirement System (ASRS) town-matching contributions increased 23% in FY 2006/07. Personnel costs also include the addition of a Senior Civil Engineer position. This additional position is contingent on the passing of a Utility Sales Tax and will not be funded if the tax is not approved. Capital Outlay includes the cost of added equipment for the new position as well as a computer upgrade.

Public Works – Development Review Division

Department Line Item Detail

Expenditure Category	2005-2006 Budget	2005-2006 Estimate	2006-2007 Budget	Variance +/-
Personnel				
Salaries & Wages	\$ 252,234	\$ 236,243	\$ 358,966	\$ 106,732
Group Insurance	27,566	22,649	38,685	11,119
Social Security/Medicare	19,296	17,941	26,695	7,399
ASRS	18,665	17,482	32,666	14,001
Worker's Compensation	3,336	2,608	5,528	2,192
Other Employee Benefits	-	248	198	198
	\$ 321,097	\$ 297,171	\$ 462,737	\$ 141,640
Contracts/Services				
Outside Professional Services	\$ 10,000	\$ 10,000	\$ 12,000	\$ 2,000
Vehicle Repair & Maintenance	700	-	700	-
Equipment Repair & Maintenance	2,000	560	2,000	-
Travel & Training	7,000	7,000	9,200	2,200
Memberships & Subscriptions	1,000	1,000	1,254	254
Non-Capitalized Equipment	1,000	1,000	2,720	1,720
	\$ 21,700	\$ 19,560	\$ 27,874	\$ 6,174
Supplies				
Postage	\$ 250	\$ -	\$ 250	\$ -
Office Supplies	1,000	452	1,000	-
Miscellaneous Other Operating	1,200	-	1,400	200
	\$ 2,450	\$ 452	\$ 2,650	\$ 200
Capital Outlay				
Minor Assets	\$ -	\$ -	\$ 9,000	\$ 9,000
	\$ -	\$ -	\$ 9,000	\$ 9,000
Total	\$ 345,247	\$ 317,183	\$ 502,261	\$ 157,014



Public Works – Stormwater Fund

FY 2005-06 Highlights

- ❖ Adopt a Wash
- ❖ Stormwater Management Plan Approved by ADEQ
- ❖ Floodplain and Erosion Hazard Management Ordinance Adopted

Performance Metrics

- ❖ Installed two New Members to the Stormwater Commission
- ❖ Added 8 new Volunteer Groups to the “Adopt a Wash” Program
- ❖ 17 Volunteer Groups that have adopted every Major Wash in the Town Limits of Oro Valley

FY 2006–07 Goals and Objectives

OBJECTIVES:

Goal: Economic Sustainability

- ❖ Secure Additional Funding for Stormwater Division
- ❖ Approve a Stormwater Utility fee

Goal: Annexation & Growth

- ❖ Obtain additional Staff to service annexation and growth

Goal: Municipal Facilities

- ❖ Complete the Town Wide Municipal Space Needs Study
- ❖ Complete the Master Plan for the Municipal Service Center

Goal: Municipal Water Supply

- ❖ Work with OVWU on Groundwater Recharge

Goal: Quality of Life

- ❖ Develop Neighborhood Outreach Program
- ❖ Inform and Educate the Public about the Stormwater program
- ❖ Contribute to the Public Works Web Page on Stormwater Issues

Goal: Infrastructure

- ❖ Prepare a “Good House Keeping Manual” for Town Properties
- ❖ Form a Detention/Retention Data Base

Public Works - Stormwater Utility

Department Personnel

Authorized Positions	FY 2004-2005	FY 2005-2006	FY 2006-2007
Civil Engineering Technician	1.0	1.0	1.0
Total Positions	1.0	1.0	1.0

Budget Summary

STORMWATER UTILITY FUND				
Expenditure Category	2005-06 Budget	2005-06 Estimate	2006-07 Budget	Budget-Budget Variance
Personnel	\$45,631	\$45,303	\$51,275	\$5,644
Contracts/Services	\$22,900	\$29,600	\$75,900	\$53,000
Supplies	\$2,000	\$1,600	\$1,500	(\$500)
Capital Outlay	\$48,500	\$48,500	\$1,006,900	\$958,400
Contingency	-	\$60,069	-	-
Total	\$119,031	\$185,072	\$1,135,575	\$1,016,544

Budget Summary:

The FY 2006/07 adopted budget for the Stormwater Utility Fund has increased \$1,016,544 over the FY 2005/06 budget. Capital Outlay accounts for the majority of this increase due to Townwide drainage projects. Funding in the amount of \$992,000 will be received from Pima County Flood Control Funds to partially offset this project expense. In the Contracts/Services category, Outside Professional Services increased \$50,000 for the environmental reporting and studies relating to new projects. Personnel costs increased \$5,644 due to the implementation of salary market adjustments and a 3% cost of living adjustment (COLA) designed to make our pay scale more competitive with comparable Arizona communities. Also, Arizona State Retirement System (ASRS) town-matching contributions increased 23% in FY 2006/07.

Public Works - Stormwater Utility

Department Line Item Detail

Expenditure Category	2005-2006 Budget	2005-2006 Estimate	2006-2007 Budget	Variance +/-
Personnel				
Salaries & Wages	\$ 36,039	\$ 36,089	\$ 40,316	\$ 4,277
Group Insurance	3,226	3,374	3,559	333
Social Security/Medicare	2,757	2,730	3,078	321
ASRS	2,667	2,670	3,669	1,002
Worker's Compensation	942	390	621	(321)
Other Employee Benefits	-	50	33	33
	\$ 45,631	\$ 45,303	\$ 51,275	\$ 5,644
Contracts/Services				
Outside Professional Services	10,000	19,500	60,000	50,000
Vehicle Repair & Maintenance	300	300	800	500
Equipment Repair & Maintenance	800	-	700	(100)
Telecommunications	300	300	300	-
Advertising	3,000	1,000	2,000	(1,000)
Printing & Binding	2,000	2,000	1,500	(500)
Travel & Training	4,500	4,500	6,000	1,500
Memberships & Subscriptions	600	600	3,400	2,800
Non-Capitalized Equipment	900	900	700	(200)
Miscellaneous Other Operating	500	500	500	-
	\$ 22,900	\$ 29,600	\$ 75,900	\$ 53,000
Supplies				
Postage	\$ 500	\$ 250	\$ 200	\$ (300)
Office Supplies	1,000	1,000	500	(500)
Field Supplies	500	350	800	\$ 300
	\$ 2,000	\$ 1,600	\$ 1,500	\$ (500)
Capital Outlay				
Minor Assets	\$ 3,500	\$ 3,500	\$ 4,900	\$ 1,400
Townwide Drainage Project	45,000	45,000	1,002,000	957,000
	\$ 48,500	\$ 48,500	\$ 1,006,900	\$ 958,400
Contingency				
	\$ -	\$ 60,069	\$ -	\$ -
Total	\$ 119,031	\$ 185,072	\$ 1,135,575	\$ 1,016,544



Public Works - Development Impact Fee Fund

Authorized Positions	FY 2004-2005	FY 2005-2006	FY 2006-2007
Senior Civil Engineer	1.0	1.0	0.0
Contract Coordinator	0.5	0.5	0.0
Construction Manager	2.0	1.0	0.0
Civil Engineer	0.0	1.0	0.0
Construction Clerk	1.0	1.0	0.0
Civil Engineering Tech	2.0	2.0	0.0
Total Positions	6.5	6.5	0.0

Budget Summary

DEVELOPMENT IMPACT FEE FUND

Expenditure Category	2005-06 Budget	2005-06 Estimate	2006-07 Budget	Budget-Budget Variance
Personnel	\$377,391	\$378,436	\$-	(\$377,391)
Contracts/Services	\$109,600	\$135,820	-	\$(109,600)
Supplies	-	\$156	-	-
Capital Outlay	\$7,799,179	\$5,567,316	\$10,421,850	\$2,622,671
Debt Service	\$867,452	\$2,307,390	\$155,367	\$(712,085)
Contingency	\$634,607	\$3,499,890	\$1,520,743	\$886,136
Total	\$9,788,229	\$11,889,008	\$12,097,960	\$2,309,731

Budget Summary:

The FY 2006/07 adopted budget for the Development Impact Fee Fund has increased \$2,309,731 or 23.6% over the FY 2005/06 budget. The expenditures for Personnel, Contracts/Services, and Supplies have been transferred to the Highway Fund in order to provide budget capacity to complete the First Avenue widening project. Capital Outlay includes \$7.9MM for the construction of widening First Avenue from Tangerine to Lambert from a two land road to four lanes, \$1.4MM for building a shared use path near CDO Wash, \$659K design costs for widening La Canada from Tangerine to Naranja, \$100K right of way land acquisition costs for the intersection at Tangerine Rd and La Cholla Blvd, and \$400K for building a pedestrian bridge over the CDO Wash, a project in conjunction with the Arizona Department of Transportation.

Public Works – Development Impact Fee Fund

Department Line Item Detail

Expenditure Category	2005-2006 Budget	2005-2006 Estimate	2006-2007 Budget	Variance +/-
Personnel				
Salaries & Wages	\$ 292,976	\$ 291,314	\$ -	\$ (292,976)
Overtime Pay	-	11,550	-	-
Group Insurance	36,513	29,097	-	(36,513)
Social Security/Medicare	22,413	22,984	-	(22,413)
ASRS	21,679	20,657	-	(21,679)
Worker's Compensation	3,810	2,489	-	(3,810)
Other Employee Benefits	-	346	-	-
	\$ 377,391	\$ 378,436	\$ -	\$ (377,391)
Contracts/Services				
Outside Professional Services	\$ 91,000	\$ 91,000	\$ -	\$ (91,000)
Hard Rd (Northern/Calle Buena Vista)	-	17,437	-	-
La Cholla Safety	-	8,609	-	-
Travel & Training	3,200	3,200	-	(3,200)
Memberships & Subscriptions	700	700	-	(700)
Non-Capitalized Equipment	-	174	-	-
Office Lease	14,700	14,700	-	(14,700)
	\$ 109,600	\$ 135,820	\$ -	\$ (109,600)
Supplies				
Postage	\$ -	\$ 156	\$ -	\$ -
	\$ -	\$ 156	\$ -	\$ -
Capital Outlay				
Arterial Roadways	\$ 7,799,179	\$ 5,567,316	\$ 10,421,850	\$ 2,622,671
	\$ 7,799,179	\$ 5,567,316	\$ 10,421,850	\$ 2,622,671
Debt Service				
Principal Payments	\$ 780,000	\$ 2,198,957	\$ 104,143	\$ (675,857)
Interest Payments	87,452	108,433	51,224	(36,228)
	\$ 867,452	\$ 2,307,390	\$ 155,367	\$ (712,085)
Contingency	\$ 634,607	\$ 3,499,890	\$ 1,520,743	\$ 886,136
Total	\$ 9,788,229	\$ 11,889,008	\$ 12,097,960	\$ 2,309,731



Custodial & Facility Maintenance

Mission

The Custodial and Facility Maintenance Division of the Public Works Department is dedicated to providing a healthy, safe and functional working environment for employees and citizens of the Town of Oro Valley to conduct daily business.

Division Description

The Facilities Maintenance Division provides building maintenance, landscape maintenance, repairs, minor renovations, project management, contract supervision, energy management and HVAC services for the Town's facilities. This division is responsible for the maintenance of 13 Town buildings and structures totaling approximately 76,000 square feet of building space.

FY 2005-06 Highlights	Performance Metrics
<ul style="list-style-type: none"> ❖ Installed New Roof Seal Coats on all Town Owned Buildings ❖ Painted interior walls at the Town's campus ❖ Coordinated new library expansion included into current schedules 	<ul style="list-style-type: none"> ❖ Oversee the Custodian Contractor ❖ Replace 21 overhead light ballasts in library ❖ Painted over 24,000 sq. ft. of interior walls ❖ Painted 41 inside doors and door trim
FY 2006-07 Goals and Objectives	
<p>OBJECTIVES:</p> <p>Goal: Economic Sustainability</p> <ul style="list-style-type: none"> ❖ Increase budget to perform necessary maintenance <p>Goal: Annexation & Growth</p> <ul style="list-style-type: none"> ❖ Obtain additional Staff to service annexation and growth <p>Goal: Municipal Facilities</p> <ul style="list-style-type: none"> ❖ Complete the Town Wide Municipal Space Needs Study ❖ Complete the Master Plan for the Municipal Service Center <p>Goal: Municipal Water Supply</p> <ul style="list-style-type: none"> ❖ Tested and repaired fire systems for Town campus <p>Goal: Infrastructure</p> <ul style="list-style-type: none"> ❖ Develop a maintenance plan for new section of library 	

Custodial & Facility Maintenance

Department Personnel

Authorized Positions	FY 2004-2005	FY 2005-2006	FY 2006-2007
Facility Maintenance Technician	1.0	1.0	1.0
Total Positions	1.0	1.0	1.0

Budget Summary

GENERAL FUND				
Expenditure Category	2005-06 Budget	2005-06 Estimate	2006-07 Budget	Budget-Budget Variance
Personnel	\$47,477	\$45,266	\$51,988	\$4,511
Contracts/Services	\$101,100	\$98,282	\$169,178	\$68,078
Supplies	\$11,500	\$10,892	\$19,300	\$7,800
Utilities	-	-	-	-
Capital Outlay	\$4,000	\$4,000	\$12,500	\$8,500
Total	\$164,077	\$158,440	\$252,966	\$88,889

Budget Summary:

The FY 2006/07 adopted budget for the Facilities Maintenance Division has increased \$88,889 or 54.2% over the FY 2005/06 budget. Outside Professional Services in the contracts/services category accounts for the majority of this increase due to the transfer of janitorial service and maintenance contracts from the Library to the Facilities Maintenance department. Personnel costs increased \$4,511 due to implementation of salary market adjustments and a 3% cost of living adjustment (COLA) designed to make our pay scale more competitive with comparable Arizona communities. Also, Arizona State Retirement System (ASRS) town-matching contributions increased 23% in FY 2006/07. Capital Outlay includes the cost to purchase a utility truck tool bed and a commercial paint sprayer.

Custodial & Facility Maintenance

Department Line Item Detail

Expenditure Category	2005-2006 Budget	2005-2006 Estimate	2006-2007 Budget	Variance +/-
Personnel				
Salaries & Wages	\$ 33,185	\$ 32,798	\$ 37,298	\$ 4,113
Group Insurance	7,312	6,052	6,503	(809)
Social Security/Medicare	2,539	2,505	2,772	233
ASRS	2,456	2,458	3,394	938
Worker's Compensation	1,985	1,402	1,988	3
Other Employee Benefits	-	50	33	33
	\$ 47,477	\$ 45,266	\$ 51,988	\$ 4,511
Contracts/Services				
Outside Professional Services	\$ 87,000	\$ 87,000	\$ 141,785	\$ 54,785
Vehicle Repair & Maintenance	500	794	1,000	500
Building Repair & Maintenance	11,000	8,088	23,193	12,193
Telecommunications	200	-	400	200
Travel & Training	2,000	2,000	2,000	-
Non-Capitalized Equipment	400	400	800	400
	\$ 101,100	\$ 98,282	\$ 169,178	\$ 68,078
Supplies				
Uniforms	\$ -	\$ 94	\$ 900	\$ 900
Field Supplies	10,000	9,298	13,000	3,000
Miscellaneous Other Operating	1,500	1,500	5,400	3,900
	\$ 11,500	\$ 10,892	\$ 19,300	\$ 7,800
Capital Outlay				
Minor Assets	\$ 4,000	\$ 4,000	\$ 12,500	\$ 8,500
	\$ 4,000	\$ 4,000	\$ 12,500	\$ 8,500
Total	\$ 164,077	\$ 158,440	\$ 252,966	\$ 88,889



Public Works – Transit Division

Mission

Independence is one of the most important things we can offer our residents who have certain special needs. That's why the Town of Oro valley has established our own transit service.

Division Description

The Town Council's goal is to provide a locally run, reasonably priced service to enable our neighbors with disabilities to achieve the mobility that many of us take for granted. It will also help our residents who are older and otherwise would not have a way to get to doctor's appointments or shop for groceries. The Town's transit division will consist of a Transit Administrator who shall also serve as the operations manager for the town's Para-transit service called Coyote Run, and as many drivers and dispatchers as may from time to time be deemed necessary by the council for the efficient operation of the transit division.

Departmental Programs/Divisions

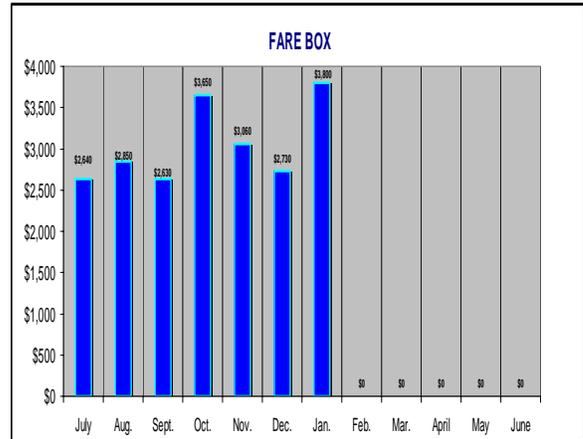
Administrative	Operations
<p>The administrative office of the Transit Division is staffed by the Transit Administrator. The Transit Administrator is directly supervised by the Public Works Director. The Transit Administrator is responsible for the overall operations of the Transit Division and is responsible for the FTA drug and alcohol policy and safety and security measures. The Transit Administrator supervises all of the transit drivers including the Lead Driver and dispatchers. The Transit Administrator is also responsible for contract monitoring of the fixed route system on Oracle Road which is under contract with Sun Tran. Additional responsibilities include (but not limited to) procurement, grant writing, transit research and transportation planning.</p>	<p>The Transit Divisions Operations Division is supervised by the Transit Administrator. The Transit Division's Operations Division includes two employee groups; a drivers group and A dispatch/scheduling group. The drivers group which includes a Lead Driver and both full and part-time drivers. The dispatch division which includes both full-time and part-time dispatchers and schedulers.</p>

FY 2005-06 Highlights

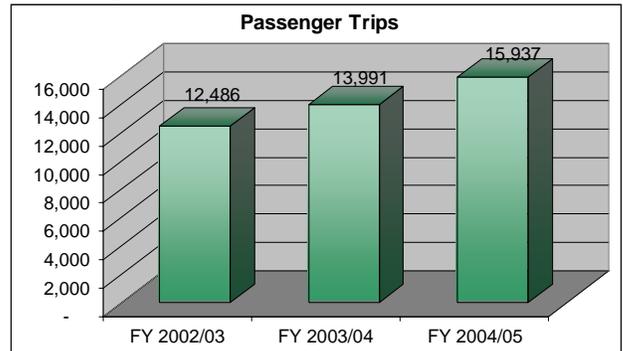
- ❖ Reached an all time high number for one-way passenger trips in a year.
- ❖ Tied an all time high trip figure for one month at 1,557.
- ❖ Had a 100% safety record.
- ❖ Coyote Run was featured in an article in a nationally recognized Transportation Magazine.
- ❖ Coyote Run recorded a record number of service miles.
- ❖ Coyote Run will reach a major milestone in March 2006 when it reaches the 100,000 trip figure since October 1996.
- ❖ Coyote Run completed its annual survey of riders in March 2006 and had a very high satisfaction rate among current riders.

Performance Metrics

Fare Box Revenues



Passenger Trips



FY 2006–07 Goals and Objectives

Goal: Economic Sustainability

OBJECTIVES:

- ❖ Will propose a fare box increase to the Town council.

Goal: Quality of Life

OBJECTIVES:

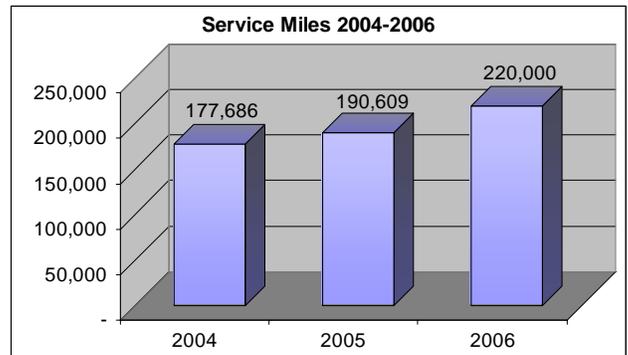
- ❖ Updated all vehicle safety supplies to meet and exceed standards.

Goal: Infrastructure

OBJECTIVES:

- ❖ Purchase two new Para-transit vans fully equipped with lifts.

Service Miles 2004-2006

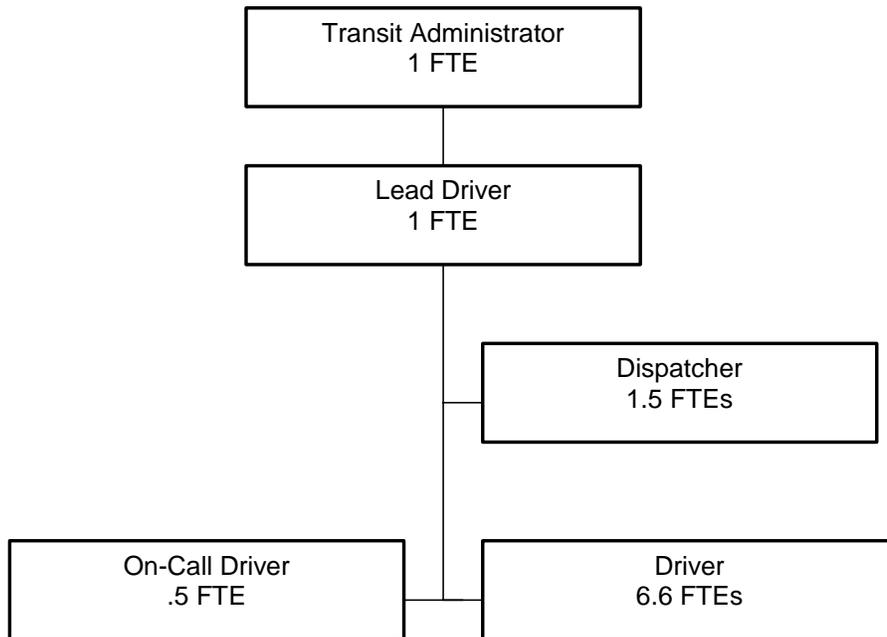


Public Works – Transit Division

Department Personnel

Authorized Positions	FY 2004-2005	FY 2005-2006	FY 2006-2007
Transit Services Administrator	1.0	1.0	1.0
Lead Driver	1.0	1.0	1.0
Full Time Driver	3.0	3.0	3.0
Part Time Driver	4.0	5.0	3.6
Part Time Dispatcher	0.0	1.0	0.5
On Call Driver	0.0	0.5	0.5
Full Time Dispatcher *	0.0	0.0	1.0
Total Positions	9.0	11.5	10.6

* Contingent upon approval of utility sales tax or other recurring revenue source



PUBLIC WORKS - TRANSIT DIVISION

Budget Summary

PUBLIC TRANSPORTATION FUND

Expenditure Category	2005-06 Budget	2005-06 Estimate	2006-07 Budget	Budget-Budget Variance
Personnel	\$322,282	\$314,345	\$429,480	\$107,198
Contracts/Services	\$98,998	\$69,935	\$99,078	\$80
Supplies	\$3,600	\$2,892	\$3,655	\$55
Utilities	\$36,000	\$43,100	\$45,000	\$9,000
Capital Outlay	\$120,000	\$64,400	\$120,000	-
Contingency	-	\$75,535	-	-
Total	\$580,880	\$570,207	\$697,213	\$116,333

Budget Summary:

The FY 2006/07 adopted budget for the Transit Division has increased \$116,333 or 20% over the FY 2005/06 budget. Personnel costs account for the majority of this increase due to the implementation of salary market adjustments and a 3% cost of living adjustment (COLA) designed to make our pay scale more competitive with comparable Arizona communities. Also, Arizona State Retirement System (ASRS) town-matching contributions increased 23% in FY 2006/07. Personnel costs also include the addition of a Dispatch position. This position is needed to meet the growing demand for services and to stay compliant under FTA guidelines. The FTA requires all entities that receive federal transit funding to keep the dispatch office staffed with qualified personnel the entire time that drivers are on the road. Currently, the Transit Department has one part time dispatcher that staffs the office in the morning with the Lead Driver then covering the afternoons. This additional position is contingent on the passing of a Utility Sales Tax and will not be funded if the tax is not approved. Capital Outlay consists of two transit vehicles for addition to the Coyote Run fleet. These expenditures will be subsidized with LTAF funds and a reimbursement from the Pima Association of Governments (PAG).

Public Works - Transit Division

Department Line Item Detail

Expenditure Category	2005-2006 Budget	2005-2006 Estimate	2006-2007 Budget	Variance +/-
Personnel				
Salaries & Wages	\$ 253,348	\$ 244,075	\$ 319,561	\$ 66,213
Group Insurance	14,859	22,854	40,474	25,615
Social Security/Medicare	19,381	18,413	23,240	3,859
ASRS	18,008	17,510	27,098	9,090
Worker's Compensation	16,686	11,047	18,758	2,072
Other Employee Benefits	-	446	349	349
	\$ 322,282	\$ 314,345	\$ 429,480	\$ 107,198
Contracts/Services				
Outside Professional Services	\$ 2,000	\$ 1,000	\$ 2,000	\$ -
Vehicle Repair & Maintenance	37,000	27,000	30,000	(7,000)
Equipment Repair & Maintenance	300	-	100	(200)
Insurance	10,098	9,022	11,290	1,192
Telecommunications	2,500	2,898	3,000	500
Advertising	1,000	500	500	(500)
Printing & Binding	4,000	3,600	4,000	-
Travel & Training	2,000	1,600	7,563	5,563
Memberships & Subscriptions	1,100	600	1,300	200
Non-Capitalized Equipment	15,000	-	325	(14,675)
Safety Compliance	1,000	715	1,000	-
Sun Tran Services	20,000	20,000	34,500	14,500
ADA Eligibility Determinations	3,000	3,000	3,500	500
	\$ 98,998	\$ 69,935	\$ 99,078	\$ 80
Supplies				
Postage	\$ 300	\$ 35	\$ 50	\$ (250)
Office Supplies	1,000	900	1,000	-
Uniforms	1,200	1,157	1,305	105
Field Supplies	1,000	700	1,000	-
Miscellaneous Other Operating	100	100	300	200
	\$ 3,600	\$ 2,892	\$ 3,655	\$ 55
Utilities				
Gasoline & Oil	\$ 36,000	\$ 43,100	\$ 45,000	\$ 9,000
	\$ 36,000	\$ 43,100	\$ 45,000	\$ 9,000
Capital Outlay				
Transit Vehicles	\$ 120,000	\$ 64,400	\$ 120,000	\$ -
	\$ 120,000	\$ 64,400	\$ 120,000	\$ -
Contingency				
	\$ -	\$ 75,535	\$ -	\$ -
Total	\$ 580,880	\$ 570,207	\$ 697,213	\$ 116,333



Oracle Road Construction Fund

Department Description

The purpose of this District is to provide a funding mechanism for improvements to Oracle Road, First Avenue and Pusch View needed to accommodate the additional traffic resulting from the development of Rooney Ranch parcels. Included in this District are properties within the district boundaries.

Budget Summary

Expenditure Category	2005-06 Budget	2005-06 Estimate	2006-07 Budget	Budget-Budget Variance
Capital Outlay	\$2,473,952	\$3,701,697	-	\$(2,473,952)
Contingency	-	-	-	-
Total	\$2,473,952	\$3,701,697	-	\$(2,473,952)

Department Line Item Detail

Expenditure Category	2005-2006 Budget	2005-2006 Estimate	2006-2007 Budget	Variance +/-
Capital Outlay				
Arterial Roadways	\$ 2,473,952	\$ 3,701,697	\$ -	\$ (2,473,952)
	\$ 2,473,952	\$ 3,701,697	\$ -	\$ (2,473,952)
Contingency	\$ -	\$ -	\$ -	\$ -
Total	\$ 2,473,952	\$ 3,701,697	\$ -	\$ (2,473,952)



Regional Transportation Authority Improvement Fund

Department Description

The Regional Transportation Authority (RTA) Improvement Fund accounts for expenditures for the implementation of a 20-year transportation plan as it relates to the Town of Oro Valley's roadway improvements. Revenues are collected through a countywide half-cent excise tax which is collected by the State. The State, in turn, transfers the money to the RTA fund for roadway improvements and is collectable for up to 20 years.

Budget Summary

Expenditure Category	2005-06 Budget	2005-06 Estimate	2006-07 Budget	Budget-Budget Variance
Capital Outlay	-	-	\$600,000	\$600,000
Contingency	-	-	-	-
Total	-	-	\$600,000	\$600,000

Department Line Item Detail

Expenditure Category	2005-2006 Budget	2005-2006 Estimate	2006-2007 Budget	Variance +/-
Capital Outlay				
Arterial Roadways	\$ -	\$ -	\$ 600,000	\$ 600,000
	\$ -	\$ -	\$ 600,000	\$ 600,000
Contingency	\$ -	\$ -	\$ -	\$ -
Total	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 600,000</u>	<u>\$ 600,000</u>



Municipal Operations Center Fund

Department Description

This fund has been set up to account for the land acquisition, development costs and construction associated with the Municipal Operations Center located on the southeast corner of Rancho Vistoso Blvd and Innovation Way.

Budget Summary

Expenditure Category	2005-06 Budget	2005-06 Estimate	2006-07 Budget	Budget-Budget Variance
Capital Outlay	\$6,000,000	\$4,935,745	\$276,000	(\$5,724,000)
Contingency	-	\$1,299,992	\$1,044,292	\$1,044,292
Total	\$6,000,000	\$6,235,737	\$1,320,292	(\$4,679,708)

Department Line Item Detail

Expenditure Category	2005-2006 Budget	2005-2006 Estimate	2006-2007 Budget	Variance +/-
Capital Outlay				
Bond Issuance Costs	-	161,040		0
Buildings & Improvements	6,000,000	4,774,705	276,000	(5,724,000)
	\$ 6,000,000	\$ 4,935,745	\$ 276,000	\$ (5,724,000)
Contingency		\$ 1,299,992	\$ 1,044,292	\$ 1,044,292
Total	<u>\$ 6,000,000</u>	<u>\$ 6,235,737</u>	<u>\$ 1,320,292</u>	<u>\$ (4,679,708)</u>



Water Utility

Mission

The Oro Valley Water Utility has the responsibility and obligation to ensure that safe, high quality and reliable drinking water is delivered to every customer. The Utility ensures that adequate amounts of water and pressure are available at all times. The Utility will strive to develop, finance and maintain all infrastructures deemed necessary to meet public safety needs. The Utility Staff shall strive to treat all customers with respect, courtesy and professionalism and provide the highest quality of customer service.

Department Description

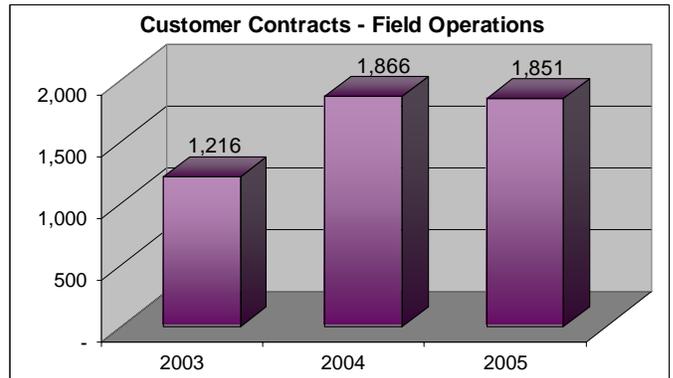
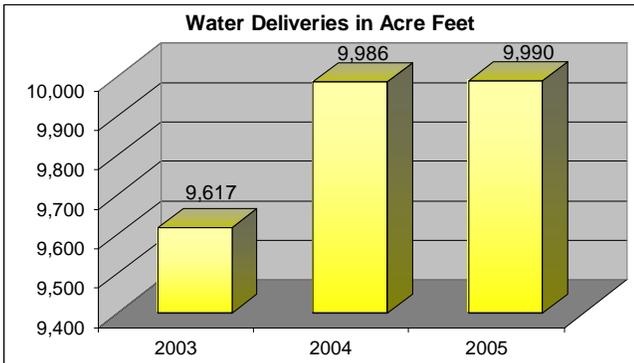
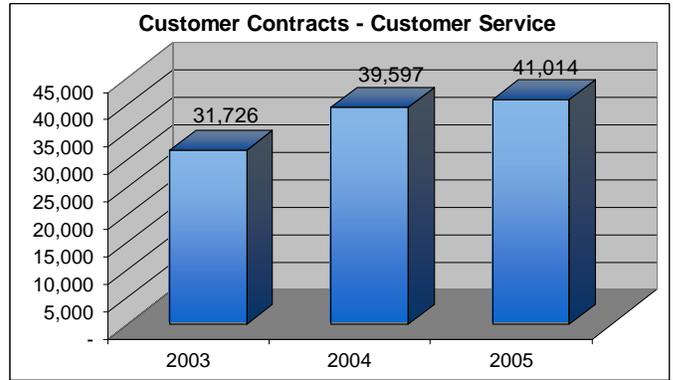
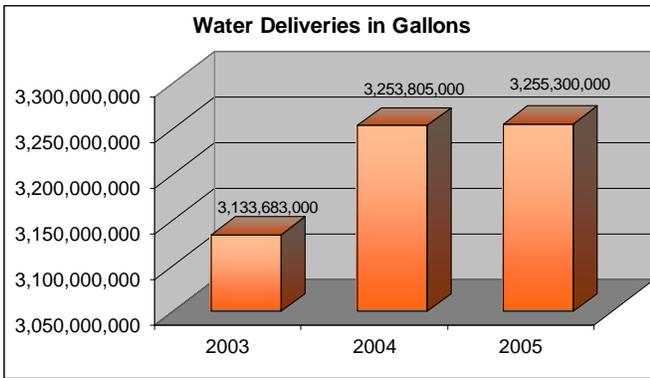
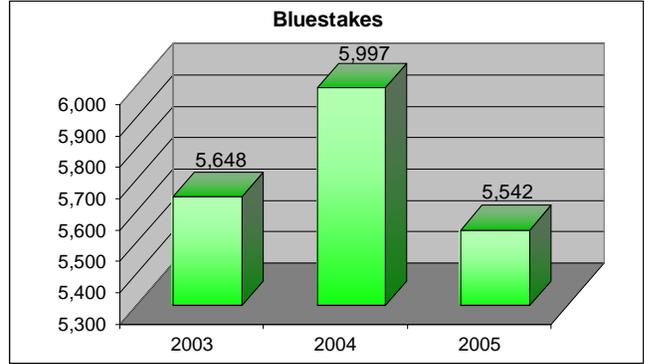
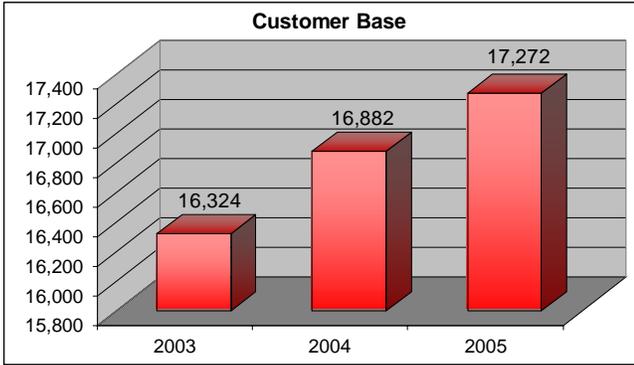
The primary function of the Water Utility is the protection of public health and safety through the production and efficient delivery of water that meets and/or exceeds water quality standards and in sufficient quantity to meet customer demands. Responsibilities include regulatory compliance, customer service, promote water conservation, generating customer billings, collection of utility revenues, efficient use of available water resources and coordination with the development community.

Departmental Programs/Divisions

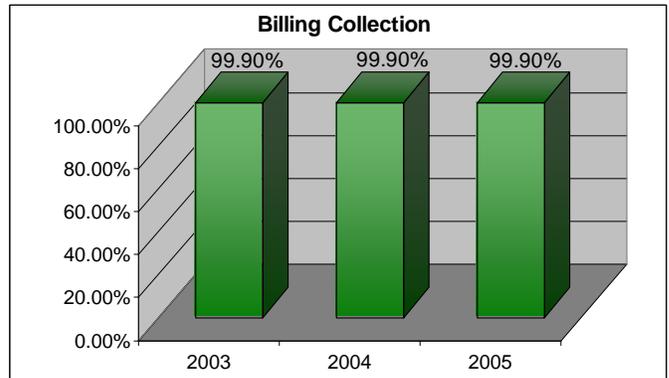
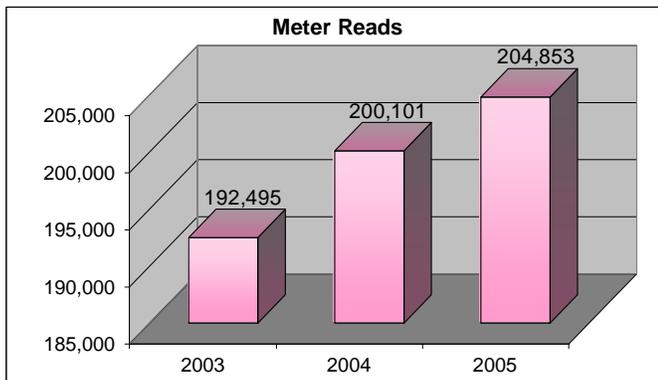
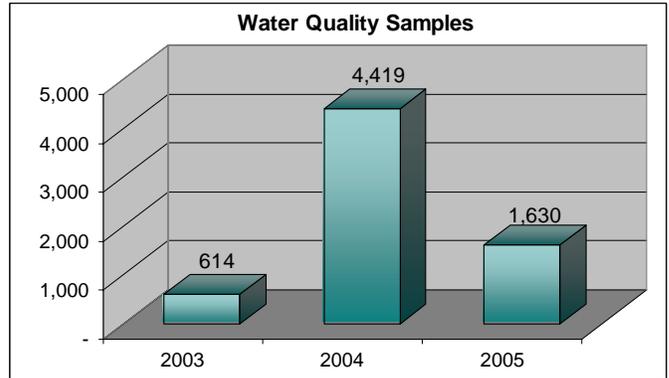
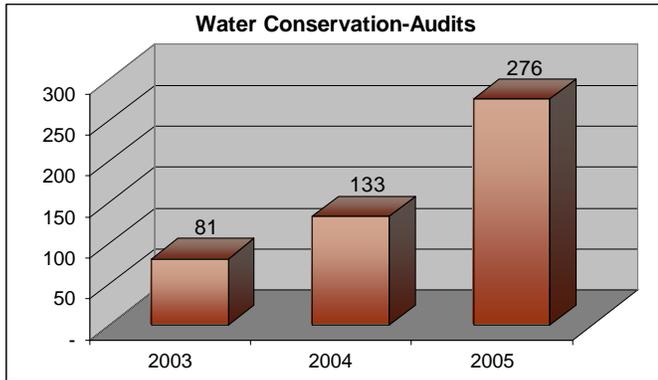
Administration	Engineering & Planning
<p>This division is responsible for the overall management of the Utility, customer service, meter reading, water utility billings, collection of water revenues, administration of department budget, implementation of water rates, fees & charges, and strategic planning.</p> <p>Programs within this division include: Water conservation Public education & information</p>	<p>This division is responsible for water resource planning, managing design and construction of the capital improvement program and new development, construction inspection and the geographic information mapping system.</p> <p>Programs within this division include: Planning – long term & water resource Mapping Capital improvements</p>
Production Facilities	Distribution Facilities
<p>This division is responsible for production of the potable water supply, operation and maintenance of all potable & reclaimed water production facilities including wells, reservoirs, booster stations, electrical controls and operation and maintenance of security devices.</p> <p>Programs within this division include: Continuous disinfection SCADA Security Groundwater level measurements Preventative maintenance</p>	<p>This division is responsible for the operation and maintenance of potable and reclaimed water distribution facilities including, but not limited to, water mains, fire hydrants, valves and meters.</p> <p>Programs within this division include: Water quality sampling Backflow prevention System flushing Bluestake Preventative maintenance</p>

FY 2005-06 Highlights	FY 2006–07 Goals and Objectives
<ul style="list-style-type: none"> ❖ The 1st phase of the reclaimed water system became operational in October 2005. ❖ Customers who received water audits in 2003 & 2004 have saved over 10 million gallons of water since their audit was performed. ❖ The Utility took 1,630 water quality samples with all results meeting federal, state and local water quality regulations. ❖ The Utility increased well capacity by 1,600 gallons per minute with the addition of 2 new wells, installed over 3 miles of new water main, and modified an existing booster station to enhance system reliability and meet current and future water demands. ❖ Increased customer base in CY 2005 by 418 new connections for a total of 17,282 connections as of 12/31/05. 	<p>Goal: Municipal Facilities OBJECTIVES:</p> <ul style="list-style-type: none"> ❖ Lease office space to relieve over crowding until Municipal Services Center is completed. <p>Goal: Municipal Water Supply OBJECTIVES:</p> <ul style="list-style-type: none"> ❖ Work toward development of regional water supply organization. ❖ Develop water resource plan. ❖ Acquire additional CAP water and plan for direct delivery. ❖ Continue to promote water conservation. <p>Goal: Quality of Life OBJECTIVES:</p> <ul style="list-style-type: none"> ❖ Maintain high quality, safe and reliable drinking water supply. <p>Goal: Infrastructure OBJECTIVES:</p> <ul style="list-style-type: none"> ❖ Construct 2nd phase of reclaimed water delivery system. ❖ Construct potable water facilities to meet demands and enhance system reliability. ❖ Implementation of automatic meter reading equipment to increase accuracy, provide better customer service and more effectively utilize existing personnel. ❖ Installation of additional security equipment to protect the safety of the potable water supply.
FY 2006–07 Goals and Objectives	
<p>Goal: Economic Sustainability OBJECTIVES:</p> <ul style="list-style-type: none"> ❖ Complete a long term rates analysis to include impact fees and costs related to the direct delivery of CAP water. ❖ Review fees and charges to make sure costs incurred by the Utility to provide the services are being recovered through the fees charged. <p>Goal: Annexation & Growth OBJECTIVES:</p> <ul style="list-style-type: none"> ❖ Evaluate La Cholla Air Park water distribution system to determine costs & feasibility of providing water service to individual residents. ❖ Continue negotiations with Tucson Water relative to acquisition of their water system located within Town limits. 	

FY 2005-06 Performance Metrics



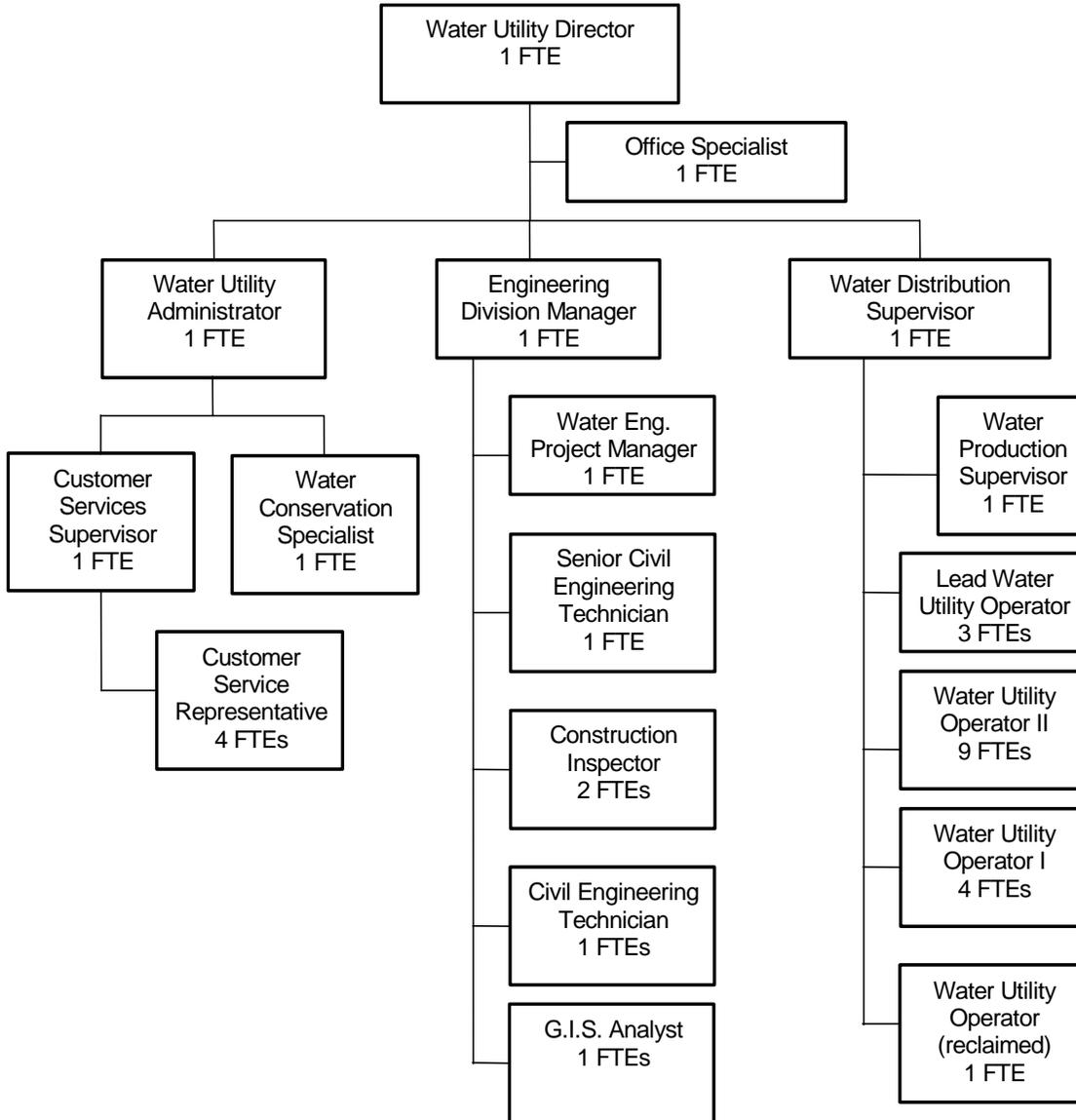
FY 2005-06 Performance Metrics



Department Personnel

Authorized Positions	FY 2004-2005	FY 2005-2006	FY 2006-2007
Utility Director	1.0	1.0	1.0
Utility Administrator	1.0	1.0	1.0
Project Manager	1.0	1.0	1.0
Water Distribution Supervisor	1.0	1.0	1.0
Customer Service Supervisor	1.0	1.0	1.0
Water Production Supervisor	1.0	1.0	1.0
Lead Water Utility Operator	3.0	3.0	3.0
Water Utility Operator II	6.0	8.0	9.0
Water Utility Operator I	6.0	4.0	4.0
Water Utility Operator-Reclaimed	1.0	1.0	1.0
Office Specialist	1.0	1.0	1.0
Customer Service Representative	4.0	4.0	4.0
Civil Engineering Technician	1.0	1.0	1.0
Sr. Civil Engineering Technician	1.0	1.0	1.0
Construction Inspector	2.0	2.0	2.0
Engineering Division Manager	1.0	1.0	1.0
G.I.S. Analyst	1.0	1.0	1.0
Conservation Specialist	0.0	1.0	1.0
Water Conservation Intern	0.0	0.0	0.5
Total Positions	34.0	34.0	35.5

Department Personnel Cont'd



WATER UTILITY

Budget Summary

WATER ENTERPRISE FUND

Expenditure Category	2005-06 Budget	2005-06 Estimate	2006-07 Budget	Budget-Budget Variance
Personnel	\$ 1,902,477	\$1,823,203	\$2,178,532	\$276,055
Contracts/Services	\$4,097,518	\$4,062,673	\$4,422,557	\$325,039
Supplies	\$118,450	\$128,565	\$133,610	\$15,160
Utilities	\$1,642,565	\$1,450,770	\$1,502,600	(\$139,965)
Capital Outlay	\$8,574,805	\$2,818,292	\$4,923,000	(\$3,651,805)
Debt Service	\$4,795,587	\$3,611,151	\$3,587,053	(\$1,208,534)
Other Financing Uses	-	-	\$5,563,319	\$5,563,319
Contingency	\$11,367,253	\$10,512,368	\$1,969,597	(\$9,397,656)
Total	\$32,498,655	\$24,407,022	\$24,280,268	(\$8,218,387)
Cash Total	\$30,333,370	\$22,217,627	\$21,938,368	(\$8,395,002)

Net of Allocation

Expenditures Transferred	(\$11,262,282)	-	-	\$11,262,282
Total	\$21,236,373	\$24,407,022	\$24,280,268	\$3,043,895

Budget Summary:

The FY 2006/07 adopted budget for the Water Utility Department has decreased \$8,218,387 or 25.3% under the FY 2005/06 budget due to a change in statutory reporting requirements by the State of Arizona. Certain line item expenditures from the FY 2005/06 adopted budget have been allocated into two separate funds – Connection Fee Fund and Alternative Water Resource Development Fund (AWRD). Taken into account this shift of expenses nets the 2005-06 Budget at \$21,236,373 resulting in an increase of \$3,043,895 or 14.3% for FY 2006/07.

Personnel costs increased \$276,055, or 14.5%, due to the implementation of salary market adjustments and a 3% cost of living adjustment (COLA) designed to make our pay scale more competitive with comparable Arizona communities. Also, Arizona State Retirement System (ASRS) town-matching contributions increased 23% in FY 2006/07. Personnel costs also include the addition of a Water Utility Operator II position to provide much needed help in both Water Quality and Backflow testing. Contracts/Services increased 7.9% over the previous year budget. The majority of this increase is in the Outside Professional Services line item with \$100K needed to fund the Water Resource Master Plan and \$50K for a rate analysis on impact fees. Capital Outlay costs include \$1.1M for a new well at Pusch View; \$3.1M for design, construction and replacement of various existing water distribution systems, reservoirs, and booster stations; \$200K in security costs to mitigate vulnerabilities identified in Vulnerability Study; and \$32.5K in new hire expenditures.

Department Line Item Detail

Expenditure Category	2005-2006 Budget	2005-2006 Estimate	2006-2007 Budget	Variance +/-
Personnel				
Salaries & Wages	\$ 1,439,097	\$ 1,405,736	\$ 1,646,793	\$ 207,696
Overtime Pay	20,000	25,028	25,027	5,027
Group Insurance	201,595	155,798	196,472	(5,123)
Social Security/Medicare	110,091	108,577	125,913	15,822
ASRS	106,492	105,366	149,884	43,392
Worker's Compensation	25,202	21,063	33,271	8,069
Other Employee Benefits	-	1,634	1,172	1,172
	\$ 1,902,477	\$ 1,823,203	\$ 2,178,532	\$ 276,055
Contracts/Services				
Contract Personnel Services	\$ 2,000	\$ -	\$ 2,000	\$ -
Outside Professional Services	202,700	273,970	351,250	148,550
CAP Water Capital Charge	288,540	175,448	151,830	(136,710)
CAP Water Delivery Charge	188,944	205,000	264,500	75,556
Vehicle Repair & Maintenance	6,300	23,725	13,900	7,600
Vehicle Repair & Maintenance - Reclaim	50	-	50	-
Equipment Repair & Maintenance	7,000	8,300	9,600	2,600
Grounds Repair & Maintenance	4,600	9,150	6,800	2,200
Grounds Repair & Maintenance - Reclaim	100	450	300	200
Chemicals	25,000	32,000	35,000	10,000
Chemicals - Reclaimed	8,000	6,750	8,000	-
Rentals	11,800	11,460	12,100	300
Insurance	116,525	116,525	116,525	-
Telecommunications	22,550	24,150	24,080	1,530
Advertising	100	-	100	-
Printing & Binding	19,550	20,825	23,400	3,850
Travel & Training	21,080	21,080	25,150	4,070
Memberships & Subscriptions	12,293	12,319	12,117	(176)
Testing	45,250	35,000	90,060	44,810
Non-Capitalized Equipment	10,995	11,276	9,130	(1,865)
Non-Capitalized Equipment - Reclaimed	2,600	2,600	800	(1,800)
Bad Debt Expense	6,500	16,000	10,000	3,500
Miscellaneous	-	-	-	-
Depreciation	1,659,400	1,659,400	1,800,000	140,600
Depreciation - Reclaimed	398,095	398,095	410,000	11,905
Office Lease	65,206	65,200	65,200	(6)
Amortization	107,790	131,900	131,900	24,110
Regulatory Expense	506,800	506,525	464,100	(42,700)
Water Utility Commission	2,000	2,000	2,000	-
Equipment Repair & Maint. - Wells	111,500	103,000	113,000	1,500
Equipment Repair & Maint. - Boosters	12,800	12,600	11,100	(1,700)
Equipment Repair & Maint. - Boosters RI	1,000	-	1,000	-
Equipment Repair & Maint. - Mains	20,000	25,000	50,000	30,000
Equipment Repair & Maint. - Reservoir	23,000	9,200	36,500	13,500
Equipment Repair & Maint. - Reservoir-F	300	-	300	-
Equipment Repair & Maint. - Services	5,000	5,200	5,000	-
Equipment Repair & Maint. - Hydrants	3,500	3,000	3,000	(500)
Equipment Repair & Maint. - Meters	1,500	3,300	1,500	-
Bluestake	4,700	4,425	4,225	(475)
Bluestake - Reclaimed	-	250	450	450
Interest on S/D	5,000	5,800	6,200	1,200
Safety Compliance	6,600	6,575	7,600	1,000

Department Line Item Detail (Continued)

Expenditure Category	2005-2006 Budget	2005-2006 Estimate	2006-2007 Budget	Variance +/-
Equipment Repair & Maint. - Telemetry	11,000	11,000	11,000	-
Equipment Repair & Maint. - Telemetry-I	1,000	1,800	2,500	1,500
Water Purchased for Resale	16,000	15,900	17,000	1,000
Conservation Program	82,500	38,500	58,000	(24,500)
Equip Rep & Maint. - Disinfection	6,000	6,000	17,000	11,000
Equip Rep & Maint. - Disinfection - REC	1,000	425	1,500	500
Equip Repair & Maint. - Backflow	3,500	3,600	3,500	-
Equip Repair & Maint. - Solar - REC	1,000	-	1,000	-
Bottled Water	1,600	2,000	2,000	400
Software Maintenance & Licensing	36,250	33,950	27,290	(8,960)
Software Maintenance & Licensing - REC	1,000	2,000	2,000	1,000
	\$ 4,097,518	\$ 4,062,673	\$ 4,422,557	\$ 325,039
Supplies				
Postage	\$ 80,550	\$ 86,665	\$ 90,310	\$ 9,760
Office Supplies	19,000	20,000	20,000	1,000
Office Supplies - Reclaimed	-	-	600	600
Uniforms	14,500	14,500	16,400	1,900
Uniforms - Reclaimed	900	600	600	(300)
Field Supplies	3,000	6,300	5,000	2,000
Field Supplies - Reclaimed	500	500	700	200
	\$ 118,450	\$ 128,565	\$ 133,610	\$ 15,160
Utilities				
Power Purchased for Pumping	\$ 1,032,575	\$ 1,108,420	\$ 955,900	\$ (76,675)
Power (Pumping) - Reclaimed	72,000	40,000	72,000	-
Water Purchased - Reclaimed	497,790	253,400	420,000	(77,790)
Waste Disposal Fees	100	50	100	-
Gasoline & Oil	40,100	47,400	52,800	12,700
Gasoline Reclaimed	-	1,500	1,800	1,800
	\$ 1,642,565	\$ 1,450,770	\$ 1,502,600	\$ (139,965)
Capital Outlay				
Minor Assets	\$ 19,900	\$ 5,920	\$ 40,200	\$ 20,300
Meters	102,000	102,000	137,000	35,000
Wells	1,275,000	185,500	1,150,000	(125,000)
Booster Stations	600,000	208,312	730,000	130,000
Reclaim Water Booster Stations	420,000	-	-	(420,000)
Transmission/Distribution Main	2,213,000	1,972,000	1,570,000	(643,000)
Reclaimed Water Mains	700,000	-	-	(700,000)
Reservoirs	1,000,000	-	750,000	(250,000)
Reclaimed Water Reservoirs	-	1,060	-	-
Hydrants	75,000	75,000	110,000	35,000
Structures	-	-	-	-
Water Rights	1,876,705	-	-	(1,876,705)
Vehicles	80,000	80,400	181,800	101,800
Equipment	13,200	13,100	54,000	40,800
Security Equipment	200,000	175,000	200,000	-
Equipment - Reclaimed	-	-	-	-
	\$ 8,574,805	\$ 2,818,292	\$ 4,923,000	\$ (3,651,805)

Department Line Item Detail (Continued)

Expenditure Category	2005-2006 Budget	2005-2006 Estimate	2006-2007 Budget	Variance +/-
Debt Service				
Principal Payments	\$ 1,907,362	\$ 1,642,362	\$ 1,676,880	\$ (230,482)
Interest Payments	2,888,225	1,968,789	1,910,173	(978,052)
	\$ 4,795,587	\$ 3,611,151	\$ 3,587,053	\$ (1,208,534)
Other Financing Uses				
Transfers to Debt Service Funds	\$ -	\$ -	\$ 153,319	\$ 153,319
Transfer to AWRD	-	-	5,410,000	5,410,000
	\$ -	\$ -	\$ 5,563,319	\$ 5,563,319
Contingency	\$ 11,367,253	\$ 10,512,368	\$ 1,969,597	\$ (9,397,656)
Total	<u>\$ 32,498,655</u>	<u>\$ 24,407,022</u>	<u>\$ 24,280,268</u>	<u>\$ (8,218,387)</u>
Cash Total *	\$ 30,333,370	\$ 22,217,627	\$ 21,938,368	\$ (8,395,002)

* Represents total budget of \$24,280,268 less non-cash outlay allocations for Depreciation expense (\$1,800,000), Depreciation - Reclaimed expense (\$410,000) and Amortization expense (\$131,900).



Alternative Water Resource Development Fund (AWRD Fund)

Department Description

This Fund accounts for expenditures for alternative water resource capital costs and any related debt service. Revenues are received from impact fees. Groundwater Preservation Fees collected through the Enterprise Fund are contributed to the AWRD Fund to assist with debt service. Specific activities include analysis, planning, design and construction of infrastructure required to deliver alternative water resources (CAP and reclaimed water) to the Town.

Budget Summary

Expenditure Category	2005-06 Budget	2005-06 Estimate	2006-07 Budget	Budget-Budget Variance
Contracts/Services	-	\$47,663	\$47,500	\$47,500
Supplies	-	\$27	-	-
Capital Outlay	-	\$3,136,300	\$5,793,950	\$5,793,950
Debt Service	-	\$550,242	\$878,542	\$878,542
Contingency	-	\$788,168	\$488,476	\$488,476
Total	-	\$4,522,400	\$7,208,468	\$7,208,468

Budget Summary:

The Contracts/Services category in the Alternative Water Resource Development Fund (AWRD) consists of costs for surveys and studies relating to the planning, design and construction of infrastructure. Capital Outlay expenditures include an in-line booster station to increase the capability of Tucson Water's existing 24" reclaimed water line. As part of Oro Valley's agreement with Tucson Water, we are required to pay for 50% of the construction cost. Additionally, funding is needed for the design of Phase 2 -Reclaimed Water which will serve the two Hilton golf courses located on La Canada drive and Painted Sky Elementary School. The project will include 1 small booster station, 1 chlorination station, 2 pond metering stations and approximately 2 miles of pipe.

Department Line Item Detail

Expenditure Category	2005-2006 Budget	2005-2006 Estimate	2006-2007 Budget	Variance +/-
Contracts/Services				
Outside Professional Services	\$ -	\$ 47,500	\$ 47,500	\$ 47,500
Equip R&M Telemetry - Reclaim	-	64	-	-
Equip R&M Disinfect - Reclaim	-	99	-	-
	\$ -	\$ 47,663	\$ 47,500	\$ 47,500
Supplies				
Field Supplies - Reclaimed	\$ -	\$ 27	\$ -	\$ -
	\$ -	\$ 27	\$ -	\$ -
Capital Outlay				
Booster Stations - Reclaimed	\$ -	\$ 1,926,400	\$ 947,100	\$ 947,100
Transmission/Distribution Main - Reclaim	-	362,700	4,846,850	4,846,850
Reservoirs - Reclaimed	-	833,400	-	-
Equipment - Reclaimed	-	13,800	-	-
	\$ -	\$ 3,136,300	\$ 5,793,950	\$ 5,793,950
Debt Service				
Principal Payments	\$ -	\$ -	\$ 335,000	\$ 335,000
Interest Payments	-	550,242	543,542	543,542
	\$ -	\$ 550,242	\$ 878,542	\$ 878,542
Contingency	\$ -	\$ 788,168	\$ 488,476	\$ 488,476
Total	\$ -	\$ 4,522,400	\$ 7,208,468	\$ 7,208,468



Oro Valley Water Connection Fees Fund

Department Description

This Fund accounts for expenditures for potable water capital improvements that are growth-related and debt service. Revenues are received from impact fees. The impact fees collected are used for repayment of bonds sold to finance the capital projects. Specific activities include design and construction of infrastructure required to deliver potable water to meet the needs of future customers.

Budget Summary

Expenditure Category	2005-06 Budget	2005-06 Estimate	2006-07 Budget	Budget-Budget Variance
Capital Outlay	-	\$585,005	\$2,015,000	\$2,015,000
Debt Service	-	\$634,194	\$633,794	\$633,794
Contingency	-	\$8,056,017	\$6,516,923	\$6,516,923
Total	-	\$9,275,216	\$9,165,717	\$9,165,717

Budget Summary:

Capital Outlay in the Connection Fee Fund is for the Stone Canyon project which includes a 0.5 mg steel reservoir, telemetry, security wall, and landscaping, and construction of a roadway surface for utility vehicles to access the reservoir facility.

Department Line Item Detail

Expenditure Category	2005-2006 Budget	2005-2006 Estimate	2006-2007 Budget	Variance +/-
Capital Outlay				
Wells	\$ -	\$ 265,420	\$ -	\$ -
Transmission/Distribution Main	-	101,875	740,000	740,000
Reservoirs	-	75,250	1,275,000	1,275,000
Hydrants	-	41,317	-	-
Structures	-	101,143	-	-
	\$ -	\$ 585,005	\$ 2,015,000	\$ 2,015,000
Debt Service				
Principal Payments	\$ -	\$ 265,000	\$ 270,000	\$ 270,000
Interest Payments	-	369,194	363,794	363,794
	\$ -	\$ 634,194	\$ 633,794	\$ 633,794
Contingency	\$ -	\$ 8,056,017	\$ 6,516,923	\$ 6,516,923
Total	\$ -	\$ 9,275,216	\$ 9,165,717	\$ 9,165,717



Water Utility Acquisition Fund

Department Description

This Fund accounts for the possible acquisition and operation of water systems lying within the Town boundaries that are not currently owned by the Town. Revenue for this Fund would be proceeds from the issuance of bonds. Expenditures would include the purchase of assets from other water providers and construction of improvements that would allow those water systems to be connected to the Oro Valley Water System.

Budget Summary

Expenditure Category	2005-06 Budget	2005-06 Estimate	2006-07 Budget	Budget-Budget Variance
Contingency	\$3,500,000	-	\$3,500,000	-
Total	\$3,500,000	-	\$3,500,000	-

Department Line Item Detail

Expenditure Category	2005-2006 Budget	2005-2006 Estimate	2006-2007 Budget	Variance +/-
Contingency	\$ 3,500,000	\$ -	\$ 3,500,000	\$ -
Total	<u>\$ 3,500,000</u>	<u>\$ -</u>	<u>\$ 3,500,000</u>	<u>\$ -</u>